Wednesday November 30 1988

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World News

Greek PM sacks two ministers over scandai

Three ministers left Greece's Socialist Government, against the background of a growing scandal involving Mr George Koskotas, the Greek banker and press baron. Two were sacked by the Prime Minister and one resigned. Page 2

UK blames Dublin Margaret Thatcher, UK Prime Minister, was criticised irish handling of the case of Father Patrick Ryan - wanted by Lon-don in connection with IRA murders and bombings - who walked out of a Dublin hospital

Israelis shoot 12 Israeli troops shot and wounded at least 12 Palestin-ians during a general strike in protest against the 1947 UN resolution that partitioned Pal-estine into Jewish and Arab

6 die in explosion Six firemen were killed when more than 20 tons of explosives blew up at a Kansas City con-struction site and police were investigating the possibility of arson and murder.

Democrats' choice Senator George Mitchell of Maine, regarded as a liberal, won election as the Democratic Party's leader in the Senate.

14 die in Sri Lanka At least 14 people were killed across Sri Lanka in violence blamed on Sinhalese radicals and in police operations, according to officials in Colombo. Page 4

Soviet-Afghan talks Afghan resistance leaders have formerly announced that they will be holding peace talks with high-ranking Soviet offi-cials in Saudi Arabia tomorrow. Page 4

New Turkish base Turkey, a member of NATO, is building a new naval base on the eastern Mediterranean at Aksaz Bay, near the southwestern town of Dalaman.

General strike call Peru's largest union associa-tion, General Confederation of Peruvian Workers, called for a general strike tomorrow economic policy. Page 6

Sudan army raid Sudanese army said its troops killed 52 rebels and wounded rebel camps in the southern Bahr al-Ghazal region.

Japan fighter deal The US and Japan officially agreed to begin joint develop-ment of a new Japanese fighter aircraft in an unprecedented project. Page 4.

Guard over the wall East German border guard disarmed a fellow soldier and clambered over the Berlin Wall to escape to West Berlin.

Refugees corralled Zimbahwe is fencing in Mozambican refugees behind barbed wire at the Nyangombe camp, home to 13,000, because of a

Snow and storms Blizzards swept Sweden, 110km an hour winds hit Denmark, and storms battered the East

potential security threat.

Business Summary Alan Bond may bid for Texaco

No. 30,707

Canada ALAN BOND, Australian

entrepreneur whose business interests range from brewing to mining, declared himself a prospective bidder for Texac Canada, Canada's fourth largest oil producer and also a 78 per cent subsidiary of Texaco, the US oil giant. Page 23

BRITISH Satellite Broadcast-ing is to pay over \$160m for the rights to broadcast 175 fea-ture films owned by Colombia Pictures, the large Hollywood film studio. Page 9

LIT Holdings, acquisitive City of London-based future and options brokage, is stepping up its financial services side with the acquisition of Johnson Fry, best known for its active role as a Business Expansion Scheme sponsor. Page 23

TRUST fund, set up to help finance the new Chinese pro-vincial government which will take control of Hong Kong from the UK in 1997, is to take a stake in Hong Kong Teleco-munications. Page 23

AMERICAN Airlines, owned by the US AMR Corporation and Japan Air Lines, one of the biggest airlines in the Far East, joined the consortium of Brierley Investments and intas of Australia in bidding for Air New Zealand. Page 24

COMMERZBANK, third largest of West Germany's commercial banks, reported a drop in earnings in the first 10 months as a result of higher staff and equipment costs. Page 25

NISSAN, Japanese automotive group, aims to increase its car and commercial vehicle sales in West Europe by some 20 per cent during the next five years to more than 600,000 units. Page 24

GOODMAN Fielder Wattie, Australasian food giant, remains interested in the milling and baking operations of RHM, British foods company tive £1.6bn (\$2.94bn) bid earlier this year. Page 26

DEGUSSA, West German chemicals and precious metals group, said its group sales rose 16 per cent to DM13.6bn (\$7.84bn) in the year ended September 30. Page 26

SODEXHO, French catering services group, has increase net profits in the year ended August 31 to FFr111.6m (\$18.9m) with sales up 24 per cent to FF17.1bn. Page 26

SECURITIES dealers from around the world are meeting in Tokyo next week to launch improve the exchange of infor-mation. Page 28

JAPAN'S nine electric power utilities all suffered profit declines in the six months to September because of rate cuts imposed by the Government and, in all but two cases, declines in sales. Page 27

DAINIPPON Printing, Japan's largest printing company. reported pre-tax profits of Y30.14bn (\$247m) for the first half-year ended September, equivalent to a 5.4 per cent increase over the first half of

JOHN Elliott, who controls the Elders empire, became the second Australian entrepreneur within a month to announce he is to buy out his minority shareholders Elders Investments. Page 26

KONICA, Japanese maker of photosensitive materials, lifted pre-tax profits 39.4 per cent to Y5.61bn (\$45m) for the first half to October, as sales rose 8.3 per cent. Page 19

CONSUMER Services Group of Citibank hopes to open its first office in Cyprus in 1989, making it the first US banking organisation to set up business on the island. Page 29

Gorbachev pledges to revise relationship with republics

MR Mikhail Gorbachev, the Soviet leader, yesterday moved to head off a threatened rebellion by several Soviet republics, announcing key concessions in the far-reaching constitutional reforms set to be approved in Moscow this week. He promised the immediate establishment of a constitutional committee to revise the federal relationship between the Soviet state and its 15 constituent republics, and an increase in the representation of the republics in the new

standing parliament to be set A string of other amend-ments to more than half the clauses in the constitutional reforms have yet to be pub-lished in detail, but they would appear to go a long way to answering some of the most

outspoken criticism.

The constitutional draft, designed to create a new super-parliament – the Con-gress of People's Deputies - and the powerful post of an executive president, as well as to introduce new laws for multi-candidate elections throughout the Soviet system, had been criticised by five republics as a threat to desire for greater autonom

Mr Gorbachev, who last week angrily denounced the tiny Baltic republic of Estonia - the ringleader of the revolt for precipitating a constitu tional crisis, yesterday appeared to be offering an olive branch to encourage the nationalists back into the fold. Five republics have threat-

ened to vote against key parts of the constitutional reforms if they are not changed, including Armenia and Georgia in the south, and Latvia and Lithuania, as well as Estonia, in the Baltic. All are non-Russian, and all have strong nationalist traditions. Mr Gorbachev apparently dropped from an earlier draft of this speech a reference this speech an attack on Estonia's behaviour as deplorable. Instead he admitted that drafting errors had cause



cuts in next year's Budget but said that be intended "to keep"

The immediate reception among Conservative back-

performance over the next few

as a superb attack on the

that the Mr Lawson's boom-to-bust policies had left Britain with the largest trade deficit, the highest interest

inflation rate in Europe. He sought to exploit the pol-icy differences over economic

Editorial comment, Page 20;

a substantial budget surplus.

Plessey bid raises concern at **UK** defence ministry

By David White and Terry Dodsworth in London

GENERAL Electric Company's joint takeover bid with Sie-mens of West Germany for Plessey, the UK electronics group, has failed to overcome concern within Britain's Minis-try of Defence about the potential loss of competition in key areas of military electronics. sees of ministry efficials con-firmed yesterday that work was underway to identify fields in which competition would be threatened if the £1.7bn (\$3.05bn) bid went through. Under the GEC-Siemens pro-

posals, a 50-50 joint venture company would be established to take charge of Plessey's UK defence interests. The intention would be that this venture would be able to compete with the defence businesses of GEC-

This proposal is seen as cru-cial to GEC's attempts to avoid the Monopolies and Mergers Commission blocking the bid. The UK competition watchdog decided against GEC's previous bid for Plessey after forceful objections from the MoD.

Although the ministry has not decided its final position, it is likely to suggest to GEC that parts of Plessey's £500m a year defence business should be

hived off after completion of the planned takeover. This proposal would match a suggestion by Lord Weinstock, GEC's managing director, that he was willing to give guaran-tees to the ministry or dispose of businesses to structure the

benchers, appeared supportive rather than warm and some were suggesting last night that his authority would still depend crucially on the trade hid in an acceptable form. The ministry's objections, however, cover areas such as military communications, radar and naval sonar systems, Mr Lawson will face further all of which are considered to questioning in the House of Commons later today when he appears before the all-party Treasury and Civil Service be among the most valuable assets of the Plessey business. GEC's response to these anxieties could be a central factor n the bid battle, since the min-For Labour, Mr Brown delivistry's Procurement Executive is believed to be strongly in Second observe other aspects of ered what his own side claimed

the proposals.

In particular, it supports the idea of a joint venture arrange-ment under which GEC would hold 50 per cent of the West German company's defence activities as being a possible first step to the formation of trans-national European groups. These companies would be able to compete with my differences over economic policy earlier in the year between Mr Lawson and Mrs Thatcher. The Prime Minister, he said, "was the one neighbour in Britain, with the power of eviction." The question of who would succeed the Chan-Continued on Page 22 Editorial comment. Page 20: each other for defence contracts in different countries. By supporting this approach, the ministry could open up the possibility of a part of Plessey's defence business being acquired by Bacai of the UK or Continued on Page 22

Paris sends in troops to help strike-hit commuters

LATIN DEBT

The lessons from Chile and Peru

Page 21

By Paul Betts in Paris

THE FRENCH army will be on hand to provide transport services in Paris this morning to help more than 1m suburban commuters stranded for days as a strike on the rail network into the capital has spilled over to the underground and

The strike, in which the unions are demanding increased pay and changes in working conditions, is also turning into a major political showdown between the country's Socialist Government and the pro-Communist CGT

President François Mitterrand approved yesterday both the Government's decision to turn to the army for help and its tough stance against the CGT union members leading the latest strike action to hit the Paris urban transport sys-

The strike follows a series of labour conflicts during the autumn in the public service sector ranging from hospitals to postal services, and is causing increasing anger among local commuters and busi-

Mr Michel Delebarre, the Transport Minister, said the Government had no intention of bowing to the union demands. He arged the Paris urban transit authority to stop paying striking workers and to take sanctions against

them.

For its part, the French Communist newspaper, L'Humanite, urged the Government yesterday in a hig front page headline "to negotiate, not repress" the striking workers.

There were plans to set up some talks last night.

The Communists are widely

The Communists are widely onsidered to be using the con-flict in an apparently vain attempt to win Socialist party agreement to a Socialist-Conmunist local electoral pact for next spring's municipal elec-

The army is expected to sup-ply 365 trucks, including 115 from the French contingent stationed at Karlaruhe in West Germany, by the end of this week to carry commuters blocked by the strike that has paralysed two key lines in the capital's regional express rail network. Officials said yesterday that the first 250 army trucks would be ready for ser-vice this morning. It is the first time in 17

:2.

Š

years that the French authorities have been forced to bring in the army during a stoppage on the Paris transport system.

"misunderstanding" of key parts of the reforms. Last night Mr Arnold Ruutel, Vaino Valjas (left), Estonia's Communist Party chief, listens to Mikhail Gorbachev's address to the Supreme Soviet in Moscow Continued on Page 22

Lawson defends interest rate rise

By Philip Stephens, Political Editor, in London

MR NIGEL LAWSON, Britain's Chancellor of the Exchequer, yesterday delivered a decisive message of "no change" in his economic strategy as the oppo-sition Labour Party launched a stinging attack on his policies in the wake of October's record

In a noisy and frequently bad-tempered debate in the House of Commons, Mr Lawson resolutely defended his decision to raise interest rates to 13 per cent last week and brusquely dismissed calls for introduction of credit controls. only and the most effective weapon to deal with inflation, he intimated. Higher borrowsts were a singularly well-directed way of restraining the excessive consumption which was behind the upsurge in inflation.

Responding to a sharp and well-delivered attack by Mr

Gordon Brown, Labour's Treasury spokesman, Mr Lawson insisted that the recent sharp tightening of monetary policy meant that the trade deficit would eventually "take care of itself." In the meantime, the Government would maintain overseas confidence by ensuring that sterling remained In spite of Bank of England

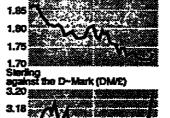
Pound rises against DM and dollar

Sterling yesterday rose Sterling yesterday rose sharply on the foreign exchanges following Mr Lawson's statement. Earlier in the day the Bank of England intervened to smooth the pound's rise, but traders in London said this was not seen in the afternoon. The pound closed 14 pfennings higher at DM3.20 and 1½ cents higher at \$1.8525. Currencies, Page 48

intervention yester lay mornrecent climb, Mr Lawson said:
"I am determined that it [the pound! shall stay strong for the indefinite future. The Chancellor hinted, how-

ever, that the annual inflation rate may rise to about 7 per cent or above next year before falling back again. He said that the retail price index minus mortgage interest rates, which the Treasury regards as the best guide to

underlying inflation, would peak at about 5% per cent. Even before prospective further rises in mortgage rates in January, that would suggest



Dollar against the D-Mark (DM/\$)

an overall inflation rate of 6%

Sterling acainst the D~Mark (DM/E)

In characteristically combat-

ive mood, Mr Lawson seemed to re-establish his political standing with his backbenchers after the bout of jitters which hit Conservative MPs after Friday's trade figures, Earlier Mrs Thatcher had caused some comment at Westminster when she appeared to sidestep Labour demands that she publicly praise the Chancellor. If it were necessary the Government would raise inter-

est rates again to control infla-Mr Lawson made no direct mention of the prospect for tax

Fujitsu will pay IBM \$396m over software licence dispute

By Roderick Oraza in New York

ness Machines to resolve a six-year dispute over its use of IBM's current proprietary computer operating software. It constitutes a licence fee for the use of IBM's current operating software for the next 10 years. The payment is in addition to \$437m it has already paid IBM in licence fees up to last year - a total cost of \$833m. The deal worked out by US arbitrators over the past 15 months also lays down fees and tight rules for Fujitsu's access to additional new IBM programs over the next 10 years. The first-year charge will be between \$26m and \$51m, depending on how much material Politso asks to stody. Fujitsu's unauthorised use of

FUJITSU, the leading Japanese computer maker, is to pay 396m to International Busindustry has seen.

most important and bitter fight companies expressed pleasure at the outcome. The American Arbitration Association, which handled the

ing many other computer industry disputes. However Mr John Jones, one of the two arbitrators, said that, because settlements set no legal prece-dents, we have no idea whether other cases will follow the IBM pattern.

IBM began legal action in 1962, leading to a preliminary settlement in 1983. Fujitsu made large payments over the next four years but the parties had to turn to arbitrators because they could not agree on the scope or value of a final agreement. Analysts had expected the arbitrators' pact to be worth closer to \$1bu for IBM's copyrighted programmes in the 1970s helped it to pro-IBM but on the other hand Fujitsu's future access is more tightly controlled than fore-cast. Essentially it will learn only what IBM's new software duce mainframe computers compatible with, but cheaper than IBM's. The result was the

Mr Jones said the decision would allow Fujitsu to have a reasonable opportunity to develop and maintain IBM-compatability independently. With the pact, announced simultaneously yesterday in New York and Tokyo, Fujitsu's customers will be able to use its programs without fear of legal action by IBM or growing incompatability with IBM's machines. Moreover, applications software written by third parties will work equally well on either company's computers. Fujitsu will set up a highsecurity Japanese facility run by a neutral party where IRM will show it details of new programmes. The arbitratura have drawn up a complex set of standards and rules for the

In mid-session trading on Wall Street IRM shares up \$% at \$119%.

nests South African railway rolls

lerack No easy options as leaders struggle to

Editorial comments End of the UK's political

honeymoon; Respansmics warmed over20

UK retailings Containing the consumer boom

Lex Markets; Allied; Bond Corp. HK Telecom:

Incurances Australian Mutual takes the inter-

LONDON DOCKLANDS

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CONTENTS

Franco-Soviet relations relaunch fails to ignite the media



Despite the success of the Soviet space launch with a French astronaul aboard, Mitterrand's visit to the Soviet Union has been dismissed by the French press as a letdown, perhaps for the wrong reasons

Surveys Venture Capital

along private lines .

Hambros

agree on new coalition

hits retailers first and hardest

MARKETS STEP BEC Tokyo New York kmchi \$1,8525 (1.8385) Nikkei Average (1000) \$1.8525 (1.837) DM3.2 (3.1825) FFr10.925 (10.875) 26.5 Y225.0 (224.5) DOLLAR New York lunchtime DM1.72825 (1,7365) November 1966

Federal Funds 874 Y121.55 (122.325) 3 mth Treesury Bills: yield: 8.236% (8.239) Long Bond: 98% viold: 9,128% (9.15)

131₈ (same)

FFr5.9005 (5.93) SFr1.44825 (1.45375) DM1.727 (1.733) SFr1.445 (1.4505) Y121.45 (122.2)

STOCK INDICES New York lunchtime Dow Jones Ind. Av. 2,094,42 (+12,98) S&P Comp 270.62 (+1.98) FT-8E 100 1,786.9 (+5.4) 136.23 (Mon) Tokyo Nikkei Ave

23,318.3 (+334.96) Frankfurt Commerzbank 1,567.0 (-2.7)

GOLD Brent 15-day (Argus)
New York latest \$14.20 (-4cts) (Dec)
Comex Dec West Tay Cond.

Wörner says major **US** pull-out from **Europe unlikely**

in the European contribution to Nato should be taken seriously, Mr Manfred Wörner, the Nato Secretary-General, said yesterday, but he did not expect a "substantial" with-

expect a "substantial" with-drawal of US troops.

He was responding to a statement by Mr Frank Car-lucci, the US Defence Secre-tary, that overseas troop cuts were probable in the event of zero-growth in the defence bud-rest over the next five years. get over the next five years.
Mr Worner also said Nato
had to hammer out its "overall
strategy" on disarmament in

Europe by early next summer. Coinciding with his standard appeal for more inter-European co-operation in Nato, the West German Army has decided to propose a new multi-national division for Nato's Northern Army Group. The plan, which will be unveiled officially at a meeting of Nato defence ministers tomorrow, is to create a new air-mobile division from the four members of the Northern Army Group - West Ger-many, Britain, Belgium and

the Netherlands

• A SENIOR Soviet officer

US PRESSURE for an increase the balance between its conventional forces in Europe and those of the Warsaw Pact, Judy Dempsey writes from Vienna. But Col-Gen Nikolai Chervov did not attempt to refute in detail the data which Nato

released last Friday. The Nato report, called "Conventional Forces in Europe: The Facts", quoted hitherto classified information on Nato's forces and concluded that the Warsaw Pact had superiority in several areas, including tanks, anti-tank weapons, air-defence systems and artillery.

It did not mention naval forces (which by definition cannot be confined to one conti-nent). Gen Chervov said this omission reflected Nato's "clear advantage" in ships. He also dismissed sugges-tions that Nato, in releasing

the new data, aimed at achiev-ing more openness. Gen Chervov said he could not under-stand why Nato had unilaterally released its report

orated last July call for an exchange of data to be followed yesterday dismissed as "mis-leading" and "propaganda" ances" in Nato and Soviet bloc Nato's recent assessment of forces, and deep cuts in troops.

Foreign policy set to loom large at Rhodes summit

By David Buchan in Brussels

THE EUROPEAN Community is gearing up to an unusually outward-looking summit dis-cussion at Rhodes, with officials beavering away at three separate foreign policy reports to present to government heads in two days time.

In a letter yesterday to fel-low-EC leaders, Mr Andreas Papandreou of Greece, the summit host, said that discussions over dinner on Friday night and the following morning would all be devoted to the EC's economic and political relations with the rest of the world. He wanted a statement of "basic principles" governing third-country relations.

The Greek presidency has promised to strengthen a draft statement on the Community's role in the world, designed generally to be a further effort to dispel foreign fears that the EC

is paralleling internal deregulation with external protectionism. Some foreign ministers had complained at a meeting here last week that Athens' draft was not specific enough in referring to Japan, the Euro-pean Free Trade Association countries and Eastern Europe. National officials of the

Twelve are also digesting a special report on Eastern Europe offered by the Euro-

pean Commission for the Rhodes menu. This suggests that the EC should adopt "a thoughtful, positive and watchful" approach to political and economic perestrolka.

The BC should seize opportu-nities opening up in East-West trade, the Commission report says, but only on the basis of "strict reciprocity". Individual member states should also avoid trying to outbid each

other on export credit, and and the Middle East. remember the wider EC interest by letting the Commission negotiate the opening of "European business centres" in East-

ern European capitals. Mr Papandreou also said time at Rhodes would be set aside to discuss, in the extra-EC framework of foreign policy co-operation between the Twelve, topical issues such as East-West security relations

However, the prospect of lively discussion on internal EC matters at the outset of the summit is raised by the Greek Prime Minister's recommenda-tion that the meeting should discuss "the social dimensions of the internal market". He defined this as encompassing anti-unemployment measure and training and health and safety protection for workers.

Greek cabinet ministers sacked

By Andriana lerodiaconou in Athens

THREE MINISTERS have left Greece's Socialist Government, against the background of a growing scandal involving Mr George Koskotas, the Greek

banker and press baron.

The Government is accused by the opposition of irregular deliberations with Mr. Marketing. dealings with Mr Koskotas. who was charged with multi-million dollar fraud last October and is currently in detention in the US a hearing on a Greek extradition request.

Mr Stephanos Troumakas. the Alternate Education Minis-ter, and Mr Haris Kastanides. the Assistant Education Minister, were removed from their posts by Mr Andreas Papan-

dreou, the Prime Minister, while Mr Kostas Laliotis, the

Minister without Portfolic,

resigned voluntarily.

Mr Troumakas and Mr Lali-ctis are members of Pasok's (the ruling socialist party's) executive bureau, while Mr Kastanides, a deputy for Salon-ika, is said to wield considerable party influence in northera Greece

All three belong to a younger Pasok guard which includes the Education Minis-ter and son of the Prime Minister. Mr George Papandreou.
Although varied on the surface, the reasons for the departure of the three from the cabinet can be traced to the farment surrounding the Kos-

Mr Kastanides declined to address a celebratory Pasok gathering in Salonika last Sat-urday, stating bluntly in an obvious reference to the Kosko-

tas affair that "until such time as Pasok undertakes substan-tial initiatives for the rehabilitation of public life, I refuse to deliver unfitting speeches."

Mr Tzoumakas sent shock tremors through the party by accusing the Socialist leader-ship of GSEE, Greece's Trades Union Congress, of financial fraud, and vote-rigging during last month's 24th GSEE conference. Mr Tzoumakas' move was interpreted as a signal to the Prime Minister that senior Pasok officials will not tolerate

corruption.

The Bank of Crete has filed a civil racketeering suit in Manhattan Federal Court against Mr Koskotas, its for-mer chairman, saying he was responsible for the bank's loss of over \$200m. Reuter reports.

Glasnost fails to lift ban on Solzhenitsyn

By Quentin Peel in Moscow

A SENIOR SOVIET leader has A SERIOR SOVIET reader has ruled out publication in the Soviet Union of leading works by Alexander Solzhenitsyn, accosing him of having "antisocial, anti-Soviet views."

Mr Vadim Medvedev, the member of the politburo responsible for ideology, stated that "to publish Solzhenitsyn's work would be to undermine the foundations of our system".

His comments are a blow to

the growing number of intellectuals who had been hoping that glasnost would leed to the banned works being published.

Mr Medvedev, promoted by Mr Mikhail Gorbachev, straight into the polithuro just two months ago, singled out Solzhenitsyn's huge "Gulag Archipelago" trilogy about Soviet labour camps, and "Lenia in Zurich", about Lenia's exile, for particular

"In these works there is a position developed which radi-cally contradicts our society and political system, our understanding of the world, our attitude to history, our revolution, and our attitude towards Lenin," he said.

The literary magazine Novy Mir has announced its inten-tion to publish two of Solzhenitsyn's works – the novels "First Circle" and "Cancer Ward" – aithough no agreement appears to have been reached with the author, who lives in exile in the US.

Last month, the Soviet Union of Cinema Workers called for the repeal of Sol-zhenitsyn's deportation.

• AN ARMENIAN official accused Azerbaijani authorities yesterday of openly deporting Armenians, adding to the thousands from each republic who had already fled ethnic violence, Reuter reports rom Moscow. The official Armenpress news agency in Yerevan, the Armenian capi-tal, accused Azerbaijan of adopting a policy of driving Armenians from the republic. The open deportation of Armenians is now taking place," it said.

Trentin picked to head Italy's biggest union By John Wyles in Rome

MR Bruno Trentin was unanimously chosen yesterday as the new secretary general of Italy's largest trade union confederation, the Cgil, in suc-cession to Mr Antonio Pizzinato who resigned a fortnight

The Cgil has never changed leaders mid-term before and the yesterday the precedent was widened by a decision that Mr Pizzinato should join the union's administration as a confederal secretary. Mr Pizzinato those to the days offer the property of the confederal secretary. zinato chose to step down after it became clear that he had lost the confidence of a broad section of the union from the communist left to the socialist

Mr Trentin, aged 62, has Mr Trentin, aged 62, has recognisably stronger leader-ship qualities, a very broad international experience – he speaks French and English flu-ently – and close ties with the Communist Party left. His first task will be to supervise the Cgil's approach to forthcoming national pay talks covering public employees and to develop a common position with the other two smaller confederations the Cial and the confederations the Cisl and the Ull, on proposals for reforming on, on proposes for reterming collective bargaining which are being developed by Confin-dustria, the employers' organi-sation.

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Commission to ease EC competition rules

By William Dawkins in Brussels

EUROPE'S fast growing franchising and technical licensing industries will today be granted formal exemption from granted formal exemption from EC competition restrictions. The European Commission expects to adopt two so-called block exemptions for franchis-ing and licensing. These are codes of practice to enable companies to obtain automatic

clearance for their agreements under EC competition rules. The aim is to guarantee such ventures against interference

from Brussels and to protect them from having commercial accords challenged on competition grounds by disgruntled competitors or customers. Technically, agreements of this type are contrary to EC

rules against arrangements designed to share markets or sources of supply. But the Commission has the legal scope to exempt otherwise restrictive deals so long as they improve distribution or promote economic progress. Both distribution and service franchises are covered by the

long awaited accord, the first Community-level code for this US-inspired business practice. It stipulates that franchisees should be allowed to choose from agreed suppliers, rather than being restricted to buying from the franchisor.

Guarantees should also be valid across franchise net-works, rather than being limited to individual franchisees, a move that should please con-

The Commission gives fran-chisors the general legal right to insist that franchisees should not set up in direct competition against them. There are exceptions, however. Franchisors cannot stop fran-chisees from investing or from holding passive minority stakes in competing busi-

The exemption for know-how covers any kind of licensing agreement for technical infor-mation not otherwise covered

mation not otherwise covered by a patent. An EC block exemption for patent licensing was adopted four years ago. The technical information covered by the know-how scheme includes production processes, chemical formulae, industrial designs or software. Broadly, the accord allows the owner of technical information to write into licensing deals to write into licensing deals limits on the geographical area, sector and length of time in which the know-how can be used. It will be most useful to industries that demand a lot of research and development, like chemicals, pharmaceuticals or nuclear energy.

Warsaw plans to legalise currency black market

By Christopher Bobinski in Warsaw

THE POLISH Government's top economic committee (Kerm) is planning to legalise the country's flourishing hard currency black market, an official communiqué has said. Kerm has also announced

that from now on Poles are to be permitted to take up to \$500 with them when they travel abroad without any additional formalities and said that draft changes in the foreign currency law would allow "hard currency transactions between private citizens."

The expected easing of additional restrictions on travel abroad means that the black market rate of the dollar is now moving up much faster than is usual in the pre-Christmas period. In a matter of days

the price of the dollar has risen from 2,700 zlotys to some 3,200 zlotys while the official rate is fairly stable at 488 zlotys.

The rising demand for the dollar reflects apprehension about continuing high inflation at home next year as well as hopes held by private business that taxes and restrictions on foreign trade will be liberalised making possible the use of hard currency on a wider scale

At the moment Poles have savings worth some \$3bn in official bank accounts while purchases in state owned hard currency stores last year reached a level of \$596m. Remittances from abroad each year are estimated to be run-ning at \$700m a year.

Denmark 'faces third year of stagnation'

By Hilary Sarnes in Copenhagen

DENMARK faces a third year of economic stagnation in 1989, of economic stagnation in 1989, when the gross domestic product is expected to decline in real terms by about 0.4 per cent, according a forecast by the triple chairmen ("the three wise men") of the semi-official Economic Advisory Council.

The GDP declined by about 1 per cent in 1987 and will show an increase of about 0.9 per

per cent in 1887 and will show an increase of about 0.2 per cent in 1988. An autumn fore-cast by the Government was rather more optimistic, predict-ing a GDP increase in 1989 of 0.7 per cent. Unemployment will rise over the next two years from around 245,000 this year to 300,000 by 1990, say the chairmen, or from just under 9

per cent to almost 11 per cent. But the chairmen warn against government measures to stimulate domestic demand, on the grounds that this will lead to a new deterioration in the current balance of payments deficit. They call on the labour market to stop unem-ployment from rising by ensur-ing that there are virtually no new wage increases next year, or even a wage reduction. The current external account is expected to fall from about DKrishn (\$2.70n) this year to DKr16bn in 1989 and DKr12-13bn in 1990, with rising interest on the foreign debt cutting into a surplus on the trade



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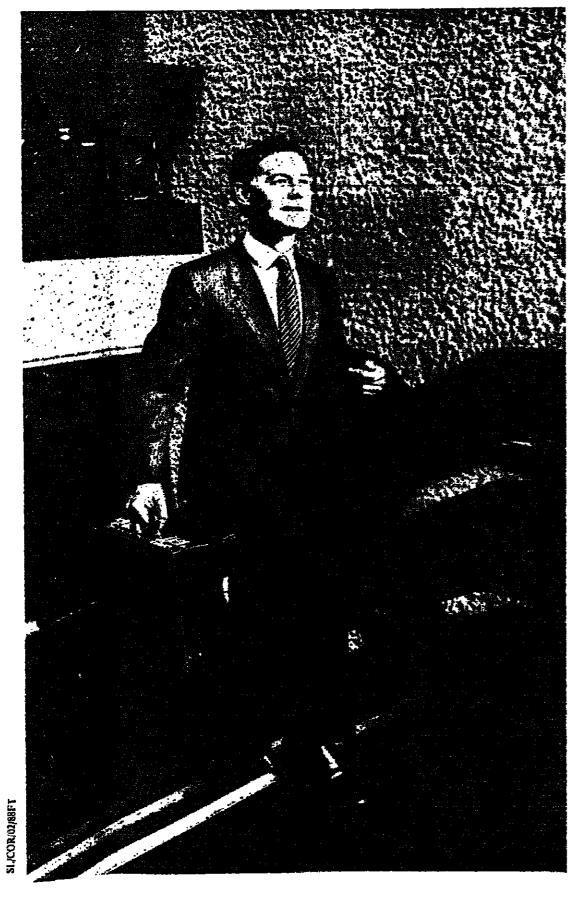
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existing networks into a single high performance system. Mr Paul Quiles, the Telecom-munications Minister, claimed yesterday that France was the first to introduce an integrated services digital network (ISDN) commercially. The network is expected to lay the basis of a new era in telecommunications and telephone services.

France had been able to take a lead in this field, he said, because it had developed the world's most extensive digital telephone switching network, with 65 per cent of the national network already digitalised. This had enabled France to integrate the existing network with the new ISDN technology instead of having to invest in a separate system, as were West Germany and Britain.

The ISDN service is now available to business and individual telephone subscribers in the Paris and Brittany regions. By 1990, it is expected to be available to the entire country and will be connected to other international networks.

France Telecom, the state telecommunications authority, expects the number of subexpects to the enhanced net-work to total about 600 by the end of this year, rising to 150,000 by 1992 and 500,000 by

It will charge them a basic monthly fee of FFr300 (£28) to be linked to the new network which will be known as Numeris. The new network will make telephone sets more "intelligent" by enabling them to store messages, offer paging services and communicate with computer and videotex terminals. France Telecom has already formed about 20 partnerships with professional users and telecommunications equipment suppliers to develop specific applications and services

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Mr Quiles also announced yesterday a series of co-operation agreements between France Telecom and large com-puter groups like the French state-owned Bull group, Digital Equipment and Electronic Data Systems (EDS), to develophardware and software applica tions for the new system.

More foreigners in W Germany

THE NUMBER of foreigners in West Germany soared by 70 per cent between 1970 and 1987, while the native population declined, the Government said yesterday, Reuter reports from

Mr Friedrich Zimmermann, the Interior Minister, said the census conducted in May 1987 registered 61,082,800 people in West Germany, 432,000 more than the last count in 1970. The increase was accounted for by the surge in foreigners from 2.4m to 4.1m. Turks comprise the largest foreign minority. The number of native West Germans fell from 58.2m to 56.9m, 1m more than antici-

France opens | Franco-Soviet 'relaunch' fails to ignite media French trade integrated

Ian Davidson reports on an uncomfortable close encounter of the Soviet kind

ESPITE THE success of the Soviet space launch with a French astronaut aboard, and an assertion by the presidential spokesman that President François Mitter man that President François Mitter-rand's two-day visit to the Soviet Union marked a "relaunching" of relations, the trip has been widely dismissed in the French media as rather a let-down. So much so, that the Elysée Palace has made significant efforts to counter

the disenchantment.
While downbeat comments were perhaps to be expected from the conserva-tive press (the Quotidien de Paris spoke of a "slender balance-sheet", there was a similar tone in left-wing newspapers normally favourable to the President, such as Liberation.

While noting that Mr Mitterrand and Mr Mikhail Gorbachev had agreed to hold yearly summits, it asked: "Will that be enough to restore a special rela-tionship between Moscow and Paris?" In fact, Mr Mitterrand's trip chalked up a number of procedural or formal agreements which, if workaday, are all

on the positive side.

A scientific, cultural and technical agreement is in preparation which will pave the way eventually for a French cultural centre in Moscow.

Agreements are in preparation on youth exchanges, on the protection of investments, and on the avoidance of accidents at sea. A "grand commission" for bilateral economic questions will meet in February, and Mr Gorbachev will pay a return visit to France in the first half of next year.

In comparison with what is at stake in the foreign and domestic policy revo-lution which is under way in the Soviet Union, these agreements may seem modest, but they are not so modest as to justify the disappointment of the

fo justify the disappointment of the French press.

The explanation must therefore lie elsewhere; first, in the extraordinary treatment meted out by the Soviet authorities to the visiting French journalists; second, in long-standing French yearnings for a role of global glory which does not seem to be within France's reach

France's reach.
On professional grounds, it is seldom good practice for journalists to com-plain about difficulties put in their way. when a journalist is taken hostage by terrorists, he becomes part of the news and an object of interest; when he has difficulty extracting information from mendacions officials, readers simply do not want to hear.

In this case, however, the events have a certain political interest which makes them worth telling. Not merely did Soviet officials obstruct the 100-odd French journalists who accompanied the French President on his visit, but they did so in terms which broke explicit understandings with the Elysée Palace.

The agreed programme was simple The journalists were to land at Leninsk at 15:30, and be taken by bus to Baikonur, arriving at 16:30, in good time to observe Mr Mitterrand's arrival.

After a visit to the space centre and a press conference by the French Presi-

dent, the journalists would be taken to an observation post next to that reserved for the presidential delegation. After the launch of the spacecraft, the journalists would be taken at 21.30 to a press centre at Baikonur, to transmit their dispatches or television foot-

Events turned out very differently.
Local officials diverted the buses into
the countryside at Leninsk for two
hours, with the result that the journalists arrived after dark (and could therefore see nothing), and after President

Mitterrand.

The public address system for the news conference was so poor, that it was virtually impossible to make out what the President was saying. For the launch, the journalists were parked in an open field a kilometre or two from the launch site; by good fortune, there was no snow, and the temperature was slightly above zero.

And after the launch, the Soviet officials refused to take the journalists back to the press centre (if it ever existed), but escorted the buses willy-nilly straight to the aerodrome at Leninsk, thus making it impossible for any of them to transmit their reports.

o explanation was given for any of these departures from the

Had the Elysee failed to secure hard and fast promises? Were the local mili-tary security men at Baikonur simply ignoring agreements negotiated in Moscow, and acting as all security men prefer to act towards the press? Did the French reporters make matters worse by their loud and protracted cries of

The questions went unanswered, amid the angry din of a clash of two cultures.

By appropriate coincidence, the buses appears carried a large sign in Russian next to French.

do not argue."

Apart from their professional frustra-Apart from their professional frustration, and shock at the harsh contrast
with the rhetoric of glasnost, several
journalists said afterwards that it felt
as though the Russians had deliberately
inflicted a political humiliation on
France and its President.
This, they speculated, was the consequence of conducting a policy
towards the Soviet Union which

appeared vague, soft and verbose, and which compared unfavourably in effectiveness with the direct crispness of

Mrs Margaret Thatcher.
President Mitterrand had adopted a compliant attitude to Moscow's desire to host a human rights conference, and had even started to sound complaisant on Mr Gorbachev's favourite theme of "Our Common European Home". But where has it got us, they asked?

Back in Paris, the Elysée earnestly pushed its own up-beat interpretation of the visit: France was pursuing a consistent long-term policy of co-operation-plus-vigilence; it was absurd to think in terms of a competition with Chancellor Helmut Kohl or Mrs Thatcher, when in fact the differences between the European governments were only a matter of small nuances.

The corollary of such an apologia may be that, in dealing with Mr Gorb-achev's Soviet Union, no individual European leader can hope to bring off any great triumph, and may not even be able to afford to pursue an individ-

This is not, however, an idea which appears yet to commend itself to the

back in the red in October

By George Graham in Paris

FRANCE'S foreign trade account plunged into deficit again last month, prompting renewed concern about industry's export competitiveness. The deficit sank to FFr4bn (£370m) after a small surplus in Sentember bringing the total (£370m) after a small surplus in September, bringing the total deficit this year to FFr27.5bn. Imports fell by 2.4 per cent to FFr83.3bn, but exports shrank by 7.6 per cent to FFr84.2bn.

Mr Michel Rocard, the Prime

Mr Michel Rocard, the Frinds
Minister, described the figures
as "preoccupying, without
being dramatic." He said the
trade deficit for the full year
would probably reach FFr30bn, close to 1987's FFr31.4bn.

While recent French trade figures have been highly vola-tile, fluctuating between a defi-cit of FFr9bn in August and a surplus of FFr600m in September, the trend over recent months appears to have wors-ened sharply. The deficit has averaged nearly FFr4.5bn a month over the past three months, compared with an average of less than FFr1.8bn in the first half.

With interest rates pressing upwards in the US and the UK, and with French money mar-ket rates already above the

Bank of France's intervention range of 7.5.7.75 per cent, the poor trade figures increased the pressure on French mone-suffered from the recent decline of the dollar and the resulting fall of the French resulting fall of the French Yesterday's figures confirm the divergence in the performance of different sectors.

Another strong surplus of

mance of different sectors.

Another strong surplus of FFR36bn in food and agricultow deficit of FFr6bn in energy cut in manufactured goods.

More detailed statistics for that while trade performance improved by around FFr20bn in food, agricultural and energy products, it deteriorated by FFr20bn in manufactured products.

The Surge in Cornerate

The surge in corporate investment in the early part of this year was the most significant factor, for within the manunactured sector, capital equip-ment accounted for FF117bn of the deterioration, and consumer goods for only FFr2bn.
This trend may shift in the last
months of the year, however.

OECD urges tighter curbs on Iceland

By Robert Taylor in

ICELAND HAS missed several favourable opportunities in recent years to make its economy more stable and less prone to inflation, according to the latest report on the country by the Organisation for Economic Co-operation and

Stricter monetary and fiscal policies are essential if Iceland hopes "to contain inflation and sateguard macro-economic stability over the longer

the country has "entered a stage where external economic conditions are likely to be less favourable and where the room for fiscal and monetary manoeuvre is restricted by nest actions". It urges "greater demand

restraint" to prevent the "rerai, to restore external balance and to check the rise in forofficials doubt the Government has the political will to stick firmly by its present strategy of relative austerity. The present wage and prices restraint is due to end in March, and the OECD fears that this could lead to a surge in wage increases next spring, which would provoke a further depreciation of the Icelandic kroner and an upward twist in the country's familiar infla-

tion cycle. The OECD report is particu-larly critical of what it regards as a rather loose fiscal and monetary policy in Iceland over recent years, and calls for a curbing of "the excessive rate of domestic credit expan-

term," it says. However, it also warns that

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OVERSEAS NEWS

over inflation and payments trends

THE GROWTH in Australia's economy shows signs of slow-ing, according to statistics released yesterday, but its strength continues to fuel concern over the country's bal-ance of payments and inflation

Quarterly growth figures showed that gross domestic product was just 0.3 per cent higher in the three months to September compared to the previous quarter, and 2.9 per cent higher than in the same quarter of 1987. On a four-quar-ter basis, GDP rose 3.2 per cent

in the year to September.
But the figures, which are subject to revision, also con-firmed that domestic demand was still driving the economy. The 0.3 per cent rise comprised a 1.7 percentage point increase in gross national expenditure, offset by a negative 1.4 point effect from net exports as

exports growth. Others figures released yesterday on investment and building approvals, and on Monday for retail trade, also suggested an overall softening in the economy. But analysts cautioned against assuming that the steady tightening of monetary policy begun in April had already taken effect. For his part Mr Paul Keating, the Federal Treasurer, echoed comments he made in an address to business economists on Monday, saying he saw no need to tighten monetary pol-icy further, and drawing atten-tion to subdued consumption spending and the growth in business investment.

Explaining the Government's position, Mr Keating told his audience that fiscal and incomes policy was carry-ing as much of the burden as could be expected, and that the Government would keep monetary conditions "appropriately tight for as long as is necessary to moderate demand growth".

Short-term interest rates were already high in relation to both the inflation outlook

and long-term rates, he said, and there were lags in the effect of tight fiscal and mone-tary policy. "We are not looking for a sharp slowdown." Behind this stance is the Government's concern over both the balance of payments and the inflation rate. Mr Keat-ing confirmed that its A\$9.5bn (£4.5bn) current account deficit forecast was likely to be exceeded, and that the 4.5 per cent inflation forecast for June 1989 was difficult to achieve. But the outlook, he said, was "very promising". Demand may have been too strong, but its pattern has been "highly

desirable". The Government's

task, he said, was "to manage

Afghan rebel leaders to meet Soviet officials

By Christina Lamb in Islamabad

AFGHAN resistance leaders have announced that they will be holding peace talks with high-ranking Soviet officials in Saudi Arabia tomorrow. The meeting in Riyadh will be the first time that high-level representatives from both sides have sat together in a serious attempt to reach a political solution to the nine-year war. The Afghan delegation com-prises Prof Burhamaddin Rabbeni, chairman of the seven-

party resistance allismoe, Prof Sibghatullah Mujaddidi, leader of the Afghan National Libera-tion Front, and Mr Abdui Qad-eer Keryab, a close side of fundamentalist leader Mr Gulbuddin Hekmatyar, while the Soviet Union has indicated the seriousness of the talks by sending its key man on Afghanistan, Mr Yuri Vorontsov, Deputy Foreign Minister, the recently appointed ambas-

sador in Kabul. Saudi Arabia will also take part in the talks, which were arranged by a Sandi envoy

who visited Pakistan in September. They come in the wake of a first meeting between alliance representatives and Soviet diplomats in Islamabad held on Sunday, during which the Soviet side tried to restrict discussion to prisoners-of-war, a question that the Mujahideen insisted could not be treated in isolation. As a good-will gesture, however, they agreed to the release of four Soviet POWs. in exchange for 100 Mujahideen captured.

The Riyadh talks are some-thing of a victory for the resistance, who throughout the nine-year struggle have refused to deal with the Kabul regime, maintaining that the conflict could be resolved only by

Western diplomats in Islamabad are cautious about the prospects of a settlement, but high-level sources in Pakistan's Foreign Office believe that there is room for compro-mise and the withdrawal will be complete on time.

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Australia worries | Pretoria scraps ban on civil rights funding

By Anthony Robinson in Johannesburg

PRETORIA has quietly bowed to widespread protests from foreign governments and aid agencies and scrapped proposed legislation to outlaw for-eign funding of South African civil rights, black empowerment and other programmes.
At the same time the constitutional affairs committee of the President's Council has advised President P.W. Botha

imposed heavy fines and long jail sentences on offenders. The Government's proposed Promotion of Orderly Internal Politics Act would have ban-ned foreign funding for organisations such as the European Community supported Kagiso Trust, set up to aid victims of apartheid, or those designed to defend the political, legal and other rights of opposition groups and charities, including

The bill has now been merely requires all such groups to disclose their sources of foreign income and have their books audited.

Meanwhile, the President's

it last year advised should be scrapped in its entirety.

The whole question of

This is putting the new right-wing controlled councils

tone down their racist policies. At the same time, however, the CP has reacted to government criticism by pointing out that thanks to laws such as the

AT LEAST 14 people were killed across Sri Lanka in vio-lence blamed on Sinhalese rad-icals, and in police actions, military and police sources said yesterday, AP writes from Col-Eight people were killed in the Central and Southern prov-inces in violence blamed on the People's Liberation Front, an organisation of Sinhalese radi-cals opposed to the Govern-

Lesotho mountains to South

Africa's industrial heartland on the Witwatersrand. Last

week African Explosives and Chemicals (AECI), controlled by the Angio-American Corpo-ration and ICI of the UK,

signed a R920m deal to exploit soda ash deposits at Sua Pan

approved by the Southern Africa Development Coordina-tion Conference (Saddec) although their net effect is to

increase the economic interde-pendence of the region and South Africa's leading role as the major market and supplier

of technology
Meanwhile the degree to
which Pretoria's supply of military equipment to Mozambique
will have a material effect on

Both projects have been

ment's peace overtures to the Govern-ment's peace overtures to the Tamil militants fighting for an independent homeland in the island nation, said the sources, who cannot be identified under who cannot be keinned that briefing regulations.

Three of the eight victims were hanged from lamp posts.

Police shot and killed three suspected Sinhalese radicals, including a hardcore militant, in reath western Sri Lauka late.

Sri Lankan

violence

claims

14 lives

in north-western Sri Lanka late onMonday, police said.

onmonday, poince said.

Three people, including an Indian soldier, were killed in separate incidents in northern and eastern Sri Lanka late Monday, the sources said. The two other victims were not identified.

Iranians counter hostages appeal IRANIAN leaders yesterday parried a plea from Mr Hans-Dietrich Genscher, the West

German Foreign Minister, for help in freeing Western hos-tages in Lebanon, by calling for information on three Iranians missing there, Reuter reports from Tehran. They also told him that no break-through on the hostage issue could be expected until rela-tions with the US improved, sources in Mr Genscher's dele-

Mr Genscher, the most senior Western politician to visit Iran since the August visit Iran since the August ceasefire in its war with iraq, told reporters Iranian leaders said they were ready to press for freedom of Westerners believed held by pro-iranian guerrillas in Lebanon. "They indicated they were ready to talk on the hostage matter, but they didn't consider it a priority," he said.

Bhutto sees Soviet envov

Miss Benazir Bhutto, who appears likely to become Pakistan's next Prime Minister, had lunch with Mr Victor Yakunin, the Soviet Amhassador, yesterday at his embassy, Reuter writes from Islamabad. Offi-cials said Mr Richard Armitage, US Assistant Secretary of Defence for International Security Affairs, and Mr Richard Murphy, Assistant Secretary of State, who arrived in Islamahad for a visit yesterday, were expected to meet her today.

Aquino warns

President Corazon Aquino yesterday said the uneven eco-nomic development of members of the Association of South East Asian Nations is threatening the organisation's goal of economic integration, AP reports from Manila.

Burmese train hit Guerrillas attacked a Burmese train south-east of Rangoon yesterday, killing 28 people and injuring 20, Rangoon radio reported, Reuter writes from Bangiok.

remaining "petty apartheid" has recently taken on a new replaced by the Disclosure of Foreign Funding Bill which dimension following the Con-

to reconsider amended Group Areas Acts which would have

never formally confessed to

having broken the 1984 Nko-mati accord, under which it pledged to cease support for Remano, its delivery of "non-le-thal" william account

thal" military equipment is partly a plea to let bygones be

become involved in the domes-tic affairs of one of our neigh-

bours." Mr Breytenbach pledged, as he handed over the

equipment to Mr Antonio
Branco, Mozambique's Minister of Industry. "South Africa
is the stabiliser of the region
and would like to expand this

role," Mr Breytenbach added

The US and Japan officially

agreed yesterday to begin joint development of a new Japa-

nese fighter sircraft in an unprecedented project expec-ted to total more than \$50n (£4.4bn), AP writes from

Under an agreement signed by Mr Sosoke Uno, the Japa-nese Foreign Minister, and Mr Mike Mansfield, the veteran US Ambassador, Japan will bear the cost of planning and produ-cing the highly sophisticated

warplane, to be developed jointly by US and Japanese

tion in the project had been a focal point of trade friction

between the two allies. Japan

originally sought to develop the jet using only Japanese companies and technology, while US officials pressed for a

joint project to trim Japan's

huge trade surplus with the US.

The question of US participa-

JOINT DEVELOPMENT OF FSX

We cannot and will not

Council ruling is expected to be followed by a new look at the Group Areas Act and the Separate Amenities Act which

servative Party's gains at last month's municipal elections. This has led Boksburg and other CP-controlled councils to try to restore rigid apartheid, and sparked a backlash from black consumers.

under unexpected pressure to

Group Areas and Separate Amenities Act, apartheid remains government policy.
Paradoxically, the CP's municipal election victories could force the Government to scrap remaining apartheid laws in order to distance itself from its right-wing challengers.

S Africa mends fences with Mozambique

Military supplies reflect a diplomatic initiative, Anthony Robinson reports

OUTH AFRICA'S new diplomatic offensive to woo neighbouring states took a symbolic step forward on Monday when the SAS Drakensberg, the navy's new-est supply vessel, unloaded an estimated Rand 10m (\$2.35bn) worth of "non-lethal" military equipment at the dilapidated

equipment at the dilapidated Mozambican port of Beira.

The recipient of the delivery, which included several dozen South African army trucks, tankers and breakdown vehicles, signals equipment, uniforms, medical supplies and foodpacks, was the hitherto metally Societ curplied arms of mainly Soviet-supplied army of the nominally marxist Frelimo government. They were handed over by Mr Wynand Breytenbach, Pretotia's deputy minister of defence, for use by a special unit of the Mozambi-

can army.

The unit is being created to guard and patrol the 900 km stretch of electricity pylons which runs from the Cabora Bassa dam on the Zambezi river to Pretoria. No power has passed down this line for the last five years due to sabotage by "armed bandits" of the Mozambican National Resistance (Renamo) which South Africa

Labour and

Likud likely

to join in

coalition

Jerusalem

yesterday.

By Andrew Whitley in

ISRAEL'S new coalition

government is likely to be almost identical to its

unhappy predecessor of the past four years, in terms of both policy and political com-

position, senior politicians from both parties confirmed

Following Monday night's meeting with Mr Yitzhak

Shamir, the caretaker Prime Minister, Mr Shimon Peres,

the Labour leader, is expected today to recommend participa-tion in a national unity gov-

ernment to his party's full

executive committee.
Yesterday, Labour Party figures were reasonably confident that mutinous rank-and-

file activists could be per-suaded to accept Mr Shamir's

terms for entry into a govern-ment the Likud chief will head. These terms include

even representation in the pol-icy-making inner Cabinet as

well as a top post for Mr Peres

- most probably at the Foreign Ministry again.
Mr Yltzhak Rabin, the
Defence Minister, the chief

advocate in Labour of renew-

ing the former coalition, is already guaranteed a further spell in his job, which includes responsibility for putting down the Palestinian aprising

in the occupied territories.

By renewing the policy guidelines drawn up in October 1984, following that sum-

mer's inconclusive general elections, Labour and Likud

have essentially agreed to bury their political differences in the interests of shutting out the extreme right and most of

the ultra-religious parties

According to Mr Shud Olmert, a close aids to Mr Shamir, the likely coalition line-up will embrace the main-

stream National Religious Party and the ultra-Orthodox

Sephardi Torah Guardians, or Shas, party. But the price of their participation will be a

much more diminished role than they had hoped for after the November 1 elections.

Mr Olmert forecast that, if

Labour gives the outline agreement its blessing, a Cabi-

net could be imangurated as

soon as next Mosslay. Before then, a further summit meet-

ing between the two leaders will probably be necessary.

Labour into a broad govern-ment, Likud appears to have made significant concessions.

By putting Mr Peres back in

charge of foreign affairs, for

example, it runs the serious

risk of a revival of the Labour

leader's "solo dipiomacy" of

recent years on the Arabila-

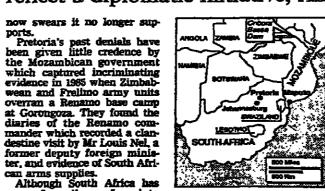
to convince his own combters

that the party's peace cam-paign can be salvaged.

None of the options are easy,

rzeli dispute.

In the interests of bringing



Mozambique's original hopes of improved security and bet-ter relations with South Africa were frustrated when Renamo stepped up attacks throughout the country in the wake of the Nkomati Accord. Relations reached a new low after the death of President Samora Michel in an air crash on South African soil two years

But at a summit meeting close to the Cahora Bassa dam on September 15, President P.W. Botha and Mozambique's President Josquim Chissano pledged to give new life to "the spirit of Nkomati" and make a

US and Japan agree fighter deal

The two sides reportedly

agreed in June to allocate between 35 per cent and 45 per

cent of the development to US companies, but Mr Kichiro

Tazawa, the chief of the

Defence Agency, said yester-day that "the details of the

division of work between the

two countries will be decided

The jet fighter, named the FSX, will be based on General Dynamics' F-16, according to a

by Mr Charles Brown, director of the US Defence Security

Assistance Agency, and Mr Massii Yamamoto, chief of the

Defence Agency's equipment

Defence Agency named Mitsubishi Heavy Industries of

Japan the prime contractor and General Dynamics of the

US a subcontractor for the

project. Two other leading Japanese companies, Kawasaki

In the two documents, the

determined effort to restore power supplies from the Portu-guese-financed project. guese-financed project.

That meeting, followed by this week's delivery of military supplies, was part of a broadranging diplomatic offensive by Pretoria whose regional power status will be significantly enhanced once Cuban troops leave Angola. An agreement aimed at ending the Angolan war, withdrawing Angolan war, withdrawing Cuban troops and establishing independence for Namibia is expected to be signed in Brazzaville at the end of But while experts were ham-

But while experts were ham-mering out the details over months of meetings in Africa and Europe, President Botha was visiting the leaders of the Ivory Coast, Zaire, Malawi and Mozambique for talks which symbolised South Africa's emergence from its Southern African ghetto. Political prog-ress furthermore has been accompanied by major eco-nomic agreements with neigh-bouring states.

bouring states.

These agreements began last year when Pretoria gave the go-shead to the Lesotho Highlands Water Scheme, a \$5bn project to bring water from the

Heavy Industries and Fuji

Heavy Industries, also were

The project marks the first time the two countries have

combined their defence tech-

nologies to develop jointly a fighter aircraft, a senior

Defence Agency official

The Japaness technologies expected to be incorporated in the aircraft include sophisticated paties, advanced materials and a superior artiflore.

wing to enhance manoeuvrabil-

ity. The US side is expected to develop a special engine with

The Defence Agency earlier said the F-16 would cost less to

redesign to suit Japanese

requirements than its closest competitor, the McDonnell

Each FSX aircraft would cost the Government Y5.15bn

(123m), Japanese officials have

the course of the Civil War which has wrecked the Mozambican economy remains to be When questioned about how long he thought it would be before the newly delivered trucks were either blown up or

comandeered by Renamo, a grizzled Afrikaner army offi-cer, watching the unloading of vehicles onto the Beira dock-side replied: "About two

Intelligence groups curbed in South Korea

By Maggle Ford in Secul

THE South Kereen THE South Kerean Government yesterday moved to limit the powers of the country's intelligence agencies as speculation grew that a Cabinet reshuffle expected shortly would affect a wide range of senior ministers.

On the cree of the resonance On the eve of the resump-tion of televised hearings into the regime of Mr Chun Doo Hwan, the disgraced former

Hwan, the disgraced former President, the Government amounced that a new bill circumscribing the rights of civil and military intelligence groups would be sent to the National Assembly.

The bill would not the role of military intelligence in

of military intelligence in civilian matters, and place the twining matters, and paste the budget and personnel appoint-ments of the Agency for National Security Planning (formerly the Korean CIA) lunder Assembly control. The ANSP would be barned from ANSE would be because ander the National Security Law. Opposition leaders, students and members of the public

have strengly criticised the intelligence agencies for abusing power and illegally arresting political opponents of former military governments under the pretext of national Mr Roh was a close associate of former President Chun who apologised for the misdeeds of his regime last week.

South Koreans overhaul Swiss in trade

SOUTH KORRA'S foreign trade is expected to top \$110bm (250bm) in 1988, taking it above Switzerland into 11th place in the ranks of trading nations. Trade Ministry officials said yesterday, Reuter writes from Seoul.

Two-way trade in 1985 was set to reach the \$100km mark

by Tuesday night and would total about \$112bn by year's end, they said. Last year trade was worth \$88.350. Latest forecasts put South Roren's 1988 exports at \$59.5bm and imports at \$52.5bm, compared with last year's exports of \$47.3bm and imports of

per year thanks to brisk exports of electronics, steel products, cars and footwest," one trade official said. But we are worried about next year's performance. There exports of textiles and toys," he added. are signs of slowdown in

Elections will now decide who occupies any post of responsibility. Such people will no longer be appointed from the

Algerian reforms throw up key questions

Francis Ghilès reports on a brave attempt to change the way the country is governed

ANY OF Algeria's 23m people may still be sceptical, but the sixth Congress of Algeria's rolling party, the Frunt de Liberation National, appears to have made history this week. It endorsed a series of reforms whose aim is to separate the FLN from the state it has governed interest these inclusional property was wranted. alone since independence was wrested from France in 1962.

Managing the FLN will no longer be in the hands of the head of state, but

the latter remains president of the party. People who do not belong to the FLN are to be allowed to stand in local and parliamentary elections but no other party will be allowed in the near future. This issue is to be left to an extraordinary party congress next year and then submitted to a referendum. This is ironic since it is obvious that the vast majority of Algerians would endorse multi-party democracy tomorrow, given half a chance.

Laws governing the media are to be rewritten, and senior Algerians insist in private that the greater freedom of recent weeks is here to stay. The Congress also endorsed President Chadli Benjedid as its candidate for a

third term of office. The President has often been thwarted in his attempts to reform the rigid political and economic system be imperited in 1979. But since iast month's riots, he has staked out his position much more boldly, kept the memerium for change going, and con-vinced the FLN to endorse ideas which But this is regarded as a cal-culated, and probably worth-while risk, to enable Mr Peres were anathema to many of its members only a few months ago.

Many of the 5,000 delegates, who included at least 500 army officers, obvi-ously felt they had little choice. Few have forgotten that only six weeks earker, in towns and villages across the



Chadit: kept momentum going

country, demonstrators carefully avoided burning and locting private shops, but systematically destroyed FLN party premises and attacked police stations

Officially, the party is reverting to being a "front", that is the broad "church" it was from 1954 to 1962, when different currents of thought could express themselves. But even in those days the only issue which ever unified the party was the idea of an indepen-dent Algeria.

Much depends in the months to come on whether Algerians who do not belong to the PLN, particularly among the younger generation, choose to join the party. The FLN is also attempting

The state of the s

Three other questions, however, will

have to be answered, if the reforms endorsed by this week's Congress have a chance of succeeding.

• Will the authorities really tackle corruption, which has spread fast and visi-bly in recent years among author Alger-ans, at a time when the purchasing power of ordinary people has fallen sharply? How can an agricultural snarply? How can an agricultural reform aimed at encouraging production of badly needed food (Algeria imports roughly two-thirds of what it consumes every year) succeed if long leases on hitherte state-owned land are systematically attributed to friends of ministers and former "freedom fighters" rather than those who have tilled

the land since 1982?
The arrogant display of wealth of the new rich will bring people out on the streets again, if an end is not put to it. On this point, all Algerians

ers", rather than those who have tilled

are agreed.

• Will a Government which includes more competent ministers than most of its predecessors since 1979 appoint truly competent people, of which there is no shortage, particularly among the younger generation of technocrats, to jobs in public administration and state

Some ministries, such as the key Minsome ministres, such as the key sent-isity of Pinance, present a sorry specta-de. The World Bank itself is pressing hard for reforms in the banking sector and at the Central Bank because it is frustrated by the excruciatingly slow process of disbursing money for pro-

In the oil and gas industry, the stew-

ardship of Mr Belkacem Nabi, the former Minister of Energy, who held this key portfolio for nearly ten years, has left a hitter legacy. The appointment of his successor, Mr Sadek Boussena, has hem werendy melconed.

been warmly welcomed.

Will managers be allowed to manage and take decisions, even unpopular ones? In particular, will the Covernment and the FLN rid the country of the four-year-old Statut General du Travailless, which imposes a rigid grid on salaries of every trade and grade across the country. The SGT code is a truly surrealistic document, which has done considerable damage to industrial out-

There is also a question relating to the private sector. By one of those paradoxes Algeria abounds in private entrepreneurs had a much easier time in the days of former President Bonmediene's hard-line socialism, during which they were officially considered parasites, than today, when their contribution to the economy is openly praised. Short-ages of supplies and spare parts mean ages of supplies and spare parts mean that many are working at one-third of their capacity. Yet such people often make the consumer goods and processed foods whose very shortage has been so keenly felt.

In his report to the Congress, President Chadii called for an end to "empty showns" Maybe he was referring to the slogans". Maybe he was referring to the one that beans out at night from the roof of the Ministry of Industry onto the gurdens of the El Diszair hotel, saying: "Le trapail et la riqueur pour guarantir l'acentr" ("Hard work and rigour to guarantee our future"). More than ever, the capacity of the head of state to implement such principles and get Algerians back to work will decide the ture of the country.

FINANCIAL TIMES WEDNESDAY NOVEMBER 30 1988

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Although government legislation requires all car manufacturers to test for 100% head-on collision, Mercedes-Benz also carry out additional head-on collision tests when the impact is concentrated on 40% of the car's frontal area. In Germany for example,

research has shown this accident happens three times more frequently than 100% head-on collisions. As a result, all Mercedes-Benz safety cells and crumple zones are now engineered to disperse the unique stresses of both types of collision. Which means impact energy is absorbed progressively and displaced

into forked longitudinal members mounted onto extremely rigid sidewall, floor pan and transmission tunnel structures. The energy

This is a fine example of Mercedes-Benz research and engineering taking the lead in safety development.

in everybody's interests, so other car makers could incorporate the idea into their own body designs. A gesture that speaks for itself. In 1959, Mercedes-Benz became the first manu.

interests, Mercedes-Benz allowed it to be infringed

facturer to systematically crash test and roll-over test their cars. In that year, 80 were destroyed in



SCIENTIFIC CRASH TESTING: CIRCA 1919. the search for greater passenger security. Since then no car maker has placed greater emphasis on crash testing, and many others reap the benefits simply by adopting the results of Mercedes-Benz Mercedes-Benz design pioneering research.

Computer-aided engineering, combined with exten-

sive use of high strength, low-alloy steel, ensures

that Mercedes-Benz monocoque body shells are

not only light, but are also outstandingly strong.

is therefore dissipated by being trans-their cars for the accident mitted and absorbed in three different directions.

that happens most

A CRASH TEST EVERY THREE DAYS

Mercedes - Benz conduct a crash test every three days, on average. Because safety research is an integral part of the Mercedes-Benz design process, many tests are conducted on components and prototypes prior to full scale production of a

new model. Consequently, the safety development team are well placed to impose their priorities on the fundamental design of a car. Today's Mercedes-Benz models are the most thoroughly tested and safest the company have ever built.

The Mercedes-Benz safety steering system, as an example, is fitted with a distorting cup within the steering wheel, and a collapsible, corrugated column that will not intrude into the passenger compartment in either a head-on or off-set collision. Nor can the clutch or brake

pedals behave like blunt instruments. Because THE ENERGY ABSORBING of the likelihood severe

accident injuries to the feet, the pedals are designed to swing away from the driver on impact.

THE FATHERS OF AUTOMOTIVE SAFETY

The history of Mercedes-Benz safety consciousness dates from 1931 when they developed independent front suspension to ensure safer roadholding. And as long as thirty-seven years ago, long before 'crumple zone' and 'safety cell' became part of car industry jargon, Mercedes-Benz patented the first impact-absorbing body shell. But rather than protect the patent in their own

Such a highly rigid shell is the basic safety element.

its front and rear sections designed to yield progressively in major accidents. They absorb kinetic energy and divert the full force away from the passenger safety cell. Strong cross members are built into the floor pan to stiffen further the safety cell's resistance to side impact. Additional single section

roof frame cross-members enhance the total load bearing capacity of the roof in front, side and roll-over impacts.

HOW THE USE OF AIR CAN REDUCE INJURY RISK

All inertia-reel safety belts fitted to the front seats of Mercedes-Benz cars, have electronic belt tensioners as standard. Above a predetermined level of impact, the tensioner is activated and pulls the belt taut around the body in milliseconds, reducing forward movement of driver and front seat passenger. Above certain speeds, however, impact injuries can still occur no matter how sophisticated the seat belts are.

Therefore, Mercedes-Benz also offer FROM IMPECT SIGNAL TO INFLATION IN SIGNAL TO INFLATION IN SIGNAL TO an electronically controlled airbag that is neatly stowed in the steering wheel hub. This innovatory safety feature has been available since 1981 and is already fitted to 400,000 Mercedes-Benz CSIS A normally invisible guardian, it inflates in milliseconds. under impact, to cushion the driver's head and greatly

reduce the risk of chest injuries. Further $proc^{f}$ that the Mercedes-Benz commitment to safety is uncompromising, and continues unabated.



ENGINEERED LIKE NO OTHER CAR IN THE WORLD.

AMERICAN NEWS

Senate Democrats elect Mitchell as leader

By Stewart Fleming, US Editor, in Washington

SENATOR George Mitchell the 55-year-old Democrat from Maine whose leadership of the Democratic Senatorial Campaign Committee helped his party retain control of the US Senate in 1986, was yesterday elected Senate majority leader. The vote among the 55 Senate Democrats confirmed expectations that with the party facing a third consecutive term out of the White House, Senate Democrats would turn to a man who they believe has the capacity to be a

forceful public spokesman. The majority leader plays a key role in setting the party's legislative strategy in the Senate. He is ultimately responsible for establishing the Senate's agenda and for developing parliamentary tactics which can play an important mich and determining locks. tant role in determining legis-lative priorities and the outcome of votes on important

Senator Robert Byrd, whom Mr Mitchell will replace, was a past master at manipulating

parliamentary procedures to his party's advantage. But increasingly the Democrats have recognised that their long years out of the White House have made it even more important for their leaders on Capitol Hill to be persuasive public speakers, especially on televi-sion, on which Senator Byrd never seemed comfortable. Mr Mitchell, on the other hand, made a strong impres-sion questioning witnesses dur-ing the Iran-Contra hearings in 1987. A former federal judge,

he came across as a man of integrity and a voice of common sense.

It is unwise to read too much into the selection of a majority Leader so far as party policy is concerned because in an intimate collegial body such as the Senate, personal relationships, as well as broader policy considerations, will have influenced how senators voted.

Mr Mitchell is a moderate north-easterner considered slightly more liberal than the

other two candidates, Senator Daniel Inouye of Hawaii and the conservative southerner, Senator Bennett Johnston of Louisiana. He may have been been helped by the emergence during the presidential cam-paign of Senator Lloyd Bentsen of Texas as a party leader with national stature. Some Senate Democrats may have felt that, with Mr Bentsen as a voice for the more conservative southern wing of the party. Mr Mitchell would provide regional and political balance.

US growth rate revised upward

By Anthony Harris in Washington

MARKET expectations of tighter US monetary policy rose yesterday after news of an upward revision in the official third-quarter estimate for real growth, and a call for con-tinued monetary discipline, from Mr Wayne Augell, Federal Reserve governot. US real Gross National Product grew at a revised annual rate of 2.6 per cent in the third quarter, up from a first esti-mate of 2.2 per cent. Consumer spending on non-durables, and spending on non-durantes, and price increases, were revised upwards; the fixed-weight GNP defiator rose at a 5.1 per cent rate, against a first esti-mate of 4.9 per cent. GNP estimates are fre-

quently revised upwards as more information becomes available, and the changes were slightly below market expectations. However, curexpectations. However, current reports suggest a sharp rise in growth and in consumer demand in the final quarter of the year, and the rise in base lending rates on Monday was generally expected. Further increases are fore-

Peru strike call

PERU'S largest union association, the General Confederation of Peruvisin Workers, has called for a general strike tomorrow to protest at the Government's economic cy, writes Veronica Baruf-

The strike will serve to intensify industrial unrest. Yesterday striking miners, bankers, textile workers and state urban transport workers demonstrated in Lima. The health sector is on strike today and the National Teachers' Union has called for a 24-hour

IBM settlement stresses key role of software

OPERATING software, the complex and sophisticated computer programs which manage the inner workings of a computer system, once came "free". Manufacturers bundled the cost of the operating software in with the price of the computer hardware it computer hardware it computed the computer hardware it computed the computer hardware it computed the computer hardware it computer hardware hardware it computer hardware hardwa

Then International Bus Machines, understanding the growing contribution to its revenues that software would represent, in the late 1960s began charging separately for hardware and software.

In doing so, it gave birth to the independent software industry and sowed the seeds for its long-running legal row more than a decade later with Fujitsu, Japan's leading main-trame computer manufacturer. frame computer manufacturer.

The announcement yesterday of a settlement through
which the Japanese company
will pay IBM a himp sum of
\$395m (£215m) for copying
important elements of IBM's
mainframe operating software,
in addition to more than \$400m
already paid in licence fees,
underlines the growing realisation that software, not hardware, is now the key to comware, is now the key to com-puting systems development.
Fulitsu is a plug compatible manufacturer. It makes com-puters which are functionally identical to IRM's in that they

can run IBM's own, legally pur-chased, operating software although they are of different technological design. Clone manufacturers — chiefly in the

personal computer area make computers which are in the computers which are technologically identical to IBM's. IBM has often taken legal action against these.

Fujitsu's customers resp the benefit of lower pricing and technological sophistication

which, the Japanese company

Alan Cane on the background to the dispute with Fujitsu

would claim, gives better performance than IBM's own hardware. A royalty has to be paid on each copy of the operating software used, of course, and the performance of the operating system — over which IBM has total control limits the overall performance of the system.

In the early 1980s Fujitsu municked the complex threads of IRM's system and wrote its own, copying significant chunks and prodding the world's dominant computer company into legal retaliation. It has proved a sound strat-egy. For a comparatively modest payment Fujitsu has man-aged to my loose IBM's grip on its most precious asset giving it the right to examine and replicate important pieces of IEM's "source code", computer programming instructions written in languages human programmers, through not computers, can understand. Source code is the raw mate-rial for modifying or improving

computer programs.
On the other hand, IBM has managed to prevent the Japanese company having anything like full access to its software secrets, its "fundamental and extraordinary software advances" as the company put

it yesterday.
The comparatively moderate settlement should smooth the feathers of many in the US software industry who were agnest that a Japanese com-puter company would be able to have access to IBM software secrets that they were denied.

Populist Perez draws Venezuela's voters

Polls put the former President ahead before Sunday's election, writes Robert Graham

ipping the winner in advance of a Venezue-lan presidential election has always been a hazardous exercise. But the polisters and pundits have thrown caution to the winds by predicting universally that Mr Carlos Andres Perez, the 66 year-old Accion Democratica (AD) candidate, will win Sunday's poll and become the first person in Venezuelan history to be twice

elected to the presidency.

Reliable opinion polls give him a 15 point lead over his rival, Mr Eduardo Fernandez, the Copel party candidate Mr Perez is himself more cautious and has been francticular. and has been frenetically criss-crossing this vast country to ensure last-minute support.

If he wins, "CAP" as he is universally known, promises a populist style of leadership with a home-grown socialist philosophy. Colleagues say he will temper populism with pragnatism, acting as a Latin American various of Ma Faline. American version of Mr Felipe Gonzalez, the Spanish Premier. Detractors maintain he still behaves as if Venezuela pos-sesses boundless oil revenues, with attitudes conditioned by an outmoded sympathy for state interventionism.

Venezuela to adopt a higher international profile both on oil matters within OPEC and on foreign debt. It was he who pushed through nationalisa-tion in 1976 of the oil industry. Mr Perez would like to see greater Latin American co-ordination on debt and would seek better terms for the restructuring of Venezuela's

He is openly ambitious for

eign debt. Without being too specific, he has made it clear he would like to see a reduction in Venezuela's current high debt service ratio.

Both he and the 48-year-old Mr Fernandez have thrown seemingly unlimited resources into a tough and at times dirty campaign that has lasted for the better part of a year. Tele-vision, the press, city streets and small towns have been deluged with propaganda.
"CAP" is projected as "El Presidente", the responsible

statesman with experience of government. On the campaign trail he harks back to the period of plenty when he was in office from 1974 to 1979. Oil earnings this year are down to \$7.2bn, less than half the size under his administration. At a time when all but the wealthiest of Venezueians are feeling the pinch from aus-terity and the limitations of a declining bolivar, Mr Perez's message strikes a responsive chord of nostalgia.

Mr Fernandez, a pugnacious lawyer dubbed "El Tigre", has had an uphill struggle to find the right kind of image. He started out promising a genera-tional change and fresh ideas that challenged the state's traditional paternalistic role and the nation's reliance on oil. But his initial impact has largely evaporated. He has also failed to capitalise on Mr Perez's vulnerability to complaints of corruption under his administration.

The final weeks of the camseek better terms for the restructuring of Venezuela's down in a jingoistic argument own \$25bn public sector for-



Perez: last-minute efforts

would best defend the national interest in Venezuela's vexed frontier dispute with Colombia. The dispute over territory at the entrance to Lake Mara-caibo (through which the bulk of Venezuela's oil exports pass) brought the two countries close to conflict in August 1987. Mr Fernandez has seized on remarks made by his rival to the effect that "CAP" would seek a reasonable compromise with Colombia. With national feeling running high over the incursion of Colombian guerrilla and drug activity into Venezuela, these remarks have

Indeed, if "CAP" were to lose the election, it would be a mixture of a desire for a genera-tional change combined with the negative impact of the frontier issue. Certainly, the issue could lose AD votes in the congressional elections

which are also on Sunday.

The matter has been aggravated by the continuing reverberations of an incident along the Colombian frontier on October 29 when Venezuelan October 29 when venezueian security forces killed 14 persons alleged to be guerrilles. Two survivors of the shooting, now seeking political asylum in the Mexican embassy in Caracas, said they were unarmed fishermen. The bodies were exhumed over the weekend after a public outcry and preliminary evidence suggests they had been shot in cold blood.

In a country long unused to such violence, the AD govern-ment of President Jaime Lusin-chi has been profoundly embarrassed by the incident, while the military are under attack for an attempted cov-

"CAP" has done his best to

distance himself from the gov-ernment on the matter, highlighting one of the curious aspects of his campaign. Though AD is in government, Mr Perez's relations with President Lusinchi have been at best cold and at times hos-tile. As a result there appears

to be little co-ordination

between him and the present

government, particularly where economic policy is con-The Lusinchi government's economic policy has been in a state of drift for over 18 months. Reserves have fallen below \$8bn - high by Latin American standards but low

Belatedly the mechanisms have been introduced to permit fresh funding from the banks to the tune of \$1bn by discounting oil receivables. In addition, a large loan is being explored which would be pledged against the sale of future gold production.

debt conversion deals and \$450m has been already been

approved under the scheme. Negotiations are under way for

Either way, the country will have to borrow more from an international financial community aware of Venezuela's huge oil and mineral wealth but wary of the kind of campaign commitments made by "CAP" to promote economic recovery amid hints of higher wages. The main plank of his economic strategy is to establish a social pact between the govern-ment, labour and the business community both to control inflation and stimulate a recov-

President Lusinchi achieved such a pact during his first two years, relying on AD's support in the labour movement to impose austerity. This dose of austerity pruned some of the fat from the system, encour-aged import substitution in agriculture and attracted fresh foreign investment, particu-larly into the expanding alu-minium industry. However, during the past year much ground has been lost. Whoever inherits the presi-

dency for the next four years faces some uncomfortable economic decisions. "CAP" undoubtedly has more stature than Mr Fernandez to carry these decisions through but this is not the basis on which he has gone for the vote.

Walk-out threatens Salinas ceremony

TOMORROW'S has guration of Mr Carlos Salinas de Gortari as President of Mexico is threatened by an opposition walk-out reminiscent of one which disrupted the state of the union message of Mr Miguel de In Madrid, the outgoing head of state, on September I, writes Richard Johns in Mexico City. Such a protest by the broad

(FDN) would be even more embarrassing given the presence of several Latin American heads of state and foreign min-isters including Mr George Shuliz, US Secretary of State. The FDN says that the 144 deputies of its constituent par-ties will leave the joint session

of Congress, unless the ruling

Institutional Revolutionary Party agrees to an address by Mr Cuauhtémoc Cárdenas, the FDN leader. Mr Cárdenas would focus on the opposition's refusal to recognise the validity of Mr Salinas's election. The PRI says that the decla-ration should be made before the Chamber of Deputies prior to the joint session.

WORLD TRADE NEWS

assemble aircraft in US

By Michael Donne, Aerospace Correspondent

FOKKER, the Dutch aircraft manufacturer, is discussing with Lockheed the possibility of the US aircraft group under-taking final assembly of the Fokker 100 twin-engined jet airliner in the United

Although there are many details still to be settled, both sides are optimistic that an agreement can be reached, so that a second assembly line for the short-to-medium range 109seater airliner (the current line is at Schiphol, Amsterdam) could become operational by the early 1990s, probably either in California or in

With current orders for 206 aircraft, of which 118 are firm and 88 are options, demand for the Fokker 100 is rising. Fokker is increasing its own assembly rate steadily, from 33 sircraft a year to 46 a year by

That is the maximum that can be achieved on present facilities at Schiphol, and to raise it further to between 80 and 70 aircraft a year will require additional factory space and equipment. Additional land at the Schiphol plant has already been acquired, and plans for new facilities there are being prepared.

pared.
The aim of a US assembly line - with parts supplied by existing component manufac-turers – would be to strengthen the Fokker base in the North American

Fokker has already won orders from US Air, and from two Canadian airlines, Inter Canadian and Wardair. Fokker sees a big potential for its new jet airliner among regional airlines in North

America, but believes that to exploit that market fully it needs a major assembly facility The expansion of the Fokker 100 production facilities will bring good business to the UK aerospace industry, because all Fokker 100s are powered by Rolls-Royce Tay jet engines, and their wings are built by Short Brothers of Belfast, with other UK companies supplying components and equip

Fokker may | Malaysian warning to US | US rejects and EC on protectionism

SOUTH-EAST Asian countries will be forced to form their own trading bloc linked with Japan, if the US and the EC persist with protectionist poli-cies, Dr Lim Kheng Yalk, Mal-aysia's Minister of Primary Industries, warned yesterday.

Dr Lim said that in the two years since the current Uru-guay round of multilateral trade talks was launched at Punta del Este under the auspices of the General Agreement on Tariffs and Trade (Gatt), trade issues had become virtually a "North-North" debate. using the countries of the South as no more than an audi-

ence.
"The southern countries would be willing partners to the debate, if permitted, but the North-North development is now getting nonsensical.

The closed economies are opening up, and the open economies are closing up," he said.

"I would prefer multilateral trade, rather than trading blocs. But the US and the

By Ivo Dawnay in Rio de Janeiro

THE Brazilian government is

considering creating a new

Cruzado exchange rate aimed at capturing millions of tourist

dollars that escape the formal economy and boost the black

market.
Also under discussion at the

Finance Ministry is a scheme

to create an "export" dollar rate - higher than the current

official exchange rate - as compensation for sharp cuts in

spending on export subsidies and incentives.

in recent months at the high

margin between the black and official dollars. Yesterday, the euphemistically-named "parai-

lei" rate was C2920 to the dol-lar against the official rate of

Brazilians travelling abroad

are allowed to buy \$1,000 at the

official rate, but they supplement this with purchases of hlack dollars at the technically illegal but ubiquitous exchange

counters found in all major

cities. Similarly, many incom-

Concern has been mounting

European Community are pushing other countries towards forming blocs. Japan is opening its economy up.

The Japanese are now the ones who listen and have shown they are willing to change, especially on agricul-tural products and tropical products. The Association of South-East Asian nations has

South-East Asian nations has opened up. Who pushed Asean that way?" he said.

Malaysia, which is the world's largest producer of natural rubber, palm oil, and tin is also a major producer of cocca, pepper and timber.

The commodity sector, excluding oil and gas, accounts for ding oil and gas, accounts for 38 per cent of Malaysia's export carnings. Its exports of palm oil, plywood and canned pine-apple face particularly high tariff barriers in the

Attempts, so far unsuccessful, have been made in the EC to introduce a levy on vegeta-ble oils and fats. This would help fund the

ing tourists never enter a

bank, but change their dollars through the parallel network.

This multi-million dollar business has been inflated sub-

stantially in recent months by the so-called informal debt con-

version system. Such conversions have allowed foreigners

holding credits at the Central

Bank to accept payment in cru-zados, then re-export them by buying dollars in the black

National Monetary Council will discuss a new tourist dol-

lar policy today.

Mr Mailson da Nobrega, the
Finance Minister, has also
revealed that studies are under

way into the benefits of a new

dollar exchange rate for exports. At present, the Cen-tral Bank pays exporters for

their foreign sales at the offi-

The minister believes that if

something closer to the higher,

free market rate were paid, the government could cut costly

cial rate.

Ministers sitting as the

Brazil plans reforms in bid to

end unofficial exchange rate

Common Agricultural Policy and give the ofive oil of EC countries, like Greece and Spain, a further advantage over Malaysian palm oil. The levy was blocked by a minority group of Holland, Denmark, Britain and West Germany. "in spite of the great efforts, particularly of Britain and Ger-

many, the protectionist ten-dency remains. I am not convinced that the creation of a single internal market in 1992 will make matters better. In fact, I think protectionist barriers may get worse," Dr Lim

in addition to large export subsidies, which Dr Lim says are depriving countries like Malaysia of their legitimate market share, the palm oil industry has also faced a major campaign in the US by the American Soyabean Associa-

On the other hand, South Korea had reduced the duty on palm oil and Japan had abol-iahed it.

export subsidies and make large savings for the public sector deficit.

An inevitable consequence of such a change, however, would be new inflationary pressure from increased monetisation in the economy as larger sums are paid out by the Central Bank. However, Mr da Nobrega claims: "The effect on inflation would be less than in the case of a maxi-devaluation."

A Finance Ministry of select

A Finance Ministry official said yesterday that while the tourist dollar issue could be

discussed by the National Mon-

etary Council CMN, the export

dollar proposal remains some way from implementation.

President Jose Sarney of Brazil flew to Argentina on Monday for the latest round of

talks with President Raul

Alfonsin on integrating their

will be measures to reduce Brazil's substantial trace surplus

which last year exceeded

At the centre of the talks

two economies.

An inevitable consequence of

import curb on ball bearings

THE US Commerce
Department has rejected calls
to limit imports of ball bearings, saying domestic producers are operating at or near
100 per cent capacity, AP
reports from Weshing reports from Washing

The decision follows a joint study by the Commerce and Defence departments. The Commerce Department had found in July that US ball

bearing manufacturers would not be able to meet national security requirements in the event of a major conventional

But President Ronald Rea-gan in August tentatively ruled out limits until the joint study could be completed. The Administration wanted to ensure that the demestic bearing industry would be suf-ficiently healthy to meet pro-duction needs in the event of an emergency, without the United States having to rely outside

Mr Marlin Pitzwater, the White House spokesman, said the joint study found that con-ditions in the domestic bear-ing industry had improved significantly in the last several

His statement said that it was concluded that Adminis-tration initiatives should be adequate to bring the domestic industrial base into an accept-shie posture for national secu-

shis posture for national secu-rity purposes.

Mer William Verity, the Com-merce Secretary, said that Mr Reagan's decision was made after a thorough review of the impact of bearing imports on national security.

Stewart Fleming adds from Washington: The Administra-tion decision reflects the improvement in the industry improvement in the industry which has taken place in recent mouths as industrial output in the US has recovered under the impact of both increasing domestic and foreign deniand. The fact that the US bearing

industry is new working so close to capacity that foreign imports are needed to satisfy demand is a further indication of the difficulty the US faces in continuing to reduce its trade deficit at a time when the economy is expanding

Unhappy yarn of a sweater factory without thread

Larry Luxner examines Puerto Rico's problems in attracting investment from Asia

has turned out to be an embarrassing flasco for Governor Rafael Hernandez Colon, for the island's Economic Develop-ment Administration (Fom-ento), and Mr Richard Millman, the investor who first developed the idea. The project, a joint-venture cashmere sweater plant known

as MTEX Puerto Rico, was billed as a good example of Far East investment in this US possession. To date, despite the presence of a Fomento office in Tokyo for the past 12 years, Puerto Rico can boast only four Japanese companies with four Japanese companies was factories, and none from Asia's "four tigers" — Taiwan, Hong Kong, South Korea and Singapore. (In contrast, the lowerwage Dominican Republic has attracted 15 South Korean companies and Jamaira 10) panies and Jamaica 10.)
The MTEX project involved the mrisa project involved the governments of Puerto Rico, the US and Chins, as well as Hanse Mori, a well-known Japanese fashion designer. As originally envisaged, a

WHAT could have been the most successful example of Far East investment in Puerto Rico

factory run by the Beijing Wool Knitting Industry would process raw cashmere into yaros of various colours. The yarn would then be flown to Puerto Rico and trucked to a factory in the eastern fown of Rio Grande. There, some 350 workers would assemble the sweaters for shipment to high-fashion outlets around the world, where they would fetch between \$200 and \$600 apiece. Fomento backed the project, while Puerto Rico's Governwhile Position in 18 Govern-ment Development Bank (GDB) put in \$6.1m in loans and the Miami-based Capital Bank provided \$4.3m in letters of credit to purchase West Ger-man and Japanese machinery

for the 45,000-sq ft factory. The problem was however, as Mr Millman discovered during a visit to China, that the Peking plant was still under construction long after the Rio Grande facility was ready to produce. Because of pressure from the US government, the GDB has delayed foreclosing on the project. Earlier this mooth, Mr Mill-

man, president of the Washing-ton-based Transworld Group, submitted to the GDB a plan

which would lessy the factory, said to be one of the most advanced of its kind in the world, in the hands of MTEX. The agency is studying the proposal and is expected to make

possi and is expected to make a decision soon. Far more promising is an unrelated plan by Peking's archrival, Taiwan, to invest an



joint venture to assemble Puerto Rico's first locally man-ulactured scroplane. This air-craft is a effecter, the RB-2000, designed for civilian and mili-tary use by Bremon Aircraft. Company, and is still at the prototype stage.

Taiwan which, until now, less had no direct investment.

Taiwan which, until now, has had no direct investment in Puerte Rico, would assume a major equity in the Bromon Aircraft project in Aguadilla, in western Puerto Rico, under the terms of a deal now being reviewed for final approval by the GDB.

The institution has already limit Bromon \$30m with an equal amount coming from

equal amount coming from General Electric, which will amount for the amount on the amount of the amount of the amount of the amount of the entire has been very strong interest by the Republic of China in participating in the menture as another financing antity, in exchange for a conentity, in exchange for a cer-tain part of future sales," said for Jose Ramon González, GDB

call for as many as 1,000 work-ers within five years and the production of 600 aircraft over 15 years.

While declining to give any dollar figures, Mr James Brown, Bromon's president, product that Bromon had been marketing the concept of

been marketing the concept of the BR-2006 throughout the Pacific Rim and that he has had a "dialogue" with the Tai-wanese government for more

had a "dialogue" with the Tai-wanese government for more than three years.

List, month, the Philippine Air Force said it would order several BR-2000 planes.

The major reason more Far East companies are not manu-facturing in Puerto Rico is sim-ple: high wages. Unlike Jamaica or the Dominican Reguldic, both of which have average wages of only \$3 a day, Puerto Rico complies with the federal minimum wage of \$1.35 an hour. Despite repeated trips to Japan and other countries, Mr Antonio J. Colonado, Fom-enth Administrator, has been unsuccessful in getting Far East investors to overlook the island's high wages in favour of Puerto Rico's political stabil-ity and daily-free entry into the US market.

Of the four Japanese compa-nies in Puerto Rico, two are parent companies of local tuma canneries: Mitsui, which employs 750 people at its Nep-ture Parentic embridies.

employs 750 people at its Nep-tune Packing subsidiary in Mayaguez, and Mitsubishi, which also employs 750 work-ers at its Caribe Tuna cannery

tem of Preferences - a move Colorado says could trigger new Far East investment. They realise that the US

in Ponce. A third company, Matsushita Industrial Electric, employs 500 people in Caguss, in the manufacture of wooden housing and components for Panasonic speaker systems. The fourth company is Japanese-owned — Wacoal, a garment maker. However, Fomento does see a pright spot on January 1, the "four tigers" will be removed from the US Generalised System of Preferences — a move

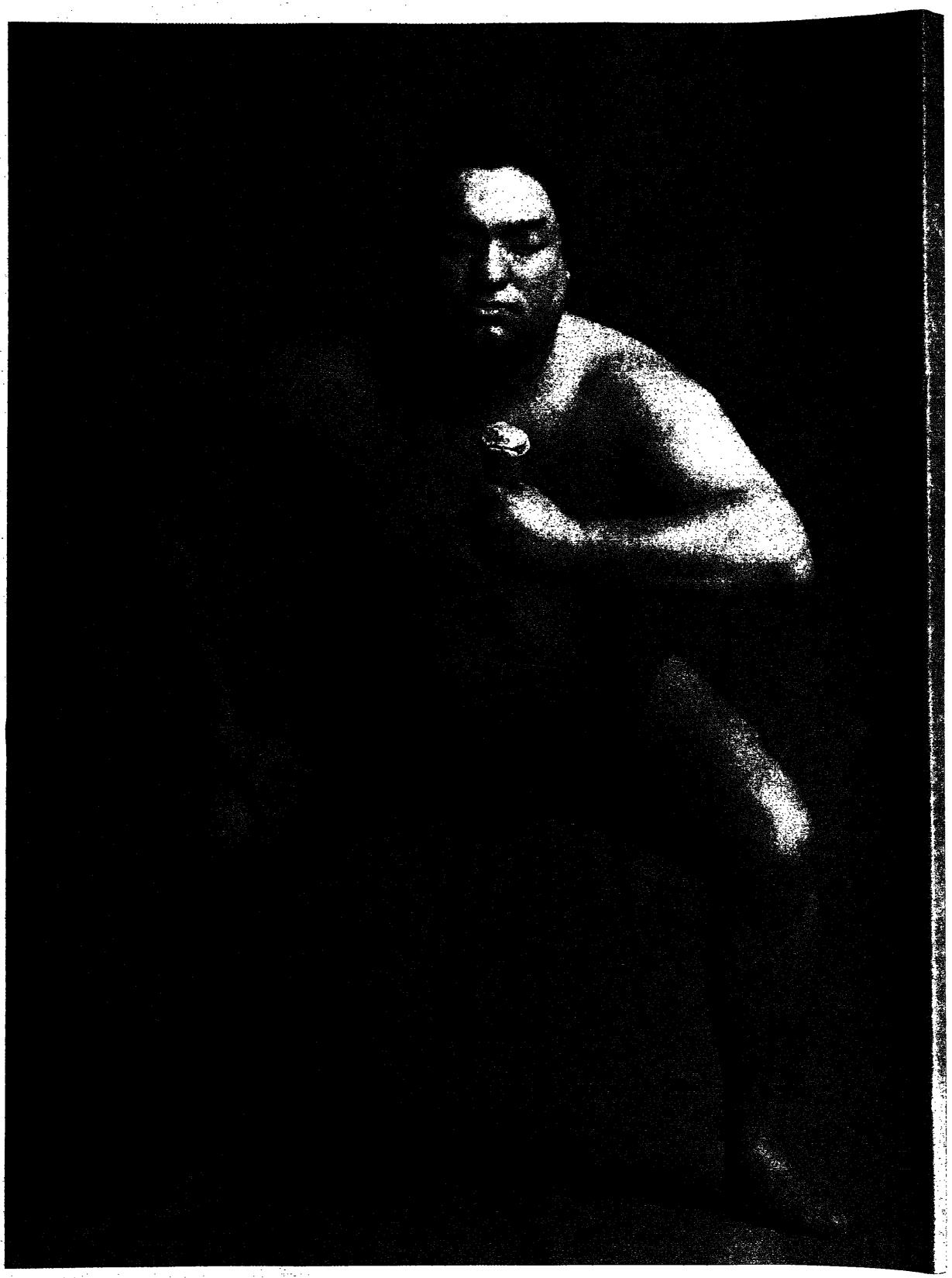
president.

Bround already employs 160

Bround already employs 160

paople at a the former Ramey
US Air Force Base, and hopes
to begin production of the HR2000 sometime next year, on
certification by the Federal
Aviation Administration Plans

"They realize that the US
wants more goods manufactured outside," he said.
"Puerto Rico, for that purpose, is part of the US, and is the
place where you can manufacture at the lowest cost and
with the best advantages."



Only Allied-Lyons could have discovered such an enormous market for green-tea ice cream.

tea ice cream to cater for local mango is a hot favourite.

role

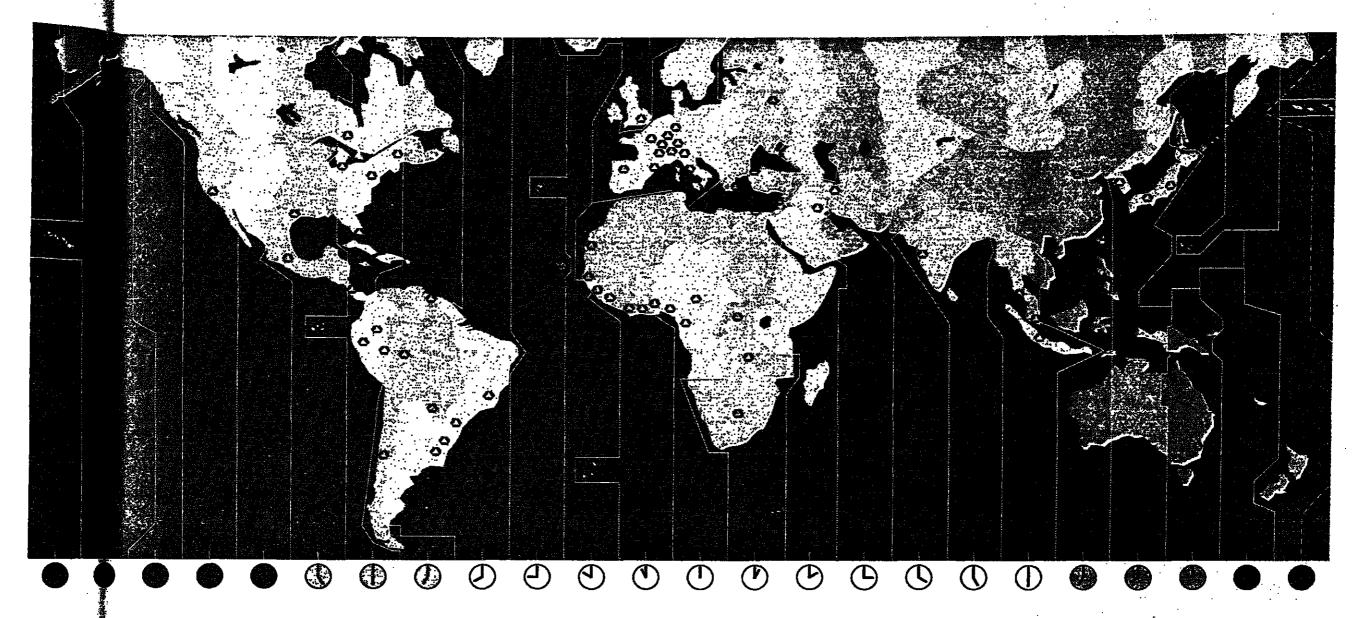
In Japan we've developed green- In Australia we've discovered red-bean ice cream. Whereas in Taiwan, they prefer that helps sell ice cream through

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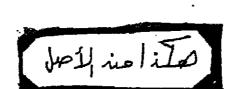
ough understanding of local customs, thereby helping you formulate and implement clear-cut goals. You can rely on Dresdner Bank's highly regarded and sophisticated financial packages as well as our knowledgeable assistance in the complex, often time-consuming process of establishing new business ventures.

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BRITISH Satellite Broadcasting is to pay more than \$160m for the rights to broadcast 175 fea-ture films owned by Colombia Pictures, the large Hollywood film studio.

The deal is the largest in a series of purchases made by BSB over the past few months to enhance the attractiveness of the package of programmes that the company will start beaming to homes across the UK next September.
It is also the latest move in a

battle between BSB, one of whose leading shareholders is Pearson, publisher of the Financial Times, and Mr Rupert Murdoch's Sky Television. Mr Murdoch's Sky Televi-sion. Mr Murdoch last week persuaded Walt Disney, the US cartoon channel, to join his package of satellite channels and also has access to films made by Century Fox, his US film subsidiary.

The battle between Sky TV and BSB has become particul-

and BSB has become particu-larly intense because consumers will have to buy different satellite dishes and electronic equipment to receive programmes from the two organi-

The companies have, therefore, been increasing the quality of the programmes they are providing in a bid to persuade consumers not to sign up with their rivals. •

Under the agreement with Columbia Pictures, which was signed yesterday, BSB will have exclusive rights to broad-



Emperor, Roxanne and Karate Kid in the UK on a subscription basis. It will also have rights to a number of films Columbia has yet to release, such as Ghostbusters IL

In recent months, BSB has concluded similar but smaller deals with four other film studios: Cannon, Warner, MGM-UA and Mr David Puttnam's new film company. These moves have given BSB access to more than 850 films. "We are being chosen by Hollywood as the vehicle for their precious films in the UK

Rupert Murdoch: leading Sky TV's fight against BSB market," a BSB spokesman cast films such as The Last

BSB refused to be pinned down on how the Columbia purchase would be financed, except to say that it would be "managed within our existing

The company, however, has recently made clear that the high expenditure on acquiring film rights will force it to raise more money than initially planned in a rights issue next summer. It is now looking to raise more than £500m, compared with an original plan of £400m.

Call to lift limit on mineworkers' shifts

By John Gapper, Labour Correspondent

BRITISH COAL yesterday called on the Government to remove legal constraints stop-ping miners from working underground for more than seven and a half hours at a time. It said working hours should be freely negotiated

with mining unions.

The call followed the signing of the first six-day flexible working agreement for Asfordby pit in Leicestershire with the Union of Democratic Mineworkers, and a sustained push for more flexible working patterns by British Coal.

The corporation said it had urged the Government to

repeal provision of the 1908 Coal Mines Regulation Act which restricts the length of miners' shifts. Most miners work five shifts of seven and a quarter hours each week. British Coal made its call as the first legislative package of a planned reform of mining safety regulations was laid before Parliament. The reform, which has been criticised by

some unions, would allow more flexible local practices. Under the reform, which the Health and Safety Executive is trying to implement before the planned privatisation of British Coal, managers would be expected to conform to a code of practice rather than having

all practices laid out by law. Mr Ken Moses, British Coal technical director, said at a media briefing that the corporation wanted to introduce longer shifts at north-east collieries where face workers had to spend a long time travelling

underground.
The corporation had approached the Government on the subject and wanted freedom to negotiate longer shifts in some pits. "There is not anything particularly onerous about working underground

for 10 hours or so," he said.

Despite unofficial lobbying
by British Coal, the Government is not to repeal the 1908 restrictions in the Employment White Paper announced last week, which will sweep away many legal restrctions on employing women and young workers.

The Department of Energy said no formal request had yet been made to the Government by British Coal for repeal of the 1908 provisions on working time, but any such submission would be considered carefully Sir Robert Haslam, British Coal chairman, said the corporation intended to follow the Asfordby deal by signing a flexible working agreement with the UDM for the proposed Margam drift mine in South

After the rejection of a flexi-ble working deal for Margam by the National Union of Mine-workers, the UDM - which broke away from the latter after the 1984/85 miners' strike - has been trying to recruit local miners, but Sir Robert said it would not matter if they had no members at the pit, or

Second bid to sell off national laboratory

By James Buxton, Scottish Correspondent

THE Government is to make a second and more cautious attempt to privatise the National Engineering Laboratory after the failure of the pri-vatisation initiative launched during the summer by Lord Young, Trade and Industry

Secretary.
Management consultants have been appointed to make a detailed study of the government research institution, based at East Kilbride near Glasgow. A supervisory board is to be appointed to consider any restructuring of the labo-ratory recommended by the

Last June, Lord Young unex-pectedly called for commercial bids to be made within six weeks for NEL, which carries out engineering research mainly for the Government but also for private industry. He argued that since most of NEL's work was relevant to private industry, the private

sector should pay for it.
Nine bids were received and in late August the DTI named YARD, the Glasgow-based engineering consultancy, as the preferred bidder. In early October, however, talks with YARD collapsed, apparently in disagreement over the level of government funding which YARD wanted during the move to the private sector.

ufacturer of washing machines, fridge freezers and

Gooding had previously sold

Porth Decorative Products, a manufacturer of artificial

Christmas trees; Converted

International, a paper and board metalliser; and Wiljay, a designer and manufacturer of

microwave ovens.

Private and Public health sectors 'to raise co-operation'

By Richard Donkin

A BREAKDOWN of ideological barriers between public and private health care sectors was private health care sectors was leading to greater co-operation between the two, Mr Bob Graham, chief executive of British United Provident Association, told a Financial Times conference on private health care in

ence on private health care in London yesterday.

Mr Graham said the growth rate of the private health care industry had been marked. industry had been more rapid than that of the national economy and had become a fibn industry serving more than 10 per cent of the population and providing about 14 per cent of UK health care.

"The latest estimate is that about 17 per cent of the nation's elective surgery is now performed in the private sector," he said.

The horizons of the private sector, said Mr Graham, would continue to be bounded by the National Health Service. remain convinced that the NHS will continue to be the principal provider of health care for the foreseeable future," he said.

He rejected proposals such as tax breaks and subsidies for the industry which had been mooted in the past. He said: "It would be unwise to base future planning on economic crutches given to the industry by a gov-ernment of one political per-suasion which could be kicked away overnight by a new regime of a different persua-

Mr Graham also rejected exemptions of tax contributions for those using private health care. "I believe it right and proper that users of pri-vate medicine should pay their full share of taxes towards the NHS, thus avoiding both the suggestion and the reality of a two-tier system of health care with first- and second-class ser-

vices," he said.
"Demand for health care is insatiable. It simply continues to outstrip the growth of provi-sion," said Mr Graham. But while the proportion of GNP

Britain was only 0.8 per cent, in both West Germany and The theme of greater co-operation between the private and by Mr Brian Edwards, regional general manager of Trent who said that income general manager of Trent who said that income generation would become a growing finance. "Income generation mow seem possible." he said.

Shopping, marketing, advertising, employee services, and obvious areas for Health Service income. "I expect the NHS to operate a far more mixed economy in the future. In Trent we now routinely pay the private sector to help us top off long waiting lists."

Mr Peter Townsend, chairman of Bloplan Holdings, said in developing private health care facilities in partnership with the NHS.

All negotiations with the Health Service he

All negotiations with the Health Service, he said, had been held on an open book basis, so that each could see the costs involved

the costs involved.

He said there was every possibility that partnership, properly structured, could lead to the NHS being the preferred provider of health care in the

Dr. Ken Grant, district general manager of the City and Hackney District Health Anthority in London, said the Health Service needed to be very careful about putting low dependency patients out to the private sector, while continuing to take in high dependency patients, since it put staff under stress, Mr John Chawner, chairman

of the private practice commit-tee of the BMA, said the Health and Medicines Bill had given managers of health authorities wider powers, with the result that many managers were now looking at new ways of raising income, such as opening shops

General Dynamics offers tank deal

By Lynton McLain

GENERAL DYNAMICS, the US arms manufacturer, has offered UK companies co-production of the US Abrams main battle tank it has offered the British army in competition with Vickers.

The US company also offered "long-term partnerships" in tank design which would give British companies access to other world markets if the US

To Navigate

with Tokai Bank

General Dynamics said yes-terday that it had talked to the UK companies capable of making main battle tanks, but it would not say if it had talked

Ministers are to decide: before the end of the year whether to buy the Vickers Challenger II tank or Abrams. The decision on which tank to buy is regarded by the minter of defence as the most

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1100 correspondent banks, and total assets of US\$ 222 billion,

difficult defence procurement decision it has had to make. Lord Trefgarne, the minister for defence procurement, said last week that the decision was more difficult than the Nimrod decision, which resulted in the Government cancelling the GEC-Marconi Nimrod airborne early warning contract - after almost £1bn had been spent - in favour of the US Boeing AWACS aircraft.

Gooding unveils buy-out plan

MR ALF GOODING, the Welsh industrialist, yesterday unveiled a buy-out plan to consolidate his control over the Gooding Group, a private company which owns Race Elec-tronics, a Cardiff-based supplier of circuit boards to several Japanese electronics

The offer from Tachdale Investments, a buy-out vehicle owned by Mr Gooding's personal interests and Citicorp Capital Investors Europe, values Gooding Group at £25.6m.

The proposal is intended to lead to a reconstruction of Gooding to enable Race "to maximise its potential in the electronics components indus-

try," the bidder said.

Race is the only operating company left in Gooding, after the £6m management buy-out in January of Servis, the man-

pumps and compression equipspent on private medicine in Love at first site.



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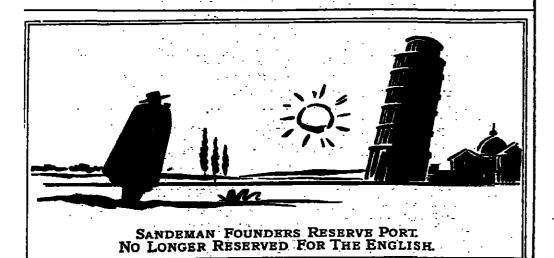
Bavaria is a technically advanced economy and employs one-fourth of all Germans active in electronics and electro-technology - industries such as components manufacture, telecommunications, dataprocessing, and electromedicine.

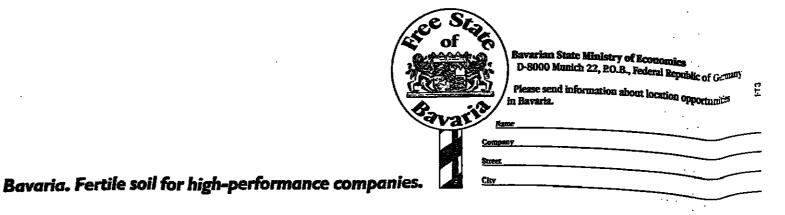
Bavaria features one of Europe's highest concentrations of user industries of advanced technology products. Leading electrical and mechanical engineers, automakers, and aerospace industries operate in Bavaria.

Bavaria employs more Deople in R&D in the industrial sector than in any other state. It is the home of the world-famous Max-Planck Institute and Franchofer-Gesellschaft as well as many research facilities for microelectronics and biotechnology.

In Bavaria, entrepreneurial drive and a strong work ethic are the bedrock of growing prosperity. Government, business, the labor community, and the academic world have linked resources to create an ideal environment for high-performance companies.

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UK NEWS

Slowdown in growth to 2.5% by 1990 forecast

Britain will slow noticeably next year and in 1990 - but remain above the European average, according to the Society of Business Economists.

The society's forecasting group said Britain will avoid a recession although growth will slow to 2.9 per cent in 1989 and 2.5 per cent in 1990 from an average of 4 per cent this year. It forecast a decline in Britain's current account balance of payments deficit to £11.6bn in 1989 and £9.8bn in 1990 from £13.9bn this year.
The society, which brings together economists working for banks, brokerage houses and industrial and commercial

companies, broadly shares the Government's view that the

ECONOMIC GROWTH in economy can achieve a soft Britain will slow noticeably landing from its present overheated state.
It is notably more optimistic than the National Institute of

Economic and Social Research.
That independent forecasting
group last week forecast a
sharp decline in economic growth to 1 per cent by 1990 and a current account deficit of more than £15bn that year. The Society of Business Economists is also less pessi-mistic than many City of Lon-don commentators about the outlook for inflation in Britain. It forecast that retail price it forecast that retail price inflation will peak at around 7 per cent in early 1989 before falling back to result in an average inflation rate of 5.7 per cent next year and 4.9 per cent

in 1990.

Looking further ahead, the society forecasts that economic growth will average 2.3 per cent a year over the 10 years to 1998. It expects inflation will average 48 per cent a year in the 10-year period, with the current account balance of payments recording an annual deficit of around £50n.

The society says that it esti-mates unemployment will total 2.5m in 1998 compared with 22m last month. It expects a continuing decline in the share taken by manufacturing in the nation's economy. Communica-tions, banking and financial services will be the fastest growing sectors of the econ-omy over the next 10 years, it says.

ICI won two mentions. Its

digital paper-plastic film for optical data storage offered a significantly cheaper and more flexible alternative to the floppy disk. The 11-year £100m programme to produce Corwin resided a new means to best

Trend to European monetary union 'may be inevitable'

By Simon Holberton, Economics Staff

GREATER monetary integration and even monetary integration and even monetary union may be an inevitable consequence of the European Community's move towards a single market for goods and services in 1982, according to Mr Gavyn Davies, chief UK economist of Goldman Sachs.

The economic sovereignty which some EC countries are so keep to protect could

so keen to protect could become increasingly "trivial" after 1992 as most of the cru-cial areas of economic management such as trade, regional and industrial policy, devolve to the European Commission. In such a context "monetary

sovereignty amounts to one thing only, the freedom to inflate more rapidly" than

other member countries, Mr Davies says in a paper published yesterday.

However, if the consequences of 1992 point towards the inevitability of closer monetary relations, possibly ending in monetary union and the creation of a European central ation of a European central bank, Mr Davies points out that the process will have to be slow and painstaking. He says the Delors Commit-tee, which was established by the June summit of EC leaders in Hanover to investigate Euro-

pean monetary and economic union, hears much of the responsibility for mapping out a "feasible" path.

Mr Davies proposes a four-stage process which, he says, could lead to monetary union.

by the turn of the century. The steps would be:

• The encouragement of

pean Currency Unit (Ecu) and a reduction in the frequency and size of realignments in the European Monetary System's exchange rate mechanism.

The official Ecu becomes interchangeable with the pri-

vate Ecu. Community countries set joint monetary targets. Britain joins the exchange rate mechanism of the EMS.

● The official Ecu is now created by swaps for national currencies, not foreign curren-cies and gold as before. A sin-gie authority conducts foreign exchange intervention. Inter-nal exchange rates are fixed and the Ecu becomes legal ten-der throughout the EC.

● A European central bank is created. Monetary policy is formed centrally, the Ecu ceases to be a basket currency and is issued by the central bank. Domestic currencies are left to gradually wither away. Such a system would resem-Such a system would resem-ble the Gold Standard which operated among leading world economies from 1876 until 1913, Mr Davies says, "without being accompanied by any form of political union between the participating states."

The Gold Standard also showed that the free flow of capital is not inconsistent with fixed exchange rates, or with a position under which the participating countries had different current account positions.

Gavyn Davies, A Plan for European Monetary Union." Goldman Sachs International Ltd., 5 Old Bailey, London

City crash Analysts weigh up 'weeded out best of British dead wood'

By Joel Kibazo

BETWEEN 5,000 and 6,000 people lost their jobs after the stock market crash of October 1987, but most of them soon found new employment and salaries for many working in the City of London continue to rise, according to a report pub-lished yesterday.

The report, a quarterly survey from management consultants Wyatt based on replies from 400 companies on their data bank, says that despite reports of more than 50,000 people losing their jobs after the crash, only a few high-fly-ers actually suffered, and all that took place was a redistri-bution of clerical and supervi-sory staff, "a weeding out of "dead wood".

More redundancies are, however, expected to come at a later stage from the stockbrok-ing sector particularly among those firms who escaped the

Salaries had to rise this year particularly for those earning ess than £25,000 a year and the report expected an overall increase in 1988 City salaries to be close to the national average of 9.7 per cent.

Nationally, the highest salary increases went to employ-ees based in the South West

By Christopher Parkes, Consumer Industries Editor

THE PURSUIT of excellence in British industry ends in a seen as "approachable in a cul-de-sac less often than certain pessimists may suppose, and confusion." British industry ends in a cul-de-sac less often than cercul-de-sac less often than cartain pessimists may suppose. ICI's heart drug, Corwin, Persil Liquid detergent, the Rolls-Royce Tay Turbofan aero engine, and a new roofing tile, for example, have all won places in a league of the best of new British products for 1988, produced by Management Today, the business monthly. Compiled by a panel of leading stockbrokers' analysts, the selections were based on criteria which included use of innovative technology, creativity and design, exploitation of a market gap, sheer impact and modernising a traditional approach.

approach.

In retailing, for example, pride of place went to Complete Kit, published by Great Universal Stores. Described as friendlier and more informative than other mail order cata-logues, it represented "a genu-ine step forward," the panel decided.

The Tay Turbofan was considered friendlier to the environment than other engines because of its quietness, fuelef-ficiency and the fact that it more than matched international environmental requirements.

Singleton of Auchroisk, a malt whisky from Grand Met-

yielded a new means to beat congestive heart failure. Further signs of life in the textile industry showed in an accolade for Arctex thermal underwear from Dawson Intergreater private use of the Euronational, while Iceland Frozer

Foods won praise in the food retailing division for its new £10m cold store at Clwyd, North Wales.

Other honourable mentions went to: MB Group for the Met-polam system for bonding plas-tic to metal, the peg tile from Steetley Tile & Brick, second generation cordless phones from Ferranti and Shaye Com-munications, the Xerox 5046 copier, and foreign currency mortgages offered by John Charcol, part of the Abaco financial services group. First Technology of Fleet,

Hampshire, won a place with its cheap and efficient accelerometer, property group London & Metropolitan with its Watch-moor Business park near Cam-berley, Surrey.

Distribution market in EC set to expand

By Kevin Brown, Transport Correspondent

THE value of the European cial muscle to acquire or estab-Community distribution mar-ket for food and drink products is likely to expand from between £54bn and £60bn to around £81bn by 1992, according to a report published by a hig UK distribution company.

The report, published by Contract Distribution, a subsidiary of the National Freight Consortium, says that the com-pletion of the single EC inter-nal market will lead to growth in distribution demand for the

increases of between 5 per cent and 10 per cent in demand for contract distribution - in which manufacturers and retailers hand over their distribution activities to specialist

companies.

Mr Mark Bedeman, managing director of NFC Contract Distribution, said UK contract distribution companies were poised to capture a significant share of the European market because of their greater size

and sophistication. Mr Bedeman said the UK industry had been forced to develop efficient logistics

lish operations elsewhere in Europe.

Continental competitors were closer to their own mar-kets, but had failed to develop similar sophisticted distribu-

tion systems because of protection from competition offered by highly regulated national transport systems.

NFC believes only a handful of companies, mostly based in the UK. France and West Germany, are likely to be of sufficient size to establish pan-European operations after 1992. ropean operations after 1992.

named in the report, but would probably include Christian Salvesen, Transport Development Group and Tibbet & Britten of the UK; Kuehne & Nagel of West Germany; and Calberson. Skac and Gefco of France.

In addition, some express delivery companies have shown interest in expanding into grocery distribution, including TNT, based in Aus-tralia, and Federal Express and United Parcels Service of the

Managing the European Supply Chain; £10 or Ecu15.5, from systems to compete in the deregulated domestic market, and had achieved sufficient finan-NFC Contract Distribution, Ste phenson House, Brunel Centre,

SAMSING ELECTRONICS CO., LTD. Notice the holders of US\$20,000,000, 5 percent bonds 2,000

Charles Edward

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Pecipe was first prought to Scotlant

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NOTICES HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT to Board of Directors Meeting of the Company, held on November 4, 1988, replied to issue NEW SHARES under the following terms and

- 1. Forus shares: Ordinary shares in registered form.
- 2. Number of shares: 5,228,749 shares.
- 3. Issuit Method: 1,033,061 shares to be issued at the price of 25,100 Korean Worfer share and 4,195,688 shares to be issued as free distribution. 4. Allocation of new shares:
- mployees of the company according to the law on fostering the 2) 25,449 shares of the new issues: shall be allocated to the shareholders

1) 26,612 shares of the new issues: shall be allocated for the subscription

- istered on November 29, 1988 in the proportion of 0.0295463 3) fire distribution of 4,195,685 shares: shall be allocated to the share-
- halders registered on November 29. 1988 in the proportion of 0.15 share. 5. Record Date: November 29, 1988
- 6. Subscription period: December 27, 1988 December 28, 1988
- 7. Payment Date: December 30, 1988

Fractions of shares and unsubscribed shares shall be disposed by the Resolution of Board of Directors Meeting.

Bondolders should contact the Trustee for further information.

SAMSUNG Bectronics

More than 75% of new cars had unleaded petrol option By Kevin Done, Motor Industry Correspondent

MORE THAN three-quarters of the new cars sold in the UK in the first nine months of the year can run on both unleaded and leaded petrol, according to the Society of Motor Manufac-turers and Traders.

The SMMT said that vehicle manufacturers were continu-ing to make "big strides" towards meeting the objective, set out in recent Government legislation, that by October 1990 all new petrol-engined vehicles should be capable of using unleaded petrol, without any adjustment to the engine or special precaptions

or special precautions. In the first nine months of the year nearly 30 per cent of new cars sold met this crite-rion, while a further 50 per cent of new cars could use unleaded petrol after a minor engine adjustment and possibly with certain special precau-

One in five new cars sold still came into the category,

however, of needing exclu-sively leaded petrol, where the engine was not designed for use on unleaded petrol and would be damaged by it.

The SMMT, the motor industry trade association, claimed that two-thirds of all the cars and light commercial vehicles in the UK - about 14m vehicles - could use unleaded

Of these some 3.3m vehicles needed no engine adjustment, while the rest could be adapted by a minor adjustment with advice from a dealer.

The growing campaign in favour of the use of unleaded petrol still appears to be making little headway, however. According to figures from the Institute of Petroleum, unleaded petrol accounted for less than 0.7 per cent of total UK petrol sales in the third quarter of the year. At the same time according to the SMMT only around 2,500 of the total 25,000 petrol sta-tions in the UK currently offer unleaded petrol, although the total should exceed 3,000 by the end of the year. Very few cars at present on sale in the UK have to run exclusively on unleaded petrol,

although these will become increasingly common over the next few years, and some man-ufacturers are beginning to offer optional low-pollution catalytic converter equipped cars. Volkswagen said recently that it would offer catalytic converter equipped versions of its entire range in the UK by

next autumn. Adjusting suitable engines to use unleaded fuel was usually a simple procedure costing a few pounds, said the SMMT. Once adjusted, engines were equally suited to unleaded or four-star leaded fuel, removing any concern about the lack of availability of unleaded petrol in some locations.

Airlines developing 'speedier' air ticket

By Michael Donne, Aerospace Correspondent

BRITISH AIRWAYS and three other European airlines, Air France, Lufthansa and Swisrrance, cuttnansa and Swis-sair, are developing a new form of airline ticket – the ATB, or automated ticket and boarding pass, designed to speed the flow of passengers through congested airports.
The ATB is a machine-read-

able card with a magnetic stripe on the back, which com-bines the airline ticket and the boarding pass.
It should provide faster and

smoother check-in and boarding Other benefits include better

security - the tickets will be impossible to forge or alter, thereby saving the airlines mil-lions of pounds lost annually through such malpractices. The tickets will also improve information available to air-

lines on revenues, passenger travel habits and preferences. BA will in summer convert a number of its check-in desks and boarding gates at London's Heathrow Airport with magnetic boarding-pass printers and readers, while the first BA ticketing points such as travel

shops and agents will be converted to issue the magnetic ATB ticket. Plans are being developed

with the international Galileo. computer reservations system of which BA is a member, and the airline's own Travicom computer system, to enable travel agents to use the sys-

The ATB will be simple to use. When a passenger presents his or her ATB at a check-in desk, the clerk feeds it into a printer, clearing the passenger for the flight.

At the boarding gate, the ATB is fed into another machine, know as a gate reader, which divides it into its two parts, the coupon and boarding pass. The first is retained by the airline and the latter given back to the passen-

All the airlines in the scheme intend to install the system progressively.

By the end of next year, many of the four airlines' pes-sengers will be using the tick-ets both in airports and at

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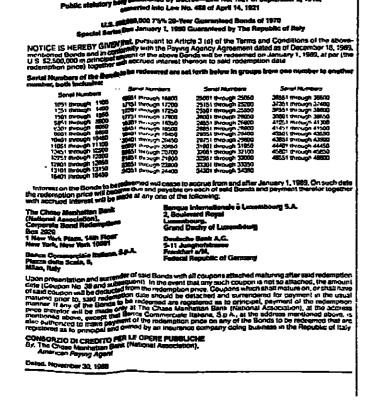
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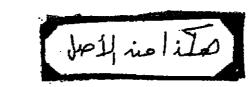
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salmonella outbreaks Lisa Wood reports on food poisoning fears current wave of anxiety sweeping through Britain's kitchens - with the fear of food poisoning from a "three minutes" egg or an egg nog - stems from a strain of bacteria called salmonella enteritidis.

It is a new strain of salmonella which has been suspected of causing food poisoning in 26 cases this year and has pro-voked warnings from the Department of Health about the department of earther the the dangers of eating eggs raw and the best practice in cook-

Food poisoning is causing growing concern in Britain. The University of Bradford's Food Policy Research Unit recently reported an increase of 50 per cent in reported cases of bacterial food poisoning between 1982 and 1986.

The report, which looked at what industry was trying to do to control sources of infection said: "The fundamental problem is that people generally do not take the issue seriously enough even though foodborne disease is a genuine food

safety hazard.
"If more people were concerned then the necessary pressure would be generated for appropriate action to be taken by government and by the other authorities involved."

The large-scale publicity given to the cases of food poisoning associated with salmonella enteritidis and eggs is probably out of proportion to

the risk. Neverthless, the incidence of salmonella infection among poultry is a major concern for the Ministry of Agriculture, Fisheries and Food which next month will publish a new code of practice for the control of

salmonella in poultry. Salmonella is ubiquitous in nature and one of the main sources of it is poultry, con-sumption of which has risen dramatically over the past

Scientists estimate that up to 50 per cent of birds stored in the supermarkets chill cabinets contain the bacteria - hence the advice on the proper cook-

Kitchens on alert after

ing of fowl, particularly the large Christmas turkey. Eggs have traditionally been known to be at risk from salmonella contamination with the bacterium being generally found in the gut of the laying

birds. Contamination generally stems from faecal contact with shells because of dirty nest, cracks in the shells or poor

💙 almonella enteritidis – a bacteria which is no more pathogenic for man than any other salmonella – is a strain that has the potential to infect the bird's reproductive system. Scientists believe that this could be one route for the current contamination of eggs. One approach to the control of salmonella in both laying hirds and chickens would be to eliminate the bacteria from the

birds. In Denmark a scheme has resulted in a sharp decrease in the frequency of salmonella outbreaks in poultry although the disease has not been eradi-

In Britain the first tentative steps are being taken with the a new code of practice drawn

up by the Ministry of Agricul-ture, Fisheries and Foods. The code, which will be first introduced by producers of breeding birds, concentrates on eradicating infection from foodstuffs and the environment. It is hoped the code will

subsequently be taken up by the rest of the industry. Although the MAFF says there is no evidence that the intensive husbandry of birds inevitably causes more infection, modern production meth-ods may give a greater poten-tial for infection.

Dr Terry Roberts, head of microbiology at the Institute of Food Research (Bristol Laboratory) of the Agriculture and Food Research Council says, for example, that modern methods of rearing chicks

- with the birds being separated from their parents - leaves the chicks more
vulnerable to salmonella infec-

His laboratory has been working on their early immu-

The project is not yet suitable for large-scale introduction in the industry and government cut-backs in research could put this at risk.

The Government itself insists that it is not cutting back on spending on food

An important strand of the Government's thinking is a concentration on consume awareness. The MAFF and the Department of Health – which last week gave advice on the proper handling of eggs - are present investigating the whole question of consumer education in food.

Research, for example, is being instigated into what hap pens in the typical household when the shopper buys a ready-to-eat dish which has been kept at a controlled temperature until the point of sale.

Similarly, falling levels of ervatives give shorter shelf lives for foods.

Whether consumers are being sensible and heeding advice on the proper cooking of eggs is yet to be seen.

As far as the producers and retailers are concerned there has not been any down-turn in sales. One major producer said: "There are 30m eggs consumed every day in Britain. They are one of the safest foods around."

UK NEWS

Single market 'in danger of losing momentum'

By Kevin Done, Motor Industry Correspondent

MR GEOFFREY Whalen, president of the Society of Motor Manufacturers and Traders (SMMT) and chief executive of Peugeot Talbot varned last night of the danger of losing momentum in the development of a single market

Motor industry concern focused on three main areas; disagreement between member states on the harmonisation of VAT rates, the continuing lack of common technical standards and the lack of clear objectives for vehicle exhaust emissions.

"No one expects the single market to emerge in 1992 com-plete and whole, but we do need a few more signs of real progress," said Mr Whalen. "I detect a growing scepticism on the readiness of European governments to make a genuinely There were were vast discrepancies in retail car prices in Europe, said Mr Whaleu, with total car taxes in the

European Community ranging from 12 per cent in Luxembourg to more than 230 per cent in Denmark and Greece.
If customers were able to

move freely through frontiers and if tax rates were not approximately the same, car buyers would buy in the chea-pest market. It was very diffi-

cult for the motor industry to plan on such suppositions.

Differing technical stan-dards in Europe imposed "enormous" engineering and building costs on the European motor industry, be said from motor industry, he said. Com-mon technical standards would be a "great simplification and saving", but Mr Whalen ques-tioned whether officials in transport ministries through-out the Community were not

thinking up ways to retain in

some obscure but pernicious way many of their own

national rules and regula-On vehicle exhaust emissions, Mr Whalen said it was "completely against the spirit of a single European market" if individual countries discriminated against certain vehicles through taxation measures, even though the vehicles complied with EC exhaust emission rules.

plied with KC exhaust sion rules.

Mr Whalen made a special plea to the British Government not to increase the taxation of company car benefits for high-mileage business users.

After the doubling of scale charges in the budget last March, no further increases in taxation for either the average or high mileage company car or high mileage company car driver would be justifiable, he

Those seeking to destroy the whole system of company cars or courageous, but they were gerous. Any further increases in fact "anall-minded and danger of the courageous," any further increases in tax on the majority of company car drivers would be "pomilive." Any such increases would motor industry by diminishmarket, increasing car imports and widening the UK carmarket, increasing car imports industry the industry's industry wished to be growerful and economically motor industry.

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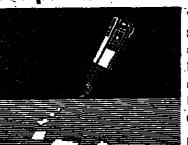
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Chancellor rules out any change of direction in his policies

POLICY changes were ruled out by Mr Nigel Lawson, the Chancellor of the Exchequer, in the Commons last night when he fended off a sustained Labour attack on his handling of the economy.

He insisted that the record

deficit on the current account of the balance of payments would not lead to a sterling crisis and described the slowlown in the growth of demand which was now required as "a simple and straightforward

Mr Lawson dismissed as "economic illiteracy" charges by Mr Gordon Brown, who led the Labour attack, that by squandering the unique advantage provided by North Sea oil and returning to the "stop-go" economic crises of earlier years he had "failed the country".

The Chancellor admitted that, with the benefit of hind-sight, he had been mistaken after the Stock Market crash on Black Monday in October last year, when he judged the risks of recession to be greater than the risks of inflation.

He forecast that, as in 1985, the "vigorous use" of interest rates would be successful in dealing with the current inflationary "blip", but he warned Tory backbenchers to brace themselves for a period of increasing government unpo-pularity as existing homeowners, as well as new buyers, felt the impact of higher mortgage interest rates.

Mr Lawson's combative speech was heard in silence by most government supporters and his insistence that there would be no policy changes brought a mocking response from Labour MPs who waved their parliamentary papers in the air - a gesture usually made by Tory backbenchers to mark a triumphant announce-

He was strongly criticised by Mr Edward Heath, the former Conservative Prime Minister, who, using a golfing metaphor, maintained that a "full set of clubs" rather than a single weapon was needed to deal with inflation and the surge in

In less critical terms Mr Nor-man Tebbit, the former Cabinet minister and ex-chairman of the Conservative Party, cau-tioned the Chancellor against rushing in to a further rise in

Mr Lawson scoffed at the attempts to compare the deficit on the balance of payments current account with the diffi-

the Exchequer, of raising inter-

est rates to reduce demand was

supported by Lord Barber, the

lor of the Exchequer.
In a parallel debate on the economy in the Lords, he dis-

missed other remedies such as credit controls or tax increases.

ily got around, while income tax increases would damage

the confidence of the business

Reducing the value of the

Lord Barber said the prob-

lem was not poor competitiveness on the part of British

industry - productivity and manufactured exports were

both rising impressively.

The problem is quite simply

an exceptional growth in domestic demand which Brit-

The Chancellor has taken the right action in the circumstances that face him and he should be supported.

Lord Barber said it was a

matter of judgment whether Mr Lawson should have

reduced interest rates as much

should be supported."

pound to stimulate exports and

discourage imports would soon add to prices and increase

community.

Credit controls would be eas-

former Conservative Chancel-



Nigel Lawson, left, described attacks by Gordon Brown as 'economic illiteracy'

the "only real problem" now facing the British economy. It was to avert that risk and ensure that "within a matter of months" inflation resumed its downward path that he had sharply tightened monetary policy "culminating in the

policy "culminating in the increase in base interest rates to 13 per cent last Friday". Mr Lawson was repeatedly MR NIGEL LAWSON had to

endure an unnverving pre-

liminary exchange during Prime Minister's Question

Time before beginning his main speechin the debate on the economy. Mr Nigel Griffiths (Lab, Edinburgh South) reminded MrsMargaret Thatcher that she once described the Chan-cellor as brilliant". He asked

ridiculed from the Opposition benches when he again argued that the inclusion of mortgage interest payments in the retail price index obscured the underlying rate of inflation, which he expected to peak at 5½ per cent before resuming a downward trend.

her if she still held to that

Firmly ruling out a return to credit controls, he described them as a "dead end" which, in any event, could not be made to work without the restorathat interest rates were a "sin-

tion of exchange control. culties experienced in earlier years, contending that the risk of a resurgence of inflation was

Lord Barber backs Lawson's

higher interest rates strategy

that, on the information he had

then, the size of the September

trade deficit could be forecast.

chaired the special Lords Select Committee on Overseas

Trade that three years ago

called for more emphasis on

argued for bringing the pound down from its present artifi-

The methods used to tackle inflation should not hinder the

*Constantly high interest

rates, with a known intention to keep them high in real terms, not only increases costs

and hinders investment in

manufacturing, not only adds to the cost of credit sales, not

only affects small businesses

particularly, but leads to the exchange rate of the pound being higher than it otherwise would be."

An artificially high pound left British industry having to compete on unequal terms and

Lord Aldington said the long term problem of the trade gap

cially high level.

Lord Aldington (C.) - who

The strategy adopted by Mr as he did early this year. How-Nigel Lawson, Chancellor of ever, it could not be argued

would be on consumer spending and not corporate spend-

In addition, he said, they accorded with regional needs by ensuring that the south of England where mortgages in excess of £30,000 were most prevalent, felt the greatest

Mr Lawson acknowledged

view becausenobody else did after what had happened to interest and mortgage rates, and the record deficit on the current account.

To jeers from the Labour benches, the Prime Minister-replied: "I think Edinburgh is a very flourishing city."
Mr Lawson, sitting in the most remote corner of the Government front bench by the Speaker's chair, did not join in the laughter.

that the current account defi-

cit, even though it arose from

private sector activity and was not the counterpart of a capital inflow to finance a Budget deficit, could not be sustained indefinitely. He again maintained that the deficit would correct itself as personal savings rose again, not least in response to the higher level of interest rates

and the end of the "great hous-Mr Lawson emphasised the strength of sterling and declared: "I am determined that it shall stay strong for the indefinite future.

Mr Brown, who triumphed

would not be solved by cutting

over what he described as "stunt" by Tory backbe to disrupt his speech, told Mr Lawson that people were no longer asking whether any of his policies would succeed but:

To Labour cheers, he contended that the higher interest rates, the higher inflation and the record balance of payments deficit were the direct result of mistakes made in the Trea-

Mr Brown said they were mistakes for which millions of people were already paying dearly and for which the Chan-cellor had yet to pay. He maintained that the con-

sumer boom engineered by the Chancellor could not be sustained - not because the economic growth rate was too high but because the capacity of the economy was too low and the Government's commitment to long-term investment had been inadequate.

Mr Brown condemned the price rises resulting from Government policy - higher mort-gage repayments, higher elec-tricity and water charges and higher rates, with higher telephone and gas charges still to

Recalling reports that the Chancellor had spoken of the need for Tory backbenchers to be educated about the need for introducing selectivity in retirement pensioners, he said: "It is now Tory backbenchers who now need to educate the Chancellor about what people

TV IN HOUSE

Changes in procedure unlikely

By Michael Cassell, Political Correspondent

changed to fit television sched-According to the committee

the case for a pragmatic approach to possible procedural changes has been strengthened by the reported experiences of overseas legislatures and of the House of the Lords together with assur-

Lords, together with assur-ances from the broadcasters

that viewers can be provided with adequate explanations of any procedural complexities. The report points out that the order of parliamentary

business has been changed in Australia to make items

deemed newsworthy coincide with peak broadcasting time.

in Canada, the practice of banging desk-lids to indicate

support has, for accoustic rea-

sons, given way to applause.

The committee stresses that while it will not make any

recommendations for change

in advance of the installation

of cameras, the six-month experiment will be closely

Committee members say

they cannot rule out the pos

bility that the need for

changes in Commons proce-dures or in the order of busi-

ness may emerge during the

"What we have to do is THERE ARE unlikely to be somehow to stimulate manuany early changes to Commons procedures, following intro-duction of television cameras, facturing industry in order to increase its output year by year more than demand according to an all-party select committee report published yesterday. The Procedure Com-mittee, which has been exam-He rejected the Govern-ment's dismissal of credit controls in the short term. ining the likely impact on the rules of the House of the telev-ising Commons business, says it has been struck by "the "It is rather wet of the Gov-erument to say that they canoverwhelming weight of evi-dence" against changes in pro-cedure or practice at this stage not find a way of discouraging

Lord Ezra (SLD) said high interest rates could only to suit television.

There have been a variety of suggestions aimed at altering procedures to accommodate the televising of Commons business, reflecting concern among some MPs that viewers will first many of the mountain increase inflation through higher mortgage rates, indus-trial costs and wage settle-He insisted credit controls could be made to work and denied the average consumer will find many of the proceed-ings unintelligible. It has also been suggested that the busi-ness time-table should be

could easily avoid them.
"We are not talking about restricting the credit of large international organisations. We are talking about trying to limit the credit of Mrs Smith of Surbiton. "If we persuade her local

bank manager not to go on giv-ing her credit, is she then going to go home and immedi-ately ring up her favourite Gnome of Zurich?"

ANTI-TERRORISM RULING AND THE RYAN AFFAIR

Government feels grip of a new shackle in battle against IRA

By Charles Hodgson in London and David Buchan in Strasbourg

Court of Human Rights that Britain's anti-terrorism laws are in breach of the European Convention on Human Rights coming amid the row over the failed extradition of a leading Irish terrorist suspect has left the Government feeling embittered and friendless in its bat-tle against the IRA.

The court ruling confronts the Government with an uncomfortable dilemma. It will have to decide either to water down its new Prevention of Terrorism Bill, introduced only days ago to renew the existing core powers of detention and arrest without trial, or seek a rare derogation from the ruling on the grounds that the powers are justified by the threat posed by terrorism to national security.

Coming on top of the row over the failure of the Belgian authorities to extradite Father Patrick Ryan, the Irish priest wanted an in Britain on conspiracy charges, his speedy repatriation to Dublin, and the subsequent failure of the Irish authorities to arrest him, the ruling left the Government feeling suspicious of its European partners' commitment to fight terrorism.

The Strasbourg-based European Court ruled that Britain was in breach of the conven-tion for not bringing terrorist suspects in Northern Ireland before a judge "promptly" after their detention.

The case arises out of a com-plaint by four men who in 1984 were detained in Northern

Ireland without charge or judi-cial review for periods varying

from more than four days to. nearly seven days.

The court judged the UK to have failed to comply with Article 5 of the convention under which those arrested "shall be brought promptly" before a judge or legal officer. The UK was also wrong to deny those detained "in contravention of the convention" an enforceable right to compensation under Northern Ireland

However, the main court ruling - by a 12-7 majority of the court's judges - made no judg-ment about the possible overall duration of detention for terrorist suspects. In recognising the special problem terrorism presented in Ulster, the court said "the context of terrorism in Northern Ireland was there-fore held to have the effect of prolonging the permissible period of police custody prior to appearance before a judge".

The UK's offence had been simply to prolong that period a bit too far, the court su Ministers were last night insisting that they would have to study the 40-page court rul-ing in detail before taking any decisions. But Mrs Margaret Thatcher, the Prime Minister,

rorism effectively.

Mrs Thatcher also stressed that the Government had to take account of the human rights of the victims and poten-

that the police would be given adequate powers to fight ter-

tial victims of terrorism in framing its legislation. Some comfort was being taken in Whitehall from the

court's acceptance that the

powers of the Prevention of Terrorism Act to detain sus-pected terrorists were justified. What is at issue is the length of detention without access to "judicial authorities". At pres-ent the police can hold a sus-pect for 48 hours before having to seek authorisation for fur-ther periods of detention from the Home Secretary or North-ern Ireland Secretary up to a

total maximum of seven days.

The Northern Ireland Office The Northern Ireland Office stressed that more than 80 per cent of those detained under the act had been charged or released within a five-day period and more than 50 per cent of those detained for six days or longer were subsequently charged with serious offences, including murder and attempted murder.

attempted murder.
While the Government is not ruling out seeking a deroga-tion, it may decide either to reduce the overall period of detention to the European average of 72 hours, or make provision for a court hearing during the first 72 hours, at which it would seek a further period of detention. It is likely to announce its initial response to the court ruling by mid-De-cember when the new Prevention of Terrorism Bill comes before the Commons. European Court officials said

they expected Britain to comply with the judgment, as it had done with the 21 previous human rights rulings that had gone against it.
They discounted the possibil-

ity that the Government might successfully seek a derogation for Northern Ireland from provisions of the European

Until 1984 Britain had such a derogation for Ulster in the context of special legislation then applying to the province. The officials pointed out that the current Prevention of Ter-rorism Act applied to the whole of the UK, which could not be argued to be in a state of "war or other public emer-gency threatening the life of the nation". This is the phrase in Article 15 of the convention, under which derogations can

be justified. They noted that while periods of detention without judicial review in Northern Ireland may have outstripped those prevalent in the rest of Europe - where a maximum of 72 hours was the legal norm this was not so in Spain, where a suspected terrorist could be detained without judicial review for 72 hours, plus a possible further extension of seven days by the executive, although a Spanish judge had to be notified of such an extension and could order release of

While officials stressed that Britain would respect its obli-gations under the human rights convention, there will be pressure from Conservative MPs, Ulster Unionist politi-cians and the police in North-ern Ireland to retain the seven-day detention period. Mr Alan Wright, chairman of

the Police Federation for Northern Ireland, which represents more than 10,000 Royal Ulster Constabulary officers, said it was essential that the seven-day period for detention

Conspiring to cloud the issues

A.H.Hermann analyses differing views on the law of conspiracy

NY ATTEMPT to make a legal analysis of the UK request to extradite Father Patrick Ryan and of actual refusal of the Belgian authorities and the imminent refusal of the Irish Republic to comply with this request, is tainted by an air of unreality: Belgium's fear of reprisals by the IRA and the political climate of Dublin, together with similar fears, seem to deprive legal arguments of all signifi-

Nevertheless legal argu-ments of sorts are likely to be crossing the English and Irish Channels in abundance. Trying to analyse them brings us up against a second cloud of unre-ality: the authorities asking for, or denying, the extradition are extremely vague in their claims making it difficult to know what their arguments

really are.
The British request for extradition to Belgium, appears to have been based on a charge of conspiracy to commit murder between 1975 and 1988. Nothing more is known about the evidence which the Director of Public Prosecutions intends to present to the trial court. The quality of such evidence is an important consideration for the judicial and administrative authorities deciding on extradition in the country which

holds the fugitive. The other three charges specified in the request for extradition concern the possession of explosives and of 52 integrated circuits suitable for detonating explosives. The nature of these charges would make one assume that British



Father Patrick Ryan; alleged to have had bomb manual authorities can offer some sub-

stantial evidence, and indeed, according to reports Fr Ryan was arrested in 1976 by the Swiss authorities after he was found to be in possession of bomb-timing devices. Since this was not a crime under Swiss law, he was released 10 davs later. According to reports from

British official sources, Fr Ryan has been collecting and laundering money for the IRA and buying arms and explo-sives. It is also alleged that when arrested in Belgium, he had numerous workshop manuals for making and handling

The common law offence of conspiracy has been substan-tially amended by the Criminal Law Act 1977. This defines the

offence as an agreement with one or more persons to do something which, if completed as intended, would be a criminal offence. Most extradition agreements and cortainly the two with Belgium and the Republic of Ireland provide for extradition only if the sus-

pected act would be a criminal offence in both the requesting country and the country hoking the fugitive.

The republic's criminal law includes an offence of conspir-acy parallel to the British; indeed, Mr Charles Haughey, indeed, Mr Charles Haughey, the Irish Prime Minister, was, acquitted in 1970 of conspiring to import illegally arms destined for the IRA.

The Belgian criminal code, by contrast, does not include an offence

denominated "conspiracy", though it has another similar one known as "associating with criminals". It can also be assumed that an agreement to commit an offence in co-operation with someone else, particularly when some practical steps were taken towards the criminal objective, could lead in Belgium to prosecution for a

a widely used device to preve the intended crime taking place. It is used in connection with fraud, and still survives as the common law offence of conspiracy to defraud.

It has, however, always attracted the greatest attention when used against politically motivated conspirators. Here, agreement can often be proved only indirectly, by parallel actions of the conspirators which could not be explained without a prior agreement.

The offence of political con-spiracy got a particularly bad name in Communist countries where convictions were obtained on the flimsiest of grounds: in the early 1950s to buy a railway ticket for a relative who returned to a country illegally from abroad was often enough to result in a 20-year prison sentence.

This indicates the enormous

elasticity in the offence of conspiracy and the ease with which it can be abused. In their turn, authorities which are asked to extradite someone accused of criminal conspiracy can, if they are reluctant to comply, use the suspicion of a possible abuse as an argument

PM 'dismayed' by Belgian decision

MRS Margaret Thatcher, the Prime Minister, yesterday attacked the Belgian and Irish governments over the events which led to the disappearance in Ireland of Father Patrick Ryan, whose extradition Britain is seeking for alleged terrorist offences. She told MPs at Question

Time she was "utterly dis-mayed" at the Belgian decision to refuse to extradite Fr Ryan last week, after he staged a 23-day hunger strike. He returned to a clinic in Ireland, from which he discharged himself on Monday in spite of extradi-tion proceedings by the British Government.
She said fresh extradition

warrants had been acquired for Fr Ryan on Friday and sent to Dublin "together with all the documentation required by the Irish Attorney General," who had taken no action.

"It is no use governments adopting great declarations and commitments on fighting terrorism if they lack the resolve to put them into prac-

The failure of the Irish Attorney General to secure Fr Ryan's arrest was "a matter of very grave concern," said Mrs Thatcher, "Although the Gov-ernment of the Republic of ireland makes fine-sounding



speeches and statements, they do not always seem to be backed up by the appropriate

From the Conservative back benches, Mr Timothy Kirkhope (Leeds North East) and Mr Michael Mates (Hampshire East) expressed anger over fr Ryan's disappearance. Mr Kirkhope said the Belgian decision was "utterly shameful." Events in Ireland showed "apparently deliberate lethargy," which cast doubt on the republic's commitment to the fight against terrorism. Mr Mates urged the Prime Minister to make immediate representations to the Irish Government over its "abject surrender for short-term political gain."

Despite the "fine words" of the Anglo-Irish agreement, the republic was still seen as a safe

haven for terrorists.

Mr Paddy Ashdown, leader of the Social and Liberal Democrats, distanced himself from the "overheated rhetoric" of Tory backbenchers, but said events in Ireland were particu-larly disturbing in view of the forthcoming review of the Anglo-Irish agreement.

After Question Time, Mr John Hume, leader of the Social Democratic and Labour

Party, protested that nobody been called in the course of questions to put a differing point of view. He and some Labour backbenchers called on the Government to make a full statement about the affair.

• Later, Conservative backbenchers reacted angrily when Mr Edward Heath, the former Prime Minister, appeared to suggest that British lack of co-

operation in European initia-tives created the climate for decisions such as the Belgian refusal of extradition.

During the debate on the economy, Mr Heath renewed his call for full UK membership of the European Monetary System and accused Mr Nigel Lawson, the Chancellor, of being "politically insensitive" in failing to understand the attitude of other European Community members when the UK took positions which they believed were against their

Mr Norman Tebbit, the for-mer Conservative Cabinet min-ister, said Mr Heath appeared to imply that the Irish or Bel-gian attitude towards the extradition of suspected terrorists was "conditioned in some way by the attitude of this country towards the EMS.

tude of countries is affected psychologically by how other countries behave towards them Anyone with experience of international politics understands that full well."
Challenged by other Conservatives, he maintained that

Mr Heath retorted: "The atti-

lack of co-operation spread a psychological attitude among

ROYAL ORDNANCE ASSET VALUATION

'Windfall profit' claim rejected

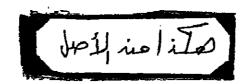
THE GOVERNMENT yesterday rejected Labour claims that BAe was likely to gain a windfall profit from sales of sites of Royal Ordnance factories due for closure. Mr Roger Freeman, the junior armed forces minister, did not refer directly to figures produced in the Commons on Monday by Mr Bryan Gould, the shadow Trade and Industry Secretary, who claimed that Warburg Securities had identified "easily realisable" property worth £517m from Royal
Ordnance, a company which

Mr Freeman said the Ministry of Defence had obtained an open market valuation for the land, including development potential, but "we did not reveal it to the prospective purchasers because we thought they would take a more optimistic assessment.

He reminded MPs that the sale had been by open competitive tender, and accused the Opposition of taking too much note of "rumours in the press

land referred to lay in the green belt, and development was likely to be resisted, though the valuation assumed eventual limited industrial use. Mr Martin O'Neill, the shadow Defence Secretary, said one of the reasons for the

Royal Ordnance sale had been the existence of surplus capacity, and it had been obvious that land would be available for sale. He said the company had been sold for "a knock-down price" and the taxpayer had been denied a significant



MANAGEMENT

Alfred County Railway: rising volume of freight and tourist traffic

Rolling along private lines

Anthony Robinson on the resurgence of a South African railway

he spirit of enterprise is alive and well in a small, but scenic corner of South Africa's railway system. Eighteen months after it was closed as uneconomic by the state-owned South African Transport Services (SATS), the 122-kilometre narrow-gauge line from Port Shepstone on the Natal south coast which runs through rolling timber, tourism and sugar country up to Harding, re-opened as a private enter-prise called the Port Shepstone and Alfred County Railway Company (ACR).

Sponte

The move to save the line began shortly before its closure in October 1986 when local timber growers, businessmen and steam railway enthusiasts formed the Alfred County Railway Committee. A year later, prompted by the enthusiasm of American steam railway enthusiast Al Jorgensen and railway civil engineer Charlie Lewis, the new company was

Jorgensen is convinced that the privatised railway can make a healthy profit for itself, pay taxes to government and supply SATS mainline with a rising volume of freight traffic trans-shipped by cranes onto SATS broader gauge at Port Shepstone.

Entrepreneurship, and determination to pare costs and provide a first class service are

The railway has already proved itself a major tourist attraction for southern Natal and guarantees the further economic development of a rapidly growing area. Black purchasing power and economic development has been boosted in recent years by higher wages for black workers from the surrounding Transkei and Kwazulu homelands.

Privatisation has been pushed to the top of the South African government's economic priorities, a major ideo-logical shift for a government which for decades believed firmly in a form of Afrikaner national socialism to provide jobs and status for its white Afrikaner supporters. The state is still far and away the biggest employer of whites. Under the circumstances,

the move to privatise many of-these industries is not universally popular. Many worry that state monopolies will be replaced by private or near monopolies without any corre-sponding gain in efficiency or profit to the community. Privatisation is opposed by the right wing white conservative party and white trade unions as being a "sale of the (Afrikaner)

family silver". Cosatu, the biggest black union federation, meanwhile, is ideologically committed to more, not less, nationalisation in line with the 1956 "freedom charter" which calls for nationalisation of the major banks and corporations to gain worker control over the economy's "commanding heights". ACR has emerged out of

what is still the largest single employer in the state sector. SATS has recently undergone a re-vamp of top management and created a leaner, more market-oriented organisation after mounting evidence of gross mismanagement. Last week a government-appointed commission of inquiry found that SATS had suffered R3.2 bn (£750m) of foreign exchange losses as a result of the previons management's failure to protect the company from the depreciation of the rand. Management's reluctance to

drop apartheid from its rail and other services contributed to a dramatic fall in passenger traffic as blacks deserted trains in their millions for the new black-owned private taxi services. This forced SATS to cut back its long distance trains by about 90 per cent this year and to axe dozens of unprofitable branch lines like the ACR. A major plus for the new pri-

vate operator is the fact that SATS sold locos, rolling stock and equipment at virtually scrap prices. Wagons which would cost over R75,000 to replace were bought for R400 to R500 each. Locomotives with a spares value of around R100,000 were bought for between R3.500 and R10.000

By converting loco boilers to an enhanced efficiency combustion system called "gas pro-ducer combustion" ACR ducer combustion" ACR expects to reduce coal consumption by 20 per cent, increase rooms. increase power and run heav-

ier trains at higher speed.
A further productivity gain is promised by the simple device of removing 16 out of the 20 steel pillars used on conventional pulp log wagons and loading the timber sideways in pre-packed bumdles instead of separately and lengthwise. The net result has been to reduce the weight of each wagon by 2% tons, or 40 tons per train, and more than double the carrying capacity of each wagon from 8 to 18 tons. As a result the net payload per train has been raised from 90 to 180 tons. Experiments with containers have also proved that the narrow, 610 mm wide line can also

take full-sized container traffic on slightly modified wagons. Timber is crucial to the pri-

vatised railway's success although its most profitable operation is expected to be the tourist passenger trains.

Harding, a charming hill town of tin-roofed bungalows surrounded by sub-tropical trees and plants, is the centre of the fastest growing timber area in the country. The for ests are expected to double current annual production of 200,000 tons of round timber over the next decade. Most of it is processed in the pulp mill at Umkomaas on the SATS Mainline, halfway between Port

Shepstone and Durban.

By building a new timber depot and weighbridge at Harding and keeping tariffs competitive, ACR expects to pick up the bulk of timber traffic which at present uses a badly disintegrating road.

According to a prospectus issued in March when the com-pany offered 1.8m shares to raise R1.8m, pulpwood should provide 56.4 per cent of ACR's estimated revenue in 1991 with treated timber contributing another 5.4 per cent, against 18 per cent for general cargo serving the 320,000 people within a 40 km radius and 20 per cent coming from more frequent

If all goes according to plan, ACR expects by 1994 to be earning profits of over R1.1m on turnover of R5.72m after paying over R400,000 to SATS as royalties. It also expects to pay the government nearly R562,000 in taxes on a railway which in 1986 paid no taxes and lost SATS R7.6m.

If ACR is as successful as its backers hope, their example could be followed in at least 10 other parts of the country recently deprived of their

Management abstracts

Testing a model of quality circle processes. K.R. Jennings in Consultation: an International Journal (US). Spring 88

(10 pages)
Deplores the fact that, notwithstanding the very large number of organisations that have QCs, little research has been done on the underlying processes. Seeks to fill the gap by setting up a model in the expectation that over time the expectation that over time the participation of members in QC groups would highlight the hypothesised interconnections among the modelled variables; the variables were also mea-sured in a control group. From the data obtained, draws con-clusions on the strategies practitioners and consultants should employ to increase the

should employ to increase the effectiveness of QCs.
Linking R&D computers to corporate information systems. D. Stamps in Datamation (US). July 1 1988 (4 pages)
Asserts that R&D computers that I R&D computers that I R&D computers that I R&D computers. should feed information straight into corporate information systems, quoting examples of such links, eg at Marion Laboratories the formula for a new drug, along with engineering process control data is passed directly to manufacture ing computers. Quotes R&D people as to why their systems should remain separate; traces hardware, software, and cul tural aspects which have kept them separate, and describes integration progress at several companies.

Make the most of computer aided design. T. Neill in Engineering Computers (UK). July 89 (3 pages)

Also titled "Squeeze the last drop from your investment", and to that end finds that existing CAD systems can be expanded and put to good use in a variety of other areas, eg as a desktop publishing system Expert systems: machines that think like you - sometimes better. G.L. Porter and E.J. Blocher in Financial Executive (US). May|Jun 88 (6 pages) Categorises expert systems

for financial analysis into three areas: production of relevant analyses; decision facilitators which produce exception reports: and decision-making systems. Uses a second type answers - to look at the figures of a now-bankrupt com-pany and produce observations on possible courses of action.

These abstracts are condensed from the obstracting journals published by Aubar Manogement Publications. Licensed copies of the original articles may be obtained at a cost of \$1 each (including VAT and \$p + p; cash with order) from Ambor, FO Bax 23. Wemblay IAS

Teachers back to training

David Thomas on the UK Government's management task force

ne of the most ambi-tious attempts yet to open up the few tracts of Britain still virtually uncharted by the management training industry was launched yesterday. The School Manage-ment Task Force was unveiled by Kenneth Baker, Education Secretary, in a new drive to instil management disciplines into the 20,000 primary and 5,000 secondary schools in England and Wales.

The potential represented by the initiative is large. Not only are schools collectively big money, accounting for more than £10bn of government spending each year, but the people who run them are ripe for training.
David Styan, who chairs the

Task Force, reckons that con-siderably less than a tenth of the school managers to be addressed by his task force have had any sustained management training. And the target audience is large: about 55,000 head-teachers and their deputies, and perhaps the same number again of other senior staff such as departmental

These are precisely the peo ple in the frontline of the Government's educational reforms, such as the new national curriculum and the delegation of many more decisions from local authorities to schools.

Styan, director of the Warrington-based North West Educational Management Centre sees his prime job as to introduce order into the currently fragmented scene. "There are lots of good things going on. But they are bitty, patchy, repetitive and some people can't get access to them at all."

This is partly a question of ensuring that training is available to senior managers in every school in the country; it is also a matter of raising the often patchy quality of existing schemes to that of the best.

Demand is buoyant thanks in part to the considerable sums being dedicated by the Government to management training in schools. But Styan sees the supply of trainers as the main constraint, at least for the next few years. "The particular bottleneck at the moment is good quality deliv-

A former head-teacher whose management centre is funded by a consortium of local authorities in the north-west, Styan points to three ways of

increasing that supply.

• Encouraging more companies to lend a hand in training heads and other senior teachers. Already a growth area, many large concerns have made a point in recent years of inviting heads on to their internal management training courses as part of their educational support activities.

tional support activities.
Styan's own centre in the north-west has links with comnorth-west has links with com-panies as diverse as Pilkington, ICI, British Aerospace, Ferranti and Rank Xerox. He has found that heads value contact with senior industrial managers, provided the people from industry do not assume they are there to tell heads how to are there to tell heads how to run their schools.

 More commercial training and management consultancy organisations will enter the market, Styan believes, now that the educational reforms provide a clear need for more management training in schools and the Government is backing that need with hard

• Given the size of the task, Styan sees the greatest immediate potential in an emerging

Considerably less than a tenth of school managers to be addressed have had any sustained management training

trend for self-help. The idea is for a small number of heads or administrators in each local authority to be trained in management and for them in turn to act as training consultants for the rest of their colleagues.

British Petroleum, a company noted for its educational work, is planning to launch an experiment in this cascade type of management training next year. "It is better to teach them how to fish than to give them fish," explains Chris Marsden, head of BP's education unit, in a wholly unironical reference to conventional wisdom in Third World development work.

Early next year, BP will be laying on tailor-made 19-week courses for heads and education officers from five education authorities - Bexley, Merton, Havering, Essex and Hertfordshire. At the end of their stint with BP, they should be able to act as man-

sgement vaining co-ordinators in their local authority.

David Syan is clear as to the most in demand by the people much compet has focused on marrow skills needed for their most financial responsibilities act, but Syan believes this to be largely misplaced. While from some initial training in reading a balance sheet, pressyan dismisses that

reading a balance sheet, pre-paring estimates and so on, styan dismisses these as "nor very high level skills."

Much more crucial, in Styan's view is helping heads to manage the introduction of various initiatives now

to manage the introduction of the various initiatives now transforming British education. "The aspect which is imposed change."

The nebulous, but crucial skills of reaching decisions in complex organisations and then carrying them through with the consent of colleagues are what many school heads lack. "It is also the most obvious area where school staff feel ous area where school staff feel

they have something to gain from industrial experience." Styan maintains His task force will draw up an initial report by next spring on how in training in schools onto a new

level its recommendations will be carried through over the next three years There will be no shortage of suggestions for a more radical approach if Styan's task force does not deliver the goods. One is set out in a book published today by two US professors of educational administration,

Bruce Cooper and Wayne Shute, who have been recent visiting fellows at London University's Institute of Educa-All US school heads and administrators have to hold a certificate of formal management training as a condition of their employment. Cooper and Shrite suggest a similar system for Britain; the British Government should lay down formal certification requirements for

Training for School Management Lessons from the Americon Experience. Institute of Education, 20 Bedford Way. London WC1H OAL. 26.50 incl

PALMA DE

heads to take specificed

courses and exams in manage-

COMPANY NOTICES

De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)
Company Registration No. 11/00007/06

NOTICE OF DIVIDENDS DECLARED ON PREFERENCE SHARES

DECLARATION OF DIVIDEND No. 159 ON THE 40 PER CENT CUMULATIVE PREFERENCE SHARES OF RE.00 EACH Dividend No. 159 of One Rand (R1.00) per share in respect of the six months ending 31st December 1988, has been declared payable to the holders of the 40 per cent cumulative preference shares registered in the books of the Company at the close of business on 30th December 1988, and to persons presenting coupon No. 159 detached from the preference share warrents to bears. A notice regarding payment of dividends oir coupon No. 159 detached from share warrants to beare, will be published in the press by the London Secretaries of the Company on or about 23rd December 1988.

DECLARATION OF DIVIDEND No. 27 ON THE 8 PER CENT CUMPLATIVE

Dividend No. 27 of 4 cents per shares of fits as the holders of the 8 per cent cumulative second preference share in respect of the six months ending 31st December 1988, has been declared payable to the holders of the 8 per cent cumulative second preference shares registered in the books of the Company at the close of business on 30th December 1988. books of the Company at the close of business on 30th December 1988. For the purpose of these dividends the preference share transfer registers and registers of members will be closed from 31st December 1988 to 13th January 1989, both days inclusive, and werrants will be posted from the Johannesburg and United Kingdom transfer offices on or about 7th February 1989. Registered shareholders paid by the United Kingdom Registrars will receive their dividend in United Kingdom currency converted at the rate of exchange applicable on 3rd January 1989, less appropriate taxes. Any such shareholders may, however, elect to be paid in South African currency, provided that the request is received at the Company's transfer offices in Johannesburg or the United Kingdom on or before 30th December 1988.

The effective rate of non-resident shareholders' tax is 13.054 per cent. The dividends are psyable subject to conditions which can be inspected at the head office and London office of the Company and also at the Company's transfer offices in Johannesburg and the United Kingdom.

By order of the board

Transfer Secretaries: Consolidated Share Registr First Floor, Edura Johannesburg 2001 (PO Box 61051 Marshalltown 2107)

Hill Samuel Registrars Limited 6 Greencost Place London SWIP 1PL 29th November 1986

De Beers

Head Office:

& National Westminster Bank PLC (Incorporated in England with limited liability)

Issue of U.S.\$ 500,000,000 PRIMARY CAPITAL FRNs (Series "C") (Floating Rate Notes)

In accordance with the provisions of the Notes, notice is hereby given, that for the three months interest period from November 30, 1988 to February 28, 1989 the Notes will carry an interest Rate of 9%% per annum.

The interest payable on the relevant interest payment date, February 28, 1989 against Coupon No.13 will amount to U.S.\$ 240.63 for Notes of U.S.\$ 10,000 nominal and U.S.\$ 2406.25 for Notes of U.S.\$ 100,000 nominal.

KREDIETBANK

PERSONAL

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In accordance with the provisions of the Notes, notice is hereby given that for the interest period from November 30, 1988 to May 31, 1989 the Notes will carry an Interest Rate of 994% p.a.

The interest payable on the relevant interest payment date, May 31, 1989 against coupon nº 12 will be U.S.\$492.92 per Note.



The Fiscal Agent KREDIETBANK S.A. LUXEMBOURGEOISE



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ECU 50,000,000 Floating Rate Notes due 1990

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from November 30, 1988 to February 28, 1989 the Notes will carry an Interest Rate of 81/16 per annum.

The interest payable on the relevant Interest Payment Date, February 28, 1989 against coupon No15 will be ECU 20.63 per Note.



NOTICE OF RATE OF INTEREST BANCKE EXTERN

In accordance were the provisions the Agency Agreement between San-que Extenteure d'Algerte and Cithans M.A. dated as of May 22, 7956, notice to hered at 2,75%, notice to hered at 2,75% and the provision of the control of the cont

D'ALGERSE U.S. \$550 200 200

EVERAROS BREWERY LIMITED

MOTICE is hereby given that the transfer books and register of the 5% Cumulative Preference Shares of the above named Company will be closed on 16th December 1865, to facilitate the preparation of the payment of the Italiyearly dividend on Stat December 1866. 1989. BY ORDER OF THE SQARD P. STEPHENS, FINANCIAL DIRECTOR

LEUMS INTERNATIONAL
INVESTMENTS N.V.
US 50 MILLON GURRANTED FLOATING
RATE NOTES 1988 EXTENDIBLE AT THE
HOLDER'S OPTION TO 1992 (2ND ISSUE)
The international content of the confession of the co The interest rate applicable to the above Notes in respect of the six month period nears in respect to the strainth pains commencing. Wednesday, 30th Movemi 1988 has been fixed at 915x5 per area. The Interest amounting to US \$48.95 per US \$1,000 principal amount of the Notes will be paid on Vednesday. 31st May 1989 against presentation of coupon No.13.
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LEGAL NOTICES

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THE MOST COURT OF JUSTICE

IN THE MATTER OF NORTHER EERING MOUSTRIES PLC IN THE MATTER OF THE COMPANIES ACT

SCOTLAND The Parish Transports to publish the same on 9th December 1988 For a fell operation proper and Keanth Swan on (31 20 1109 **GE** WITH 10 him all 37. Garage Edward Elitable Fax: 0: 1573

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ART GALLERIES

Highlights of 1987/88 ANZ Group Results

for the year to 30 September 1988.

'Curent indications are that ANZ's profit and key profitability rates will continue to improve" Sir William Vines, AC, CMG, Chairman.

	1988	% CHANGE
Net interest and other income	£1,653.8m	+20.5
Operating profit before tax	£447.0m	+18.2
Operating profit after tax	£234.8m	+31.1
Reten on average shareholders' funds	15.1%	+15.3
Earlings per share	33.0p	+26.6
Tota dividend (Final to be paid 10 February 1989)	16.0p	+49.0
Special dividend (To be paid 21 April 1989)	12.0p	N/A

All amounts are expressed in Sterling converted at 30 September 1988 rate.

The Group's Annual Report will be posted to shareholders on 21 December 1988 The Annual General Meeting will be held in Melbourne on 23 January 1988. A meeting of United Kingdom shareholders will be held on Tuesday. 14 Jebruary 1989 at the Merchant Taylors Hall, London commencing at 4.30pm. Shareholders will be advised of further particulars shortly.

ANZ Worldwide

Australia and New Zealand Banking Group Limited.

FT LAW REPORTS

Buyers of broker business liable for non-completion

BRITISH AND COMMON-WEALTH HOLDINGS PLC V QUADREX HOLDINGS INC Queen's Bench Division (Commercial Court): Mr Justice Hirst: November 24 1988

WHERE THE buyer of a business unduly delays completion, time becomes of the essence of the contract though no specific completion date was fixed, if the seller gives reasonable notice that he requires performance by a certain date, and if the agreement as a whole and the nature of the business show that the parties were to use the utmost diligence. And the fact that the seller knew the buyer was having difficulties in raising finance for the purchase price is irrelevant to the question whether notice was reasonable

in the circumstances.

Mr Justice Hirst so held when giving summary judgment for the plaintiff, British and Commonwealth Holdings plc, against Quadrex Holdings Inc, a US company registered in Delaware, in an action for breach of contract arising out of the sale for £280m of two money-broking businesses. HIS LORDSHIP said that on

July 16 1987 B & C offered to buy the entire share capital of Mercantile House Holdings. At the same time it announced its intention of selling Mercantile's wholesale broking division consisting of MW Mar-shall & Co, an English international money broking company, and William Street Holdings, a US broker in US government securities.

On August 13 it was agreed between B & C and Quadrex, that if B & C acquired 100 per cent in Mercantile House it would transfer the wholesale broking division to Quadrex for £280m. Specified completion arrangements were to take place "as soon as reasonably practicable" after certain con-

ditions had been satisfied.

In September Quadrex entered into a loan agreement with Cittbank, to fund the purchase price. The financing terms were confidential and did not come to B & C's knowledge until October. One of the conditions of the loan agreement required the cooperation

of the directors of Marshall. They refused to give that cooperation and Citibank subsequently refused to fulfil its commitment on the ground that Quadrex had failed to comply with all the express conditions of the loan agree-

Quadrex was unable to complete the agreement with B & C on the provisionally agreed date of December 17, nor the subsequent date, January 6. On January 25 B & C wrote to Quadrex giving notice that it required completion no later than February 28, and that unless Quadrex completed by that date B & C would treat its failure as a repudiation of the

Quadrex failed to comp on February 28. B & C applied under RSC Order 14 for sum-mary judgment against Quad-rex for breach of contract. It was only entitled to summary judgment if it could establish that it had an unanswerable case on liability, to which there was no arguable defence. B & C contended and Quad-

rex denied that it was an implied term of the agreement that time was of the essence of the contract, and that the notice of January 25 was reasonable notice.

The general principles relating to time being of the essence were correctly summarised in Chitty on Contracts 25th ed para 1391. At Common Law in the absence of contrary intention, performance of the contract had to be carried out on the exact date specified. A party could treat the contract as repudiated if the other party's performance was not completed on the fixed date,

since time was off the essence. In equity the court gave relief against failure to keep the assigned date "if it could do justice between the parties". By section 41 of the Law of Property Act 1925 the rules at law were now the same as those in equity.

Only in three cases, said Chitty, was time of the essence of the contract: (1) where the parties had expressly stipu-lated that the time fixed for performance must be exactly complied with; (2) where the circumstances of the contract or the nature of the subject

date must be exactly complied with; (3) where time was not originally of the essence of the contract but one party had been guilty of undue delay and notice was given by the other fixing a reasonable time for performance. In deciding what was reasonable notice, the court would take into account

all the circumstances. Mr Grabiner for B & C submitted that time was of the essence. Mr Waller for Quadrex submitted as a matter of principle that time could only be of the essence if the contract itself laid down a fixed date, and only then did the question arise as to whether that fixed date was of the essence of the

contract.

Mr Waller's propositions
were unsound. Macbryde v Weekes (1856) 22 Bean 533 showed clearly that even though no fixed date was nomi-nated, time might necessarily be of the essence in equity in the sense and to the extent that it was incumbent on the parties to use their utmost dili-gence. Post Chaser [1982] I All ER 19 was clear authority for the same proposition.

Whether time was necessarily of the essence in the sense described in *Macbryde* and *Post Chaser* depended on the terms of the agreement as a whole, and on the nature of the subject matter to which the nent referred.

In the agreement the provi-sion that completion arrangements should be made "as soon as reasonably practicable" after certain conditions had been complied with, pointed strongly to time being of the

Those considerations were strongly reinforced by the nature and subject matter of the contract, namely the sale of a business in the financial services sector of a kind which was prone to rapid and significent fluctuations of activity, profitability and value.

Taking all those considerations into account, it was a case where equity considered time essential having regard to the damage which would be inflicted on the opposite party by disregarding it. Time was necessarily of the essence of the agreement in the sense that it was incumbent on both

gence to complete their part of the contract. In equity B & C were at liberty to fix a time limit for completion by giving reasonable notice

The question was whether the notice of January 25 was

reasonable notice. Mr Waller contended that the notice was unreasonable since when it was given B & C knew that Quadrex was unable to obtain the necessary finance

from Citibank. It was for the buyer alone to arrange his finance by whatever means he chose, so as to place himself in a position to pay the purchase price in accordance with the terms of the contract. If his arrangements proved inadequate for the purpose, he would be in breach of contract, and must bear the responsibility. Any other rule would result in com-mercial chaos.

Quadrex's own difficulties in obtaining finance were not part of the relevant circumstances which might be taken into account in deciding whether the length of notice was reasonable. Equally the ability of the Marshall's directors to block the funding by Citibank could not possibly be a relevant consideration in considering reasonableness of notice, since it stemmed from Citibank's terms accepted by

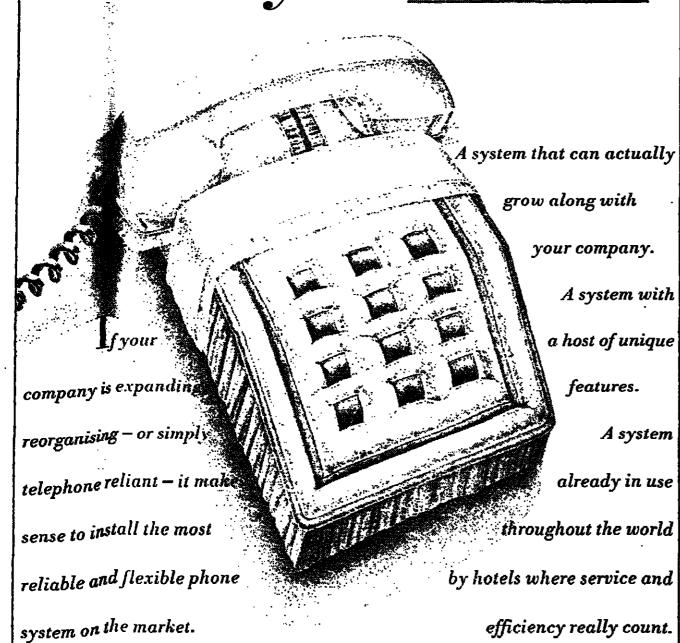
unknown to B & C.
The circumstances were overwhelmingly in favour of the view that notice was reasonable. Time was of the essence of the agreement. Target dates of December 17 and January 6, accepted by Quadrex, had gone by. Five weeks' notice from January 25 was reasonable. Quadrex had no arguable defence on that ground and could demonstrate no arguable defence on liabil-

Quadrex failed to raise any triable issue. B & C was there-fore entitled to summary judgment on liability, damages to

For B & C. Mark Waller QC. Nicholas Padfield and Dominic Dowley (Slaughter and May) For Quadrex: Anthony Grabiner QC and Nicholas Stadlen (Herbert Smith & Co)

Rachel Davies

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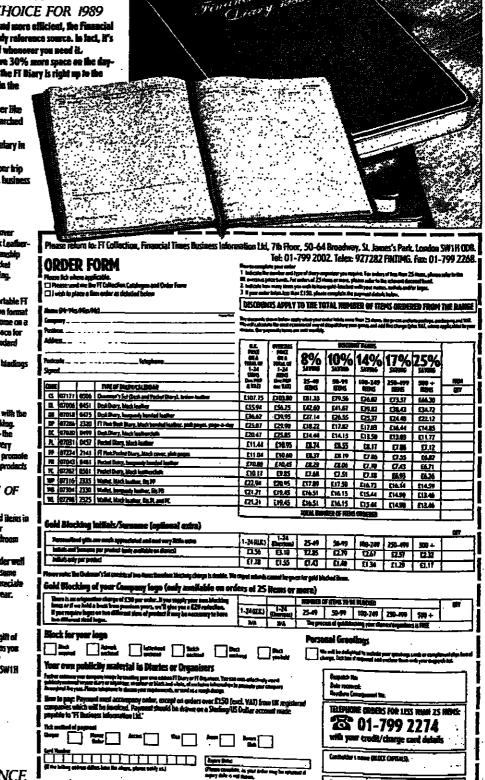
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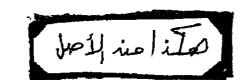
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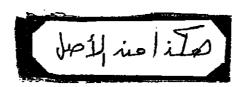
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By Hilary Barnes and Xueling Lin

A SMALL Danish company, G. A SMALL Danish company, 6.
M. Idorn Consult, is pioneering a much more scientific approach to concrete technology through the use of computer simulations and a type of

The Danish consultancy, named after its founder and director, Gunnar M. Idorn, is a subsidiary of the Danish consulting engineers and planning group, Ramboell & Hannemann. Idorn has established itself as a world leader in concrete technology and is employed on a wide range of

Concrete is a versatile material. Idorn uses a technique called fluorescent microscopy to control the quality of the mix, as well as to check for defects in existing structures.

Slices of concrete thinner than a human hair are examined to see how the three basic ingredients - cement sand and aggregate (coarse stones) sit together.

Computer simulation is used to find the optimum combina-tion of the three ingredients. Certain combinations give greater density to the concrete and, for example, make it watertight.

This point is crucial to the Channel Tunnel, one of the projects on which Idorn has been engaged. Its research into the microstructure of the material will be used to maximise the durability of the tunnel's concrete casing, which is being constructed on the assumption that it will last for a century. Beneath the Channel, the

casing will face exposure to salt water at pressures of up to cheaper than clay.

Water must be kept out of to £70m. ence would cause a reaction between the alkalis and the aggregate in the concrete, lead-

in the tunnel casing. Another problem that would arise if corrode the reinforcement Among Idorn's other projects is one that involves monitoring a 6 km concrete quay in north-eastern Australia. Built in the mid-1970s, the structure devel-oped cracks within a few years of exposure to the aggressive climatic conditions of high

ing in the worst case to cracks

temperatures, high humidity and salt water. The information gathered from the monitoring will help the owners of the facility, used by the sugar industry for bulkloading on to ships, to plan maintenance and repair and to extend the life of the quay.

Idorn's research results - into the porosity, permeability, and flowability of concrete and the use of additives - are also leading to some innovative uses of concrete.

At its Copenhagen office, the company has bowls on display which appear to be made of bone china. They are in fact made of concrete. ldorn has developed a

method which gives concrete the consistency of clay. It can be moulded and shaped in the same way as the traditional

The advantages are that the finished product does not need firing and the raw material is

Malaria vaccine to be tested By John Wicks

approved clinical testing on humans of a synthetic vaccine against malaria.

The genetically engineered vaccine has been developed by Biocine Company, of Emeryville, California, which is a joint venture between Ciba-Geigy, the Swiss chemicals and pharmaceuticals group, and the biotechnology company, Chiron Corporation, also of

THE US authorities have wall of plasmodium vivax, the microscopic organism which is the main cause of insect-borne malaria in Asia and Latin America. Its disease preventing properties have already been demonstrated in animal tests. The trials on humans will take place at the National Health Institute at the University of Maryland.

According to the World Health Organisation, 215m people fall ill with malaria every The vaccine is produced in year. As yet there is no effective vaccine available.

ecaffeinated coffee is meant to help you get to sleep but get to sleep, but at the moment it is the only sector of the generally somnolent coffee market that is showing any life. UK sales of "decaf" rose by 30 per cent in 1987 and industry sources estimate that sales this year will increase by about 50 per cent

Even so, British enthusiasm for decaf is running behind that in many other Western countries. Eleven per cent of the coffee sold in the UK has pared with 20 per cent in West Germany and more than 30 per cent in Spain and the US. Brands owned by Nestlé of Switzerland and General Foods of the US dominate the decaf

market in most countries.
The growing demand for decaf is driven both by evening coffee drinkers who do not want to be kept awake at night and by people searching for a bealthy lifestyle" who feel that calleine is in some way bad for them. Market research by Nestlé shows that most decaf drinkers are middle-aged women, not yuppies trying to keep up with the latest food and drink fashions.

Coffee growers and manufacturers have somewhat ambiva-lent feelings about decaf, rather like those of the brewers about the boom in alcohol-free beer. They are worried over what they see as ill-founded fears about the safety of their main products, but at the same time delighted to encourage the lastest growing sector of the market.

Some retail experts believe that demand for decaf would increase even more quickly if consumers were not confused and a little concerned about the methods used to remove the caffeine. There is wide-spread suspicion that harmful "chemicals" are employed and that their residues may be left behind in the coffee.

Manufacturers use a wide variety of techniques, all of which remove at least 97 per cent of the caffeine originally present in the coffee. But the methods have many common features

Commercial decaffeination is

always carried out on green (unroasted) beans, because most of the characteristic coffee flavours emerge during roasting. Afterwards the decaf-feinated beans are roasted and processed in the same way as ordinary beans to make instant, ground or filter coffee. The basic decaffeination process involves first wetting or steaming the green beans to

The route to a perfect cup of coffee

Clive Cookson examines the growing demand for "healthy" methods of decaffeination

The caffeine is then removed with a solvent. Three types of solvent are in commercial use: Organic chemical solvents. The world's first commend by decasteination plant, opened by in Bremen. West Germany, in 1906, used benzene, but today methylene chloride or ethyl acetate is pre-

• Carbon dioxide. In the 1970s Hag - now part of General Foods - developed a process using hot carbon dioxide at high pressure (more than 100 atmospheres). Under these conditions the carbon dioxide is a "supercritical" fluid which behaves like both a liquid and a gas. It is a highly selective solvent, removing the caffeine without affecting the other nat-ural chemicals which give the coffee its flavour when the beans are roasted. The caffeine is separated from the circulating carbon dioxide by absorp-tion on extremely finely powcarbon, known as

activated carbon.

• Water. Hot water washes caffeine out of coffee beans very effectively but unfortu-nately, unlike the more selec-tive organic solvents and car-lene chloride for decaffeination

competing plants.

CAFFEINE is a type of chemical, known as an

alkaloid, which occurs in several kinds of plant. Biologists do not fully understand why

plants such as coffee and tea make caffeine, but

one theory is that it has evolved as a natural

herbicide to help growing shrubs overcome

caffeine in their body for much longer when they are pregnant, whereas smokers eliminate

caffeine twice as quickly as non-smokers.

The most noticeable effect is to stimulate the

nervous system: people who are sensitive to caffeine will certainly sleep less well if they

drink ordinary coffee before going to bed. How-ever, the body can become habituated to caf-

feine and many regular coffee drinkers can take a cup or two in the evening without their

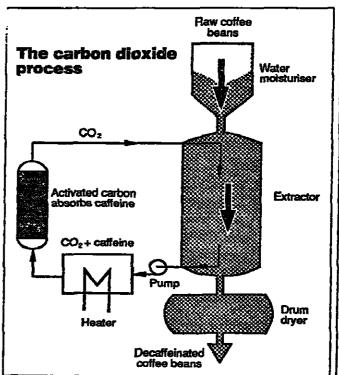
The effects of caffeine vary. Women retain

open up their cell structure. bon dioxide, it also dissolves out a lot of water-soluble flavour components which have to be put back into the beans later. After the green beans caffeine is removed from the solution, either using a solvent such as methylene chloride or activated carbon that has been treated to prevent it absorbing the other components. Then the caffeine-free extract is con-centrated by evaporation and returned to the partially dried

Until very recently, most coffee was decaffeinated with organic solvents, and methylene chloride is still used extensively in Europe. But the industry is now changing to carbon dioxide and water, under pressure from consume advocates, particularly in the US, who say that tiny residues of solvent left behind in the beans could be a health hazard. General Foods has adopted Hag's carbon dioxide process for all its decaffeinated brands and Nestlé now uses a water extraction process.

Although the US Food and

sleep being disturbed.



in 1985, after a thorough investigation, consumer groups still believe it should be phased out. "Our view is that there might conceivably be a risk," says Melanie Miller of the London Food Commission. "Why should we take that risk when completely safe methods of

decaffeination are available? "Even if the methylene chioride residue is so minute as to be acceptable from the health point of view, it is not acceptable from the marketing point of view," says Tony Wild, a cof-fee buyer and blender with Taylor's Tea and Coffee in Har-

rogate.
Most decaf is sold as instant coffee. But the companies selling decaf beans and ground How caffeine affects the human body

tific evidence leads to the conclusion that nor-mal, regular consumption of caffeine does no

coffee - a £9m-a-year niche market in the UK - are particularly anxious to reassure con-sumers that a "natural" decaffeination process has been used. The magic phrase here is the "Swiss water process"; this should refer exclusively to a water decaffeination process patented by Coffex of Switzer-land but it is used more widely by coffee retailers, particularly in the US, to give their beans an image of Alpine purity.

ment among coffee experts about which decaffeination process gives the best flavours and "blind tastings" have given contradictory results. "I don't think anyone has mastered the technique of preserving all the aroma and flavour of the beans," says Tony Wild.
"Some of the finer flavour elements and some of the distinctions between different beans are lost in all the existing pro-

Other physiological effects of caffeine include stimulating the production of urine and of gas-tric juices. And some people who are suscepti-ble to irregular heart rhythms and palpitations find that these are triggered by caffeine. Caffeine does not accumulate in the body, so Although the manufacturers are constantly refining their techniques for removing caf-feine without affecting flavour, its effects are short-lived. But it has been the long-term solution may lie in biotechnology. Different varieties of coffee have differaccused at one time or another of contributing to most of the serious health problems of the 20th century, including heart disease, cancer and birth defects. ent amounts of caffeine in their beans – the level is typi-cally 1 per cent in arabica and Although a few studies have suggested a link between caffeine and disease, the International Coffee Organisation says that the bulk of scien-2 per cent in robusta coffees. It should eventually be possible by genetic engineering to produce a coffee with almost no caffeine which tastes delicious.

A digital solution to a changing language

EVERY WORD in the Oxford English Dictionary is being digitised. The move is an inte-gral part of a programme to put the OED on computer.

"Traditionally printed dictio-naries are inevitably imperfect and historical," says Adam Hodgkin, director of electronic publishing at Oxford University Press (OUP). "By the time they are published they are out of date."

He explains that the alm of the new electronic dictionary is to keep up with rapid changes in language. Although estimates vary, approximately 12,000 new words enter the English language every year. Some of them, such as assetstripping, Catch-22, hacker or idiot-proof, could hardly have been imagined by the OED's original Victorian editors.

Hodgkin says that updating the dictionary also allows mis-takes in the original and later supplements to be corrected. However, the scale of digitising the dictionary was vast. There are 252,000 entries, the largest of which, the verb "set", is 50,000 words long.

A special program had to be written by OUP, IBM in the UK, and the University of Waterloo in Canada, to solve the problem of combining the There seems to be no agree supplement information with the original edition. Hodgkin says that 95 per cent of the text was automatically entered by the software. The remaining 5 per cent was entered by a team of lexicographers. The results of this labour are

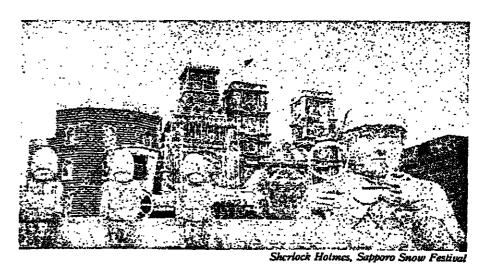
already available. The original OED plus the supplement information can be purchased on CD-ROM and costs £500.

The updated edition with corrections will be printed next April and should be available electronically by 1991. It is expected that the electronic dictionary will allow users to manipulate entries in novel ways. For example, dictionaries can be created which list all the words in one subject, such as aeronautics, agriculture or anatomy. A program could also be used to create regional or national dictio-

Paul Abrahams

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LEGAL NOTICES

IN THE HIGH COURT OF JUSTICE No. 006625 of 1988 CHANCERY DIVISION IN THE MATTER OF WILLIAMS HOLDINGS PLC

IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 15th November 1658 presented to Her Majesty's High Court of Justices for the confirmation of the reduction of the Stare Premium Account of the above-named Company by CIT2,485,000.

AND NOTICE IS HEREBY GIVEN that the said Petition is directed to be heard before the Honourable Mr. Justice Hottman at the Royal Courts of Justice, Strand, London WC2A 21.1 on Monday the 13th December 1985.

Any creditor or shareholder of the said com-pany destring to oppose the matting of an Order for the confirmation of the said redu-ction of Sharre Premium Account should appear at the time of bearing in parson or by Coursel for that purpose.

A copy of the said Petition will be furnished to any such person requiring the same by the under-mentioned Boilcitons on payment of the regulated charge for the same. DATED the 25th day of November 1968

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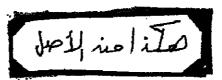
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AEG OLYMPIA



1 . K. 47.8

a production where dresses are caught on bottom stairs, where

a gardener is played like a vil-lage idiot, and where "Belike it is the Bishop of Carlisle" fails

to raise the appropriate laugh. There is slight compensation

From the opening scenes of emphatic regality in the Cov-entry lists to his final acquisi-

tion of philosophic wisdom at Pomfret, Jacobi takes on Rich-

ard as of right. He finds more

in the role than anyone in

recent memory, quite tran-scending the pained scidnlous-ness of Michael Pennington and the intemperate hauteur of

Jeremy Irons. He charts the

journey of a man exchanging trappings for knowledge, the visibility of a monarch for the

The great trick Jacobi plays is to preserve the two states in a double focus. On learning that the Welsh have fled

because he is reported dead.

his crackling rage subsides immediately to a strongly

anonymity of a slave.

Derek Jacobi

PHOENIX THEATRE

devised as a showcase for the two Richards of Derek Jacobi

(Crookback follows at the

Phoenix in January).
it bears all the hallmarks of

very old hat Old Vic, with

Bagot in a bulging cod-piece, sundry lords in black tights

and medieval booties, trumpets off and a split-level black char-red set that resembles a sea-

side jetty at wintry low tide.

But around Jacobi, director

Clifford Williams has gathered a notable support cast that is stronger than you find in most RSC Shakespeare. They just all look so awful, like pages in back numbers of Theatre

There are no new horizons, but plenty of old Prospects, notably Robert Eddison as a definitive John of Gaunt, shak-

ing with sorrow at his dear dear land leas'd out like to a

Barbara Jefford as the Duchess of York, whipping through the Aumeric conspiracy scene with toughness and high devious

nent or pelling farm, and

Richard II

This commercial collaboration is invaded by walls that slide between Triumph Theatre Productions and the Kennedy Center, Washington, has been devised as a showcase for the garden. But this will always be

and appir

ARTS

TELEVISION

Farewell to fashionable fol-de-rol

of that blind alley called "Modernism" are on the run. Blank verse, tuneless music, abstract painting and a lot of other pre-tentious fol-de-rol are finally going out of fashion and much of the credit must go to (of all people!) Prince Charles. His sane and determined criticism of new brutalism in architec-ture - sustained against all ttempts to label him a philistine, ignoramus, upper class twit and old fashioned dreamer has led to an unprecedented triumph by the public, as con-sumers, over that hitherto charmed, and closed, circle of opinion-formers and subsidy sharers which has had such a pernicious effect upon the arts

for so long. Last week's *Building Sights* on BBC2 made clear how far we have come. Stephen Bayley. an enthusiast for the 1950s school of shoebox architecture, tried to construct an argumen in favour of leaving Alexander Fleming House at Elephant And Castle as it is. The more angles from which he showed the ghastly place, the more obvious it became that it should never have been built. Finally he told us in tones of horror that it was now pro-posed to drape the whole thing in anachronistic mirror glass. The drawings showing how the change would look proved that this would be such an improvement that one simply had to laugh at the poor man - and that indicates how far we have come: he was so obviously on a losing wicket that one had to

The tenth-anniversary edition of Arena proved that this series has not been uncontaminated by the silliness of Modernism At its best it has produced gently mocking programmes, often devoted to style rather than Art with a capital A, interviews, film clips and dra-which have told much about matised documentary with

feel sorry for him.

episode about the song "My Way," the sticky interview with Jean Genet, and Alexei Sayle's pursuit of the Ford Cortina are good examples. But when it came to Joseph Beuys - the man who shared Carl André's condescending

belief that the rest of us are incapable of appreciating the surface texture of underfelt in a carpet warehouse or the neat geometry of a pile of bricks on a building site, but must have them brought into galleries and pushed under our noses by more sensitive beings called "artists" - Arena lost all sense of its own analytical powers, abandoned its mockery, and accepted the man at his own valuation.

One of the great strengths of the South Bank Show is that it has never been in thrall to Modernism. There is no out-right editorial line, of course, but the choice of subjects has always amounted to a fairly strong comment, and the top-ics in the current series will have come as no surprise to anybody who has followed the programme since 1978. There is more than enough about the film industry on television, yet Melvyn Bragg's long interview with David Puttnam on the

subject was one of the most interesting for a long time.

The utterly straightforward technique with the Hockney exhibition — having the artist walk round and simply talk about his regular as the also about his paintings - was also highly effective; and the pro-gramme two weeks ago, about Bristol Old Vic's production of "A Town in The West Country" was the sort of thing the South Bank Show has always done brilliantly well, mixing rehearsal footage with interviews and archive material. This week's programme on Raymond Chandler, using

Last night's programme A Nuclear Living made by Charles Stewart and Malcolm Hirst for Central's excellent Hirst for Central's excellent ITV documentary series "View-point 88," was both more and less frightening than you might expect of a programme showing life inside a nuclear power station. The sheer ordi-nariness of the people involved (apart from the mystifying fre-quency of hearits) and of much

quency of beards) and of much

One of the great strengths of the South Bank Show is that it has never been in thrall to

Modernism'

of the work made it almost banal, but there were moments when the dangers seemed all too real, as when a highly radioactive broken bolt had to be retrieved from a deep tank by remote control, and when one worker had to go for a body scan to see whether he had suffered from drinking contaminated tea. The CEGB's motives in allowing Stewart and Hirst to spend four months in Oldbury are imponderable, but as a PR gesture it must surely be a winner: the unknown is invariably more frightening than the familiar.

Everything about Rapido, imported from France by BBC1, was fast, from the machine-gun presentation of Antoine de Caunes to the fact that the first series has fin-ished almost before we have had a chance to register its arrival. Rapido is an Angli-cised version of a French rock

series with that broader interest in general matters of style which is now de rigueur in so-called "youth" programmes. Its great attraction, apart from the fountain of Franglais spouted by its presenter, is that where British rock and style shows tend towards the style shows tend towards the po-faced, this one is funny and sexy. It will be interesting to see whether the producers can sustain further series at the same pace and with the same level of interest.

Alan Plater's Beiderbecke Alan Plater's Beidervecks series brings to mind Tommy Cooper, the magician whose genius lay in the fact that although he never actually did any tricks, he was still one of the greatest entertainers around Plater seems almost to have prefected a Cooper-like have prefected a Cooper-like scheme in which there is, ultischeme in which there is, the mately, little substance, yet the saler virtuosity of the surrounding techniques keeps you enthralled. There was not much plot in *The Beidarbecke Affair* and less still in *The Beidarbecke Affair* and the still in *The Beidarbecke Affair* and the still in *The Beidarbecke Affair* and the still in *The Beidarbecke* derbecke Tapes, moreover what there was did not matter very

Now with the third series, The Beiderbecke Connection, the plot may prove to be entirely irrelevant, or even non-existent. But who cares? The lines are wonderful: asked what was stolen from the bookshop the serene old lady says "Sexual Behaviour A to K and Tess Of The d'Urbervilles." The characterisations of Trevor, the woodwork teaching wimp, and Jill, the English-teaching Green feminist, are wickedly accurate caricatures of 1988 realities, and the scenes set in the comprehensive where they "teach" are funder than anything in any current ITV sitcom.

It is not often that a new pro-gramme idea turns up, but The Secret Life Of The Something

Machine (last week washing this week sewing) on Channel 4 looks like a genuine original. The driving lorce is Tim Hunting lorce is Tim Hunting lorce is Tim Hunting lorce which often works so well on mula lies half way between the technical gee-whizzery of the falso triendly) didactism of the Peter. If you want to explain how water pressure itself can be used to operate a valve controlling water flow television is a very good medium for doing it; assuming you are Tim Hunkin you simply how down the hose.

Two little scenarios, designed to make the Tories think again about their White Paper plans for ITV are currently going the rounds. In the first the big boys who want to get hold of the ITV franchises do not bother to enter the auction and that bidding more than they need to: they just bide their that, wait until someone else gets the franchise, then mount a takeover via the stock market as another part of the Tory plan allows. So much for the difficult "programme undertakinfalt programme undertak-ing hurdles which prospective hadden will supposedly have to

in the second scenario, the in-the second scenario, the existing ITV companies wait until a little before the next General Election and then make it known that they will be withdrawing Coronation Street. The Bill, Emmerdale Farm and a few other top ratform and a sew other top rat-ing mems from the schedules to save money for the war choses necessary to bid for their ficences. This disappeartheir mences. This disappearance will be blamed on Mrs. Theirber ... unless plans are modified, of course, in the interior, it could make "Maggie Theirber, milk snatcher" seem Hie i mild epithet

Christopher Dunkley

Stockhausen

Even the drab presentation imagined idea of corporeal improves once Carl Tome's set transience. He remains a king

Hnddersfield Festival Celebration of Stockhausen's 60th birthday, the composer and his ritual. Baldly described, the performer associates came to costumes and filigree gestures performer associates came to London for two South Bank London for two South Bank that the two wind-players concerts. The section on Monday, was a gentle and entirely shoot, like mest of Stockhancaptivating concert of Stock-hausen's inimitable recent brand of chamber music -solos (in Freundschaft and XI), a duo (Ave), and a trio (the Zodiac-piece Tierkreis). The players were Michael Svoboda players were michael Svobook (trombone), Suzanne Stephens (basset hern and clarinet), Kathinka Pasveer (flutes), and Markus Stockhausen (trumpet and plano), captured in spot-light against a row of screens. Stockhausen himself, after offering a genial spoken intro-duction, was as usual a con-trolling presence at the sound-projection board in the stalls. All four pieces depend on the highest degree of instrumental virtuosity, on mutual responsiveness between partners far beyond that of conventional

deemed a new kind of concert sen's recent music, of the mammoth seven-day cycle of operas Licht - could hardly avoid sounding like artefacts of the most embarrassingly pseu-dish, self-indulgent whimsy

Yet the actual experience of Miss Stephens in a glamorous feathered gown and Miss Pasveer in a soldier-boy suit, the one luring the other from behind the screens to take part in ductile duct, was in every sense an enchantment from beginning to end. It has been pointed out before, but should be again, that the dramatic "scenarios" underpinning both the big Stockhausen theatre works and these little concerthall sketches are not just pecu-liarly homenade in their perchamber-music interplay, and sonalized fantasy but full of on movement devised by the genial good humour of a quintsonalized fantasy but full of

epilogue to the players to "tune" their phrases essentially German kind. The contrasts between the hi technical sophistication of the players, the stylized movements, the serene lyrical euphony of the music, and the picaresque Marchenspiel mood of the "story" made for a very special kind of concert-hall

but in curious absentia. These great third act speeches of

transition are at the centre of

his decline.

The play is on a pendulum swing as David Rintoul's pow-

erful Buckingham takes com-mand. But there is no contrast

between a medieval kingdom

and a new rule, Williams merely echoing the famous lan

Richardson/Richard Pasco

symbiotic symmetry as the crown switches hands. Nor

does Jacobi have anything but his voice on which to swoop

down like the glistering Pha-

Instead. I shall remember his

plea to be a mockery king of

snow that summarises the

self-immolating tendencies of a tear-sodden egotist. Having rit-ually declared his successor in

a clarion call of contempt, he will melt with peevish sorrow on hearing of Bolingbroke's ride aboard his favourite roan

A lot of silly hats and wim-

ples obscure otherwise good work from Kathryn Pogson as

the ahandoned Isabel, Pete Postlethwaite as Mowbray and

Exton, and Robert Swann with the Bishop of Carlisle's won-derful political apologia.

Michael Coveney

in similar vein in Freundschaft (given here in a trombone solo version of a piece originally written for Miss Stephens's clarinet) and the microtonal Xi for flute (a mediation on the Licht "super-for-mula") held the listener-spectator quite as fully through the presence of the player as through the presentation of the music. As finale, a trio version of the octet Tierkreis, a chain of 12 melodies corresponding to the 12 star-signs gave proof, if any were still needed, of the abundant, hasically quite sim-ple musicality that funds many of this composer's most out-landish-sounding conceptions.

Max Loppert

Moscow Radio Symphony Orchestra BARBICAN HÂLL

onance that left the orchestral

sound as a whole with its bril-

liance dimmed, its wattage at

in the foreground, though,

less than full strength.

The "Great Orchestras of the World" series at the Barbican has cast its net wide. While only the leading couple of Soviet orchestras are really well known here, it is unlikely that many people would see the Moscow Radio Symphony Orchestra as an obvious first choice for inclusion, and at Monday night's concert a bril-

was wisely planned. The Moscow orchestra has played successfully at the Barbican before, but on this occasion the acoustic seemed to have played its notorious tricks on the visitors. Woodwind timbre was dulled and heavy brass and timpani at the back of the platform assumed a cavernous res-

there blazed a solo light of complimentary brilliance. The Soviet planist Nikolay Demidenko has played the Third Concerto by Prokofley here before to considerable acclaim. liant voung soloist was thrown And no wonder, for here is a technician of remarkable in as bait to tempt a London

hear the exact sounds they want the music to make and two sets of astonishingly steely

fingers to reproduce them.

The result is at once arresting and, as often with musicians who focus on one aspect of a score, in some way incomplete: too little moderation, too little freedom in letting the

cious concerto in that iron grip of his and shake it into submission, every semiquaver rattling out with the fiercest articulation, is to witness a Russian virtuoso of the most authentic It was the sort of performance the LSO or one of the

music off the leash. But to see

Demidenko grasp this fero-

too American orchestras might like to take on in their most aggressive moods. Instead, with Vladimir Fedoseyev and the Moscow players one felt other qualities to the fore. After the interval their Pictures from an Exhibition gave sorgsky in dour colours, atmospheric and convincingly idiomatic. Once Demidenko had left the platform, the volt-age was definitely down.

Richard Fairman

The ABSA-Daily Telegraph award winners

It was prize giving day yesterday for those companies which have imaginatively sponsored the arts in the past year. The ABSA-Daily Telegraph Award winners were: Best Corporate Programme, English Estates and Royal Bank of Scotland; Best Single Project, Balfour Beatty Developments & Edinburgh Trust, Lloyds Bank, and Royal Insurinter Rest First Time Sponsor. Gordon Richards Tools (Coventry), Jamdani Restaurants, and Volkswagen; Best Youth Spon-

sorship, Becks Bier (Scottish & Newcastle); Best Sponsorship of Arts for the Disabled, Napp Laboratories; Best Commission of New Art in any Medium, British Airports Authority; Best Sponsorship of British Arts Overseas, Barclays Bank. The venue award went to the Place Theatre in London for its unique portfolio fund to finance new choreography and the Goodman award, named after ABSA's retiring chairman Lord Goodman, went to Lord Rayne, retiring chairman of

the National Theatre, which successfully hosted the awards ceremony.

As ever money talks, as in the prizes for Royal which has given over £1m to the RSC over three years and the substantial Lloyds sponsorship of the Age of Chivalry show at the RA, but the award for a Banglade-shi restaurant in East London for supporting a Whitechapel Gallery textile exhibition is an indication of what can be

Antony Thorncroft

November 25-December 1

Ibsen the most vitally topical playwight in town, and David Thacker's superbly acted production crackles with humour, tension and robust argu-

SALEROOM

A snip at £20m

Tom Wilkinson as Doctor Stockmann in the Young

Vic's magnificent revival of linen's "An Enemy of the People" which transfers thought to the Playhouse Theatre near Charing Coss.

The tragic dilemma of a public appointee, who threatens a town's prosperity by broadcasting his discovery of pollution in the municipal baths, strikes more than a few contemporary chords. Arthur Miller's fine and loyal adaptation renders libsen the most vitally topical idea wight in town,

Christie's was modestly pleased with its major winter auction of Impressionist and modern pictures in London on Monday night. The key painting, Picasso's "Acrobate et jeune Arlequin," performed efficiently, selling for \$20.9m, comfortably above a revised estimate of £13m but rather lower than some over-excited lower than some over-excited forecasts. There must have been some anxious moments for auctioneer Charles Allsopp since the dozen or so likely bidsince the unzen or so likely mo-ders for the Picasso were sit-ting on their hands and it was left to a mysterious Japanese, advised by a European col-league, to make the final bid.

league, to make the final bid.

The sale totalled £55.4m, a record for an Impressionist auction in London. It was 10 per cent unsold, with a noticeable lack of interest in minor works. But all important pictures did well, with a record £3.85m for a Gauguin land-scape near Arles, and another record of £3.74m for Giacom-Marche 1." New highs were also set for Klee and Senac while Monet's "Pont du Chemin de Fer" comfortably beat while Monet's "Pont du Chemin de Fer" comfortably beat christie's yesterday when second division impressionist and nodern pictures brought in £6m, with 22 per cent unsold.

Antony Trus to non content of the that did sal. "Studies for the planders," executing with display was below estimate at £3.800 while "Pandora and imprission station at £3.800 while "Pandora and imprission at £3.800 while "Pandora and imprission station at £3.800 while "Pandora and imprission at £3.800 with a £3.800 min £3.80

modern pictures brought in 150m, with 22 per cent unsold. Salvador Dali's health may be failing but demand for his

another General dealer paid
2154.000 twice over, for another
Remain head of Christ and for
a small Maisse landscape.
A major disappointment was
the failure of eight of the
twelve Henry Moore watercolcome and drawings sold by the
Trustees of Lord Walston's
Franky Trust to find buyers.
One that did sell. "Studies for
Three Standing Figures," exe-

Anton Thorncroft Chapanes buyer: see

ARTS GUIDE

THEATRE

A Walk in the Woods (Comedy).
Alec Guinness and Edward
Hermann in feeble off-duty arms
negotiation encounter by Lee
Blessing. Guinness, back on the
London stage after 10 years, is
in subtle virtuoso form as the
Social veteran of factical stress. m subtle virtuoso form as the Soviet veteran of tactical stone-walling and no dealing tricks (930 2578, cc 839 1438). The Visit (Almeida). Outstanding revival of Dürrenmait's macabre parable of greed and revenge in a provincial town by the inventive Théstre de Complicité. Ford December 3 (250 448). inventive Théêtre de Complicité. Ends December 3 (359 4404). Measure For Méasure (Barbican). Pick of the RSC London repertoire, à gripping revival by Nicholas Hytner, strongly acted, with witty design references to Lloyds of London and the Pompident (Control to Baria (250 2801)).

with withy design rearrences to Lloyds of London and the Pompidon Centre in Paris (638 8891). The Secret Rapture (Lyttelton). Brilliant new David Hare piece for the National Theatre, a satinical but inoving romance on life, love and family politics in Thatcher's Britain. The play of the year (828 2252, cc 240 7200). Basy Virtue (Garrick). Transfer of King's Head revival of early Noel Coward, same period but lesser vintage than Hay Fever, but worth seeing (379 6107). Follies (Shaftesbury). Earths Kitt and Millicent Martin now decorate Mike Ockrent's strong revival of Sondheim's 1971 musical, in which polsoned marriages nearly undermine an old burlesque reunion in a doomed theatre (379 5399).

The Admirable Crichton (Haymarket). Rex Harrison and market). Rex Harrison and Edward Fox in enjoyable revival

on a desert island (980 9832, CC Dry Rot (Lyric). Brian Rix returns to the stage after an absence of 12 years in a 1980s farce that prefigures the capture of old England by the spive and opportunists. A genuine classic

opportunists. A genuine classic (437 3686).

Bartholomew Fair (Olivier). Successful Victorian transposition of Ben Jonson's sweaty masterpiace with ferris wheel fair ground setting and much zamly eccentric acting in Richard Ryre's National Theatre company. (238 2252). Dec 3-10.

The Shaughraum (Olivier). Recommended Christmas treat, as Boucicaulit's melodrama is given the full scenic works but is also revealed as a key Irish dramatic milestone. Fine National Theatre cast led by Stephen Bea. (228 2252). Dec 17-23, Jan 5-10, 18-21. The Sneeze (Aldwych). Eight short Chekhov pieces — four vandevilles, four early stories — translated and adapted by Michael Frayn and performed in various styles by Rowan Michael Frayn and performed in various styles by Rowan Atkinson, Timothy West and Cheryl Campbell. Slightly rewarding, intermittantly funny (836 6404, cc 379 8233). Sugar Bables (Savoy). Mickey Rooney and Ann Miller repeat Broadway roles and exhibit sta-mina and star quality in a mixed bag of coarse burlesque aketches (836 8888).

Amsterdam The Footabarn Theatre with Bal-ylon (Thur). Stadsschouwburg (24 23 11).

Rumours (Broadkurst). Neil Simon's latest comedy is a self-

conscious farce with hollow humour that misses as often as it hits. Christine Baranski leads an ebuilient cast in the inevita-

an ebuilient cast in the limited ble but disappointing hit.
Cats (Winter Garden). Still a sell-out, Trever Nunn's production of T.S. Eliot's children's poetry set to music is visually startling and choreographically feline (239 6262). A Chorus Line (Shubert), The US has not only supported
Joseph Papp's Public Theater
for eight years but also updated
the musical genre with its backstage story in which the songs
are used as auditions rather than
emotions (239 6200). emotions (239 6200). Les Misérables (Broadway). The magnificent spectacle of Victor Hugo's majestic sweep of history and pathos brings to Broadway

lessons in pageantry and drama (239 6200). Starlight Express (Gershwin). Those who saw the original at the Victoria in London will barely recognise its US incarna-tion: the skaters do not have

to go round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scenery to distract from the backneyed pop music and trumped up, silly

pop music and trumped-up, silly plot (586 6510).

Me and My Girl (Marquis). Even if the plot turns on ironic mimicry of Pygmalton, this is no classic, with forgettable songs and dated leadenness in a stage full of characters. It has nevertheless proved to be a durable Broadway bit (947 0033).

ME Entrangly (Eugene Celebral) nr (947 0032). M. Butterfly (Rugene O'Neill). The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat

whose long-time mistress was a male Chinese spy (246 0220). Speed-the-Plow (Royale). David Mainet applies his hiting sarcasm and ear for the exaggerations of American language to Holly-wood, in this screamingly furny and well-plotted expose of the and well-plotted expose of the film industry (239 6200). Phantom of the Opera (Majestic). Stuffed with Maria Bjornson's studed with Maria Bjornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunt-ing melodies in this mega-trans-fer from London (228 6200).

A Christmas Carol (Goodman).
William J. Norris celebrates his
tenth season as Ebenezer
Scrooge in the annual holiday
production with a cast of 26,
directed by Michael Maggio.
Ends Dec 28 (829 4141)

Nob. National Nob Theatre. Taka Hime (Hawk Princess). A modern nob play based on At the Hawk's Well by W.B. Yeats who was in turn influenced by the Noh thea tre. (Most other Noh theatres

tre. (Most other Noh theatres are open at weekends only. Check local press for details.)(423 1331) (Wed). Kabuki. The Ham programme contains three pieces, the most accessible for non-Japanese audi-ences being Suo Otoshi (Drop-ping the Robe), which contains a famous narrative dance sequence. In the 4.20pm pro-tranme world-famous "onnagramme world-famous "onna-gramme world-famous "onna-gata" Tamasaburo Bando per-forms seven different female roles in a scene from Osome His-amatsu. Tickets available for a single act (Enquire at theatre). Begins December 1. Kabuki-za



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day November 30 1988

Endof the honevmoon

THE LONG honeymoon that honeymoon that honeymoon that he decided with a standard to make the continuate and confidence in the continuate and competence in the confidence in t

tiny. There is in mystery about the reason this. Mr Lawson's March ment is Lawson's March ment is now regarded at listaken. Everyone has the nefit of hindsight, but if the Chan-cellor who suffers in it.

As he himself ained in the House of Combo yesterday, his reaction he stock market crash of her 1987 was to regard the for policies that would a recession as of great mediate moment than an fault on inflation. Mr Land was by no means alone in misperception, but, as Off ellor, he naturally has to alder the hlame for the conferences.

The policies heas now adopted are right the circumstances, it was be wrong to change course it would quite rightly be the by the markets as a significant. Left

to itself, the prescription of high interest rates should eventually cool the economy

and exert downward pressure on inflation.

Given time, current economic problems are soluble, as the Chancellor indicated yesterday. The immediate difficulty lies on the political side of the equation. Mr Lawson's dogged performance in the Commons yesterday was not particularly skilful by political particularly skilful by political standards. There were times when he seemed to have lost the attention of many on his own back-benches. He gave a hostage to fortune when he sought to disentangle the rate of mortgage interest from the retail price index. This may make statistical sense, but the timing is poor. In present cir-cumstances it could easily be portrayed as political special pleading.

and exert downward pressure

Enhanced reputation

Mr Lawson's Labour opponent. Mr Gordon Brown, made the most of a less difficult task He attacked the Government with rumbustious verve and, on occasion, earned the silence of the whole House. The Chan-cellor's reputation was the same when he sat down as it had been when he stood up, but Dr Brown's was undoubtedly enhanced.

None of this will matter if the right figures start to appear in time. In a perfect world the economic and political cycles would move in harmony. In the real world the likelihood is that they will not. The political pressures will build up as a result of the present uncertainty. There could be a particularly bad effect on

wage bargaining, which the Government itself will have to resist in the public sector.

The danger is that a vicious circle of a kind that is all too familiar in British economic history may energy. For when history may emerge. For when so much depends upon the maintenance of a high level of confidence, the erosion of confidence can be immeasurably damaging. Mr Lawson's own reputation has been dented by the events of the past few weeks. What the Government now needs above all is a steady nerve and a smattering of good

with the Hashemite kingdom.

But the prospect of the PLO finding

our weeks after another inconclusive general election its second since 1981 -Israel has little to be satisfied about, either with itself or the state of the outside world. It is hard to say whether the internal or the external picture is the gloomier, but there are deep anxieties about the future.

Public discontent over the outcome of the elections, as well as over the operation of the political system – an extreme form of proportional representation — is widespread. Mean-while, the Palestinian uprising in the occupied territories is approaching its first anniversary next week with no hint of an end in sight. This is in spite of 330 Palestinian dead, thousands of injured and more than 5,000 people detained, most of them without trial. Against this background, the

domestic economy, faltering after two years of relative prosperity, is in urgent need of overhaul. Whichever parties come together to form a new coalition government, they will find that the goal of resuming economic growth may have to give way to tackling graver structural problems threatening substantial parts of industry and agriculture. industry and agriculture.

industry and agriculture.

The current crisis at Koor Industries, the largest industrial conglomerate in the Middle East, seems small in comparison with the less publicised financial difficulties of Israel's principal rural grouping, the United Kibbutz Movement, which owes local banks an estimated \$3bn (£1.6bm).

Abroad, the election in the US of Vice-President George Bush to the White House presages upwelcome White House presages unwelcome pressure in the months to come over the Middle East peace process. For Israel this would involve making choices which the Israeli public

appears, on the evidence of the elecappears, on the evidence of the elec-tion results, unready to face. Earlier this month, in Algiers, the Palestinians stole a diplomatic march on the Jewish state by implicitly recognising Israel and simultaneously proclaiming an independent state of their own. Lacking the first requirement of a state – defined borders – the Palestine Liberation Organisation has, nevertheless, already won the recognition of over 50 countries for its entity.

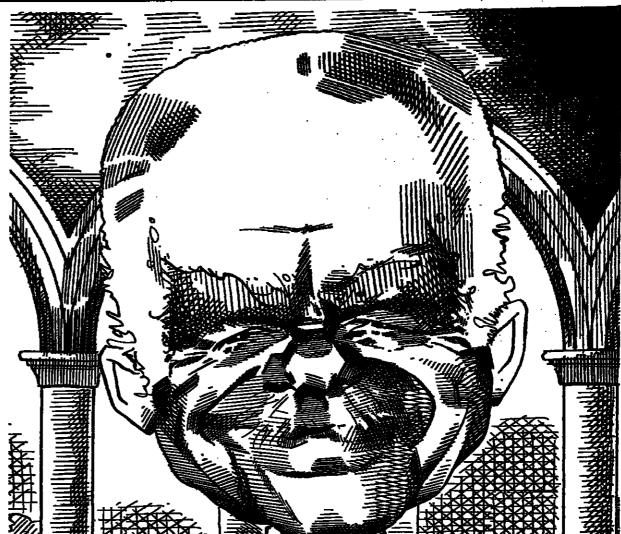
entity. Egypt's formal recognition was a Egypt's formal recognition was a particularly bad blow for the diplomatic counter-offensive mounted by the Israeli Foreign Ministry, further eclipsing the Camp David accords the two countries signed in 1978.

Thus Israel's foreign policy options have been dramatically narrowed. What some thoughtful Israelis are pointing out however is that in the

pointing out, however, is that in the lengthy process of reaching its decisions – however qualified they might be – the PLO was able to convey a convincing appearance of internal democracy in action. The contrast with Israel's present muddled condi-tion is hardly flattering to the one country in the region which prides itself on its democratic credentials.

For all the strength of the public taboo on the subject, in private more and more Israelis are becoming convinced that one day they will have to deal directly with "the terrorists", rather than fudge the issue by making overtures to King Hussein of Jordan. The King helped this argument forward on July 31, when he announced a divorce between the two banks of the Jordan river by severing the West Bank's legal and administrative links

a place on the Israeli political chessboard is, if anything, more remote than ever after the recent elections. On this Mr Yitzhak Shamir, Israel's caretaker Prime Minister, and the entire right-wing are adamant. The relative decline of the two major political blocs, Labour and Mr Shamir's Likud, at the elections, together with the unexpected surge in support for the religious parties, has complicated the always protracted task of putting together a coalition government.
Asked on November 14 by President Chaim Herzog to try to muster a



Where none of the options are easy

Andrew Whitley looks at the difficulties facing Israel as its leaders struggle to agree on a new coalition

he turned.

By allying himself with the ultra-Orthodox group, which is demanding changes in religious legislation which would effectively relegate the more liberal Reform and Conservative branches of Judaism to second-class status, Mr Shamir risked a painful rift with Jews outside the country. Rum-blings from the US, the source of Israel's main political and financial support, have grown steadily louder as delegation after delegation has arrived in Jerusalem to express vehement opposition.

Almost out of nowhere, the "Who is

a Jew?" brainteaser - for years the subject of ritual parliamentary battles over individual claims to membership of the Jewish faith and people - has emerged at the centre of the debate. The issue is of far greater concern

to foreign Jews than to Israelis, the majority of whom take their religion lightly. Of much greater current concern to native-born Israelis, especially those of Ashkenazi (European) origin, is the threat to the character of the state they see as coming from the rabbis

The flight of middle class Israelis from pious, sober Jerusalem to the bright lights of Tel Aviv and the coastal plain could soon become a flood. Watching the ultra-Orthodox

workable parliamentary majority, Mr communities flexing their new politi-Shamir, has found pitfalls wherever cal muscle for the second time in a cal muscle for the second time in a decade - the first was in 1977, when the Likud brought the Sephardi (Oriental) Jews in from the political cold - the Ashkenazi establishment is querulously demanding: "Whose country is this anyway?"

For their ancestors were the origi-nal pioneers, farming the land and fighting the Arabs. Now others, who do not share the original vision and values, appear to them to be taking over, sharing the state in a very dif-

Few in the Likud have much liking for the messianic nationalism seeping into the contemporary political debate through the religious parties. But an alliance with Likud's more natural religious parties are the second to the se political partners on the secular right also involves an area of explosive

At the top of the right's agenda is a new settlement drive in the West Bank and Gaza Strip, which would inevitably put Israel on a collision course with the US.

Insisting, "we have the right to live anywhere in this country," Mr Shamir recently pointed out that, in reality, settlement activity barely slowed under the former national unity government, despite its explicit limita-tion. So, why the fuss over its resump-Paradoxical though it may seem

after the frequent coalition crises of the past four years, of all the combi-nations of political groupings avail-able to the Likud leader, his strong preference is for another broad coalition with the centre-left Labour Alignment, excluding the extreme right and part, at least, of the religious

By embracing, say, one or two of the four religious parties, Mr Shamir can reasonably hope to reduce their demands and at the same time demonstrate that he is a man of his word, prepared to live with promises given in his coalition negotiations.

After a decisive meeting on Monday night with his main rival, Mr Shimon Peres, the Labour leader, the outlines of a new government little different from its predecessor have been sketched in. The main difference this Labour will have to abandon its plan for an international peace conference and accept a marginally subordinate role. There will be no "rotation" of the prime ministership, but the gov-ernment's policy guidelines are expected to be unchanged from those

drawn up in 1984. Although such a government might be a recipe for continued stalemate, Likud politicians calculate that that would be better than allowing Mr Shamir to face alone an expected wave of external pressures in the

coming months. At the same time, it would free the Likud from its bondage to extremist parties whose views alienate the majority of voters and

Israel's supporters abroad. The real difficulty for the Prime Minister has been what to do with Mr Peres – the archetypal hare to Mr Shamir's tortoise. Personal relations between the two men deteriorated to such an extent during the last government that it is hard to envisage them co-operating again in the same Cabi-

whether Labour, now in considerable disarray after a string of recent setbacks, is prepared to accept its ideological opponent's plans is still in the balance. Its large left-wing component, led by Mr Uzi Bar-Am, the party secretary-general, and Mr Ezer Weizman, a former Defence Minister, is openly comparigning to stay out of openly campaigning to stay out of government and leave the Likud to stew in its own juice.

The party's 100-strong executive committee is likely to meet today to consider the expected recomm tion of Mr Peres and Mr Yitzhak Rabin, the caretaker Defence Minis-ter, that Labour's own interests and those of the nation dictate the formation of another national unity govern-

Such a recommendation will be full of irony for those who recall how hard of front for those who recall now hard Mr Peres tried over the past two years to break up the old coalition and force fresh elections. But, looking haggard after his futile recent efforts to persuade Israelis to share his vision for peace with the Arabs, Labour's leader of the past 11 years has little choice.

By joining Mr Rabin, a consistent advocate of teaming up again with Likud, Mr Peres knows he risks splitting the party. But, if he leads Labour back into opposition, an internal pacture of the leading to Mr. Peres's post-mortem leading to Mr Peres's own deposition could not be long delayed. With no obvious successor groomed, the likelihood is that Israel's historic party of government, cur-rently at one of its lowest ever ebbs,

rently at one of its lowest ever ebbs, would turn once again to Mr Rabin — the party leader up to 1977 — as a stop-gap.

The caretaker Defence Minister, well aware of his high popularity rating with the public at large, has been positioning himself for the call. The policies he espouses — a far-reaching reform of the labour-owned economy ("no longer an electoral asset"), the ("no longer an electoral asset"), the abandonment of Labour's long-stand-ing love affair with King Hussein, scepticism over the practicability of electoral reform in the near future – are all rooted in a strong sense of practical politics, a sense which sets him apart from Mr Peres. "The public in Israel either doesn't

believe or buy our (Labour's) arguments," he has said.

Israel appears to be groping

towards one of its periodic shake-ups, a reassessment of its institutions and priorities. The task is made more difficult than in other immigrant societies by the sharply contrasting visions of the country's various founding

Faced with pressures from abroad to open up to foreign competition and meet national development goals, the primary aim of such historic bodies as Hevrat Ha'Ovdim, the Histradut (labour federation) owned conglomerate responsible for nearly a quarter of gross national product, is simply to

One plausible interpretation of the election results is that they marked a cuve turn fires burning next door, in the West Bank and Gaza Strip. Most ordinary Israelis would rather not have to face the terrible consequences their politicians have been speaking about for so long if the problem of the occupation

ħ,

is not "solved".

They would rather get on with living a normal life, like people every-where. But the pressures on the country, both internal and external, are such that the option of putting off painful decisions is no longer avail-

Reaganomics warned over

THE MOST striking sature of the noises coming in Washington, notably from the Nicholas Brady, the The Ty Secretary, is their him all echo. What we have is time as farce, of it pening of the Reagan era in fil. Then, too, the federal light was projected to balan at some notional time in distant future. Then, too ligh economic growth, control overly in the desired and the control overly in the desired and it is very unlikely to do now.

Mr Beryl Sprink in of Ecoforecast

Mr Beryl Sprinbachairman of the outgoing Orbil of Economic advisers, in forecast economic growth above 3 per cent a year in the midisgos. Most independ the sustainable potential growth rate of the US economy at only 2½ per cent a year furthermore, there is little out that the US economy is my close to full capacity. Mr sprinkel's forecast could tun out to be right, but it is not one on which to bet the loosekeeping money.

More recently, in Brady has More recently, where so just reiterated Mr Beah's resolute opposition to all forms of its opposition to all forms of tax increase (including higher tax increase (including higher taxes). If Bush's indirect taxes). If Bush's determination to stand firm on taxes represents a time higher taxes represents a time higher taxes a programme were were programme. Reagan programme were immeasurably stronger than those for a refusal to consider than the stronger tha tax increases today.

Ambitious programme When Mr Reson became President he had at ambitious programme of economic reform to put into effect. Thanks to the manufacture of the manufac to put into effect. Thanks to the monetary squarze of Mr Paul Volcker, then chairman of the Federal Reserve, he was also presiding over an economy going into deep recession. In that context, a large budget deficit was perfectly defensible. Things are quits different today. Mr Bush has no programme that can be discerned. Moreover, the economy has Moreover, the economy has experienced six years of expansion and unemployment is low, while the underlying rate of inflation (as measured by the gross national product defla-

tor) has been rising ominously towards around 5 per cent a

What is most depressing about the risks being run is that they are so unnecessary. As the International Monetary Fund points out in the World Economic Outlook of October 1988, there has been a marked improvement in the economic performance of industrial countries in the 1980s as against the 1970s. The current global expansion is not merely the longest since the Second World War, but is far less inflationary than the two that occurred in the 1970s. Given the good fortune, from the industrial country point of view, of weak commodity prices, there is no obvious reason why this expansion should not go on and on.

Renewed inflation

In practice, this is most unlikely, largely because of the concern about renewed inflation that has led to tightening of monetary policy worldwide since the spring. For the US the latest stage of the process was seen on Monday when the prime rate, 9.5 per cent earlier in 1988, was raised to 10.5 per cent. Mr Alan Greenspan, the Fed chairman, prides himself on his abilities as a navigator in uncharted waters. He will need all his skill if he is to avoid both the Scylla of highe inflation and the Charybdis of recession.

With the right fiscal policy, however, such dexterity would not be needed, as Mr Greenspan himself made clear only recently. Now is the time for the rest of the Group of Seven to show a little boldness. Given the rapid growth of Japan and Western Europe this year, these countries can afford to be quite relaxed about weakness of the dollar. Certainly, dollar depreciation is more dangerous for the US itself than for the rest of the world. So the G-7 should make it quite clear that there will be no major dollar support operations without a fully credible programme of fiscal adjustment in the US. A repeat of Reaganomics Mark 1 is precisely what the world does not need. So it is up to the leaders of the other major countries to help save Mr Bush

So like the

Tories ■ Everyone was on parade yesterday in the Supreme Soviet for the big debate on changing the constitution, and the loneliest figure seemed

to be Yegor Ligachev.

The man who has long been seen as an uncomfortable num ber two for Mikhail Gorbachev austere, puritan, and decidedly less enthusiastic about glasnost - has taken to sitting with an empty seat between him and his colleagues. He is still in the same row as Gorbachev, but at a distinct dis-tance. Yesterday he had an empty seat not only on his left but on his right — in a Grand Kremlin Palace where elsewhere there was standing

room only, Kremlin-watchers are a frustrated breed in these days of greater openness, but they still read the entrails and are baffled by the message. Is it a deliberate distancing by Ligachev, not wishing to be tainted with excessive enthusiasm for the pace of reform, or has he been pushed?

My own theory, confirmed by some Russians, is that they are rather like Margaret Thatcher and Edward Heath. They have a great deal in com-mon, but simply can't stand each other. Still, in the old days, the two used to chat away on big occasions. Yester day Gorbachev's small talk was reserved for Nikolai Ryzhkov. his Prime Minister, who was by his side.

The other sorry-looking figure in the auditorium was Ligachev's old rival, now demoted - Boris Yeltsin, onetime party chief in Moscow. He was skulking right at the back in the far left-hand corner of the chamber, to which his present status as a deputy minister of construction has relegated him. One could find some British parallels there

OBSERVER

BL United

■ While paying warm tribute to his predecessor, Sir Michael Edwardes, the incoming chairman, Ray Horrocks, said yesterday that divisional chief executive Harold Musgrove will join the group Board on January 1. But it wasn't Brit-ish Leyland; it was the Chlo-

ride Group. Horrocks, the former BL Cars chairman, has followed in the footsteps of Edwardes, the former BL chairman, to become group chairman of Chloride. Musgrove, the form Austin Rover chairman, will join the battery group's Board in January. He has been run-ning the industrial batteries division for some months, after having been recruited initially as a consultant by his old hose Edwardes.

To complete this merry BL.
Old Boys picture, who should have fielded questions on Chloride's interim results yesterday but Peter Regnier. Regnier was Musgrove's finance director at Austin Rover. The traffic has not been all

one way. Chloride's former finance director, David Hankinson, paved the way for Regnier to move in last year by becoming, temporarily at least, finance director of what is now Rover. Edwardes had 37 years with Chloride and is now chairman of Minorco: there is no confirmation that Horrocks will follow him there.

Another Trump ■ Ivana Trump, wife of Donald, was in London yesterday talking about what she and her husband intend to do with The Piaza, New York. Donald Trump bought The Plaza for \$390m earlier this year - the highest price ever paid for a hotel. Ivana has become the

She brought with her the



"And this is from his 'destined to be sold to the Japa-

executive chef, Alain Sailhac, to show what can be done. It is only a personal comment by Observer that Noisette of Texas Roebuch Deer with hearts of artichoke, chestnut purée and pumpkin polenta is pretentious and not worth the effort. The Trumps are

strong on publicity. Ivana was born in Czechoslovakia, like the great American tennis players. She took a degree in physical education at Charles University in Prague and was a reserve for the Czech Olympic ski team in 1972. She then emigrated to Canada and became a fashion

She prides herself on being European. In the hotel business, she says, the Americans are interested only in the bottom line. "It takes the Europeans to introduce the concept of service — people who can sew on a button." She appears to be apolitical. "I was very happy under a communistic system; I am very happy under a capitalistic one." The lunch took place in what for years

was the Belfry Club, a restanrant in an old church just off Belgrave Square much fre-quented by diplomais. It is now called Mossiman's after the chef of that name who left the Dorchester. Not all the changes in the last few years have been for the better.

Hanging matter

■ After decking its windows with festive finery, Mitsukoshi, the Japanese luxury department store, has set Tokyo alight with a real Christmas mystery story. Who is the cusbought the Picasso for £21.9m

on Monday?

Mitsukoshi says it did not buy the painting, Acrobat and the Young Harlequin, on its own account, but on behalf of an un-named client. It will not divulge a name.

The betting in Tokyo is that the buyer is probably a com-pany rather than a private individual In that co truth will come out as soon as the painting is hung on a boardroom wall. But the pur-chaser may bide his time. When Yasuda Fire and Marine bought Van Gogh's Sunflowers for £22.5m last year, it was roundly criticised by the Japase Ministry of Finance for nese Ministry of Finance for flaunting its wealth. "Insur-ance companies should manage insurance funds, not buy expensive art," Yasuda was told. So whoever is getting a Picasso for Christmas has good reasons for keeping quiet about it.

With knobs on ■ Sofitel, the French hotel group, is preparing for the challenges of 1992. A note on the bill that comes with room service reads: "Afin d'éviter toute erreur de notre part, nous nous remercions d'avoir l'amabilité de bien vouloir signer potre commande." It provides this English translation: "In order to avoid any mistake. would you be so kind as to sign the present door-knob."

Burb-Burb. Burb-Burb. Burb-Burb. Burb-Burb.

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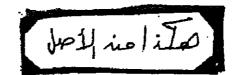
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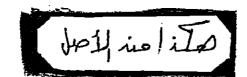
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Maggie Urry reports on the outlook for UK retailers if consumer spending slows

Hard times on the high street

"TEN PER CENT off all microwaves - today only" pro-claimed a hand-written sign in the window of a branch of Dixons, the electrical goods retailer. Similar promotions can be seen up and down British high streets and advertised in the press. But why is this happening in the run-up to Christmas, the one time of year when shoppers can be guaranteed to spend, and the period when many retailers make half their annual profits?

"We would not be doing it if sales were booming," says one director of a major group. The slashing of prices follows a dis-appointing interim results season from stores groups.

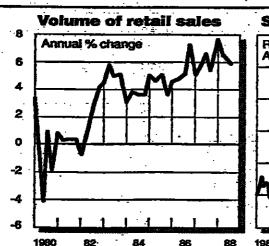
The stock market has been

predicting a difficult future for retailers for some time. Since the end of 1985 the sector has consistently underperformed the market. "It's a tough time standard wail from stores chief executives as they revealed their latest figures during the autumn. Sir Ralph Halpern, chairman of Burton, for example, said on publishing full-year figures for his company that "retailing has changed dramatically over the last six months" and that 1989

Retailers put the blame on the Chancellor. His determination to slow the consumer boom, as a way of constraining inflation and rectifying the bal-ance of payments deficit, hits retailers first and hardest Retailers say higher interest rates are persuading consumers to think again before spending money — especially on major items like furniture and electrical goods.

Mr Geoff Davy, chief executive of BhS, part of the Storehouse group, argues that in a time of uncertainty "there is a period when people take stock, adjust to it, and then adopt a new level of demand." We are now in that period, he sug-

However, this apparent slowdown does not seem to be showing up in the official retail sional figure showed a 1.9 per cent volume rise over September. Nor is it evident in the trade figures, where sharply rising imports of consumer goods have contributed to the deficit. There may be an element of scaremongering by the retailers – trying to demonstrate that the Chancellor's on-year volume growth in like-



Stores sector Relative to FT-A 140 130 120 110 100 90 1980 Russell Schiller, of Hiller Par-

ker, reports that retailers are still making bullish noises about their demand for space,

saying that even if there is a downturn they will continue to expand. "They all say the other

chap could have problems, but

Even if rent increases were

to stop now retailers would

find their rent bill continuing

to rise because of the five-year

rental reviews fixed in most

rating system, which comes

into effect in 1990, will hit

Another problem is con-

nected with retailers' opera-

tional gearing. Many still plan to increase their sales area at a

faster rate than the projected 2

per cent volume growth - meaning that volume in exist-

This could have a adverse

effect on margins. Shops do

very well when volume in existing or "like-for-like" space

is rising - which is why Christmastime is so profitable.

The cost of selling 101 shirts in a shop which was built and

staffed to sell 100 is barely

more than the cost of buying

in the extra shirt. Thus the

gross margin on the extra vol-

The crunch comes when it

cappens in reverse. If volumes

fall, margins can be eroded

rapidly. This explains the retailers anxiety to get people

into the shops with price-cut-ting promotions. That plan backfired somewhat in the

summer when many of the

clothing groups, which have been suffering most, started

ume becomes the net margin.

ing space is destined to fall.

ses. On top of that the new

not us," he says.

policy was beginning to work and thus averting yet higher interest rates. The one percentage point rise in base rates last Friday, following dismal trade figures, was bad news for retailers. Fearing more of the same, they are bound to argue that they are doing worse than the official sales figures suggest. Some are also warning their staff that wage increases will have to be kept under control, their suppliers that they too must share the pain, and their landlords that rental increases cannot continue

apace.
If profits growth slackens retailers will largely have themselves to blame. Retail sales have been showing strong rises, above the rate of inflation, for some years, with 1987 and 1988 seeing volume growth of 5 or 6 per cent. Stores groups have been eager to increase their share of this fast expanding market, concerned that as the UK retail industry nears maturity -Britain has a well developed retail industry and a near static population — each must ensure it has a strong position

in the market. Forecasters believe that the government's aim is not to cause a decime in retail sales volume, merely to moderate its growth to, say 2 per cent a year in total, although with varia-tions between different sectors. In the past that would have seemed a reasonable increase for all the retailers to share.

But the stores have become

for-like space," says Mr Davy, "it doesn't take long to get

used to it. Retailers have been able to increase the volume of sales through their existing (likefor-like) stores and win extra market share by opening new ones. They have been able to push up their gross and net profit margins. Store refurbishments have rapidly paid off. Many stores, ever optimistic, are now geared to higher levels of volume growth than the 2 per cent projection.

The seriousness of higher interest rates is that they come at a time when the conse-quences of this too rapid

Retail sales growth is set to slow at a time when retail profits are already under pressure'

expansion are beginning to bite anyway. "Retail sales growth is set to slow at a time when retail profits are already under pressure," warns Mr John Richards of brokers County NatWest WoodMac.

The pressure comes partly from rising costs. It is a simple equation. If the rise in retailers' sales is less fast than the increase in costs, margins must fall. And competitive action has been and will keep shop price inflation lower than shops' cost inflation. The pressure from higher

property costs are well-known. Retail rents have been pushed up by the rush to expand. Mr

only to find the weather improving. Those who had kept their nerve and held sales

BhS recently offered London shoppers a voucher worth £2 off purchases over £20 and £4 when £40 or more was spent. Mr Davy argues that since the average transaction value in BhS is less than £20, the extra volume gained by encouraging bigger purchases more than offsets the £2 knocked off.

But would the extra sales have come anyway, given that Christmas is coming and the weather lately has been ideal for retailers? "That's the \$64,000 question," replies Mr

Davy. Not all the stores are suffer ing. Boots, the industrial and retail chemist, announced last week a one-third increase in trading profits for its Boots The Chemist chain. Mr Robert Gunn, Boots' chairman, said: Christmas trading started three weeks ago, and we are very pleased with what is happening so far." No wide-rang-ing price promotions are evi-

Mr Keith Ackroyd, managing director of Boots' retail division, argues that other retail-ers have been "laying up prob-lems for themselves in rent and rates," by their rapid expansion. Boots, he says, expanded fast in the 1970s only to discover their profits slip-ping. Since 1982 the sales area

has been held fairly static. There will undoubtedly be losers in retailing in the next few years. Many were able to carry on quite cheerfully when sales were booming but lack the management controls to cope when they have to fight

for every scrap of volume.

Among the winners will be those whose property portfolios have a good proportion of freehold or long leasehold stores - such as Marks and Spencer and Boots – rather than the ones which have sold off their freeholds to pay for yet more expansion.

A sorting out process will be welcome in the City where analysts have become frustrated with a sector in which virtually every share underperforms the market regardless of merit, unless it is the subject of a bid rumour. But there may well be an increase in speculative activity once the poorer performers reveal themselves through declining profits. Latin American debt

The lessons from Chile and Peru

By Peter Hakim and Richard Feinberg

he 1982 debt crisis reversed three decades of economic growth in Latin America and pushed nearly every economy in the region into a tailspin. No two countries were hit harder than neighbouring Chile and Peru and no two countries have dealt with the crisis more dif-

ferently. Chile became Latin America's model debtor. Since 1982, Chile has fully serviced its international obligations. It has negotiated successive economic programmes with the IMF and World Bank and stuck to them.

Peru chose a different path. It has virtually severed its rela-tions with the international financial community by unilat-erally capping debt payments to commercial banks and rejecting IMF and World Bank policy prescriptions.

The results? Peru's economy is collapsing. Its reserves are depleted and it has almost no access to external credit. The country's inflation is at record levels; unemployment is wide spread and rising; and invest-ment has dried up. In contrast, Chile's macroe-

conomy may be performing better than any other in Latin America. It has enjoyed solid growth for the past three years and appears capable now of sustaining that growth. Inflation is low, exports are boom-ing and employment is expanding. Investment is increasing and few Latin American coun tries have had more success in obtaining new credits.

It is easy to extract the wrong lessons from this comparison. One is tempted to draw the conclusion that Latin America's heavily-indebted countries can revive their economies even as they service their debts if, like Chile, they adopt "correct" market-ori-ented policies. The fact is, how-ever, that the course pursued by Chile is not an option for the region's other major debtors - Argentina, Brazil,

Mexico, Venezuela or Peru. These countries are ruled by civilians who must confront the give and take of democratic politics. It is hardly surprising that they have been unable to

sustain the extreme austerity measures imposed by Chile on its population. In Chile, after all, economic policy is implemented by fiat. There is no wrangling with labour unions and business, and no need to gain congressional assent.

The Chilean government

The Chilean government succeeded in controlling its budget deficit and restoring growth even as it was transfer-ring huge sums abroad. These accomplishments, however, carried a high price in drastic wage reductions, high unemand deep cuts in social spending. Few civilian governments could maintain such policies for so prolonged a period.

It would also be wrong to conclude that debtor countries

have nothing to gain from suspending debt payments. Peru's debt payments suspension provided the country with more resources than it could other wise have obtained. But it squandered those resources in pursuing the politically popular but economically disastrous course of rapid economic expansion. In 1986 and 1987, Peru enjoyed the highest growth rates in all of Latin America. Now it is paying the bill. By allowing wages imports and public spending to rise beyond sustainable levels, the country ended up with a huge fiscal deficit, no foreign reserves and uncontrollable

inflationary pressures. Peru's economic undoing was not its suspension of debi payments; rather, it was the government's failure to put the resources thus obtained to pro-ductive use. Therein lies the most important lesson: sound economic policies are essential for recovery in Latin America.

Governments must trim fiscal deficits that lead to high inflation and divert resource from private investment. They must allow markets to determine most prices, eliminate subsidies to inefficient enterprises and set realistic exchange rates. Chile has shown the value of adhering to such policies. Peru demonstrated the consequences of failing to do so.

Fundamental economic reform will always face politi-

cal opposition and will cause hardships but with access to can take measures, countries the shocks. More importantly, with adequate financial backmore substantial results, blunting political resistance.

A significant reduction in net resource transfer — the inherest over new loans — is theye access to the capital it reform and resume excommit reform and resume growth. Since 1983, Latin America has not been able to attract adequate levels of external financing. Now, a reduction in debt service loans as the only realistic source of necessary capital for the region.

Nations that gain a reduction in debt service loans as the only realistic source of necessary capital for the region. tal for the region

Nations that gain a reduc-tion in debt service can, howtion in deit service can, however, dissipate the retained
capital, as Peru did. That is
why debt relief must be accomplished in an orderly lashion –
through negotiations between
creditors and debtors. For
countries without access to
new capital, debt service redunew capital debt service reduc-tion is urgently needed, but it makes sense only if the benefi-ciary countries are committed to adopt adjustment policies that will make their economies more efficient, help restore husiness confidence and contribute to long-term growth.
Neither Chile nor Peru pro-

vide an adequate economic model for Latin America. Most countries have rejected both approaches - the Chilean, scause it is politically untenable for fragile democracies; the Peruvian, because it is economically disastrous. The region needs a third approach: sound economic policies combined with relief from crushing debt payments. This is the only way Latin America's debtors can eve recovery and maintain political stability.

The authors are, respectively, staff director of Inter-American
Dialogue, a private group of
North and South American
leaders, and Vice President of the US Overseas Development

House prices add to inflation risk

From Mr John Muellbauer. Sir, Samuel Brittan con-chided, in his Economic Viewpoint (November 3) on the explanation of current infla-

. .the main error was in not embarking on the policy of pegging sterling much earlier when the pound was above DM 3.5 and sustaining it for lon-

This is way off-beam. Since I had a hand in persuading him in the autumn of 1986 –
 that sterling should be targeted in the range DM 2.8-3, my disagreement is perhaps only to be expected. I argued (FT article, August 13 1986) that, given this target, no fiscal stimulus should be undertaken, thus disagreeing with the chorus of voices from what Mr Brittan calls the "economic establishment" calling for such a stimulus

I correctly foresaw that once the £ stabilised, interest rates would fall substantially; and so that with the improved level of competitiveness the economy would grow strongly. Given et sales in 1987, both the 1987 and 1988 budgets were excessively expansionary, particularly in their bias towards

More fundamentally, the house price boom (the infla-tionary and balance of pay-ments consequences of which I

From Mr Robert Jackson MP, Parliamentary Under Secretary of State at the Department of Education and Science.

Sir, I am sorry that Michael

Prowse (Lombard column, November 24) believes that my

speech on "Philosophy in

Higher Education", to which he devotes to the whole of his

could be called coherent argu-

Since he fails to provide any

judgments. For my part, I am

the Contract of the Contract o

-me - second

47.7

The state of the s

Harry Market

rate has not been completely resisted. This time, things may he different.

Evidence that the house

began to warn about: FT, Octo-ber 23 1986, December 23 1986) was allowed to continue unchecked for far too long. Instead of being tackled by long overdue tax reforms, the announcement that domestic rates would be abolished, to be replaced by the poll tax, fuelled the boom further.

In his 1988 Mansion House speech, Mr Lawson, the Chancellor, accepted that the house price boom has to bear part of the blame for the decline in the UK savings ratio and so, by implication, for the trade deficit. In the past such deficits have contributed to inflation because the resulting downward pressure on the exchange

price boom has had damaging direct effects on the supply side, and especially on wage inflation, can be found in a Centre for Economic Policy Research paper ("Housing, Wages and UK Labour Markets," Bover/Muellbauer/Murphy, July 1988). More recently we have accumulated pery strong evidence, from our work on regional and international migration, which further sup-ports this supply side interpre-tation of house price effects.

On inflation, I conclude that the most important blunder in

economic policy in the past six years has been to liberalise credit markets without at the same time reforming the tax treatment of housing - and without doing more to improve the workings of housing mar-kets. In his Economic Commentary (November 17 1988) Mr Brittan acknowledges a role for monetary policy in addition to whatever is necessary for exchange rate targeting, but

does not comment on the mechanism by which this is supposed to work.

The failure really to get to grips with training and education in the real property of the second se tion in the past nine years — though not unique to this administration — has surely exacerbated the skill shortages now adding to wage pressure. Failure to recognise that public investment can help to improve the productive capacity of the economy, and the last two budgets, which erred in their generosity to consumers, have also played a part.
Regarding inflation, these failures have more than offset the two great economic successes: raising underlying productivity trends; and curbing union power, which (our research suggests) has played a substantial role in holding John Muelibauer, Nuffield College, Oxford

Civil service

managers

From Mr John Rimington, Sir, I gather from Hazel Duffy's reflections (November 28) on the civil service's management performance that senior civil servants in the are "detached", "lacking com-mitment to change", and without vision of where the Department ought to be"; it seems they did not join the civil service "to be a manager

Correct - if "to be a man-ager" means defying the reality that the public service can-not be managed on private sector models, helpful though these can be. The civil service is the agent

of a political system, whose medium term purposes are almost by definition highly unstable. The nearer the centre, the greater the art and difficulty of translating political requirements into administrable outcomes.

Uncertainty begins at the top; if you cannot live with it, you had better not be a top manager. My principal task, as the manager of a large civil service agency, is to ensure sufficient consistency and stability of purpose to enable jobs to be done effectively; people to contribute to forward moveent: and systems for monitor ing, managing and accountabil-ity actually to work. It is probably no different in the "real" – as distinct from the model – private sector.

John Rimington,

Sir, Hazel Duffy refers (November 23) to the concern felt by some (presumably, minthe largest fraction of gross isters and civil servants) of national product (GNP) for being a victim of one's own higher education in Western success, in that by improving Europe (except the Nether-

9 Highbury Hill, N5.

Furope (except the Netheriands).

My conclusion is that decisions about how much to
spend on philosophy are made

— and are most properly made
— by the academic community
itself: not by the Government.

Mr Prowse would have done
your readers better service by
explaining why he disagrees
with this preposition — if,
indeed, he does.
Robert Jackson,

Robert Jackson,

Robert Jackson,

Robert Jackson,

Robert Jackson,

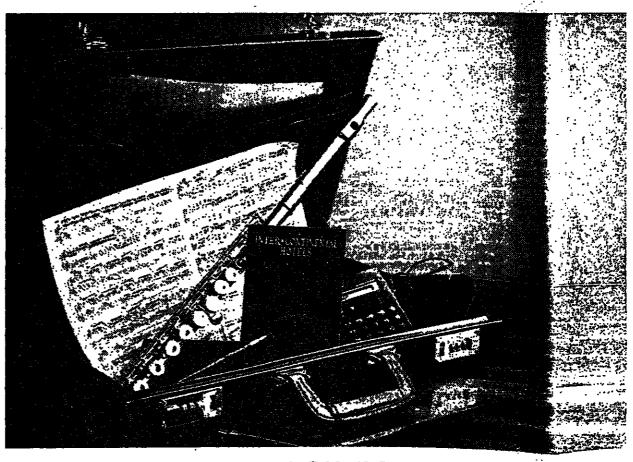
Success, in that by improving
customer service, social security benefit take-up would
increase, causing public expenditure to rise.

If the aim is to improve customer service, increased benefit entitlement take-up would
be a sign of success.

A core value of the civil service is the need to conserve
public expenditure; hence the
dilemma. Tackling core beliefs
and assumptions is the chal-S.M. Fish.

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account of that argument it will be difficult for your read-5-18-8-95 ers to judge the truth of his The whole debate will be published (at my suggestion) in the Times Literary Supplement I am pleased that those who are really interested in this controversy will have this W.

sure that they will not find that Mr Prowse's account of the debate does justice to my

For those who are simply

would have to have a pointy for philosophy. Which might constrain free enquiry.

Having pointed out this difficulty, I sought to describe the procedures currently followed in Britain; block allocation of the philosophy. funds by Government to the University Grants Committee block aflocations of funds by the UGC to universities; internal allocation within universi-

bemused, let me summarise that argument as follows: that argument as follows:
In my speech I posed the question: "How does a country decide how much to spend on the study of philosophy in universities?" I argued that government should not make such the interest because the does it. decisions, because to do so it would have to have a policy for

'Government should not make such decisions' ties by the academics them-I added that so far as the Government's role is con-cerned, it currently provides

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FINANCIAL TIMES

Wednesday November 30 1988.

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Thatcher attacks failure to extradite priest

By Charles Hodgson in London and Kieran Cooke in Dublin

MRS Margaret Thatcher, the UK Prime Minister, yesterday launched a scathing attack on the Irish and Belgian Governments over the failure to extra-dite Father Patrick Ryan, the Irish priest wanted in Britain for alleged terrorist offences. The Prime Minister also strongly defended Britain's anti-terrorism legislation in the wake of yesterday's ruling by the European Court of Human Rights in Strasbourg, that pow-ers of detention under the Prevention of Terrorism Act

rights convention.

She said that the police would be ensured of the necessary powers to tackle terrorism effectively and said that Britain had to take account of the human rights of victims and potential victims of terror-

ism as well as suspects. Speaking in the House of Commons, Mrs Thatcher said she was "utterly dismayed" at the Belgian decision not to extradite Fr Ryan and accused Dublin of "lack of resolve" in ignoring Britain's request to arrest him on his return to

"It is no use governments adopting great declarations and commitments about fight-ing terrorism if they then lack the resolve to put them into practice," she said, in one of the hardest-hitting attacks the hardest-hitting attacks on Mr Charles Haughey's govern-ment in the recent troubled Anglo-irish relationship. In Dublin, embarrassment over the Ryan case quickly turned to anger in the wake of the harsh criticism from Mrs Thatcher and Sir Patrick May-hew, the British Attorney Gen-

The Irish Government said that the case was now in the hands of Mr John Murray, the Irish Attorney General. Under new Irish extradition legisla-tion Mr Murray must first examine complex British extra-dition documents on Fr Byan before allowing the core to you before allowing the case to proceed to court

While the Dublin government has said little publicly about the case, there is no doubting the degree of anger felt both within and outside

is considered to be British high-handedness and over-reac-

Mr Gerry Collins, the Irish Minister for Justice, told the Dail that the Ryan case, which was discussed yesterday by the Irish cabinet, was complex and it would take some time before the Irish Attorney General decided whether to make and decided whether to go ahead with extradition proceedings. with extraction processings.
Irish officials said Dublin
would have to establish
whether Britain had presented
a "sufficiency of evidence."

Lawson fights his corner

THE LEX COLUMN

Last week's painful rise in interest rates may have made Mr Nigel Lawson look undes-erving of his recent Thatcher award for Best Chancellor on Record, but according to his skilful speech to the Commons skinth specific to the commons yesterday everything is well under control. By making so much of inflation and so little of the current account as the of the current account as the economy's only bogsy, he has deftily selected a problem is which is arguably not of his making and not acute at present, and concluded that both economic health and policy are

hunky-dory.
Yesterday's continued rise in sterling might suggest that the markets agree. But in fact the motivation to buy pounds has little to do with the UK economy: with money in the UK earning some 8 per cent more than in Germany, sterling only needs to be above 3.07 in six months time to make it a good buy now. Were it not for the little matter of the trade deficit sterling's attractions would sterling's attractions would look overwhelming, even at DM 3.20. However, the jagged movement of the pound in recent months shows that previous promises of a free lunch in the currency markets have not proved particularly nour-ishing. For all Lawson's insis-tence that the trade deficit does not matter, it was after all the foreign exchange market's response to Friday's figures which prompted the base rate rise. And the prospect of a repeat performance next month may mean that sterling does not have a great deal fur-ther to run.

Allied Lyons

Allied Lyons finds itself entangled in a string of topical issues at the moment: the manoeuvres of Mr Alan Bond, the Monopolies Commission's plans for the brewing industry, and the valuation of brands. Mr Bond is perhaps the most pressing problem, and certainly the most mysterious. Whatever his plans for Texaco Canada, he has at least convinced the market that he is now more interested in Lourho then in Allied But even if one than in Allied. But even if one suspects Allied to be beyond his reach, his stake makes a certain sense; his lager brands make up the most interesting part of Allied's beer portfolio and anyone wanting to make a play for Allied would have to treat with Mr Bond as both

brewer and stakeholder. in the long run, the brewing connection may matter less. Al-lied makes plain that if the brewing tie were done away **Affied Lyons** Share price relative to the FT-A All-Share index

with, it would rather run pubs where 70 per cent of the brewing division's profits come from — than make beer. Its from — than make beer. Its own beer brands are worth a great deal, but though Allied will have valuations to hand for defensive purposes, it does not propose to help an attacker by publishing them. Indeed, one can sympathise with the directors' view that they would rather sign a conventionally rather sign a conventionally meaningless balance sheet than one of their own devising. The tricky question is what Allied would be worth were Mr Bond simply to go away. Yes-terday's 19 per cent growth in

interim earnings points to a current year multiple of around 11, and the downside from that on fundamental grounds cannot be enormous. The upside is that with Allied's three divisions of beer, food and drinks all fashionable areas for restructuring, the asset-shufflers must still be out with their calculators.

Bond Corp

What the markets know about Mr Alan Bond's inten-tions tends to depend on which time zone they happen to be located in. A story which started life yesterday in Perth as a firm bid by Bond Corp for Texaco Canada had become no more than a preliminary expression of interest by afternoon in New York.The figures involved turn out to be even more flexible: initial suggestions that the deal would call on only A\$500m in Bond funds thing altogether closer to ten Not surprisingly, Lonrho's shares took a sick lurch on the

news, on the principle that not even Mr Bond's bankers think he is a suitable person to own both C\$5hn worth of Canadian oil and £2hn worth of African for Texaco Canada would leave

Mr Bond out of pocket when it came to Lonrho; but the pan-city of Mr Bond's finances is city of Mr Hond's mances is not exactly news to the market, which has never quite heen able to see how he would fund a bid for Lonrho anyway. That has not stilled speculation over a bid up to now, and it did nothing to stop it yesterday either — no more, it day either - no more, it seems, than did Lonrho's recent prowl through the hor-rors of Bond group borrowings.

HK Telecom

The real success of the HK\$4bn HK Telecom issue cannot be judged until the shares resume trading later this week, but at least Cable & Wireless and the Hong Kong Government should be reasonably well satisfied. Helped by sur-raisingly robust local demand, they have been able to increase the size of the issue by more than 10 per cent, and while HK\$4.55 per share may look cheap by comparison with HK Telecom's peak of HK\$6.60, it is still being sold on a prospective multiple of 14 — some 40 per cent above the market.

HK Telecom, which accounts for about 15 per cent of the Hang Seng Index, has massively underperformed the local stock market since its shares made their debut in February, and now that the February, and now that the issue is out of the way they should be a better investment. Nevertheless, it is still rather puzzling why international investors should be prepared to pay a premium for HK Telecom when they could get the same exposure to Hong Kong and higher earnings growth by higher earnings growth by buying Cable & Wireless on less than 13 times earnings.

Hambros

It is beginning to look as if Hambros' leap into the UK estate agency business is as questionable as its rivals' bids to become fully integrated securities houses. For a few months after the crash it seemed to have been a brilliant. seemed to have been a brilliant move, but after the recent sharp rise in UK interest rates Hambro Countrywide – its - is suffering from similar sorts of problems to S.G.Warburg, Kleinwort Benson and Morgan Grenfell. Hambros is taking the axe to overheads, and is hopeful that house sale volume will soon recover; but it is by no means assured that Hambro Countrywide will gold. But the stock soon recovered its spirits. True, bidding moneyspinner like Hambro

European egos put on the line

David Buchan looks at the likely makeup of the new Commission

very wary of prime ministers trying to collar him for a little corridor chat during the European summit in the crusader castle at Rhodes this weekend. For the odds are they will want to bend his ear on getting the best jobs for their nominees to the new European Commission which takes office in January. The Commission president has already complained this week of "coming under pres-sure from some governments" about the share-out of Brussels jobs in which national, as well as personal, ego is at stake. Having had no say in whom governments have chosen to be his 16 fellow-commissioners, Mr Delors wants to be left nents have chosen to be alone to decide which of these should get what job in his new team. The line-up will be formally announced on December

MR JACQUES DELORS will be

This quadrennial game of political musical chairs - or le valse des portefeuilles as Mr Delors terms it – is tricky at the best of times. But Mr Delors has made it more com-plicated by his decree that no job should stay the preserve of an individual or country. This means that the eight

men who are hold-overs from the current to the new Commission must change portfolios. It also upsets the convention that certain politically sensitive portfolios such as competition, or big-spending jobs such as agriculture, should be off limits to commissioners from large member

The only unwritten rule that still holds good is that Germany, France, the UK. Italy and Spain – which have two commissioners each, while the smaller countries get one - should get a major job for their senior commissioner. But this only makes harder the task of carving out 17 decent portfolios when the number of real jobs is in single figures. Barring ructions at Rhodes

the line-up is beginning to look like this. Mr Frans Andriessen (the Netherlands), embarking on his third term as the longest-serving commissioner, will move from agriculture to exter-

This will put someone whose home country is generally on the side of the free traders in charge of external policy at a time when the Community is under foreign fire for protectionism. Intimate acquaintance with agriculture over the past four years would do him no



Jacques Delors (left), who will make the decision, and the Commission's Brussels HQ

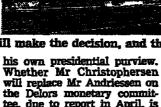
harm in the Gatt trade talks. Tenancy of the minor exter-nal jobs is less clear. A portfo-lio dealing with Meditarranean policy and North-South issues was specially tailored four years ago to accommodate the departing Mr Claude Cheysson, the former French Foreign

Mr Abel Matutes (Spain) wants this job, which might well encompass handling new applications by countries to join the Community. There is also the development dossier which entails renegotiating the Lomé aid convention next

Mr Martin Bangemann, the Minister, seems sure to inherit the weighty internal market mantle of Lord Cockfield, more, it seems, in his country's right than in his own. By national origin and party affiliation (FDP), he would probably seek to sustain the Cockfield de-regulatory momentum.

However, the internal mar-ket dossier may be shorn of certain areas (perhaps tax and financial services) in Mr Delors' desire to rationalise overlapping economic portfo-

For instance, Mr Henning Christophersen, a former Dan-ish Finance Minister, looks likely to move from budget to a macro-economic dossier that will also take monetary affairs away from Mr Delors himself. This in no way betokens a lessening of Mr Delors' interest in matters monetary. On the contrary, he believes it important enough to merit another's full-time attention as well as



tee, due to report in April, is unclear. Like many, Mr Leon Brittan (UK) will have to settle for less than his first choice of internal market. Getting his second choice will put him in charge of competition policy, one of the few Commission activities that will not bring him into

general conflict with the Thatcher Government. However, despite the higher profile that the departing Mr Peter Sutherland gave competition, Mr Brittan may want to make his i more befitting to a senior UK Commissioner by adding more authority over

state aids in, say, agriculture.
Among the remaining major "horizontal" jobs, budget and personnel has been strongly bid for by Mr Manuel Marin, who among other things is believed to want to give his fellow Spaniards more of a leg-up into Community institutions. Putting him in charge of newly-increased structural funds might evoke conflict of accusations, since Spain will be a major benefi-

Managing these funds, which would be very much to the taste of a Scottish accountant such as Mr Bruce Millan (the second UK newcomer), will perhaps be the toughest single iob in the Berlaymont. By far the biggest of the "vertical" dossiers is agricul-ture, still accounting for more

interruption by Dutchmen or Danes. Current speculation is that Mr Filippo Maria Pandolfi, the new senior Italian Commissioner, will, despite his other ministerial experience in industry and Spance he

industry and finance, be steered in this direction. If he, or others, bands at this, Mr Delors might try someone from a smaller country, perhaps Mr Antonio Cardozo (Portugal)
The current industry portfo-

lio may be nearly as ripe as the internal market for breaking up. It brings together responsi bility for sunset industries such as steel, shipbuilding, tex-tiles with that for sunrise sectare ench se talacce tions, and R & D. If it is divided up, plausible candi-dates for its constituent parts are Mrs Christiane Scrivener (France), Ms Vasso Papandreou (Greece), and Mr Karel van

Miert (Belgium).

Moert (Belgium).

However, they are also among candidates—and this is where the rumour mills begin to run slient – for other jobs such as energy, transport and environment. Mr Delors wants to create two independent doesiers out of these last two subjects, and the first to raise his hand publicly for the modish subject of the environment has been Mr Carlo Ripa

di Meana (Italy).

Hardest of all to allocate may be social affairs because it is virtually the only EC dossier that can be termed (by Mrs Thatcher, for one) ideological. Mr Delors must be weighing up whether he wants to give it substance with a socialist or credibility with a non-socialist

EC envoy repeats opposition to US farm subsidy plan By Peter Montagnon and

Bridget Bloom in London

THE European Community will maintain its opposition to US demands for the long-term abolition of farm subsidies at next week's trade ministers' meeting in Montreal, Mr Frans Andriessen, EC Farm Commissioner, sald in London yester-

day.

The US was asking a for a zero-option on farm reform which Europe could not accept, he told a press briefing.

"The agriculture industry in the EC would be completely exposed to all that is happen-ing in the world market," if an end to subsidies was accepted, he said. That would raise political, social, financial and economic problems which Europe could not overcome.

Mr Andriessen's remarks appeared to confirm growing concern in the international trade community that the Mon-treal meeting might fail to resolve the impasse on agriculture which many regard as necessary to give a fresh impetus to the Uruguay round of multilateral trade liberalisa-

tion negotiations.
The Commissioner sought during the briefing to portray the US as isolated in its demand for a zero-option and cautioned against the view chance to resolve the issue. "Even if we can't agree in Montreal, that doesn't mean the negotiations would be a failure." he said.

Mr Andriessen drew attention to the efforts made by the EC to reduce its farm surpluses in recent years as well as to the real cut of 25 per cent in European cereals prices. There is no reason to argue

that we are not credible in our negotiating position and that others are," he said. The US had been intensifying its sup-port for agriculture just as the EC had been reducing it. A zero-option for farm sphodies was not part of the agenda for the talks agreed two years ago in Punta del Este, Uru-guay. "We didn't agree that in Punta and we will not agree in the mid-term review of the

Mr Andriessen said he had been pleased to learn that Aus-tralia, a leading member of the so-called Cairns group of independant farm exporters, was now prepared to take a more flexible view of the long-term goals for farm reform.

Urugusy Round in Montreal."

he said.

Europe could not accept the zero option, but in the spirit of Punta del Este it could compromise on short-term measures needed to stabilise world farm markets, the introduction of mechanisms for measuring subsidisation and a framework

for negotiating reform.

He repeated the European view that it should receive credit in the Uruguay round for measures already taken, which had led to a disappearance of the surplus in butter and milk powder and a sharp drop in the beef surplus. In a separate attack on US policies. Mr Andriessen critic-ised the Reagan Administra-tion for failing to accept a compromise solution to the looming transatiantic dispute over the impact on US exports of Europe's ban on growth hor-

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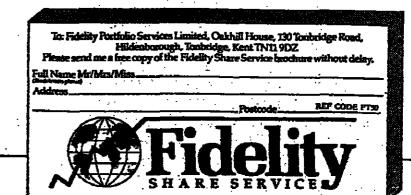
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Plessey bid

Continued from Page 1 Thomson of France, both of which have been mentioned as possible purchasers. Plessey has been discussing potential areas of collaboration with the French group for some time. French group for some time.

Meanwhile, Mr Stephen Walls, Plessey's newly appointed managing director, indicated yesterday that the company had contacted the US Pentagon as part of its defensive strategy against the bid. Plessey now generates sales of almost \$500m a year in Americans. almost \$500m a year in America and the US Defence Department has an interest in the ownership of this business, which would be jointly held by GEC and Plessey if the bid

was considering a wide range of responses to the takeover

than half EC spending and hitherto held almost without Gorbachev pledge on republics

president of the presidium of

the Estonian Supreme Soviet, hinted that agreement might be possible on the revised draft, although he insisted that he had yet to see the text of the planned amendments.
"We have discussed the problems, and I believe we have cleared them up," he said. He

admitted that Estonia had passed illegal amendments, "but this is the time of perestroita, and many things do not conform to Soviet law Another huge rally in the Georgian capital, Tbilisi, yes-terday dispersed peacefully after the Soviet leader's speech was read out. Dozens of demonstrators have been on hunger strike in the main square for the past week to demand changes in the reforms. The major criticism from the

republics was that they tilted the balance within the USSR further in favour of central authority, by giving the new Congress of Deputies exclusive powers over key questions such as the "composition" of the Soviet Union, and the definition of its internal as well as external borders. They were also angry at specific powers to set guidelines for the economies of the republics, which are pressing for far more economic autonomy from Moscow. Mr Gorbachev has laid down clear limits on the extent of devolution he is prepared to countenance - refusing to accept Estonia's demand to control its own natural resources, for example. But he also appears to have recognised the popular strength of resentment at Moscow's

high-handed rule of the past. He said yesterday that a key element still to come would be granting far wider financial resources to local authorities the revived Soviets at town and district level - as well as to the republics' governments.
The Soviet leader also sought to defuse criticism of the far-reaching powers of the new executive president - a job which he is confidently expected to take himself.

to sack a president if dissatisfied with his performance. He rejected calls for the law to insist that all elections should have at least two candidates, saying it would be wrong to put any limits on the number

He insisted that a collective style of government would persist, and promised that the new Congress would have the right to sack a president if dissatisf-

Lawson defends rates rise

Continued from Page 1

cellor was more relevant that whether his policies would suc-

Tempers frayed as MPs on both sides engaged in con-certed campaigns to disrupt opposing speakers in the debate. Mr Tim Yeo, the Con-servative MP for Suffolk, was ordered by the Speaker to retract a suggestion that Mr Brown had sought in the past to alter the official record of

the Commons. Covernment ministers complained that the Labour leaderpaign on the opposition beaches to disrupt the Chan-

Sir William Clark, chairman of the Conservative backbeach inance committee, said that Mr Lawson had been "absolutely right" to raise inferest rates to 13 per cent. Previous rate rises had started to slow consumer spending and the latest increase would take time to work through the pipeline.

In a withering attack on the Government's economic strategy, Mr Edward Heath, the for-

mer Prime Minister, criticised the Chancellor for playing down the severity of the economic problems facing the country. He said the situation was "critical" and that the public should be prepared for the difficulties ahead.

He claimed that the prob-lems would take much longer to overcome than the Chancelior was acknowledging and warned that the use of interest rates as the only mechanism to correct the present trade imbalance could not succeed.

Concern over

Mr Walls said that Plessey

WORLD WEATHER

INSIDE

irbishmer

Australian insurer makes the jump



UK insurance groups are witnessing the arrival After some controversy, Australian Mutual Provident Society is to merge with London Life Assurance, mutual life assurer. It hopes to win approval for the merger plan at a High Court hearing in London next Monday. AMP says the merger is merely the first step in a wider international expansion. Page 27

Japanese car group revs up for sales drive into Europe

Nissan, Europe's leading Japanese car manufacturer, aims to increase its car and commercial vehicle sales in Western Europe by some 20 per cent during the next five years to more than 600,000 units. The group plans to establish a new European headquarters to co-ordinate its European sales and marketing operations, help establish a common brand image throughout Europe and strengthen the sales and service network, Page 24

Elliott consolidates stake in Hong Kong investment group



John Elliott, (left) who controls the Elders brewing empire, became the second Australian entreoreneur within a month to announce he is to buy out his minority shareholders in a Hong Kong company. Elders IXL is offering US\$3.30 for each share it does not own in Hong Kongisted Elders investments. Page 26

Bank of France comes of age The Bank of France has spent most of the last two centuries firmly enclosed within its stout walls in the heart of Paris. But it is about to

embark on its first strategic plan since its foundation in 1800. The plan represents a determined attempt to modernise operating structures and come to gripe with the tasks of a central bank at the end of the twentieth as tury. Page 29 مرجو المعاددات

EC set to pull plug on wine lake



be the EC's biggest problem, but over the ears it has been one of ne most stubborn. Undaunted by previous failure, the Commission is making fresh efforts to bring production into line with demand and is planning cut-price sales to dispose of existing surplus stocks. Page 40

Market Statistics

Benchmark Govt bonds FT-A world indices FT int bond service Financial futures

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London tradit, options Money markets New Int. bond issues World commodity prices World stock rold indices UK dividends amounced

Companies in this section

Ameron Distributors American Airlines Asprey Cadbury-Schweppes Carless Chambertain Phipps Commerzbank Degussa Elders IXL Embassy Property Fairline Boats

JAL Kelt Energy 27 JAL 24 Kelt Ener 26 Konica 24 30 27 30 27 31 31 24 London Life 30 London Shop 30 Macmillan
30 Macwell Comm Corp
32 Nissan
39 PLM
29 Peel Holdings
26 RHM
38 Readignt int 31 34 31 31 31 31 26 Readicut Int. 26 Redfearn 30 Reebock 26 Rediearn 30 Reebock 30 Robertson Group 24 32 26 30 30 30 31 32 Saga Petroleum 25 Sodexho 30 Supermel Warringtons

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Bond Corporation enters auction for Texaco Canada

By David Waller in London and David Owen in Toronto

MR ALAN BOND, the Australian entrepreneur whose business interests range from brewing to mining, yesterday declared himself a prospective bidder for Tex-aco Canada, Canada's fourth larg-est oil producer and a 78 per cent subsidiary of Texaco, the US oil

giant.

Bond Corporation, Mr Bond's main corporate vehicle, confirmed yesterday, after a day of confused speculation, that it had reached the second stage of the tendering process for the stake. Analysts in Toronto predicted that the sale could value the

Analysts in Toronto predicted that the sale could value the Canadian operation at as much as C\$5ba (\$4.1bn).

News of Mr Bond's interest left even the closest followers of his intricate business activities in a state of great confusion. Although he has interests in oil, need and coal in Australia and petrol and coal in Australia and perfor and coar in Austrana and China, the successful acquisition of the Canadian company would take him into a relatively new area of upstream oil and gas exploration — and would be his higgest deal to date.

That he should even be con-

templating such a diversification at a time when he is widely believed to be limbering up for a bid for Lonrho, the London-based trading group in which he has a 21.5 per cent stake, greatly added to analysts' perplexity. He has also been liquidating investments in all parts of his global empire, in an attempt to cut group bor-

ALLIED-LYONS, in which Bond Corporation holds a 10.8 per cent stake, yesterday reported pre-tax profits of £229m (\$416m) for the 28 weeks to September 17, an increase of 16.2 per cent on the same period last year. Details, Perm 21

rowings from A\$7bn (\$6bn) at the end of October to under \$A4bn

early next year.

In the latest such move, Mr
Bond yesterday sold his 14.9 per
cent holding in TV-am, the television group. His shares were placed in the market by Barclays de Zoete Wedd, the London secu-rities house. The amount raised

was not disclosed, but the stake was valued at approximately £15m (\$27.8m) at yesterday's clos-

ing price. Some analysts suggested that Mr Bond's involvement in the tendering process had been deliberately leaked to take the heat out of Lonrho shares, allowing him to add to his stake. Lonrho shares oscillated between 368p and 385p in heavy trading, end-ing the day 3p down at 376p. Mr John Richardson, chief

executive of Mr Bond's UK and European operations, said the group had got beyond the first stage of the tendering process, launched by the US parent in August. Mr Richardson said that Bond was interested in the whole of the Canadian company, but was probably up against half a dozen other prospective buyers. He declined to give any indica-tion of the level of the Bond bid.

A Texaco Canada spokesman would not comment as to the size of any Bond Corporation bid citing confidentiality agreements with prospective buyers.

Joint venture sheds light on GEC and Siemens

Clay Harris on Anglo-German co-operation

rom the windows of Col-ditz, faded remnants of Second World War camouflage are still discernible on a building across the way. Locals rarely fail to point out the faint markings to visiting Germans; it is not, perhaps, what they expect to find on an industrial estate in north-west London.

These days, however, "Colditz" the nickname for a former General Electric Company glass works in Wembley - is a hive of Anglo-German co-operation as the sales and marketing head-quarters of Osram-GEC. The UK fighting maker has been jointly owned since 1996 by GEC and Siamens, two of Western Europe's largest industrial

groups.

The partners now have larger prey in their sights; their joint takeover bid for Plessey values the UK electronics group at £1.7bn (\$3.1bn). When they launched the offer earlier this month, GEC and Siemens out-lined plans to follow a takeover of Plessey with the creation of international joint ventures in sectors such as defence electronics and telecommunications.

By comparison, their co-opera-tion at Osram-GEC is small and limited in geographical scope. Although neither parent group breaks out turnover and profits figures for Osram-GEC, some idea of its size may be gleaned from the £40m Siemens paid GEC in 1986 to buy a 49 per cent stake in Osram-GEC and to regain worldwide control over the

In spite of the relatively mod-est size of the venture, the record at Osram-GEC has given intrigu-ing hints of how the two large companies - each with reputations for huge and slow-moving bureaucracies - are learning to

Co-operation between Osram-GEC and Osram, Siemens' whol-ly-owned West German-based light bulb subsidiary, has ranged across the visible spectrum. They have co-ordinated their approaches to research and development, product ranges, manu-

facturing and marketing.

Their strategic approaches — as seen from Wembley — are a study in contrast. Osram harps about market share while GEC focuses on profit margins. In the UK light source market,

the first shows signs of paying off. Although market shares are notoriously hard to discover, Osram-GEC is estimated to have orani-GSC is estimated to have increased its share by 1 to 2 percentage points over the past year, while the leaders — Thorn and Philips — slipped slightly. The trend in profit margins is more difficult to escential.

difficult to ascertain.
For both sides, the 1986 accord was overdue. The Osram name had been expropriated from its German owners after the First World War, since when GEC had used the brand in the UK and Commonwealth. When the German Osram entered the UK mar-ket in the 1970s, it was obliged to use a different brand — Woten. In spite of the success of this entry into the UK, the Germans were handicapped by a misreading of the market. Even now,

ing of the market. Even now, says Mr Alan Parry, Osram-GEC marketing manager: "They under-estimate the volume but they over-estimate the amount the UK consumer will pay."

Meanwhile, Osram-GEC, as the GEC subsidiary was confusingly named, had focused narrowly on its home market it leaked the its home market. It lacked the heft and the broad research and development base to compete



mens (left) and Lord Weinstock, managing director of GEC, announce the bid for Plessey

worldwide with Osram or Philips, for domination of the global lighting market.

it would be misleading, how-ever, to interpret the 1986 deal as an exchange of British marketing expertise for German technical knowledge. The partners have a tacit agreement to allocate research leadership to the pioneers in each product.

For example, the German company makes for Osram-GEC small metal-halide lamps which are increasingly in demand for display lighting.

Osram-GEC, however, makes

all the low-pressure sodium lamps for the group — and the German parent — and has

UK % market shares for light sources

Thorn Lighting (UK) Philips (Netherlands) Osram-GEC (UK/Gern GTE/Sylvania (US)
Wotan (Germany)
Tungsram (Hungary)
General Electric (US)

responsibility for development of high-pressure SON lamps.

This reciprocity has allayed fears that Osram-GEC was to become merely a UK sales outlet for German manufacturing. In fact, UK employment has been steady at between 2,800 and 2,900 since 1986.

Both companies, meanwhile, see the link-up as a way to benesee the link-up as a way to benefit from economies of scale in volume production of the common incandescent light bulb. No single national market in Europe is large enough to justify installation of the latest machines, producing up to 6,000 bulbs an hour.
Osram-GEC's latest plant for these bulbs is more than five years old and has a capacity of only 3,500 bulbs an hour, but proonly 3,500 bulbs an hour, but productivity has been increased by adopting Osram's method of feed-

ing in tungsten filament.

The Osram influence has been felt off the factory floor as well. Dr Bernhard Lauffer, planning director and one of the few Germans to join Osram-GEC, masterminded development of a com-puter management system which has transformed a company where orders were being taken on paper only eight months ago. Perhaps most importantly, the arrival of the Germans has shaken Osram-GEC out of any sense of complacency. The new prominence for the name Osram has been a tonic for morale, helping to liberate the company's image from the shadow of GEC, which some insiders felt gave ita reputation for staid, albeit wellengineered products.

We want to be seen as an aggressive, progressive market-ing organisation." says Mr Parry. Joint ownership, agrees Mr David Schofield, commercial director, has given us much more confidence in seeking approval for investment." A total of £10m will have been invested in Osram-GEC by March 1989.

Still unresolved, in an industry thinking in terms of "lighting solutions" rather than electrical hardware is the relationship between bulbs and fittings.

Osram-GEC traditionally has made both. The Siemens empire, however, has kept the two apart — with bulbs in Osram and fittings in a a separate company, Siemens Lighting.

As a result, Siemens Lighting

continues to compete head-on in the UK fittings market with Osram-GEC, in stark contrast to the co-operation which has been achieved on light sources.

It may be significant that both

companies have stopped stamping their names on to components. This would allow the same fittings to be sold under more than one brand.
Will the partnership continue
in the long term? Under the 1986
agreement, GEC will be able,

next spring, to require Siemens to buy its 51 per cent holding based on a performance-related formula. Siemens' reciprocal right to force GEC to sell comes in 1993. Osram-GEC itself sees commer cial advantages in continued joint ownership. This leaves it free, for example, to buy certain

bulbs from outside suppliers rather than more expensive models offered by its German parent.
If the relationship continues after 1993, the team at Colditz would not be displeased. They have learned that it is possible to

Chloride plans to sell loss-making car battery operation

By Andrew Hill in London

CHLORIDE is planning to dispose of its loss-making automotive battery operation in continental Europe and the UK, once the core of the UK electrical energy group, in a move which analysts believe could improve the group's image. It is thought a buyer would have to pay at least £30m (\$54.6m) for the operation, which trades principally under the Exide brand name, including seasonal debt of about £20m. It will retain its larger industrial battery operations. At the same time, Chloride named Mr Ray Horrocks to succeed Sir Michael Edwardes as non-executive chairman, and revealed a 24 per cent improvement in pre-tax profits to £7.7m in the six months to September 30. Mr Horrocks,

to September 30. Mr Horrocks, already a member of the Chloride already a memoer of the Chormes board, was a top executive at Brit-ish Leyland when Sir Michael was chairman there in the late 1970s and early 1980s. Chloride is thought to be discuss-ing the sale of the automotive bat-

ing the sale of the automotive battery operation with as many as six
battery-manufacturers, from
Japan, the US, Germany and
France. They could include Varia
and Matsushita, respectively German and Japanese battery-makers.
Although the company said a
joint venture was another possibility, this is probably less likely than
outright sale of the operation,
which accounts for about 12 or 13
aer cent of group turnover.

which accounts for about 12 or 13 per cent of group turnover.

No British battery-makers are involved in the talks. Of the two likely UK buyers, Lucas is already involved in a joint venture with Yasua, the Japanese battery maker, and Hawker Siddeley, which makes under the Oldham brand name, would have encountered monopolies problems.

Mr Peter Regnier, Chloride's finance director and another former BL executive, gave three reasons for the sale:

The European industry is inefficient and in need of consolidation, especially with 1992 approaching:

cient and in need of consolidation, especially with 1992 approaching;

• Chloride is unhappy with the seasonal and unpredictable nature of the business, which leads to a large build-up of debt before the peak winter selling season;

• Japanese car makers setting up in Europe have brought Japanese component manufacturers with them, increasing competition.

Mr Regnier said the company wished to concentrate on higher technology power systems, for example stand-by battery power for telecommunications industry, and lithium rechargeable batteries with consumer electronic applications. In Angust, Chloride bought 51 per cent of Altus Corporation, a US industrial and high technology

battery group. Chloride is to retain its Exide International subsidiary, which makes automotive batteries for non-European countries and makes a return on sales of more than 20

The group's shares were unmoved by the news falling 1p to 58p, despite analysis' pleasure at Results, Page 32; Observer, Page 24

Chinese provincial agency to acquire HK Telecom stake

By John Elilott in Hong Kong

A TRUST fund, set up to help finance the Chinese provincial government which will take congovernment which will take con-trol of Hong Kong from the UK in 1997, is to take a stake in Hong Kong Telecommunications by acquiring over 5 per cent of a HK\$4bn (\$515m) share placement and offer for sale due to be announced in detail by the com-

pany tomorrow.

The details will show that the total placement involves 877.5m shares at HK\$4.55 each, 11 per cent more than the original price of \$5.10 announced earlier this month. The shares are being offered by Cable and Wireless of the IIK which controls the company,

and the Hong Kong government. China already has stakes in various Hong Kong companies through a number of banking and other institutions, including Guangdong Posts and Communications from the province adjacent to Hong Kong which has 0.1 per cent of HK Telecom.

But the investment in HK Telecom is believed to be the first significant entry into the colony's equity market by the fund, called the Hong Kong SAR Government Land Fund - SAR stands for Special Administrative Region, the colony's status when China

The fund was set up in 1986 under the 1984 Sino-British Joint

Declaration. It takes 50 per cent of the net proceeds of government land sales to provide the new administration with an immediate pool of finance. It has already accumulated nearly HK\$10bn. So far it has placed the money mostly in bank deposits and fixed income instruments.

The HK Telecom share placement is the biggest ever made in Hong Kong. The offer total of 877.5m shares amounts to about 8 per cent of the company's total expectation of 11 per cent and a total of 6.4 to 7.1 per cent amounced earlier this month.

The price of HK\$4.55 is a discount of 7.6 per cent on the share's closing price of HK\$4.925 when trading was suspended before the market opened yesterday morning.

day morning.
A total of 55m shares are to be placed in Hong Kong where the offer closes on December 7. with a further 2025m going to the US and 100m to Europe and Japan. both closing on December 15.

Cable and Wireless and the

Hong Kong government are both offering the same number of shares which will bring Cable and Wireless's stake down from 79 per cent to 75 per cent, while the government will drop from 11 per cent to 7 per cent. Lex, Page 22

LIT Holdings to buy Johnson Fry for £24m

By Nikki Tait in London

LIT Holdings, the acquisitive London-based future and options brokerage, is stepping up its financial services side with the acquisition of Johnson Fry, best known for its active role as a Business Expansion Scheme

sponsor.
The agreed cash-and-shares offer for Johnson Fry, whose shares trade on London's Unlisted Securities Market, val-

ues it at £23.8m (\$44.1m).

LIT Holdings, through its Shatkin Trading and Bailey Trading
subsidiaries, is the largest clearing firm on the Chicago Board of
Trade, the biggest futures exchange. The company claims to be the largest clearer of futures and options worldwide.

About a year ago, however, LIT saw a series of management changes, which brought in Mr Michael Middlemas, formerly with Transatlantic Insurance, as chief executive, and Mr John Botts, a former Citicorp executive who now has a small investment bank, as non-executive chairman.

Since then it has made several uisitions on the broader financial services side - including Jersey General Investment Trust, for about £50m, fund management groups Asset Trust for £14m and Ashbuton Trust for up

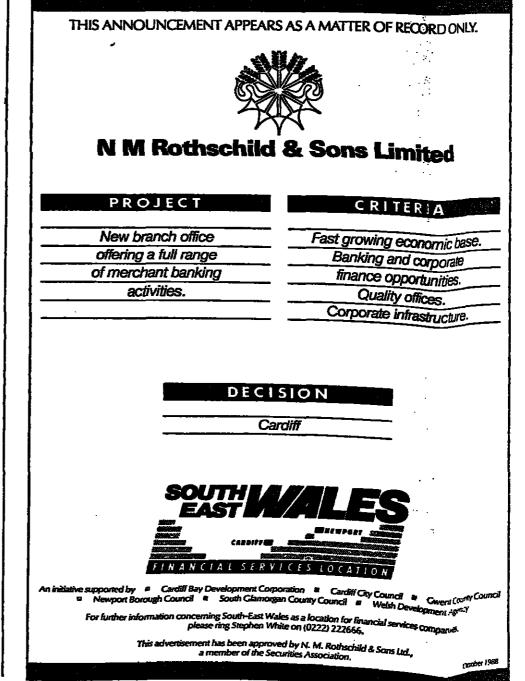
to £8m; ; Yesterday, LIT said that the Johnson Fry deal was an extension of this policy. The group was started by Mr Michael Johnson and Mr Charles Fry in 1969, largely is a life assurance and mioritate broker.

In the year to end-October, The was \$1.22m The

pre-tax profits were £1.22m. The directors forecast not less than £2.4m in the year just ended. The teams of the offer are 78 LIT shares and 660.19 in cash for every 100 Fry, which - with LIT

60 lower at 15p, values each Fry at 173p. Yesterday, Fry shares jumped from 12p to 167p.

Johnson Fry came to the USM two years ago, but 53 per cent of shares are in the hands of directors. tors. These have been irrevocably pledged to accept the offer.



INTERNATIONAL COMPANIES AND FINANCE

Cuomo urges NY pension fund to halt LBO funding

By James Buchan in New York

GOVERNOR Mario Cuomo of New York has asked the state's growing political revulsion at huge pension fund to stop Wall Street's increasingly investing in company take-overs amid spreading unessi-ness over the bout of Wall Street deal-making.

In a statement published late on Monday, Governor Cuomo said he had asked the sole trustee of the \$36bn state Common Retirement Fund to stop investing in Wall Street "war chests" for takeovers and buyouts while a special 20-man task force of business, labour and Wall Street leaders exam-ined the takeover business.

The move is significant because New York, with more than \$100bn deployed in the financial markets by three state pension funds, could influence other big state administrations. The announcement is the lat-

ambitious and leveraged take-over deals, culminating in this month's \$20bn battle to buy and break up RJR Nabisco, the foods and tobacco

The Common Fund is believed to have more than \$100m invested with one of the proposed takeover bids for the

Ten days ago, the third largest private-sector investing institution in the US, the Metropolitan Life insurance com-pany, sued RJR's management for launching their proposal to buy out public stockholders in a leveraged buy-out.
About two-thirds of the US

stock market is owned by pro-fessional institutions, includfessional institutions, includ-ing state and private sector pension funds, insurance com-panies and mutual funds. Mr Lee Smith, a Cuomo economic adviser and director of the new task force, said the Common Fund had \$1.1bn invested in special funds designed to provide equity cap-ital for managements to buy out their companies. He said the bulk of the investment was with Kohlberg Kravis Roberts, one of the Wall Street bidders

The other two funds were not invested in leveraged buy-out funds, he added.
Comptroller Edward Regan, the trustee of the fund which provides pension for all state employees except teachers, did not comment on the call for a moratorium but said the "idea of looking into the investment of pension funds in LBOs is

certainly interesting."

American joins Air NZ bidding

By Michael Donne, Aerospace Correspondent

AMERICAN Airlines, owned by AMR Corporation of the US, and Japan Air Lines, one of the biggest airlines in the Far Rast. have joined the consortium of Brierley Investments (BIL) and Qantas of Australia in hidding for Air New Zealand Air NZ has been offered for

Air NZ has been carered for sale by the New Zealand Government. It has stipulated that 65 per cent of the airline should remain in New Zealand hands, and only 35 per cent with foreign organisations.

The proposetive privative stigations. The prospective privatisation is part of the Government's plan to liquidate assets to pay off foreign debts.

BIL, which is the main

ald Brierley, the New Zealand financier, and Qantas amounced their plan to hid for ANZ last week.

They were quickly followed by another consortium com-prising British Airways, DFC New Zealand, an investment bank now owned by National Provident Fund of New Zealand, and EIE Development, a Japanese investment company specialising in tourism.

BiL and Qantas said yesterday that American and JAL

were each seeking up to 7.5 per cent of Air NZ, and Qantas 19.9 per cent, so the New Zealand Government's rule that only 35 per cent should end up in for-eign hands would be adhered

to. BIL has also said that it would hold only 35 per cent of the Air NZ shares, and that the remainder would go to the public and airline staff in New Zealand

Neither of the two groups has given financial details of their offers. JAL is already linked with Qantas in a new computer reservations group called Fantasia. JAL said it hoped to

strengthen its operations throughout the Pacific islands region as a result of the pro-spective link with Air NZ. The New Zealand Government is expected to decide on the matter before the end of

footwear remain strong and

will meet the expected growth

Reebok in further warning of decline

REEBOK International, the US sports shoes group in which Pentland Industries of the UK has a 32 per cent stake, yester-day issued a further warning of a decline in full-year earnings, Our Financial Staff

The group, which has been suffering from depressed margins in a highly competitive narket, expects net income for

1988 to be between \$1.15 and \$1.20 a share, down from \$1.49 a share last year, largely because two divisions are not performing to plan.
The latest forecast for full-

year earnings is about 25 cents lower than the prediction it made in September. Mr Paul Fireman, Reebok's chairman and chief executive, said: "Sales of Reebok brand

rate of 15 per cent for 1988. Sales at the Rockport and Avia levels, but they are substan-tially below plan, as are their

"This is the principal reason for net income being below the \$1.40 to \$1.45 range anticipated in September."

US thrifts face tough rules on capital

By Anatole Kaletsky

IN A new move to gain control over the growing crisis in the US mortgage banking indus-try, the Federal Home Loan Bank Board has proposed dou-bling the capital requirements for savings and loan institu-

The board also said it would seek unprecedented emergency powers to oust management from still-solvent institutions

if these were deemed to be "unsafe and unsound." The proposals, presented at a meeting of the board in Washington on Monday night, would introduce to the thrift industry risk-adjusted capital requirements similar to those requirements annuar to those recently imposed on the bank-ing industry as part of the international process co-ordinated by the Bank for International Settlements.

Under the plan, each thrift's capital would have to be increased to 8 percent of rich.

capital would have to be increased to 8 per cent of risk-adjusted assets by a deadline which has not yet been fixed. Thrifts are supposed to maintain capital equivalent to 3 per cent of assets acquired before 1987 plus 6 per cent of assets acquired since then. In addition to raising capital: requirements, the proposals requirements, the proposals would also for the first time take account of the varying

risks of thrift assets. Capital requirements would be increased for assets subject to interest-rate risk, such as fixed-rate loans funded by floating-rate deposits.

Home mortgages would have to be backed by only have as a support of the support of the

much capital as commercial mortgages. But equity invest-ments in real estate would require three times as much capital as commercial loans.

While the new capital rules would be at best a long-term response to the industry's problems, the FHLBB is also to

k new powers to deal with hadly-managed institutions. The board has the right to replace managers and force mergers or closures at insol-vent institutions, but it wants to extend these powers to "unsafe and unsound" thrifts, defined as institutions where capital falls below 1.5 per cent of total assets.

Nissan steers bold course in Europe

Kevin Done on the Japanese car maker's determination to lift sales

issan, the Japanese automotive group, is aiming to increase its car and commercial vehicle sales in West Europe by about 20 per cent during the next five years. The group is the leading Japanese car maker in Europe. This year it expects to sell 398,000 cars, compared with 369,000 units in 1987, taking its share of the West European car market to about 3 per cent, and 104,000 commercial vehicles.

Missan is also planning to establish a new European headquarters to coordinate its European sales and marketing operations, help establish a common brand image throughout Europe and strengthen the sales and service network, Mr Ian Gibson, deputy managing director of Missan Motor Manufacturing (UK), said vesterday.

More than half of Nissan's
projected European vehicle sales of 600,000 units in the early 1990s would be sourced early 1230s would be sourced from its UK and Spanish man-ufacturing plants, he said. Increased European sourcing would help shield the company from the impact of a further yen appreciation.

Nissan is the most multina-

Nissan is the most multinational of the Japanese automo-tive groups and is the only Jap-anese vehicle maker to have established a substantial manufacturing presence in West Europe. It has car assembly plants in the UK and commercial vehicle manufacturing in

Mr (Sheon said Missan was seeking to establish a "fully integrated motor vehicle opera-tion in Europe" with design, manufacturing, sales and say

Sales and marketing were currently undertaken by a series of largely unco-ordinated national importers and distrib-ators in Europe. The company wanted to establish one sales and market-

ing base in Europe, however, with the transfer to Europe of sales and marketing res functions now being carried out in Japan. Nissan was siming to achieve much of its future

European sales growth in the car markets of southern Europe, Italy, France, Spain and Portugal, which have been closed or severely restricted to direct Japanese imports.

In 1982 it would begin manufacturing in the UK its second model line, a Micra-class supermini, selected specifically to enable it to attack the predominantia, small con synthem. nantly small car southern

Kuroneso market from a man-

dacturing location within the

Ian Gibson: seeking a fully integrated European operation

Mr Gibson said the location for Nissen-Motor Sales Europe had not yet been decided. Although the group was con-sidering sites in Amsterdam, Brussels and London, Amsterdam was the most likely loca-

The co-ordination of the separate national sales operations should be achieved by the

early 1990s. Nissan has abready located its European motor parts cen-tre in Amsterdam, where it claims to have the "most tech-nologically advanced automo-

Surope," following the comple-tion in July of an automated stack building.

stack building.
As it builds up its European
manufacturing base, the group
is devoting increasing
resources to its European
after-sales and service func-

t maintains it is able to

deliver service parts to customers in virtually the same time as indigenous European motor manufacturers, and it is working on establish-ing by 1990 a 24-hour emergency service system in 20 countries throughout Europe. After several troubled years, Nissan's Spanish-based com-mercial vehicle operations have staged a strong recovery.

Production is expected to exceed 70,000 units this year, a 32 per cent jump following an increase of 26 per cent in 1987, when output totalled 53,000

Pretax profits are expected to more than triple from Pta2.34hm (\$20.6m) in 1987 and a loss of Pta8.5bn in 1986. NMUK, the UK car manufacturing operation, is not expec-ted to achieve a net profit until 1983 when it will achieve full production of about 200,000

Himont income surges 64%

HIMONT, the polypropylene subsidiary of Italy's Ferruzzi-Montedison group, yesterday reported a 64 per cent jump in pet profit for the year to Octo-ber 31.

The company lifted the figure to \$372.9m, compared with \$226.9m last year, on total sales of \$1.71bn, up 46 per cent on the previous year's \$1.17bn. Himont, which is quoted on the New York Stock Exchange, is 82 per cent owned by Mon-

It was formed originally as a joint venture between Montadi-son and Hercules and is the world leader in polypropylene production, claiming a 20 per cent share of the international

Himont said its operating profits for the year rose by 69 per cent to \$525.6m. Mr Alexander Giacco, the Himont chairman who was

appointed earlier this year as chief executive of Montedison, said in Milan yesterday that he was planning investments of \$1.6bn between now and 1992 which could generate revenues of more than \$4hn.

Mr Giacco was at pains yes-terday to praise Mr Mario Schimberni, the former Montedison chairman who was ousted a year ago by Mr Raul Gardini, the head of the Ferruzzi group which controls Montedison.

Mr Schimberni bought controi of Himont during 1987.

• Mr Enrico Randone, chairman of Italy's Assicurazioni Generali, said yesterday he remained interested in France's Compagnie du Midi and in possibly "transforming it into a grand insurance enterprise with a grand interna-tional vocation."

Mr Randone said that Gener-

all. Italy's leading insurer, currently owns 16 per cent of Midi (together with Mediobanca and Lazard Frères), but that for the moment Generali was waiting to see how the dispute between Mr Bernard Pagezy, chairman of Midi, and Mr Claude Bebear, chairman of Axa (with 28.6 per cent of Midi) shapes up.

It will only be after Generali sees how the battle between the leaders of Midi and Axa is

Mr Randone also described as "fantasy finance" the specu-lation swirling about the Milan bourse which would have either Japanese investors buy ing up shares in Generali or a move by existing share-holders, such as Mediobanca and Lazard Frères, acting increase their

Investcorp arranges sale of boat companies By Our Financial Staff

TWO SPECIALIST power boat companies have changed hands as a result of deals arranged by Investcorp, the Bahrain-based bank which invests in leading North American and European brand

Investcorp, which had secome involved as part of ear-Her management buy-outs, did not disclose a price on the dis-

The Miami-based Bertram-Trojan, the larger of the two companies with \$127m revenues, has been bought by an investor group led by G.L. Ohlstrom & Co of New York. Cantieri Riva, the Sarnico-headquartered maker of inxury speedboats and motor yachts, has been acquired by Schroder



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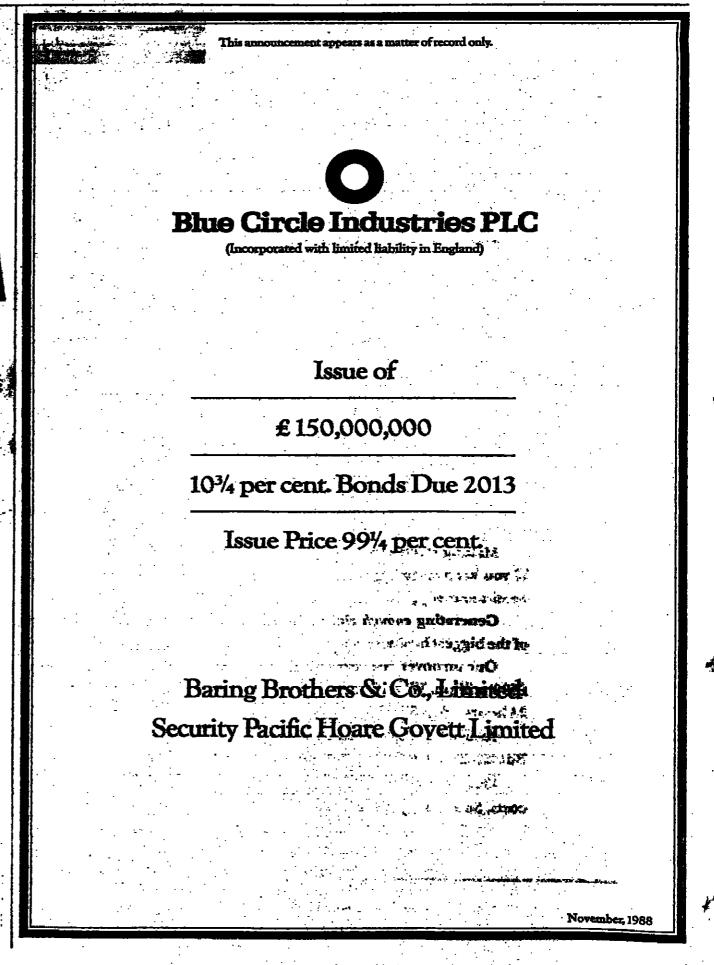
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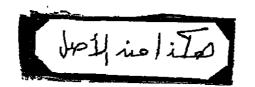
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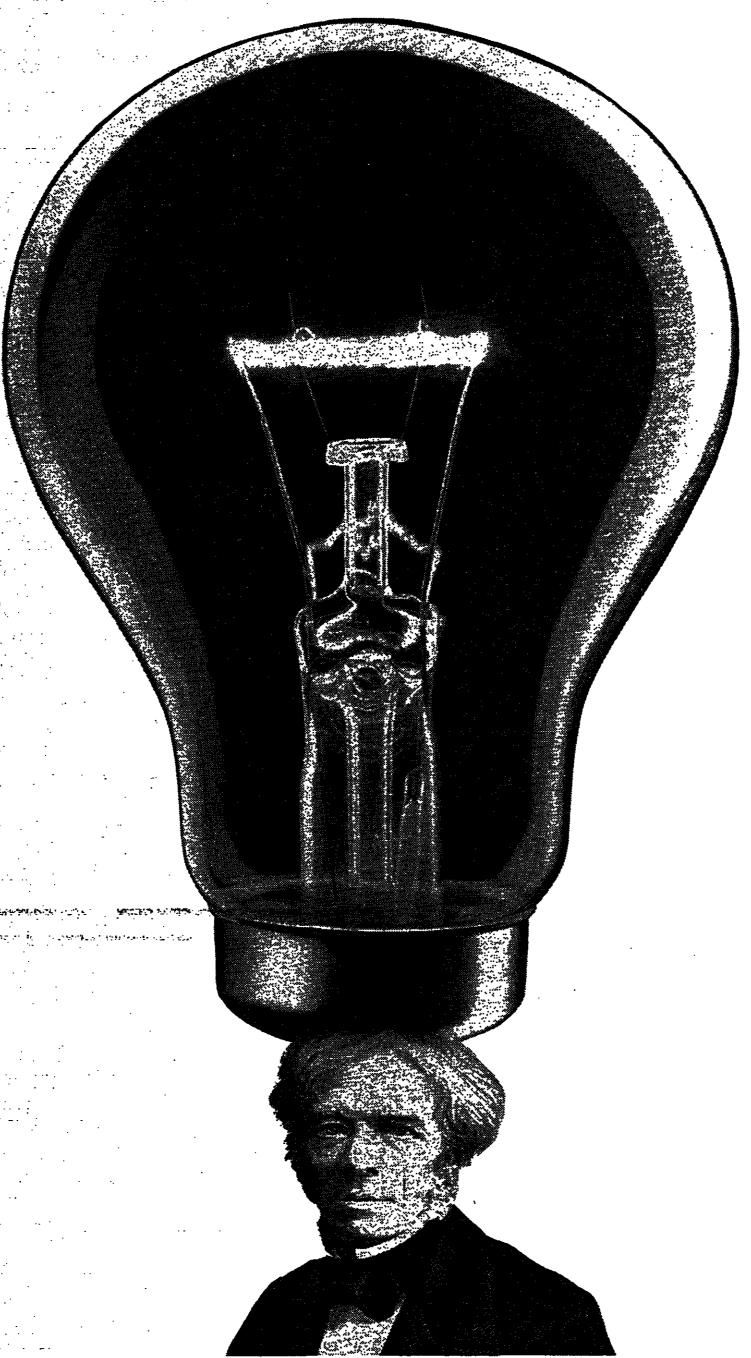






SINANGAL TIMES BEINNESNAV NOVEMBED 20 1000

Lauges 24º



Mr. Faraday's idea was bigger than he knew.

Making electricity is simple, as Michael Faraday taught us in 1831. If you keep spinning a copper disc inside a magnet, you'll generate a continuous supply.

Generating enough electricity, on the other hand, has created one of the biggest businesses in Britain, with assets of around £25 billion.

Our turnover last year was more than £8 billion, our trading profit £590 million. We still use magnets and copper. But on a massive scale, 24 hours a day, 365 days a year.

And we use good old steam power to turn most of our turbines. But to get up a sufficient head of steam we need a massive fuel supply.

Our annual fuel bill is over £4 billion, more than half our total costs. So keeping fuel costs down is clearly essential for our business.

And for the nation's business. Just about everyone in England and Wales uses our electricity. We have to generate as much as is needed, at as low a price as possible.

So we use many different fuels; fossil and nuclear.

And we'll continue to seek new sources of power: to harness the wind and the tides and the heat beneath the earth's surface.

Our efforts are needed not only to keep prices down, but to satisfy a widely fluctuating demand, day and night, summer and winter; through storms and strikes and other acts of God or man.

That's the generating game: high stakes, tough rules and plenty of challenges. But it's a game we have to go on winning.

By using our magnets, like Mr Faraday said.

THE GENERATING GAME

CEGB National Power. PowerGen.

W German

bank hit

by higher

By Andrew Fisher

COMMERZBANK, the third

largest of West Germany's commercial banks, yesterday

reported a drop in earnings in the first 10 months as a result

of higher staff and equipment

costs. However, the company said it would maintain its divi-

dend and also channel more money to its reserves out of

At group level, partial oper-

ating profits were down by 7.6 per cent to DMS46m (\$489m).

But full operating profiles, for which no figure was given, were 2 per cent higher for the group and 9.1 per cent higher for the parent bank. The comparisons are with ten-twelfths of the full year's results for

of the full year's results for

Mr Walter Seipp, chairman

costs

in Frankfurt

1988 profits.

US \$50,000,000



Genossenschaftliche Zentralbank Aktiengesellschaft

Vienna Floating Rate

Subordinated Notes Due 1996

interest Rate

Interest Period

95/8% per annum 30th November 1988 31st May 1989

Interest Amount per U.S. \$5,000 Note due 31st May 1989

U.S. \$243,30

Credit Suisse First Boston Limited Agent Bank

J.P. Morgan & Co. Incorporated

DM 400,000,000

Floating Rate Subordinated Notes of 1985/1995 -Stock Index No. 476 966 -

In accordance with § 2 (9) of the Terms and Conditions of the Notes, notice is hereby given that the Rate of functions has been fixed at 5%% p. a. for the Interest Period Rosember 30th, 1988 to February 28th, 1989 (90 days). Interest accept for this Interest Period and payable on abruary 28th, 1989 will sount to DM 134.38 per DM 10,000 Note and DM 3.39.38 per DM 250,000 Note.

November 1988

et Determination Bank: J.P. Horgan GmbH

US\$250,000,000

Régie des installations olympiques

Floating Rate otes Due November 1994



Unconditionally guaranteed by **Province de Québec**

Interest Rate Interest Period

91/2% per annum 30th November 1988 28th February 1989

Interest Amount per U.S. \$50,000 Note due 28th February 1989

U.S. \$1,187.50 Credit Stisse First Boston Limited

Agent Bank

U.S. \$50.000.000

OSTERREICH!SCHE LANDERBANK

Floating Rate Subordinated Notes Due 1994

Interest Rate

93/4% per annum 30th November 1988

31st May 1989

Interest Period Interest Amount per

U.S. \$5,000 Note due 31 st May 1989

U.S. \$246.46

Credit Suisse First Boston Limited Agent Bank

£85,000,000



Floating Rate Notes Due 1991

131/4% per annum

Interest Rate Interest Period

28th November 1988 28th February 1989

Interest Amount per £5,000 Note due 28th February 1989

£166.99

Credit Suisse First Boston Limited

CITICORPO U.S. \$500,000,000 **Subordinated Floating Rate Notes** Due May 29, 1998

Notice is hereby given that the Rate of Interest has been fixed at 9.625% and that the interest payable on the relevant Interest Payment Date February 28, 1989 against Council No. 11 in respect of US\$10.000 nominal of the Notes will be US\$240.63 and in respect of US\$250,000 nominal of the Notes will be US\$6,015.63.

November 30, 1988, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

CITICORPO

U.S. \$350,000,000

Subordinated Floating Rate Notes Due November 27, 2035

Notice is hereby given that the Rate of Interest has been fixed at 8.85% in respect of the Original Notes and 8.9375% in respect of the Enhancement Notes, and that the interest payable on the relevant Interest Payment Date December 30, 1988 against Coupan No. 37 in respect of US\$10,000 nominal of the Notes will be US\$73.75 in respect of the Original Notes and US\$74.48 in respect of the Enhancement Notes.

November 30, 1988, London By: Gitbank, N.A. (CSSI Dept.), Agent Bank CITIBANC

_Bank of Tokyo (Curação) Holding N.V. _ £30,000,000

Guaranteed Floating Rate Notes Due 1990

unconditionally guaranteed by The Bank of Tokyo, Ltd.

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three months period 28th November, 1988 to 28th February, 1989, has been fixed at 13W per cent. per annum. Coupon No. 21 will therefore be payable on 28th February, 1989 at £1,669.86 per coupon from Notes of £50,000 nominal and £166.99 per coupon from Notes of £5,000 nominal.

S. G. Warburg & Co. Ltd.

U.S. \$100,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1997

Interest Rate Interest Period

30th November 1988 28th February 1989

95/8% per annum

Interest Amount per U.S. \$50,000 Note due 28th February 1989

U.S. \$1,203.13

Credit Suisse First Boston Limited

U.S. \$50,000,000

First Boston, Inc.

Floating Rate Subordinated Notes Due 1994

Interest Rate Interest Period 95/8% per annum 30th November 1988 31st May 1989

U.S. \$50,000 Note due 31st May 1989

U.S. \$2,432.99

Credit Suisse First Boston Limited

US. \$125,000,000

CARTERET

Collateralized Floating Rate Notes Due 1994

Interest Rate

95/8% per annum 30th November 1988

Interest Period Interest Amount per U.S. \$50,000 Note due 31st May 1989

U.S. \$2,432.99

31st May 1989

Credit Suisse First Boston Limited

Agent Bank

U.S. \$125,000,000



BANK OF BOSTON CORPORATION

Floating Rate Subordinated Notes Due 1998 Issued 26th August 1986

Interest Rate

9.55% per annum 30th November 1988 28th February 1989

Interest Period

Interest Amount per U.S. \$50,000 Note due

28th February 1989

U.S. \$1,193.75

Credit Suisse First Boston Limited

Can. \$75,000,000 Province of New Brunswick Floating Rate Notes due May 1994

due May 1994

Notice is hereby given that in respect of the interest Period from November 30, 1988 to February 28, 1989, the Notes will carry an interest Raise of 114% per armum. The amounts payable on February 28, 1989, against Caupon No, 19 will be Can. \$27.65 for Bearer Notes of Can. \$27.66 for Bearer Notes of Can. \$10,000 principal amount and Can. \$27.66 for Bearer Notes of Can. \$1,000 principal amount. Can. \$2.766 will be payable on each Can. \$1,000 principal amount of a Registered Note. By: The Chase Maskatten Bank, N.A.

Logdon, Agent Sank

November 30, 1988

U.S. \$500,000,000 Lloyds Bank Plc (Incorporated in England with limited (Inbility)

Primary Capital Undated Floating Rate Notes (Series 2) For the three months November 30, 1988 to February 28, 1989 the Notes will carry an interest rate of 9.6875% p.a. with a Coupon Amount of U.S. \$242.19 payable on February 28, 1989 By: The Chase Machatlan Sock, N.A. London, Agent Back

U.S. \$500,000,000 CITICORP 4

Subordinated Floating Rate Notes Due January 30, 1998 Notice is hereby given that the Rate of Interest has been fixed at 8.825% and that the interest payable on the relevant interest Payment Date December 30, 1988 against Coupon No. 35 in respect of US\$10,000 naminal of the Notes will be US\$73.54. November 30, 1988, London By: Cribank, N.A. (CSSI Dept.), Agent Bank CITIBANCE

INTERNATIONAL COMPANIES AND FINANCE

Elders to buy out minority shareholders in HK unit

MR JOHN Elliott, who controls the Elders empire, yesterday became the second Australian entrepreneur within a month to announce that he is to buy out his minority shareholders in a Hong Kong company.

Elders IXL is offering

US\$3.30 for each share of the 25 DS\$3.30 for each share of the 25 per cent of shares it does not own in Hong Kong-listed Riders Investments. The stock was floated in October last year, coinciding with the world markets crash, at US\$3.30.

Yesterday's offer is equivalent to HK\$25.74, about 50 per cent higher than the closing price of HK\$17.40 before trading was suspended vesterday.

prine of Histrian before tran-ing was suspended yesterday. Shareholders will have an option of receiving payment in Hong Kong dollars or Australian dollars instead of in US Last month, Mr Alan Bond announced plans for his Bond

buy out the 33.8 per cant minority of Hong Kong-quoted Bond Corporation Interna-tional it does not There have been similar

recent buy-out moves by Hong Kong companies at a time when the colony's depressed stock market is pricing shares well below net asset value. They include Sun Hung Kai Properties, which announced its intention on Monday to buy out the 43 per cent minority in

New Town Properties.

Yesterday SHK said it would offer HK\$6.30 in cash, or a one new SHK share of HK\$0.50 (issued at a price of HK\$11.66 per share) plus HK\$0.94 in In the current state of the Hong Kong market, neither Mr Elliott nor Mr Bond have found

Corporation of Australia to buy out the 33.8 per cent minority of Hong Kong quoted any investments in Hong Kong, although Mr Elliott said yesterday that "Elders remains committed to Hong Kong as the centre of its activity in

Bankers and brokers in Hong Kong say that the buy-outs do not reflect badly on the colony's ambition to be recognised as an international finan-cial centre because neither Mr Bond nor Mr Elliott had long-term investment inten-

Whilst the outlook for Elders Investments remains promising, the shares have traded at a discount to net asset backing since the crash of October 1987. In current market conditions this position appears likely to continue for the foreseeable future," Mr Elliott said last night.

indicate a change of mind on the benefits of this merger."

The idea was to see what price could be obtained because RHM, "aithough our preferred

option, is not the only opportu-

nity in Europe." Mr Duncan McDonald, man-

aging director, confirmed in his address the group's deter-

mination to become more international through investments that matched its core

Meneba, the Dutch-based flour miller and baker acquired

this year, had an annual turn-

'interested in RHM' Goodman

burden, and meant the bid "technically lapsed," as Mr Goodman put it yesterday.

According to Mr Goodman, sufficiently attractive prices were not offered for the hold-

ing because prospective pur-chasers were not interested in RHM's milling and baking

operations, which comprise 40 per cent of its business.

cally not only is this one of our important core businesses, but

one on which we seek to build

a truly international business in milling and baking." The group was therefore, "evaluat-

ing proposals which . . might provide a more favourable out-

Mr Goodman said: "Ironi-

By Chris Sherwell in Sydney

GOODMAN Fielder Wattie, the Australasian food giant, remains interested in the milling and baking operations of RHM, the British foods com-pany for which it launched an abortive £1.6bn (\$2.9bn) bid earlier this year.

The interest was expressed

by Mr Pat Goodman, chairman, when he addressed the group's annual meeting yesterday. He also said that the group would take as long as it felt appropriate to solve the difficulty of its content of the proposition of the content of the proposition of the content of the proposition in the i30 per cent shareholding in the UK company. Goodman Fielder Wattle

decided to offer its holding for sale when the bid was referred to the Monopolies and Mergers Commission. The referral sprang from questions about the merged group's likely debt

Degussa sales rise by 16% By Our Financial Staff

DEGUSSA, the West German chemicals and precious metals

group, said yesterday its group sales rose 16 per cent to DMI3.6bn (\$7.84bn) in the year ended September 30, from DM11.7bn in fiscal 1987. In an interim report Degus

said its earnings were "highly satisfactory," in fiscal 1983..... Degussa said that excluding the value of precious metals from its sales, total group turnover rose 34 per cent in the year. Of that rise, 26 percent-age points were attributable to the first-time inclusion of the turnover generated by pharma-ceutical company Laboratoires Sarget and high-tech group Leybold-Heraeus GmbH, both acquired in 1987.

By Karen Fossii in Oslo

AKER, the large Norwegian industrial company, could face penalties and/or possible suspension from the Oslo bourse for failing to report the purchase option agreed for the sale of its 20 per cent stake in Saga Petroleum to Total Marine Norsk the Norwegian subsidiary of Paris-based

subsidiary of Paris-based According to Oslo bourse

trading laws, share sales trans-actions undertaken must be

reported on the day on which they occur or when a contract is signed.

Aker and Total entered into a so-called purchase option agreement on October 28,

whereby Total agreed to pay

NKr3,33m (\$514,900) to Aker by

October 30 for the right to purchase its 20 per cent stake in Saga. Aker, however, failed to report the transaction to the

bourse until November 22,

Aker may face bourse

suspension over Saga deal

JUGOBANKA United Bank

U.S. \$50,000,000

Floating Rate Notes due 1989

For the six months to 31st May 1989 the Notes will

carry an interest rate of 103/8% per annum.

Coupon values will be: \$1,000 Notes \$52.45 \$10,000 Notes \$524.51

Barclays Bank PLC, London

Agent Bank

The Chase Manhattan Corporation

U.S. \$175,000,000

Floating Rate Subordinated Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed at 9.75% and that the interest poyable on the relevant Interest Payment Date February 28, 1989 against Coupon No. 13 in respect of US\$10,000 nominal of the Notes will be US\$243.75.

By: Citibank, N.A. (CSSI Dept.), Agent Bank CTTBANK

over of A\$500m "and provides us with a very useful beach-head in continental Europe," he said. Small acquisitions would be made to take advantage of market accordance to take advantage of market accordance. come for us." Mr Goodman emphasised that the decision to offer the shareholding for sale "did not tage of market opportunities in Europe, he indicated.

Sodexho lifts earnings

By George Graham in Paris

SODEXHO, the French catering services group, has increased net profits in the year ended August 31 to FFr111.6m (\$18.85m), with sales up 24 per cent to FFr7.1bn. The group, which specialises in contract catering for companies, schools, hospitals and municipalities, has been developed.

oping its use of new food techdologies such as vacuum cook ing and deep frozen products. Next year, it will more than double the quantity of dishes bought in from outside suppli-ers to 10 per cent of the total

number of portions it serves. Mr Pierre Bellon, Sodexho's chairman and controlling shareholder, said he was still in favour of an alliance with another group to aim for world

more than three weeks later.

At the time the transaction

was made bourse officials

sought to obtain a copy of the purchase option agreement from Aker. Aker, however, declined to submit a copy of

Last week Total announced that it had agreed to purchase for NKr620m Aker's 20 per cent

stake in Saga and for NKr320m

the Den norske Creditbank (DnC) 10 per cent stake in

Saga.

The deal, however, foundered on Friday when Saga's board refused to amend the company's by-laws to increase

foreign ownership.

Bergesen, Norway's leading bulk shipowner, says it has

acquired shares and warrants representing more than 50 per cent of Bulk Transport, the Bermuda-registered crude oil

tanker owner, for \$70m.

leadership in the catering "So far, my incantations

have not been answered," he said, noting that the major UK catering groups had let him know that they were not for Solickho has, however, maile its way into the UK market by

another entry, winning a con-tract for catering services at a Scottish public hospital. Mr Bellon said the privatisation of hospital services in the UK had not been a success, since in-house services were able artificially to reduce their tender prices.

Almost all of the private sec-tor contractors which had won NHS hospital tenders were los-ing money on them, he said.

Agent Benk: Morgan Guaranty Trust Company of New York London TRIPS LIMITED

TSB Hill Samuel Bank Holding Company pic (formerly Hill Samuel

US\$75,000,000 Perpetual Floating Rate

Series A U.S.\$23,000,000 Secured Floating Rate Notes due 1992 Storegt Plate 9.575% p.s. Interest Pl November 30, 1996 - May 30, 1998, in stile per U.S.\$1,000,000 Note U.S.\$4

U.S. \$500,000,000 The Republic of Italy

Floating Rate Notes due 2005

In accordance with the provisions in accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from November 30, 1988, to December 30, 1988, the Notes will carry an interest rate of 8146% per annum. The interest payable on the relevant interest payable on the relevant interest payable. payable on the relevant interest payment date, December 30, 1988, will be U.S. \$73.44 per U.S. \$10,000 nominal amount in Bearer (Coupon No. 40) or Reg-istered form and U.S. \$1,835.94 per U.S. \$250,000 denomination

0 CHARLE



NORGES HYPOTEKINSTITUTT Bergen, Norway

PRIVATE PLACEMENT

BANQUE PARIBAS (LUXEMBOURG) S.A. BANQUE UCL S.A. CREDIT EUROPEEN S.A.

Principal paying agent

November 30, 1988, London

Mr Waiter Seipp, chairman, said the results should be viewed in a positive light, when considering the scepticism with which the year had begun. He expected a "satisfactory" result for the full year. However, he commented: "The cost side is causing us concern" Reflecting staff increases and higher capital spending to match the pace of develop-ments in domestic and internaments in tomestic and interna-tional banking, partial operat-ing profits of the parent fell by 6.5 per cent to DM532m. Net interest and dividend income showed a 5.7 per cent gain, in spite of pressure on interest margins. But commission income slipped by 0.9 per cent, with weaker earnings on

securities business after last year's stock market crash not quite offset by the effect of a higher volume of foreign trade Mr Seipp expected the cost increases to be less steep in 1989 after this year's push. "This should have a positive effect on partial operating prof-its." As for the 1988 dividend,

he said the bank would be able to maintain this at DM9 a Commenting on the run-up to the unified European market in goods and services after 1992 and the discussion over 1992 and the discussion over how far German banks should go in providing a full range of financial services, including insurance, Mr Seipp said Commerzbank's preferred method was through co-operation.

He added, however, this could be reinforced through financial links where necessary – hinting that a domestic

sary - hinting that a domestic deal was in the offing. Deutsche Babcock, the West German engineering company. said yesterday sales rose 6.7 per cent in the year ended September 30 to DM5.2bn (\$3.04bn) from DM4.83bn.

It did not give net earnings figures, but had said in August it expected group net to be roughly unchanged at DM45m.

n Bearer form (Coupon No. 40). By: The Chase Hankeltan Bank, N.A. Lowlen, Agent Bank November 30, 1988



LUF 300,000,000

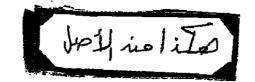
· Arranged and sumped by PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.

KREDIETBANK S.A. LUXEMBOURGEOISE

BANQUE GENERALE DU LUXEMBOURG S.A. BANQUE INTERNATIONALE A LUXEMBOURG S.A.

CHRISTIANIA BANK LUXEMBOURG S.A. PKBANKEN INTERNATIONAL (LUXEMBOURG) S.A.

KREDIETBANK S.A. LUXEMBOURGEOISE



INTERNATIONAL COMPANIES AND FINANCE

The AMP takes international route

Chris Sherwell looks at the fresh strategy of a venerable institution

papers and brewing companies before them, UK insurance groups are witnessing the arrival of a new Australian force on the local scene. It takes the form of the Australian Mutual Provident

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Society, known as the AMP.
For the bankers, accountants, lawyers and other professionals insured with London Life Assurance, the mutual life assurer, the discovery of the AMP has been rather abrupt and first hand. Their company, after some controversy, has agreed to merge with the Australian colossus, and hopes to win approval for the merger plan at a high court hearing in London next Monday.

This week the AMP named

new top management for the UK operation, aiming to co-ordinate its existing activities with those of London Life, which it plans to develop as a leader in financial services.

AMP says the merger is merely the first step in a wider international expansion, and just one feature of a range of changes already under way.
As it is, the AMP, one of Australia's most venerable institutions, already dominates its environment. It enjoys a 30 per cent share of the A\$5m (US\$4.37m) a year Australian life assurance market, it has the country's largest portfolio of property and owns substantial chunks of the equity base of Australia's best-known companies. Surveys show practically all Australians have heard of the AMP, and more

insurance company over its competitors. That does not mean it faces no competition. The life assurance market and the increasingly important pensions market are showing a growth trend of 16 per cent a year, and some 45 companies and five different state government insurance offices are battling for business among Australia's 16m popula-

than half are aware of it as an

The AMP's biggest rival is the National Mutual, which has an estimated 22 per cent market share and is constantly seeking to narrow the gap. Competition among all participants manifests itself in high

commissions to salesmen and sensational incidents of agent poaching, rather than the

bonuses or other special fea-tures they offer prospective policy holders.

Earlier this year, the AMP's image as a shrewd investor received something of a knock from last year's stock market crash, when it revealed an embarrassing drop in the value of its shareholdings of A\$4bn. But it was hardly alone in such an experience, and says now that it has since recouped most of that through the booming Australian property market.
The AMP has also tried to become involved in local banking It linked up with Chase Manhattan, one of the newly arrived foreign banks, to form Chase AMP, but faces hot com-

NATIONAL Mutual Royal Bank, the Australian bank jointly owned by Royal Rank of Canada and National Mutual Life Association, lifted net profits for the year to September by 38.2 per cent to A\$9.4m, AP-DJ reports from

Sydney.

After an extraordinary gain domestic banks. Interestingly, the local banks' attempts to move into insurance have also had a mixed reception.

The big question for the AMP in recent times has been where to head next. It has an embarrassment of options. It could have developed its Aus-tralism and New Zealand market, striving for a 40 per cent share; further diversified its interests out of insurance into banking or industry; or sought broader opportunities abroad.

Last year, the strategic decision was made to expand internationally, concentrating on life assurance and treating investment as a global business. Although it means "sticking to the knitting," it is still nig to the kinting, it is shift ticklish, inasmuch as present policyholders could ask whether their bonuses would not increase more if the AMP simply expanded in the markets it knew best.

The AMP's answer is that the scope for growth at home is not that great and certainly increasingly difficult as the competition intensifies. It also insists that internationalisation will not be at the expense

of its home base.

The AMP's most intriguing target under this strategy is to have more than half its businave more than han its busi-ness offshore within five years. Currently, it has some A\$27tm of funds under its manage-ment, of which a fifth comes from existing operations abroad.

It does not take a mathematical genius to work out that, by 1993 or so, the AMP wants its asset base to approach A\$60hn through an approximate sixfold increase in the size of its offshore business. On that basis, the merger with London Life, while adding some A\$4bn to the figure, looks relatively small beer.

This does not mean the UK of A\$6.5m the attributable profit was A\$15.9m, up from

À\$6.8m. Mr Bill Gurry, managing director, said: "The result con solidates National Mutual Royal Bank's position in the marketplace and clearly establishes the financial and operational viability of our group."

acquisition will necessarily be swamped. On the contrary, Mr Ian Salmon, the AMP's chief general manager international, calls the merger "pioneering" because the AMP, whose name is less well known in the UK than London Life's, is seeking to preserve and capitalise on

London Life's identity.

But Mr Salmon plainly has bigger fish to fry. He is understandably reluctant to talk about specific acquisition targets or the amount of money the AMP is prepared to spend achieving its goal. But he freely confirms that the group is looking at Europe, the US and the Asian countries on the Pacific Rim, including Japan.

The UK was obviously the easiest place to start because of the similarities with Austraha's insurance scene,
But there is another attraction. London is now attracting continental European groups, partly because of the impend-ing arrival of a single Euro-pean market in 1992, but mainly because of the skills and expertise available in British insurance companies.
As Mr Salmon puts it: "This raises possibilities for us, as we have the same skill base and experience as the UK offices As best as we can judge, we have excellent opportunities in Europe as it moves over the decade towards much greater maturity in life assurance

Mr Salmon does not minimise the problems of expanding by acquisition into such relatively difficult markets as Europe and the US. South-east Asia, he acknowledges, is dif-ferent again, while Japan is a special case where it is not even clear when an outsider might enter the market, let

We want to see how far we can go," he says simply. And the need for speed is greater than ever. "Things are changing rapidly, and some opportu-nities – in Europe, or Hong Kong – are only available for a limited time."

While embarking on its international road, the AMP has also implemented organisational changes, in effect creat ing four separate divisions AMP Australia, AMP International, AMP Investments and AMP Corporate. Each is an operating business unit reporting ultimately to Mr Ian Stan-well, managing director, but the effect is to shift responsibility further down the line.
The reorganisation follows

findings by a firm of consul-tants that the AMP was experiencing strains because of ambiguous job roles and overlapping divisional responsibili-ties, a high organisational complexity with unsatisfactory accountability and control, and an autocratic tendency in its gement style.

These changes in structure, together with those in strategy, ean that 1988 will go down as the year the AMP implemented the most comprehensive and important changes to its management organisation and day-to-day operations since it began business nearly 140 years ago in 1849. The success or otherwise of its emergence as an international force in insurance should take a much shorter period to determine.

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FOR VOLUME ORDERS.

BANQUE NATIONALE DE PARIS ECU 100.000,900 F.R.N. DUE 1996

Notice is hereby given that the increast rate for the period from November 30th, 1988 to February 28th, 1989 thas been fixed at 8% per anhum. The interest payable on each ECU 10,000 Note on the relevant interest payment date February 28th, 1989 will be ECU 200,00. The Flecal Agent Bahque Nationale de Perie (Luxembourg) S.A.

SUMITOMO FORESTRY CO., LTD US\$ 20,000,000 3 7/8 per cent.

Consequently the bonds have caused to be listed on the Luxersbourg Stock Exchange.



ينك الكويت الوطنيقر The National Bank of Kuwait sax

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Lavoro Bank Overseas N.V. with limited liability in the Netherlands Antilles) ¥6,300,000,000

Floating Rate Guaranteed Notes due 1993



BANCA NAZIONALE DEL LAVORO (Incorporated as an Istituto di Credito di Diritto Pubblico in the Republic of Italy)

In accordance with the Terms and Conditions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period from 29th November, 1988 to 29th May, 1989 being the first Interest Payment Date (all as defined in the Terms and

Conditions), is 5.15% per annum.
Interest payable on 30th May, 1989 will amount to ¥2,553,836, per ¥100,000,000 principal amount of the Notes. Agent Bank

The Long-Term Credit Bank of Japan, Limited Tokyo

Ente Nazionale per l'Energia Elettrica U.S.\$300,000,000

Floating Rate Notes Due 2005

Unconditionally guarunteed as to payment of principal and interest by The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 9.0125% for the Interest Determination Period 30th November, 1988 to 30th December, 1988, Interest accrued for this Determination Period and payable 31st May, 1989 will amount to U.S.\$75.10 per U.S.\$10,000 Note and U.S.\$1,877.60 per U.S.\$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

Wells Fargo & Company U.S. \$150,000,000

Floating Rate

Subordinated Notes due 1992 In accordance with the

rovisions of the Notes, notice is hereby given that for the Interest period 30th November, 1988 to 30th December, 1988 Interest payable on the relevant interest payment date

30th December, 1988 will amount
to US\$73-75 per US\$10,000
Note.

Agent Bank: Morgan Guaranty Trust Company of New York London

Wells Fargo & Company

U.S. \$200,000,000

Floating Rate Subordinated Notes due 2000

In accordance with the provisions of the Notes, notice is hereby given that for the Interest period 30th November, 1988 to 30th December, 1988 the Notes will carry an Interest Rate of 874% per annum. Interest payable on the relevant interest payment date 30th December, 1988 will amount to US\$73.96 per US\$10,000 Note and US\$369.79 per US\$50,000

Agent Bank: Morgan Guaranty Trust Company of New York

Park Tower Realty Corp. A member of The Park Tours Group has purchased from and leated back to

IBM Corporation

Office buildings

Sacramento, CA Pittsburgh, PA Hamden, CT Chartotte, NC Columbus, OH Norwalk, CA

First mortgage financing and interest rate swaps structured and arran

Swiss Bank Corporation Real Estate Financing Division



sveme

U.S. \$100,000,000

Floating Rate Participation Certificates Due 1992 issued by Morgan Guaranty GmbH for the purpose of making a loan to

> Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of halomourporated under Law No. 298 of April (1, 1983) In accordance with the terms and conditions of the

Certificates, the rate of interest for the Interest Determination
Period 30th November, 1988 to 30th December, 1988 has been fixed at 9½%. Interest accused for the above period and payable on 31st January, 1989 will amount to US\$79.17 per US\$10.000 Certificate. Agent

Morgan Guaranty Trust Company of New York London Branch

Notice to Warrantholders of Orient Leasing Co., Ltd. U.S.\$60,000,000 23/4 per cent. Guaranteed Bonds Due 1991 with Warrants

> U.S.\$50,000,000 3¼ per cent. Bonds Due 1992 with Warrants

Notice is hereby given pursuant to Clause 4 (F) (iii) of the respective Instruments for the above-mentioned Warrants

It is scheduled that Orient Lessing (o., Ltd. will hold a shareholders meeting on 16th December 1988 to resolve the change of its fiscal year. If resolved, its fiscal year will be changed from one year period from ist October to 30th September of the following year to one year period from ist April, to 31st March of the following year, starting on 1st April, 1989, and therefore Orient Leasing Co., Ltd. will have one short fiscal year from 1st October, 1988 to 31st March,

Confirmation notice will be given after the above-mentioned shareholders meeting.

N.Z.L FINANCIAL

U.S.\$125,090,000

Floating Rate Notes dae 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30th November, 1988 to 31st May, 1989 the Notes will carry a Rate of Interest of 916 % per annum and that the interest payable on the relevant Interest Payment Date, 31st May, 1989 will amount to US\$489.76 per US\$10.000 Note. Agent Bank: Morgan Gueranty Trust Company of New York London

Notes Due 2010

FIRST BANK SYSTEM, INC.

Notice a bereby given that for the interest penol from 30th November, 1983 to 28th February, 1989 the Notes will carry an interest rate of the control of th Notes will carry an unum and that the interest payable on the relevant Interest payable on the relevant Interest payable on the USSA February, 1889 will amount to USSA 5.63 per USSA 5.

Agent Bunk Morgan Guaranty Trust Company of New York Leadon

U.S. \$125,000,000

European American Bancorp (Incorporated in the State of New York, U.S.A.)

Floating Rate Notes Due 1992

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the three months from 30th November 1988 to 28th February 1989 the Notes will carry an interest rate of 9%% per annum. On 28th February 1989, interest of U.S.5239.07 will be due per U.S. \$ 10,000 Note for Coupon No. 13.

EBC Amro Bank Limited (Agent Bank)

30th November 1988

Bank of Tokyo (Curação) Holding N.V. GUARANTEED PLOATING RATE NOTS DUE 1997



Payment of the principal of, and insurest of the Notes is unconditionally and insurest of the Notes

The Bank of Tokyo, Ltd.

(Kabushid Kaisha Tokyo Ginko)

In accordance with the provisions of the Agent Sark Agreement between Bank of Tokyo (Curaçao) Holding NLV. The Bank of Tokyo Ltd., and Cribank, N.A., daned November 27, 1985, notice is hard from that the Rate of Interest has been fosed at 9.7% p.a. and that the other payable on the relevant interest Payment Data, February 28, 1989, spinst Coupon No. 13 will be U.S. 5242-50.

November 20, 1989

November 30, 1988, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

pre-tax 39% in first half By Michiyo Nakamoto in Tokyo

Konica boosts

KONICA, the Japanese maker of photosensitive materials, lifted pre-tax profits 39.4 per cent to Y5.61bn for the first half to October, as sales rose 8.3 per cent to Y174.38bn (\$1.43bn).

Konica was able to raise its operating profit by 71.4 per cent as a result of efforts to cut costs, which were unusually high last year due to a change in corporate name from Komishiroku Photo Industries

Brisk sales of facsimile machines, films, cameras and other optical instruments were

described as main factors con-tributing to the performance. The company forecasts sales growth of 6.3 per cent for the entire year to Y350hn and an increase in pre-tax profit of 22.4 per cent to Y14.5bn.

CITY FEDERAL SAVINGS BANK U.S.\$75,000,000 scensized Floating Rate Notes doe 1993 Increst rate PSS% p.a. Imprest Period November 38, 1986 to February 28, 1989 Increst Psychia per U.S.\$25,000 Note U.S.\$594-98.

Dainippon Printing profits rise to Y30bn By Michiyo Nakamoto

DAINIPPON PRINTING, Japan's largest printing com-pany, has reported pre-tax profits of Y30.14bn (\$246.4m) for the first half-year ended September, equivalent to a 5.4 per cent increase over the first half of last year.

Exact comparisons were unavailable due to a change in the accounting term.

Sales amounted to Y427.89bn, up 10.4 per cent. Growth was helped by the launch of magazines and increased pagination in exist-ing titles, which raised sales in the company's book and periodical printing division by 8.3 per cent.

Increased printing work for detergent containers boosted the company's carton box and special printing division,

where sales rose 8 per cent.
Greater spending on
research and development,
however, resulted in a modest
increase of less than 3 per cent in operating income.

Full-year pre-tax profits of Y874bn are forecast on sales of Y61bn, an effective increase on the previous 10-month returns adjusted to an annual basis.

DFC Overseas Investments Limited Cayman Islands Branch U.S. \$100,000,000 **Guaranteed Undated Primary Capital** Floating Rate Notes

Development Finance Corporation of New Zealand

Notice is hereby given that the Rate of interest has been flored at 9-75% p.s. and char the interest payable on the relevant leasurest Payment Date, May 31, 1989 against Coupon No. 6 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$492-92 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$12,322-92. November 30, 1988, London
By: Citibank, N.A. (CSSI Diept.), Agent Bank

CITIBANCO

KLEINWORT BENSON LONSDALE pic

US \$100 million **Primary Capital**

Undated Floating Rate Notes US \$125 million

Primary Capital Undated Floating Rate Notes (Series Two) For the interest period 30th November 1988 to 31st May 1989, all the above Notes will carry a Rate of interest of 9% per cent. per annum with a Coupon Amount of US \$499.24.

CHEMICAL BANK

Rate cuts hit Japanese power utilities' earnings

By lan Rodger in Tokyo JAPAN'S NINE electric power utilities all suffered profit declines in the six months to September because of rate cuts and, in all but two cases,

declines in sales. Tokyo Electric Power, the largest, said the fall in its revenne was not as great as fore-cast, thanks to higher than expected industrial demand. The stronger yen and a higher operating rate of nuclear

power plants also helped the company reduce costs. Kansai Electric Power, the company serving the Osaka and Kobe areas, said the rate reductions reduced its reve-mes by about Y52bn (\$425.1m),

nnes by about Y52hn (\$425.1m), but a 4 per cent rise in power sales nearly offise lost revenue. Chubu Electric Power, based in Nagoya, said electricity sales grew 5.5 per cent in volume terms because of increased industrial demand.

Pre-tax profits of Tokyo Gas tumbled 24.5 per cent to

Japan's two leading gas utili-ties, both suffered profit declines in the six months to September, but Osaka Gas had considerable success in offsetting the effects of a rate cut with improved sales.

depressed in the second half.

• Tokyo Gas and Osaka Gas,

Y14.1bn in spite of a 3.6 per cent increase in revenues to Y307.4bn. The company said the profit reduction was due to a reduction in gas rates, imposed by the Government because of cuts in the price of imported gas. It also had a higher deficit in

its non-operating account due to the costs of launching a Y2.8bn convertible bond issue. Net profit dropped 21 per cent to Yilbn or Y4.05 per share. Osaka Gas said its pre-tax profit was down only 1.5 per cent to Y11.3bn on better than The power companies expect expected sales, up 2.2 per cent their results to remain to Y247.7bn.

JAPAN	HESE ALACT	RIC POWE	r Compan	IES
	Reve	TUE	Pre-tr	x profit
·	Ybn	<u> </u>	Yba	*
Chubu	B30.9	+0.2	84.5	-6.5
Chugoku	402.3	-8.2	27.9	-13.1
Hokkaido	207.2	-2.5	15.5	-11,8
Hokuriku	178.3	+0.3	12.4	-1.1
Kansai	1,028.5	-1.5	57.6	-35.9
Kyushu	528.6	-0.2	33.2	-15.7
Shikoku	197.9	-0.4	19.4	-19.0
Tohoku	504.3	-1.2	28.6	-14.4
Tokyo	- 1,961.6	-2.1	104.2	-24.5

We are pleased to announce that Jonathan L. Auerbach

has been elected

Chairman

Cresvale International Inc. New York

ber New York Stock Exchange

New York Hong Kong Tokyo

> CITICORPO U.S. \$500,000,000 Subordinated Floating Rate Notes

Date October 25, 2005

Notice is hereby given that the Rate of Interest has been fixed at 8.85% and that the interest payable on the relevant interest Payment Date December 30, 1988 against Coupon No. 38 in respect of US\$10,000 nominal of the Notes will be US\$73.75.

November 30, 1988 Josepha

November 30, 1988, London By: Gitbank, N.A. (CSSI Dept.), Agent Bank CITIBANC

Zurich

Compagnie Générale d'Électricité

Forme first nine months of 1988, the consolidated net sales of Compagnie Générale d'Estricité (CGE) amounted to FF 85.5 billion, an advance of 9 % over the same 1987 d on a comparable structural basis. Calculated using the actual structures, the

figures take into account the structural changes that have occurred since the ning of the year, among which the most important are:

CGE FIRST THEE QUARTER SALES UP BY 9 % (COMPL: ABLE STRUCTURES)

 Sale of the consumer electronics business of Standard Elektrik Lorenz (Alcatel SEL): - Alsthom's divestiture of its majority

stake in SEMT Pielstick: - divestiture of the majority stake in

Ceraver; - Cables de Lyon's acquisition of controlling interests in Thomson Cuivre and Manuli, and purchase of Ericsson's US cable business: - Alcatel NV's sale of Qume in the US

and of Alcatel Kirk's Christian Rovsing division in Denmark.

The breakdown of sales by business segment for the first nine months of 1987 and is as follows:

(in FF million)	1987 (1)	1988
(in FF million) Gergy and transportation Gelear (2) Getrical contracting and industrial process control Stitleries Gecommunications, business communications, doles Miscellaneous businesses (4) Miscellaneous pales THTAL	15,050 2,247 7,968 2,440 52,732 3,651 (1,978) 82,110	16,445 2,864 8,256 2,662 54,060 (3) 3,554 (2,385) 85,456

(1) Restated using comparable consolidation methods.
(2) Sales of Framatome and its subsidiaries are included on the basis of propor-Monal integration (40%). Includes Public telecommunications: 37%; Business communications:

\$26%; Cables: 25%; Electronics and other: 12%. (#Sales of Generale Occidentale are not included as this company is consolidated by the equity method.



SPONSORED SECURITIES Change div (p) % P/E 3.7 7.4 3.6 +3 10.3 +3 10.0 6.2 5.3 1.6 29.6 5.7 -5.0 8.4 10.0 -4.3 4.3 8.6 4.1 13.0 9.1 3.4 7.8 BBS Design group (USID . Bardon Group Com. Fed. . 2.1 2.7 6.7 5.2 11.0 12.3 14.7 6.1 10.3 12.0 114 100 Brembill Conv. Pre-246 CCL Group Ordin 124 CCL Group 11% 286×0 113 3.3 3.0 12.2 6.8 4.2 2.0 37.1 2.8 13.5 10.7 -2.9 10.0 7.4 6.2 9.4 4.9 63.5 Torday & Carliste Cast Pro 353 350 Veterinary Ores Co. Ps. 330 203 W.S.Yeates These Securities are dealt is gricily on a matched bargain basis. Reither Granville & Co Limited nor Granville Danies Lighted are market makers in these securities Granville & Co. Limited. 8 Lores Lane, London ECSR 88P Telephone 01-621 1212 \$ Lovet Lane, London EC3R \$8P Telephone 01-621 1212

bankleumi(uk)plc **Base Rate**

Bank Łeumi (UK) plc announces that with effect from Friday 25th November 1988 its base rate for lending is increased from 12 per cent per annum to 13 per cent per annum.

bank leumi בנק לאומי 🛞

Manager Committee of the Committee of th

SVENSKA INTERNATIONAL LIMITED USD 25.000.

nber of TSA

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U.S. \$300,000,000



Woodside Financial Services Ltd. (Incorporated in the State of Victoria)

Guaranteed Floating Rate Notes due February 1997 Unconditionally Guaranteed by

The Industrial Bank of Japan, Ltd. In accordance with the Terms and Conditions of the Notes, notice is hereby given, that for the Interest Period from November 30, 1988 to February 28, 1989 the Notes will carry an Interest Rate of 91-% per annum. The amount payable on February 28, 1989 will be U.S. \$5,937.50 and U.S. \$237.50 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$10,000.

By: The Chase Manhattan Bank, N.A. London, Agent Bank

November 30, 1988

CHASE

INTERNATIONAL CAPITAL MARKETS

Bank of Tokyo launches option-backed dollar issue to initiate

By Dominique Jackson

ATTENTION IN the Eurobond market yesterday focused on reports that four or five major financial institutions were set to tap the dollar straight sector with bonds carrying a call option. In the event, only one finally emerged against a back-ground of lacklustre secondary markets with prices finishing marginally firmer, where changed, in extremely low vol-

Dealers said the market saw some consolidation in the wake of Monday's rise in oil prices and US prime rates. Trading was quiet ahead of the revision to US third-quarter Gross National Product data and little business was done after-wards, although the upward revision, at 2.6 per cent, was slightly better than expected and provided some support for bond prices. Dealers anticipate that trading will remain subdued ahead of upcoming US employment data, which have proved to be an influential market mover over the last few months. November's statistics are due on Friday.

US DOLLARS
Bk of Tokyo (Curacao)(e)
Sumitomo Rubber Ind.
Final terms fixed on:

AUSTRALIAN DOLLARS

Helaba Luxembourg

Commerzbank O'seas‡‡ ‡

Japan Development Bk(f) ♦
Shochiku Co.★★♦
Gotabanken(c)★★♦
Daito Seiki Co.(d)§★★

Genoss'liche ZB-Vienna◆

E.I. B. 7½ 93
E.I. B. 7½ 97
Elec. De France 9 98
Finland 7½ 97
Finland 7½ 93
Finn Exp. Cd. 8½ 92
Ford Motor Credit 8 91
Gen Elec Credit 10½ 00
Gen. Mrs. Corp. 9½ 92
Hallfax ES 9½ 93
IBM Credit Corp. 8½ 91
ILLY C.B. 07
ILLY C.B

Eurofima 6 4, 96...... Elec De France 5 4, 97.... Forsmark Krig, 5 4, 93.... I.A.D.B. 6, 97....

Oesters, Konthis, 593...
Portugal 5½ 92...
Portugal 6½ 95...
Privatbanken 5½ 93...
Royal Insurance 5½ 92...
Soc Cent Nuclear 7½ 95...
Westib. Finance 5 93...
World SK. 6½ 97...
Wersde GK. 6½ 97...

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Britannia 8/5. 4% 94 CIR. Int. W/W 3 93...

Credit Lyonnais 44, 00... E.I.8 4% 98...... Fletcher Chall. 4% 98....

Fletcher Chall. 4% 98.
Kobe City 4% 98.
Leeds Perm. B/S. 4½ 93.
Malaysia 5½ 98.
Matuysia 5½ 98.
Mationwide Ang. E/S. 4½ 3.
Nipoon Telg. &Tel. 4½ 95.
Desters Ktalk. 5 03.
Rep. National Bk. 4 93.
Thalland 4½ 95.
World Bank 5 03.

World Bank 5 03.

Nissho lwai(a)♦◆

WestLB Int. (Lux)◆

SWISS FRANCS

DANISH KRONER

Bank of Tokyo Capital Markets brought a seven-year issue with a call after four for a unit of its parent bank which is also the guarantor of the deal. The arrangement follows two similar issues for SEB and BNL and carries a 10 per cent coupon. Syndicate managers at other houses said the bulk of the demand for these deals had originated in Japan, with strong antipathy to the call feature remaining among investors in most other coun-

One senior syndicate official commented that Japanese investors, far from suddenly warming to the call, were instead concentrating on the size of the coupon, which is extremely attractive given the top credit rating of the borrowers that have so far issued this paper. The call has also enabled the lead managing houses to offer an attractive coupon and achieve the borrowing targets of the issuer. A plain vanilla deal would probably have to come at a much lower level, around 9% to 9%

NEW INTERNATIONAL BOND ISSUES

412

144

94

100

100

10112

100 101

101% 100¼ 100¼ 1000

101 4

**Private placement. #With equity warrants. \$Convertible. #Floating rate note. \$Final terms. a) Coupon cut by \\% from indication. b) Coupon pays 6-month Libor. c) Subordinated. Call after 3 years at 101 declining \\\2% p.a. d) indicated put option 31/3/91 at 107\% to yield 3.852\%. e) Call at 100 Jan. 1993. f) Call 1993 at 101

FT INTERNATIONAL BOND SERVICE

1993 1994

1997 1993

FLOATING RATE NOTES

CONVERTIBLE

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Ranks Horks 41, 03 6.
Radiano 74, 02 6.
Szatziń Stein 61, 03 6.

NOTES
Alliance & Leic. Bid 94 £
Beigium 91 US.
Britannia 5 93 £
Chase Manhattan Cp. 91 US.
Citicory 98 US.
Credit Foncier 98 US.
EEC 3 92 0M.
Halifax 85 94 £
Inst. in Industry 94 £

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500

300

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per cent, to reach these targets. Since Bankers Trust led the first such deal last week, there has been considerable interest in the structure, but many houses have apparently held back, unsure of being able to place the paper. Those who did locate pockets of potential interest reportedly sold their commitments into Tokyo at a profit, but this demand, if not already satisfied, is expected to dry up shortly and any subsequent deal could have a fairly rocky ride. Dealers said some houses which joined co-man-

agement groups for relation-

ship reasons had either sold their bonds back through the brokers or were sitting on their positions in the hope of placing them in Tokyo at a later stage. Elsewhere in the market, Daiwa Europe led a \$100m equity warrant issue for Sumitomo Rubber Industries, which was bid at 104%, a healthy premium to its par issue price. Prices of new deals in the Japanese equity-linked sector continue to be well supported by shortage of supply.

1%/14 Sank of Tokyo C.Mkts 24/12 Daiwa Europe

n/a Hessische Landesbank

Nordfinanz-Bank

Banca del Gottardo

99.64 99.69 21,01 10.99 100.11 100.20 21,02 9 99.87 99.92 10,010 12 12 99.48 99.65 22,02 8.94 99.55 99.65 20,10 8.94 99.55 99.65 20,10 8.94 99.55 99.65 20,10 8.94 99.56 99.88 99.82 80,12 12.29 99.88 99.82 89.24 10.2 11.87 99.99 100.04 13,01 10.44 96.25 97.12 11,102 11.41 99.93 99.83 00,12 12.16 100.06 100.16 20,02 12.16 100.05 100.16 20,02 12.16 99.77 99.87 40,2 8.62 100.25 100.35 13,02 8.87 99.89 99.95 13,01 12.12 99.73 99.85 13,02 12.37 y 0.00 on week -0.06

† Only one market maker supplied a price

traight Bonds: The yield is the yield to redemption of the mid-price; the amount issued is in millions of currency units except for Yea bonds where it is in hillions. Change on week - Change over price a

week earlier.

Floating Rate Notes: Denominated in dollars unless otherwise indicased. Coupon shown is minimum. C.due—Date over coupon becomes
effective. Spread—Margin above six-month offered rate (tithreemonth; sabove mean rate) for US dollars. C.opn—The current

month; \$20000 mean rate for 45 options, within the componing of the composition of the composition rate fixed at Issue, Prem = Percentage premium of the currentificative price of accurring shares via the bond over the most recent price of the shares.

24/12 Nomura Int.

UBS UBS

1994 1%/14 Sparekassen SDS

112/1 WestLB

Dutch bank lobby aims discussion By Laura Raun in Amsterdam DUTCH bankers, a gentle-

manly and reserved lot, are forming a new lobby group to sharpen their public image and present a more united front on divisive issues.

Mr Roelof Nelissen, chairman of Amsterdam-Rotterdam Bank, said yesterday that the most urgent task facing the new Association of Dutch Banks was improving "public relations." For example, cus-tomers and politicians needed to be made aware of the costs as well as the benefits of elec-

tronic banking. As the Netherlands moves somewhat belatedly - into the era of electronic banking, financial institutions have differed deeply over payments

clearing systems and the intro-duction of service fees. "The initiative is intended to make consultations among Dutch banks more transparent and accessible to organisations and persons," the official state-ment said. "The banks expect the establishment of the association to improve the internal consultative structure as well as the external promotion of interests on a national and international level."

The new association is a response to several important trends. One is the growing power of consumers, who are llexing their muscles in The Hague and Brussels after years of failing to use their influence in the overbanked Nether-

A second is the blurring of lines between traditional banking sectors so that the interests of universal, savings and co-op-erative banks are more aligned.
Third, price cartels have

crumbled as the European Commission has ordered Dutch banks to stop agreeing uniform fees for services. Finally, the unification of

European markets in 1992 requires a more common front from Dutch banks than is possible under the existing Bank-ers Association, which keeps a much lower profile than its European counterparts. The association will serve as

an umbrella for several existing groups and is expected to have more than 100 members. It will be open to all banks registered in the Netherlands, including about 43 foreign

Fitch takes rest of **Euroratings**

Correspondent

FITCH Investors Service, the US ratings agency, has taken over the 60 per cent stake it did not own in the London-based credit rating firm, Euroratings. The stake has been bought for an undisclosed sum from its two Belgian shareholders, Société Générale de Belgique and Cobac, the credit insur-ance firm of which La Générale

owns directly and indirectly about 25 per cent.

La Générale, which owned a
45 per cent stake in Euroratings through its Tanks subsidiary, has indicated it intends to sell subsidiaries and affiliates in the financial services sector over which it has no operational control it recently sold its stake in the London arm of

Dillon Read, the New York investment bank. The stake in Euroratings was only taken earlier this year and the terms of the sale were not disclosed.

Mr Richard Cacchione, Fitch's president, said Fitch intended to reduce its stake from 100 per cent, and was now in discussions with other potential European shareholders. Talks were furthest advanced with a firm in the information and financial services business, an agreement with which was possible in the near future.

Euroratings was established in 1985 by Fitch specifically to cater for the Euromarkets, with the idea that it should be substantially owned by Euro-

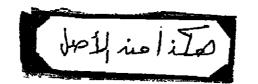
Although in some ways the first to recognise the niche in the Euromarkets, it has struggled to build its business in the face of strong competition from the two larger US ratings agencies, Standard and Poor's and Moodys, and is still unprofita-

Mr Cacchione said the decision by La Générale to sell the stake was not a reflection on its profitability, which it was widely recognised would be

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will in lite



INTERNATIONAL CAPITAL MARKETS

fails to depress market

A FRENCH October trade deficit of FFr4bn, well above the mainstream of market expectations, failed to depress government bond markets from their opening levels. Indeed, benchmark OATs registered elight cains in fairly tered slight gains in fairly active trading.

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Dealers said that while the trade deficit might have been over target in October, a small surplus had been registered the previous month and the year's total trade deficit, at FFr27bn, was still within government forerasts ernment forecasts.

The Treasury said that it would auction on Thursday FFr7bn to FFr9bn in new goveroment bonds, consisting of a new tranche of the 8.70 per cent OATs due 1995 and the 8½ per cent OATs due 2012. There would also be a tranche of floating rate securities sold.

UK government gilts gained as much as 1/4 points among longer dated issues, with buying encouraged by firm re-affir-mation of the Chancellor's anti-inflationary policy in a speech before Parliament.

The latest rise in UK base rates has also boosted demand for sterling and the currency showed a further rise against the dollar and DM. However, gilts dealers said the strong currency was doing little to attract foreign investors to the bond markets.

One reason is that the sharply inverted yield curve the longest-term interest rates are over 150 basis points below the shortest - results in so-called negative carry. This means that investors must borrow money at higher rates to buy securities producing lower rates. For domestic UK investors who must keep funds in sterling, there is little choice. But foreign investors see little

Also, the shrinkage seen in the overall gilts market as a result of the UK Treasury's full funding policy is making it increasingly illiquid. Dealers said that investors in the US and Japan cited the diminsh-ing liquidity of the Treasury's 13 per cent stock due 2003/2007 as a good reason to avoid gilts, despite the advantages of holding such a strong currency.

The half-point rise in US bank prime lending rates on Monday had led JGB traders to adopt short positions, in case a rise in the US discount rate was matched by similar rate rises in Japan Therefore the was mached by similar rate rises in Japan. Therefore, the Bank of Japan's purchases of securities on Tuesday were seen as an effort to assauge

those fears.

The bank purchased Y4bn of two-week bills at 4% per cent and traders said it was seen-

GOVERNMENT BONDS

informally lending money to brokers at similar rates. The benchmark 105 bond yield fell 10 basis points in Tokyo to 4.59 per cent and fell further to 4.57 per cent in London. The strength of the currency and a downward revision to third-quarter US GNP helped sup-

Meanwhile, the number 111 JGB, pegged as a possible benchmark replacement, also fell 12 basis points in yield, trading at 4.66 per cent in Lon-

In West Germany, details were announced for a new 10year federal bond. It will total DM4bn and carry a coupon of 6% per cent and an issue price of 99% to yield 6.41 per cent.

ginal decline in oil prices more than offset evidence of a slightly stronger economy in the third quarter and led to gains in US bond prices yesterday morning.

The Treasury's benchmark long bond was modestly higher throughout the morning and throughout the morning and traded by early afternoon 98%, up is on Monday's close. The bond yielded 9.119 per cent at this price. Money market rates were also slightly below the previous day's level, with Federal Funds fluctuating all morning between 8% and 8%. morning between 8% and 8% per cent. The Fed injected liquidity, estimated at between \$3bn and \$4bn, through two-day system repurchase

The main event in a generally quiet day was the upward revision of the Commerce Department's gross national product statistics for the third quarter - to an annual rate of 2.6 per cent in the third quar-ter, against the initial estimate of 2.2 per cent and the second quarter's final figure of 3 per

Inflation in the third quarter was also revised upwards, to 5.1 per cent, from the originally reported 4.9 per cent. The fixed-weight index has thus risen by over 5 per cent for two consecutive quarters - the first time in the US since 1982 that broad-based inflationary pressure has persisted at this level.

		Coupon	Red Date	Price	Change	Yield	Week ago	Month		
UK GILTS		13.500 8.750 9.000	9/92 9/97 10/08	107-18 91-20 98-10	+2/32 +4/32 +4/32	11.00 10.22 9.18	10,42 9.88 9.09	9.99 9.53 8.94		
JS TREAS	URY	8.875 9.000	11/98 11/18	98-06 98-19	+ 2/32 + 4/32	9.14 9.14	9.13 9.19	8.70 8.81		
IAPAN	No 105 No 2	5.000 5.700	12/97 3/07	102.7583 108.1389	+0.771 +0.621	4.57 4.86	4.55 4.84	4.60 4.90		
BERMANY	,	6.750	8/96	8/96	8/96	102.0250	-0.725	6,48	6.40	6.28
RANCE	.BTAN OAT	8.000 9.500	10/93 5/98	97.7851 104.8000	-0.038 -0.125	8.56 8.75	8.57 8.79	8.37 8.60		
ANADA		10.250	12/98	100.7500	+0.125	70.13	10,07	9.70		
VETHERLA	NDS	6.7500	10/98	102.0600	-0.100	6.53	6.46	6.35		
AUSTRALI	A	12.500	1/98	100,1432	+0.349	12.48	12.20	11.90		

London closing, "denotes New York morning session Month ago yields on US Tressury apply to the 8.250 of '98 and the 9.125 of 2018 Technical Deta/ATLAS Price Soci

High French trade deficit | Bank of France lets down the drawbridge

George Graham on the central bank's tradition-breaking rationalisation proposals

he Bank of France is about to embark on its first strategic plan since oundation in 1800.

For an institution that has spent most of the last two centuries firmly enclosed within its stout walls in the heart of Paris, the plan represents a determined attempt to modernise operating structures and to ise operating structures and to come to grips with the tasks of a central bank at the end of the

twentieth century.

It plans to expand these activities, while maintaining its traditional roles in the mon-

etary sector.

The outline plan responds in part to the three-week strike that hit the Bank of France last December, paralysing France's cash distributor machines by blocking deliv-eries of new bank notes from its printing works at Chamal-

However, although the plan, covering the next five years and due to be finalised in January, is an indication that the central bank thinks it knows where it is going, it may not reassure all of its 17,000 employees. For, despite measures aimed

at retraining many staff mem-bers, the plan foresees large

cuts in several of the Bank of France's principal activities, especially the branch network and the payment systems divi-

The Bank of France has 233 branch offices around the country employing over 7,000 people – more than the entire Bank of England, which has only five branches.

The branch network was last remodelled in 1976 but, in the

view of most senior officials at the central bank, remains overweight in a large number of regions. The task of looking at the network will be entrusted to an external committee. although branch closures are difficult since most local employees are unwilling to be redeployed in other branches. Staffing in the note handling

and payments systems divisions, too, will have to be reduced as operations are increasingly automated, but the workforce in areas such as computer operations and banking supervision is expected to

Meanwhile, the personal banking sector has been given five years to prove that it can break even. The Bank of France's most important clients are clearly financial insti-



The Bank of France's 'fortress' in the heart of Paris tutions, but it has a total of 76,000 accounts, five times as many as its English counterpart, and values this customer base as a window on to the development of commercial banking operations.

Less independent in monetary policy than the West German Bundesbank, less involved in the modernisation of financial markets than the Bank of England, the Bank of France has a wider range of

However, perhaps the most controversial area of development is into semi-commercial sectors, where the bank hopes to market its services and its knowhow, in competition, if necessary, with the private sec-tor.

activities than either in such areas as economic research

and credit analysis. The bank hopes to develop its database of 23,500 company balance sheets and the associated Additional Company balance sheets and the associated and the associated ated Aide corporate diagnosis service, due to start early next year. In other countries these

types of service are often pro-vided by private-sector insti-tutes, but the Bank of France hope to negotiate with other central banks, and then with private organisations if neces-sary, to extend its range of information to other European

COURTES.

The same European development could eventually take place for the corporate credit detakes, dubbed fiben, which counting informasupplies accounting information and short-term credit ratings to 730 banking and credit institutions in France. This service aims to increase its service sims to increase its customer base to 1,100 or 1,200 in two years.

Other sectors where the Birth of France plans to market its skills overseas include banknote priming and comunity benknote printing and security consultancy.

However, private-sector com-petitors may start to howl when the French central bank stans treading on their turf. stans treading on their turf. with an avowed aim of simply halancing its income with its

For although the Bank of France made not profits of FFrahm (\$426m) list year, these came largely from its role in the munagement of French monetary pericy.

World securities council plan

By Stefan Wagstyl in Tokyo

THE WORLD'S leading associations of securities dealers are meeting in Tokyo next week to launch an international council to improve the

exchange of information. The founder members hope that the International Council of Securities Dealers Associations will help them keep in touch with the increasing internationalisation of many aspects of the industry, especially moves towards cross-border regulation.

By Andreas Hadjipapas in Nicosia

THE Consumer Services Group

of Citibank hopes to open its

first office in Cyprus next year, making it the first US banking

organisation to set up business

Officials of Citibank have

on the island.

The council is being estab-lished on the initiative of the Japan Securities Dealers Association, which approached other potential members this summer. The move reflects the increasing confidence of the Canada. Japanese industry in putting forward ideas to an interna-

The other founder members are the National Association of Securities Dealers (Nasd) and the Securities Industry Association, both from the US; the

Citibank hopes to open Cyprus branch

visited the governor of the Central Bank of Cyprus and

formally applied for permission to open a branch in Nicosia for

both domestic and offshore

Mr Peter Bellows, head of

tional forum,

Securities Association and the Financial Intermediaries, Managers and Brokers Regulatory Association (Fimbra), both from Britain; and the Investment Dealers Association of

Mr Yoshiya Yoshikawa, a managing director of the Japa-nese association, said the initial object was to exchange information. However, it was possible that the new council might also play a part in lobbying regulatory bodies.

the bank's division for Europe,

the Middle East and Africa

told a press conference that

Cyprus was now developing

into an important trading and

tourist centre, presenting an opportunity for Citibank.

Japanese trust banks' profits down at half year

By Stefan Wagstyl in Tokyo

JAPAN'S LEADING trust pon Trust Bank.
banks suffered from a squeeze
on their lending margins

per cell increase for the year which hit profits in the six as a vhole, but Chuo expects months to end-September. A rise in long-term interest 16 per cent.
rates lifted the cost of raising funds while demand for loans ing forecasts full-year profits of

was generally slack.

The four largest banks managed to increase unconsolidated profits at the pre-tax relatively sharp increase from Tiles and Tiles and Tiles are the pre-tax relatively sharp increase from Tiles and Tiles are the pre-tax relatively sharp increase from Tiles and Tiles are the pre-tax relatively sharp increase from Tiles and Tiles are the pre-tax relatively sharp increase from Tiles a level, but profits fell at Chuo Yllen to Yllobn. Yasuda fore-Trust and Banking and at Nip- casts Y:05bn.

	Ret	venues	Pre-tax profit			
_	Ybn	<u>%</u>	Yen.	%		
Mitsubishi	649	+ 18.6	50.6	+ 6.3		
Sumitomo	700	-0.7	0.08	+ 3.7		
Mitsui	604	+10.4	58.6	+ 10.8		
Yasuda	494	+9.9	52 6	+6.3		
Tayo	457	+63,0	42.3	+ 2.0		
Chuo	248	+28.8	14.5	-24.9		
Nippon	65	÷9.0	40	-27.1		

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

the Institute of Actuaries and the Faculty of Actuaries

Tuesday November 29 1988

		j '	i nësea	J. 1101C	HUNCE A	28	28 25		(approx)		
FI	& SUB-SECTIONS gures In parentheses show aumber of stocks per section	Index No.	Day's Change	Est. Earning: Yield% (Max.)	Gross Div. Yield% (Act at	Est. P/E Ratio (Net)	nd adj. 1988 to date	Index No.	Index	index No.	Index No.
	arorra he serruii		%	\max	(25%)	Lusen	الله معالم	, neo.	1997	neo.	, rea.
$\overline{}$	CAPITAL G000S (209)	782.57	+0.3	11.34		10.91	24.86	780.19	791.59	815.71	632.44
2	Ruliding Materials (28)	968.77	10.8	12.96		9.51		961.29			
3		1482.75	19.7	13.16		9.91			1512.62		
4	Flectricals (11)	2349.72	1 -8.2	9.14		13.21	76.55		2372.13		
5	Electronics (30)	1714.28	-0.2	10.51	3.67	12.32	43.59	1727.74	1723.95	1777.81	1375.66
6	Electronics (30)	412.80	+9.6	10.95	4.41	11.19	13.59	410.37	416.68	429.45	317.88
8	Metals and Metal Forming (7)	482,24	-43	10.33	4.21	11.98	13.69				
9	Motors (16):	269.89	-6.1	12.57		9.19					
10	Other Industrial Materials (23)	1315.54	+8.3	10.09		11.71		1311.57			
21	CONSUMER GROUP (187)	1637.46	+0.1	9,84		12.76		1036.63		1971 .2 7	
22	Brewers and Distillers (21)	7126.63		10.94	3.68	11.45		1126.47			
25	Food Manufacturing (21) Food Retailing (16)	924.37	44	9.56		13.22	26.17	924.48			
25	Food Retailing (16)	1819.42	+8.1	9.67	3.76	13.64		1817.47		1879.71	
2/	Health and Household (12)	1044.02	+9.1	7.46	2.88 3.74	15.37 14.82	49.69	1892.49 1375.86	1825.87	1859.19 1422.81	
27	Leisure (31)	L3//.09	192	8,64 19,64	4.26	17.68	35.05 16.19				
33 21	Packaging & Paper (17) Publishing & Printing (19)	2220.74	45	9.63	4.32	13.81		3313.25			
34	Close /34)	776 51	-0.1	11.86	4.78	11.08	23.22	717.13	727.45		
35	Stores (34)	474.87	+0.3	14.58	5.87	8.21	18.17	473.43	484.31	497.26	
Ã	OTHER GROUPS (92)	890.69	484	11.57	4.64	10.55	24.69	\$15.65	891.96	907.91	
41	Agencies (19)	1029.28	+0.3	2.56	2.70	14.71		1025.83			
42	Chemicals (22)	1002.69		12.74	5.25	9.43	41.34		1019.78	1937.54	934.52
43	Conglomerates (1.2)	1263.50	47.6	10.65	4.55	19.76	25.26	1244.89		1268.25	1042.82
45	Shipping and Transport (12)	1882.89	- +8.3	21.87	- 4.98	11.01	62.48	1877.87	1961.46	1951.66	
47	Telephone Networks (2)	987.67	+8.4	11.89	4.76	10.93	20.38	983.43	981.33	998.16	821.64
48	Miscellaneous (25)	1183,41		- 12.63	4.63	9.47	48.53	1182.99	1194.98	1219.02	1056.32
49	INDUSTRIAL GROUP (488)	945.06	+0.3	10.72	4.23	11.57	26.67	942.23	951.76	975.48	817.25
	011 & Gas (12)	1707.34	-0.2	10.84	6.55	11.81	76.82	1710.64	1720.23	1740.00	1512.02
	500 SHARE INDEX (500)		+0.2	20.73	4.55	11.60	30.89	1007.52	1017.14	1040.62	876.14
	FINANCIAL GROUP (124)		+6.9		5.17		25.49	680.47	-481.14		548.42
	Banks (8)		+1.2	20,72	6.37	6.47	31.13	669.03	667.76	678.78	582.95
65	Insurance (Life) (B)	924.28	+8.5		5.74		39.81	919.45	923.85	947.25	847.77
66	Insurance (Composite) (7)	507.48	+0.3	l – I	6.16	- 1	24.84	585.95	585.24	516.60	448.44
	Insurance (Brokers) (7)		+1.1	9.69	7.14	12.90	46.87	895.83	902.12	908.98	739.53
68	Merchant Banks (11)	32833	+0.5	· - 1	4.54	-	10.15	326.67	328.33	334.68	307.20
69	Property (52)	1280.63	- 41.1	5.45	2.64	23.44	21.81	1266.18	1268.23		859.01
	Other Financial (31)		+6.3	7.82	5.48	12.72	14.72	357.87	358.74	363.28	<u> 339.79</u>
71	Investment Trusts (76)	914.22	+0.6	_	3.28	- I	19.78	999.85	914,40	130.33	757.64
81	Mining Finance (2)	562.06	-0.4	10.88	3.72	10.25	15.67	564.28	567.24	573.44	423,24
			+1.2	8.69	4.67	13.34	44.98	1339.42		1374.13	<u>854.86</u>
99	ALL-SHARE INDEX (710)	930.12	+0.4	- 1	4.59	- I	29.18	926.87	934.36	955.23	795.51
		index	Day's	Day's	Day's	Nov	Nov	Mor	No.	Hor	Year
	ļ	No.	Change	High (a)	Low (b)	28	25 1	24	23	22	200
	FT-SE 100 SHARE DIDEX A								1637.1		
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	T			:							
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FL	(ED i	NTE	RES	r .		AVERAGE GROSS REDEMPTION YIELDS	Tue Nov 29	Mon Nov 28	Year ago (approx.)	
PRICE INDICES	Tue Nov 29	Day's change %	Mon Nov 28	xd adj. today	xd adj. 1968 to date	1 2	British Government Low 5 years Coupons 15 years 25 years	9.52	10.42 9.53	8.47 9.22
British Geverances 1 5 years	118.37		118.23		19.20	4 5	Mediam 5 years	9.04 10.80 9.75 9.26	9.07 10.81 9.77 9.29	9.13 9.87 9.43 9.35
2 5-15 years 3 Over 15 years 4 Irredectnables	146.64	+0.23	134.35 146.31 169.50	ŀ -	11.64 13.10 13.38	8	High 5 years	19.95 9.88 9.31	19.97 9.89 9.35	9.14 9.57 9.38
5 All stocks Index-Linked	132.08	+0.11	131.93		11.43	11	Irredeemables1 Index-Linhed Inflation rate 5% 5yrs	8.91 3.59	3.62	8.92 2.57
6 5 years 7 Over 5 years 8 All stocks		+0.13	129.73 126.83 126.86	- 	1.81 2.96 2.85	13	inflation rate 5% Over 5 yrs inflation rate 10% 5 yrs inflation rate 10% Over 5 yrs	3.73 2.40 3.56	3.74 2.42 3.56	3.82 2.87 3.88
9 Deburbres & Laurs	1			0.28	11.14		Deks & 5 years, Lanus 15 years 25 years	11.25 11.01 10.77	21.36 11.06 10.77	10.61 10.59 18.59
10 Preference	86.86	-0.82	86.88	•	.6.31		Professee	18.29	10.29	10.53

RISES AND FALLS YESTERDAY ns, Dominion and Foreign Bonds **LONDON RECENT ISSUES** 28/10 31/1 20/1

RIGHTS OFFERS											
Issue Price	Amount. Paid	Latest, Researce	19	68	Stack	Closing Price	١.,				
P	100	Date	High	Low]	p	Ľ				
recasi, or ridend,con	r eximate er and pla - 1000 u r	i annuaik band oo	ed dividesd Latest Annu Latest have	Söpm 30pm 10pm 10pm 6pm 1pm prospectus mass divice rate, com at on oros	PAmeroner Energy PAmeroner Energy Britamia Sec Group 100 Electronic Machine 5p Good Perordess 5p 9-158 Electrical 20p Partillo Letters 10p Ratners Group 10p Electronic India Electronic Indi	imated and 6 or other (0 Genes R F	ealis offic				

TRADITIONAL OPTIONS								
First Dealings Last Dealings Last Declarations For settlement For rate indications see London Share Service Calls in Powerscreen,		crest, Trimoco, Unigate, Eurot nel Wrts, Lucas, Bass, ICI, Group, Forward Tech, Chlori Blue Arrow, SI Grp, Sun Olf, C tain, Charterhall, BOMS, Put Tyndall, PCail in Control Secs.						

_	opportunity												_			
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					LO	ND	' MC	TRA	DED OP	TIO	NS					
e 4				CALIS			PUTS			. :		كلانث			PUTS	
5	Option Allied Lyons	450	Jan 23	40 21	Jul 53	Jan 15	Apr 24	Jul 34	Option Plessey	200	71 21 15	1150 25	A (c)	Feb	May 14	Aug -
9	(°465) Brit. Airways	500 140	8½ 19		33	45 21 ₂	48	53	(°211 ⁻)	220 240	18 5.	ä	감	18 34	갦	26 39
į	(°156) Brit. & Comm.	220 220	6½ 16	25 12 28	16 32	5	13 2	16	Pradential (*148.)	140 160	14	17,	IQ Q	3 15	7 16	δ 18
Ó	(°229)	240 260	1 7 7	158	護	냻	18	翌	Racal	180 250	. 1.	3	-	35 24	36 17	- 22
ī	8.P. (°245)	240 260	13	1612	21½ 12	5 16	13 25	15	(*261) R.T.Z.	280 420	20 10 38	ž Ž	31 25 26	25 12	31	35
	Sass	750 800	37	60 35	85 55	15	20 47	23	(~437)	460	1 18	Į ž !	47	33	22 40	24 53
•	(°778) Cable & Wire	330	38 20	52 30		45	10	47	Cation		Feb	126	5es	Feb	Мау	Sep
	Cons. Gold	350 1150	105	155 128	200	16 45	78	25	Vaal Reets (*\$76.)	70 80	3	1	14		7	10 15
-	(*1194)	1200 1250	25 25	128 105	165	65 105	105 135	120			:					
-	Courtaulds (°250)	260 280	13,	먫	28 19	10 22	25	20 30	Option Amstrad	140	Dec.	1,12	J:571	Dec 5	Mar.	Jun.
<u>'</u>	Com. Union	300	31	7½ 39	12½ 44	42	42	13	Barclays	395	30	14	20	2	16	19
2	(°321) G.K.N.	330 300 330	10 23	19 31 13	27 39 22	7	13	16	(°418) Blue Circle	420 420		25	23 24	5	20	22
	(°313) Grand Met	330 420	37	13	22 58	2 <u>1</u>	29	31	(°431)	460	18	16 16	<u> </u>	32	16 32	22 42
	(*446.) I.C.I.	454 950	16 52	24	97	18 17	1 <u>2</u> 27	42	Dixons (*144)	140 160	9. 11 ₂	!? e	12	18	20	7
	(°973)	1000	23	72 42	72	49	37 60	67	Glaxo (°1058)	1050 1100	74	F7	117 7 0	20 50	47	52 75
	Jaguar (*265.)	260 280	17½ 6	24 14	36 26	19 8½	뉽	32	Hawker Sidd. (*527 j	580 550	30 5	LT.	64 33	5 28	25	125
	Land Securities (*582)	550 600 650	45 15 3	8 2 2 3 4	80 48 27	25 70	28	14	Kilisdown (*259.)	260 280	11,	1	15	233	11	12 24
'	Maries & Spencer	140	14	21	24	212	70	72	Loarho (*382)	360 390	35 20		<u>;}</u>	9 25	76 46	36 54
_	(*149*)	160 180	112	8	벁	12 b 32	14 32	16 34	Midland 84 (°421)	390 420	36	72 75 75 7	35	10	9 23	25
ļ	STC (*267)	240 260 280	14 19 19	39 24 14	33 22	. 8 . 8	譚	16	Sears	460 120	į.		13	42	52	52 104
_	Sainsbury	200	11	3.8	24	19 .7	23 10	12	(°122) Trusthouse Forte	130	7 34	15	19	156	13	15*
	(*203 i Shelt Trans.	220 950	<u>3</u> 58	78	15 97	19	2 <u>1</u>	35	(°258)	240 250	22 9	33 29	49.4	Š:,	1812	2212
.	(*983)	1000 1050	882	27	67 46	第70	57 88	99	Thors EMI (*644)	55	823	67 35	1351	16	10 25	14 40
	Storehouse (*215)	200 220	26 15	328	10 32	ដ	18 28	33	Wellcome (°435)	420 460	24	46 35	62 35	28	15 33	19 36
٦]	Trafalgar House (*312)	280 300 330	72.4	36 22 10	28 15	3 10 34	17.0	20	Option		Dec	AF	ן ויין,	Гег	Apr.	Jul
١	Utd. Biscuits	250	33	42	_	412	34 .8	38	Boots (*217)	200 220	19 54	7	39	1 B	13	9 15
1	(°284) Ultramar	280 240 255	19	32	37 42	12	15	_20 25	Option					Jan 1	Atar.	Jun
Ì	(*251.)	260	18	28	37	19	28	35	British Gas (*157)	140 160	19	17 ii 21	JE1 *5 : 1 1 : 1		24	34
١	Woolworth (°253)	240 260 260	20 10 5	30 17 11	37 25 15	12 13	9 18 32	발 25 35			33,					
1									Option RHM	330	40,	<u> </u>		Jan.		-
ı	Option GEC	140	Jan 37	Apr 39	Aug —	Jan 1	Apr 2	Aug	(*352.)	360	33 14	-	-	19	- '	
ı	(*173.)	160 180	19	ᆲ	27 16	11½	17	10 19	Option Beecham		Dec.	jy	Jul.	2e:	1,1,1r 71 ₂	Jal. 14
-	Option		Jan	Apr	Jun	Jan	Apr	Jim	(*451) Unilever	423 463	37	55.7	20	15	25	29
- {	Rolls-Rayce (*130)	120 130	14	20	14	2 i2	4	11	(*442)	420 460	27.	7	5	22	29	14 33
- j	TS8 (*109)	100 110	114	12 5½ 3	14 9 51 ₂	1 5	3	4	Option		Dec.	Ma	Bey	Dec	Mar.	May
١	1 2007	120	1	3-1	ŚĄi	14	15 l	8 15	BTR (*286)	280 300	12 3	25 15:	15	15 15	18	12 22
-					 -				Hanson (*156)	140	162	15:	211	10,	11 212	12 12
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١	(*433.)	460	33	42 19	50 29	30	끊	16 36	Option		Jan 1			Jac:	Mar.	
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To the Holders of

MCorp and MCorp Financial, Inc. Floating Rate Subordinated Capital Notes Due 199

NOTICE OF DEFAULT NOTICE OF NOTEHOLDERS MEETING 10 A.M. December 20, 1988 turers Hanover Trust Company 270 Park Avenue 11th Floor, Conference Ro New York, New York Custo 55267M AH 6 ISIN US 55267M AH 6 2

On November 16, 1888, MCorp and MCorp Financial, Inc. (collectively, the "Companies" failed to pay the installment of interest due and payable on that date to the holders of their Financia; Rate Subordinated Capital Notes Due 1997 (the "Notes").

In a press release dated October 24, 1888, MCorp amounced that its beard of directors had declared a moratorium on the payment of principal and interest on all parent company public and privately placed indebtedness for borrowed money, including the Notes.

Under Section 503 of the Indenture, dated as of November 14, 1898, between the Companies and Manufacturers Hanover Trust Companies pay the installment of interest within the 30-day grace period allowed by the Indenture, the Trustee may institute a judicial processing for collection.

nich the Notes were same, a whole Indenture, the Trustee may justifishe a process day grace period allowed by the Indenture, the Trustee may justifishe a process g for collection.

We have echeculated a meeting of the halders of the Notes and their authorized a res at 10:00 a.m. on December 20, 1988 is conference room 3 on the 11th floor ark Avenue offices in New York City so that Noteholders will have an opportunity in situation with each other and to present their views to the Trustee. The Compress of the Avenue offices and to answer their questions.

A she invienture may be examined at our 600 Fifth Avenue offices. Copies of the Indicature may be examined at our 600 Fifth Avenue offices, 10th Floo furing normal business hours by bolders of the Notes and their authorized designess. In this restard, we call your attention to the rights which the holders of a majority in principa amount of the Notes have pursuant to Section 512 of the Indicature:

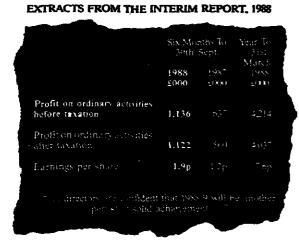
nount of the Notes have parsuant to Section 512 of the Indenture:

"The Holders of a majority in principal amount of the Outstanding Securities (i.e., the Notes) (or such lesser amount as shall have acted at a meeting pursuant to the provisions of this Indenture) shall have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Truste or exercising any trust or power conferred on the Trustee, provided that

1) such direction shall not be in conflict with any rule of law or with this Indenture, expose the Trustee to personal liability or be unduly prediction to Holders not joining therein, and
2 the Trustee may take any other action deemed proper by the Trustee which is not inconsistent with such direction."

Manufacturers Hanover Trust Company, or Truster under the Industrie of MCorp and MCorp Pinancial, Inc., dated as of November 14, 1985

LONDON SECURITIES



Copies of the Interim Report may be obtained from: The Company Secretary, London Securities PLC. 401. St. John Street. London EC1V 4LH. Tel. (0344) 885444 Tz. 846830 MILLRIG Fex (0344) 886820

UK COMPANY NEWS

Hambros up 5% despite fall in banking profit

By David Lascelles, Banking Editor

HAMBROS, merchant banking and financial services group, increased its profits by 5 per cent at the interim stage. All of the improvement came from

outside banking.
Pre-tax profits for the six months to September 30 were 538.6m, up from £36.6m. The after-tax result rose from 20.9m to £21.1m. The dividend is raised by 10 per cent to 3.30. Mr Charles Hambro, chairman, said "These results dem-onstrate the benefits of our strategy of balanced expansion, although they reflect slower growth in some areas than we had achieved recently."

The bulk of the profits came from non-banking activities, which include estate agency, insurance broking and investments. These amounted to £27m, up from £21.9m. There was a particularly

ISSUE NEWS

By Flona Thompson

EMBASSY PROPERTY Group is joining the Unlisted Securi-

is joining the Unlisted Securities Market, via a placing valuing the company at £14.5m.

Neilson Milnes and JS Gadd are placing 2.63m shares, representing 34.4 per cent of the enlarged capital, at 190p. All the shares are new, and will

raise £4.5m for the company.

Embassy, with offices in Bir mingham and central London,

is involved in commercial and residential property develop-ment, retail construction and

shopfitting, and property

CHANNEL EXPRESS, the

company which flies and fer-

ries 95 per cent of the Channel Islands' flowers to mainland

Britain, is to join the Unlisted Securities Market, writes Floma

McCaughan Dyson Capel Cure is to place 2.86m shares, representing 25 per cent of the

enlarged equity, at 70p, which values the company at £8m. Channel distributes cut flow-

strong performance from Ham-bro Countrywide, its 51 per cent-owned estate agency subsidiary which earned £14.3m, up from £10.7m, thanks to the strength of the housing market all through the summer.

However, Mr Christopher
Sporborg, who is in charge of
non-banking activities, said

non-banking activities, said there had been a sharp fall-off in activity in recent months because of the rise in interest rates, which had forced the group to lay off a number of people at Bairstow Eves.

Total house sales for the year are now projected to reach 70,000, down from the 74,000 originally forecast. Although Hambros did not subscribe to the view that house prices were about to suffer a sharp fall, it had reduced its sales projections for next its sales projections for next year, though to what level Mr

Embassy Property for USM

holding company to acquire property development and con-struction companies previously owned by two of the present directors, Mr Roger Holbeche, chairman and managing direc-tor, and Mr Michael Cleveley,

deputy managing director.
In the three years 1986 to
1988, turnover has increased
from £1.6m to £12.2m and pretax profits from £83,000 to

£1.09m, producing an historic price/earnings ratio of 12.

The residential development

and construction/shopfitting sectors have seen a gradual increase, but it is the commer-

ers and pot plants to every major wholesale flower market in the UK, to some larger retail florists which act as secondary

wholesalers, and to several

supermarket groups, including Marks and Spencer and Asda. It also distributes the bulk of

Spanish flower imports and flowers from Holland, Colum-

bia, Kenya and Israel. Mr Philip Meeson, chairman and managing director, bought

Channel Express £2m placing

Sporborg would not disclose.
Linked to this business is
Hambros new life insurance reamprox new life insurance venture with the Guardian Royal Exchange, which is selling policies to about 45 per cent of the group's house-buying clients. Mr Sporborg said he expected financial services to account for half of the estate agency business' profits next

year.

Hambros earned £17.5m from hanking, down 11 per cent on last year's £19.7m. Mr Chips Keswick, managing director of banking, said results had been affected by a number of conflicting factors. Margins had remained intensely competitive despite his expectation that the despite his expectation that the recent international agreement on bank capital would force hanks to be less aggressive. Hambros had reined in the growth of its balance sheet,

cial development side which

has reported the dramatic rise,

especially in the past year, boosting its contribution from

On the residential side, the

group builds homes in the West Midlands, concentrating

West Midlands, concentrating on detached houses in prime locations in the £100,000 to £200,000 range.

Of the £4.5m the placing will raise, £1.25m will be used to repay borrowings. The balance will be used to improve the size and quality of its commercical development portfolio.

the company in 1963 and soon

the company in 1963 and soon after implemented a policy of upgrading distribution and freight services.

Of the 2.86m shares being placed, half are being sold by Mr Meeson, and half are new shares which will raise \$760,000 for the company. This will be used for expansion and acquisitions. "Such as a regional

tions, "such as a regional flower distribution company,"

Pre-tax profits have grown from £395,000 in 1985 to £769,000 in 1988, on sales up

from £4.12m to £8.08m. The directors forecast that pre-tax profits for the year to March 31 1989 will be not less than

Kromagraphic

London-based computer graph-les and photographic reproduc-tion house, is coming to the Third Market via a placing which values the company at \$1.8m, writes Fiona Thompson.

Stockbroker Ranhael. Zorn is

placing 3.05m shares at 10p. The placing, of all new shares, will raise £180,750 for the com-

pany. This will be used to elim-inate borrowings, fund addi-tional capital investment and

accelerate a move to larger premises.

As the cumpany meets the requirements of the Business Expansion Scheme, investors who hold their shares for five years will get tax relief.

In the year ended March 31, 1968 the group reported a pretax profit of £100,748 on sales of £1.28m. In the six mouths to Sentember 30 1968 it made tre-

September 30 1988 it made pre tax profits of £99,461 on turn-

tax profits of 199,861 on turn-over of 1991,877.

Kromographic provides a complete range of services in commercial applications for electronic image processing, audio-visual and presentation graphic design, technical illustration and high quality photographic reproduction.

It services about 300 custom-

It services about 300 customers, none accounting for more than 5 per cent of turnover.

said Mr Meeson.

tive p/e of 19.1

for market KROMAGRAPHIC,

Charles Hambro: slower

and adopted a policy of holding readily-realisable, though low-er-yielding, assets. Treasury results were also lower.

Corporate finance was very corporate mance was very active with more than twice the business of last year. But while the specialist European mergers and acquisitions operation was seeing an encouraging flow of business in advance of 1000 to the specialist. of 1992, it was likely to remain a cost centre for another two years, Mr Keswick said.

Fairey closes below offer price

SHARES in Fairey finished at a small discount to the offer price when dealings closed yesterday. The shares, having briefly touched 157p, chosed at 154p, Ip below the offer price. Fairey's offer was 2.7 times subscribed but since the amouncement of allocations, the market has been buffeted by the trade figures and the rise in base rates. Nevertheless, the unemthusiastic reception to the shares on first day dealings is a discouraging omen for British Steel.

At the offer price, Fairey was capitalised at 251.2m. SHARES in Fairey finished at

American **Distributors**

By Clare Pearson

USM-quoted American Distributors, previously known as Sapphire Petroleum, is raising 25m through an ito open offer and placing to back up its expansion in tobacco and food distribution in the US. It has dised arranged a seem (214.13m) line of credit. The group is fusing each at the group is fusing each any shares into 5p blocks.

The group is fusing each nary shares into 5p blocks.

The group is fusing each nary shares into 5p blocks.

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The group is fusing each nary which will provide its UK subsidiary Brico is also heavily indicating with a North American base for the manufacture of valve train components.

The group is fusing each nary shares into 5p blocks.

The group is fusing each nary shares into 5p blocks.

The group is fusing each nary which will provide its UK subsidiary Brico is also heavily indicated to a subsidiary fusing each nary which makes of 28.5m in the cryptant is expected to 7 safe of 25.5m in the cryptant i

offered 142.5m shares at 2½p each. Yesterday the shares opened at 3¼p, and fell ½p by

Swanyard, which joined the Third Market last December, also announced pre-tax profits for the first half of 1968 of

Bostrom details

Bostrom, the commercial vehicle seating manufacturer, has confirmed the details of its Respect to the main market. Robert Fleming is placing just under 4m shares at 135p each giving the group a market capitalisation at £15.5m.

Chloride unveils 24% rise to £7.7m

CHLORIDE GROUP, the • COMMENT battery and power supply com-pany which yesterday announced it was discussing the possible sale of its European automotive battery opera-tion, increased pre-tax profits by 24 per cent to £7.7m in the

six months to September 30

1988.
Turnover rose from 2135.7m
to 2155.9m and earnings per
share from 1p to 1.2p. The profits included an exceptional
gain of 2900.000 (2100.000) on
the sale and leaseback of extain properties, offset by
redundancy costs.
Mr Peter Reguler, groupfinance director, said the auto-

mance director, said the auto-motive division which, includes the battery operation — contributed about 32 per cent of first half sales, against 39 per cent last time.

Industrial batteries accounted for 37 per cent (35 per cent), and electronics for 26 per cent (18 per cent) with the balance coming from Chloride's miscellaneous plastics, metals and engineering busi-

Mr Regnier added that the sale of the automotive battery division — trading principally as Exide would alter the balance of the group, with the industrial batteries division increasing its contribution to sales to about 45 or 50 per cent.

The company, which also announced that Mr Ray Horrocks would succeed Sir Michael Edwardes as non-executive chairman, declared an interim dividend of 0.55p (0.5p) per

To the relief of the City, Chlo-ride looks like releasing itself from the millstone of automofrom the millstone of automo-tive battery losses. The move has always seemed a likely option for the group, but it was no less welcome for that. Nor is it just Chloride's image which would improve were the sale to go ahead. Less superfi-cial effects of the planned dis-posal would include lower bor-rowings and working capital possi would membe to borrowings and working capital savings, and a reduction in the seasonality of the group's results. Despite the good news and the highly respectable results, the shares came down lp to 58p yesterday and analysts are staying with forecasts of about £24m for the full-year. This puts the shares on a pro-spective p/e of about 12, a fairly high price, but one which could still react positively to the emergence of a definite buyer for the troubled battery operation.

Chloride Group

Higher margin sales help lift Asprey to over £8m

ASPRKY, USM quoted jeweller; rise in profit margins reflected art and antique dealer, an increase in larger "one off" reported a near-10 per cent per cent increase to £8.11m in pretax profits for the six months to end-September. Sales ross 3.3 per cent to £30.55m.

Asprey said it was confident that results for the full year would be "satisfactory". Lest-

an increase in larger "one off" sales, which make a higher margin, and a better return on the group's cash from higher The group has operations in

New York and Geneva, but Mr. Harrington said exchange rate movements had not affected

holding to 11.4% By Nikki Tait

KELT ENERGY, which is

waging a 2206m bid for Carless, the larger oil independent, con-tinues to pick up shares in its

target.
Its advisers, Henry Ans-bacher, yesterday announced that they had acquired a further 1.1m shares - taking the stake held by the merchant bank to 1.5m shares or 0.84 per

This gives Kelt beneficial ownership of 15.2m shares, representing about 8.46 per cent of

Hubert Perrodo, owns a further 2.15 per cent. This takes the Kelt camp's combined holding to about 11.44 per cent.
At the first closing date last

week, when Kelt's stake stood at 10.5 per cent, the company claimed control of just over 47 per cent of its target - although this included a small number of shares (1.37 per cent of the equity) for which valid cover had not

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TRANSACTION

FINANCE EXPERIENCE

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31 HAS MORE IN-DEPTH knowledge of providing mezzanine finance than any other UK

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deals through our City Office alone. What's more, there is no shortage of funds.

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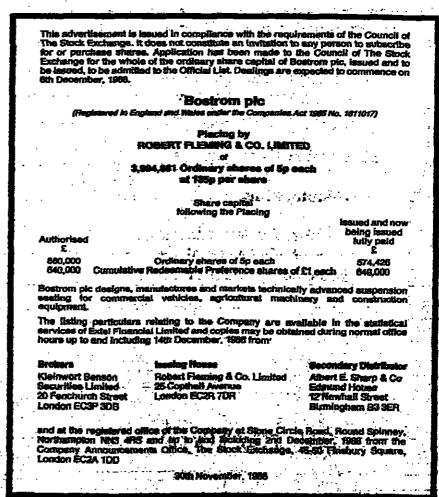
REPUBLIC OF INDONESIA US \$200,000,000 Floating Rate Note due 1992 in accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period from 30th November, 1988 to 31st May, 1989 has been fixed at 9.75 per cent ner snown. MBN, 1989 has been fixed at 9.75 per cent per snurm. On the 31st May, 1989 interest of US \$492.92 per US \$10,000 nominel amount of the Notes and interest of US \$12,322.92 per US \$250,000 nominel amount of the Notes will be the stabled interest Covern No. 14 due against Interest Coupon No. 14.

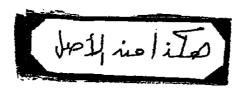
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NOTICE OF REDEMPTION

Union Bank of Norway Kirketot 14785, 0153 Oale't Nomes





UK COMPANY NEWS

Allied-Lyons meets City forecasts with 16% profit rise to £229m

ALLIED-LYONS, the beer, wines and food group in which Bond Corporation holds a 10.8 per cent stake, yesterday reported a 15% rise in pre-tax profits to \$229m for the 28 weeks to September 17.

The results were in line with market forecasts. The share

price closed at 465p, down 1p.
Earnings per share improved
by 19 per cent to 19.8p (16.6p)
and an interim dividend of 5p per share will be paid, an increase of 14.9 per cent.
Sir Derrick Holden-Brown, Allied's chairman, said all

three divisions had made good progress.
Trading profit of the beer and retailing division rose 16 per cent from 296m to £111m. Sir Derrick said beer volumes had increased slightly, to about 14 per cent of the UK market, with low-cost production, major brands and improvements in retailing contributing.

ments in retailing contributing to profits growth. Investment

er £8m

· · Line

DIVIDENDS ANNOUNCED

Dividends shown pence per share net except where otherwise stated *Equivalent after allowing for scrip issue. 10n capital increased by rights and/or acquisition issues. \$USM stock. \$\$Unquoted stock. \$Third

BOARD MEETINGS

orter, Mounte Rolle & No

FACS

e & London Inv Trust.

in retailing was a major prior ity, said Sir Derrick, and continued to provide the most rapid stimulus to profits.

Allied brews Castlemaine

XXXX and Swan lager under licence from Bond Corporation
and holds the franchise for

Castlemaine in Europe Castlemaine in Europe.

Sir Derrick said Bond Corporation would "dearly love" to acquire Allied if it had the resources. He said talks between himself and Mr Alan Bond over a joint operation in Europe had been terminated. Mr Bond is understood to have had more aggressive plans for maine brand than Allied.

The wines and spirits divi-sion, which includes Hiram Walker, reported a 9 per cent water, reputed a specific tent increase from £113m to £123m. Brands including Ballantine's and Canadian Club performed well. A new joint distribution venture with Suntory, the Jap-

Total



Sir Derrick Holden-Brown: beer volumes up slightly

amese group, begins in Febru-ary and Allied expects that the new tax regime in Japan will improve sales of imported J Lyons, the food division produced a trading profit of \$48m, a 12 per cent increase from \$48m, with the strongest contributions from the Euro-pean and North American food operations and the services and leisure businesses in the

J Lyons is in discussions with Suntory about its possible distribution of foods such as tea, biscuits and ice cream in

Sir Derrick said Allied-Lyons awaited with interest the ionopolies Commission investigation into the brewing industry. He declined to comment on which way Allied might jump should the investigation force a break up of the vertically integrated industry. Sir Derrick, who retires shortly as chief executive, said 70 per cent of the beer division's profits came from retailing.

Maxwell groups in US
and London purchases
By Clare Pearson

MACMILLAN, the US publisher recently acquired by Maxwell Communications Corporation after a hard-fought battle, is buying BRS Informa-tion Technologies, a New York

Meanwhile, Mr Robert Max-well's other listed vehicle, Pergamon AGB, is acquiring London-based Stanley Davis Company Services, which is involved in company searches and formation, for £3.75m in BRS, which is being bought

from Thyssen-Bornemisza Group, will add services for customers in the fields of medicine, social science and busi-ness to Maxwell Communication's existing US online information business - Perga-mon ORBIT Infoline. This mainly provides information for scientists. The consideration for BRS was not revealed

Stanley Davis, which is used mainly by accountants and lawyers, ties in with the activities of Pergamon's Oyez Services Group. After the purchase, Mr Stanley Davis will assume responsibility for all Pergamon's company informa-tion and agency services. Stanley Davis made £297,000 pre-tax on £2.96m turnover in the year to end-May.

Mr Maxwell earlier this month paid \$2.6bn for Macmillan in a move that swiftly followed his \$750m purchase of the bulk of Dun and Brad-street's Official Airlines Guide. He shortly afterwards announced plans to dispose of most of his interest in BPCC.

The transformed Warringtons has made pre-tax profits of 2630,000 for the nine months ended September 30 1988, and

1987 the loss was £1.54m, but reduced to £103,000 on a restated basis.

PLM wins £54.5m battle for Redfearn

By Philip Coggan

PLM, the Swedish packaging group, yesterday clinched vic-tory in its £54.5m bid battle for Redfearn, the UK glass manufacturing and flexible packaging group.

The Swedish company acquired a 1.7 per cent stake

acquired a 1.7 per cent stake in the market yesterday, which added to its 48.4 per cent of valid acceptances, took it over the 50 per cent mark. PLM has also received accep-tances in respect of 1.3 per cent of Redfearn's equity, which are awaiting the necess. which are awaiting the necces-

PLM's victory, which was achieved by the first closing date, was remarkably swift. Redfearn had dismissed its 545p per share offer as a "sighting shot."

Two developments swung victory PLM's way. First, OVS, an Australian investment company controlled by Mr Dick Pratt, accepted the offer in respect of its 29.99 per cent stake.

That followed a tender offer, under which OVS offered its stake for sale at 520p per

Secondly, the unrelated Mr John Pratt and his family owned a stake of 12.2 per cent owned a stake of 12.2 per cent. PLM's announcement of acceptances yesterday came shortly after a statement from Redfearn which said that current year pre-tax profits were sharply ahead of budget and which forecast a 25 per cent increase in full year dividends. But the forecast came too late to save Redfearn and yes.

late to save Redfearn and yes-terday, the two companies were arranging talks to dis-cuss the future of the com-hined group.

At the end of June the com pany set the seal on its tranfor-mation to a property developer

with a series of acquisitions which almost tripled its size. In

Revamped Warringtons at £0.6m

is returning to dividends with a payment of 1p.

This is the first year of prof-its since 1983. For the 12 months ended December 31 the largest deal it bought the property activities of Alfred McAlpine, and the latter took 45 per cent of Warringtons. Tax took £260,000 (restated £45,000) and extraordinary charges £359,000 (nil).

All-round growth as Readicut shows 28% advance to £6.7m

Readicut

READICUT INTERNATIONAL, specialist textiles group, yesterday announced a 28 per cent increase in pre-tax profits from £5.21m to £6.67m in the half year to September 30 on sales up from £81.69m to £96.22m. The furnishings and house-bold textiles division saw sales rise to £40m (£36m). Firth Fur-nishings, which makes car car-pets, benefited from the rapid rise in car sales during the summer. Regal Rugs fared well in the US and is now increas-ing capacity at its South Caro-lina plant to keep pace with

The buoyant state of the contract and consumer carpet markets in both the UK and the US fuelled an increase in carpet sales to £22m (£20m). Mr Alan Dodman, managing direc-tor, said that, so far, there had been no sign that increased interest rates had depressed demand for consumer carpets

in the UK. Readicut's spinning activi-ties also benefited from the buoyancy of the UK carpet market. Sales from fibres increased to £31m (£25m). The only weak area of activity was Stonehouse which suffered from the problems of its customers in the east Midlands knitwear industry.

The industrial products division was reinforced by the first full contribution from Hoy-

Readicut recently expanded its umbrellas interests with the acquisition of Fox.

land, umbrella frame maker, and saw sales rise to £12.5m

Earnings per share rose to 3.2p (2.61p) and the Interim dividend is lifted to 0.57p (0.38p).

Mr Dodman said that Readicut was intent upon securing further organic growth, but was also interested in strategic acquisitions to expand estab-lished activities.

COMMENT The days when Readicut was

an ailing rug kits company are far, far away. The group is now sive year of profits growth and rule kits are relegated to the role of a small, and insignifing years it has staged a series. cant, interest. In the intervening years it has staged a series
of small acquisitions in the
specialist sectors, that are less
exposed to the intensely competitive conditions now threatening so many other areas of
textiles, its consumer carpet
companies, for example, concentrate on the middle market
niches which are less vulnerabile to sudden swings in consumer spending. While fibres
should be buoyed by the installation of a new polypropylene shoun be buoyed by the insun-lation of a new polypropylene plant. The City expects an increase in profits to £17m, putting the shares up 3p to sm vectoriar on a prospec-670 yesterday — on a prospec-tive ple of 8. So far Readicut has been rather too motley an assortment of interests for the City's taste and its share price has been somewhat pedestrian. It remains to be seen whether a display of its steady, defen-sive qualities will prove any more appealing.

London Shop comes under fire from Peel

Shop to accept its £269m takeover offer because of what it claimed was the target company's below average growth in rental income and net asset

value. Peel also accused London Shop of having missed development opportunities offered by

its property portfolio.

The allegations, contained in Peel's formal document for the hostile 300p cash bid launched last week, were rejected by Mr John Bushell, London Shop

chairman and chief executive. Peel contrasted the 77 per cent growth in London Shop's gross rental income over the four years to May with the 109 per cent rise in secondary

PEEL HOLDINGS yesterday retail rents and 135 per cent urged shareholders in London rise in retail rents in South-East England over the same

period. Mr Bushell said this compar ison confused rents with income and did not reflect increases which would come through under five-year rent

reviews.

He also said Peel's comparison of London Shop's 66.9 per cent growth in asset value over four years with an overall figure of 87.7 per cent for the retail sector was premature. Healey & Baker was undertaking a group-wide valuation of the properties at November 30, the first external valuation

since March 1986. London Shop shares closed unchanged at 303p.

Cadbury lifts Australian offshoot bid By Clay Harris

Cadbury Schweppes. confectionery and drinks group, yesterday raised its bld for the 30.3 per cent minority in its Australian subsidiary and won board approval for terms which value Cadbury Schweppes Australia at A\$1.3m (£616m).

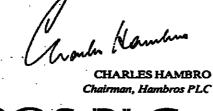
The offer has also been cleared by the Australian Gov-

Cadbury's cash terms of A\$4.25 per CSA share were 9 per cent higher than the previous offer, announced on Octo-ber 24. CSA shareholders will be able to elect for an all-paper cotion (2) Cadbury for every 83 CSA) or cash-and-shares (A\$10.90 plus one Cadbury share for four CSA shares).

HAMBROS PLC GROUP INTERIM RESULTS

Half-year ended 30th September 1988 1987 £ million £ million OPERATING PROFIT -BEFORE TAXATION AND 38.6 36.6 **MINORITIES** - AFTER TAXATION AND 21.0 MINORITIES 21.0 13.5p EARNINGS PER 20p SHARE 13.1p INTERIM DIVIDEND PER 20p SHARE 3.0p 3.3p

- ☐ Profits and interim dividend increased, reflecting the benefits of the Group's strategy of balanced and diversified expansion.
- ☐ Hambro Guardian Assurance successfully launched to sell insurance products for and through Hambro Countrywide.
- ☐ Hambros' role in the Australian dollar Eurobond market will be complemented by expansion into issuing and trading bonds in the domestic Australian market.



"These good results owe much to the success of our established brands."

(Extracts from the Chairman's Interim Report to Shar

Pre-Tax Profit		Earnings per Share		Dividends per Share	
1988/9 £229m	1987/8 £197m	1988/9 19.8p	1987/8 16.6p	1988/9 5.00p	1987/8 4.35p
Up 16.2%		Up 19.3%		Up 14.9%	

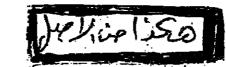
28 weeks to 17th September 1988

"All three divisions made good progress. In the beer division, low cost production, major brands and considerable success in retailing all contributed to strong profits growth,

Hiram Walker-Allied Vintners, which increased profits from an exceptionally strong first half last year, benefited from its increasingly complete integration and its brand performance was good.

Results from the food division benefited as before from success in the marketplace backed by efficient production?





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EMBASSY PROPERTY GROUP PLC (Registered in England and Wales under the Companies Act 1985 - No. 1997606

Placing by **NEILSON MILNES LIMITED** J. S. GADD & CO. LIMITED

of 2,631,579 Ordinary shares of 10p each at 190p per share payable in full on application

SHARE CAPITAL

Authorised £1,000,000

Ordinary shares of 10p each

Issued and to be issued fully paid £764,189

The Placing has not been underwritten by J. S. Gadd & Co. Limited or Nellson Milnes Limited and no allotment of any Ordinary shar allotment of any Ordinary shares now being placed will be made unless forms of acceptance from places are received in respect of not less than 2,631,579 Ordinary shares by no later than 6.00 p.m.

The Embassy Group is engaged in commercial and residential property development, construction, shopfitting and property investment, principally in the Midlands and the South of England. Ramsey Crookali & Co. will be placing 657,895 of the Ordinary shares in their role as second

Full particulars of Embassy Property Group PLC are available through the Extel Unlisted Securities Market Service. Copies of the Prospectus and Extel cards can be obtained from the Company during normal business hours on any weekday (Saturdays excepted) up to and including 14th December, 1988, and from:

Neilson Milnes Limited Martins Buildings Water Street Liverpool L2 3UF

J. S. Gadd & Co. Limited 45 Bloomsbury Square London WC1A 2RA

Embassy Property Group PLC Hammond House 117 Piccadilly London W1V 9FS

Ramsey Crookall & Co. 25 Athol Street Douglas Isle of Man

30th November 1986

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KROMAGRAPHIC pk

(Registered in England No 1955975)

Letted and to be issued

There are also in issue 932,500 Warrants to subscribe for Ordinary Shares of 5p each. Each Warrant entitles the holder to subscribe for one such Ordinary Share at a price of 25p on 31st July, 1989 or 1990.

ction to the Third Market spoo RAPHAEL, ZORN

and
Placing of
3,057,500 Ordinary Shares of 1p each at 10p per share

oplication has been made to the Council of the International Stock Exchange for the grant of permission to deal in the e issued share capital and warrants of Knomagraphic on the Third Market. It is emphasised that no application has been omagraphic's securities to be admitted to the Official List or to be dealt in on the Unlisted Securities Market. Particulars relating to Knowegosphic have been circulated in the Extel statistical service and copies of such part

Raphael, Zora 10 Throgmoston Avenue Landon EC2N ZDP

30th November, 1988

United Trust & Credit PLC 55 Grosvenov Street

This advertisement is issued in compliance with the regulations of the Council of The International Stock Exchange of the United Kingdom and the Republic of Iratand Limited ("The Stock Exchange"). Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the undermentioned securities of Channel Express Group pic in the United Securities Market. It is emphasized that no application has been made for these securities to be admitted to listing and that this advertisement does not constitute an offer or invitation to any person to subscribe for or to purchase securities. It is expected that dealings will continue on 5th December, 1966.



CHANNEL EXPRESS GROUP pic

Placing of 2,857,142 Ordinary Shares of 10p each at 70p per share

McCaughan Dyson Capel Cure (UK) Limited

Share Capital

Issued and now being issued fully paid

Authorised 21,500,000

in Ordinary Shares of 10p each

£1,142,857.10

Channel Express Group pic is the holding company of a distribution group specialising in handling and forwarding flowers. Its primary business activities are flower distribution and freighter aircraft operations.

Full particulars of the Company are available through the Extel Unlisted Securities Market Service and copies of the Prospectus may be obtained during normal business hours up to and including 14th December, 1988 from:

McCaughan Dyson Capel Cure 65 Holborn Visduit London ECIA 2EU Telephone: 01-236 5101

ANZ Benidng Group (Chennel Idende) Ltd St. Julien's Court, St. Julien's Avenue St Peter Port, Guerneey, Chennel Idende Telephone: (0481) 26771

Members ANZ Group 30th November, 1988

Interest Rate Change

Allied Irish Banks plc announces that with effect from close of business on 29th November 1988, its Base Rate was increased from 12% to 13% p.a.



nkcesure — Britain, Belmont Road, Uxbridge, Middlesex UBS ISA. Tel: (0895) 72222 and branches throughout the country.

UK COMPANY NEWS

Chamberlain Phipps rises to £3.9m Fairline

Halfway downturn at Robertson Group

from nil following the acquisi-tion of interests in four organi-possibly after a suitable, com-

CHAMBERLAIN PHIPPS, the shoe components and speciality chemicals group, increased pre-tax profits by 16 per cent from £3.37m to £3.9m in the first half of the year, despite the slump in the UK shoe

industry.

For the past year the industry has suffered severely from a sudden surge of low cost imports: fuelled by the strength of sterling. The women's shoe trade has been particularly badly affected.
Mr David Chamberlain, chairman and chief executive, described it as a "difficult year" for UK shoe components. Chamberlain had "bucked the trend" by gaining market share and developing new products. It had also benefited from investment in its special-

ROBERTSON GROUP, which

provides a comprehensive

range of services to the natural resources industry, saw tax-able profit for the half-year to September 30 fall from £3.17m

However, the dividend pay-ment is lifted from 0.9p to 1.1p

The group decided not to

make any disposals of mineral venture assets in the half-year

because of generally depressed market conditions. In the same six months of 1987 these con-

tributed income of £1.26m, mainly from the sale of shares

in the Greenwich Resources

gold mining company and from the disposal of some mineral properties in the US.

ALUMASC: The proposed acquisition of Grundy (Ted-dington) will not be referred to the Monopolies and Mergers

ASSOCIATED NEWSPAPERS Holdings: The Daily Mail and General Trust said its cash

offer was now final and would not be increased. The trust said it owned, had contracted

to purchase or had acceptances

totalling 125.41m ANH shares

(93.76 per cent). AVIS EUROPE has reached

greement with Laing Invest-

nents (Bracknell) on a put and

call option for the freehold pur-

chase of Park Gate in Brack-

nell for £17.75m exclusive of fitting-out costs. Option is

exercisable between January 3

BHH has completed arrange-

tial site for approximately 27.3m. Total sales proceeds for the housebuilding division now

over \$21m, increasing pre forma net tangible assets to

Changes in company share

stakes announced recently

Benlox - Dr A Marwan holds 7.23m ordinary (13.48 per cent). Guinness - has purchased im

of its own stock units at 330.4p each, bringing its total pur-chases to 38.96m.

Scott's Restaurant - Brent Walker Group has disposed of

ents for the sale of a residen-

and 17 1999

107.2p per share.

include:

per share.

By Kenneth Gooding, Mining Correspondent

ity chemicals interests.

In the six months to September 30, turnover rose to 982.64m (£58.7m) and operating profits to £4.57m (£3.98m). Chamberlain paid £677,000 (£699,000) in interest on gearing of 48 per cent. Earnings per share rose to 6.15p (5.4p). The interim dividend is 1.5p (1.4p). The UK shoe components division saw sales slip to £16.47m (£16.64m) and profits to £1.51m (£1.6m). Chamberlain

has diversified into heel making by buying F.D. Ward and is accelerating expansion into new areas, such as sports centre floors and safety surfaces.

The overseas shoe components interested and safety surfaces. nents interests mustered an increase in sales to £12,05m (£10.89m) and profits to £1.09m (£797,000). An operation was Speciality chemicals in the

sations during 1988 for a total of £1.6m, and the mining

of 21.0m, and the mining finance division invested 5500,000 in a 4 per cent interest in Anglesey Mining, the com-pany which hopes to re-start polymetalic mining at Parys Mountain on the Island of Anglesey North Weles

Mr Roy Bichan, the chief

executive, said there might be some disposals of mineral assets in the second half.

in the longer term the group was re-examining the possibil-

ity of a flotation on the Toronto Stock Exchange for American Gold, a company in

which Robertson has an 11 per

Robertson was also consider-

COMPANY NEWS IN BRIEF

BIRMINGHAM EXECUTIVE

Airways: Offer from Plimsoll Line declared unconditional in

all respects after acceptances in respect of L22m £1 shares

(81.8 per cent) and 12.81m 10p

shares (96.3 per cent) by the first closing date. Acceptances

represent 94.8 per cent of BEA

voting rights.
GEEVOR: The open offer of

new ordinary shares was taken

up by shareholders as to 780,505 (19.5 per cent). The bal-

ance was retained by the com-

pany's stockbrokers.
HELLENIC AND GENERAL

TRUST experienced an 18 per cent fall in profits in the six

£1.25m to £1.02m. Hellenic, a wholly-owned subsidiary of

Hambros, is an investment

holding company. Dividends and interest on credit was

almost static at £807,000, but investment gains dropped sharply to £24,000 (£453,000). LAMONT HOLDINGS subsid-

iary Lamont Properties to sell Stevenson House, an office

SHARE STAKES

30,250 ordinary and no longer has any interest in the share capital. Mr Isidore Kerman, director of Scott's, has bought,

ordinary (3.5 per cent) at 980p each, bringing his holding to 284,957 (57 per cent). Mr N Kerman, another Scott's director, acquired 12,535 ordinary, also at 980p each, to take holding to

self and his wife, 17,445

Robertson's debt rose to 22m ing a separate quotation for

Angiesey, North Wales.

UK benefited from the installa-tion of a fourth coatings line and from the commetion of the and from the commetion of the merger between the two adhesives plants in Newcastle. Sales rose to £24.4m (£21.2m) and profits to £1.56m (£1.19m). Overseas, chemicals encountered difficulties in the US and the color of the

haly. Sales slipped to £8.52m (£8.98m) and profits to £258,000 (£335,000). Mr Chamberlain said these problems were "short term" and would be swiftly resolved: The group's customers in the UK shoe industry were still experiencing difficulties, he said, but the situation had not deteriorated further.

· COMMENT

Chamberiain Phipps began the 1980s as a company almost solely involved in supplying

plementary acquisition. But this might take two years, said

Mr Bichan. Mr Lionel Cook, chairman,

pointed out Robertson had come through a major acquisi-

tion programme which had diversified its activities away from petroleum – which in the

half-year accounted for 48 per cent of turnover compared with 90 per cent before the pro-

gramme started — and spread the business across a much wider geographic area. "Priority, in the short term, will now be directed towards

consolidation of the acquisi-

tions and the maximisation of

their potential and profitability within the group," he added.

Robertson's turnover in the

block in Edinburgh, for £2.25m

M&G DIVIDEND Fund: Final

distribution 11.389p (9.4p) per income unit for year to Novem-

NO PROBES: Trade Secretary

has decided not to refer to the

Monopolies Commission the

proposed acquisition by Lon-

don and Edinburgh Trust of

Owen Owen from Ward White.

SIMS FOOD Group has com-

pleted the acquisition of J Red-

mond and Son for a total £1.13m in cash and shares. Red-

mond specialises in the supply of new and reconditioned food

has acquired 4.12 acres of land

at Reading, Berkshire, for £4.95m cash. Western intends

to reorganise certain retail

operations so as to enhance current desiership premises, to

add additional franchises and to relocate certain other

operations. It said the acquisi-tion would assist it to imple-ment these plans.

34,534 (6.91 per cent). Standard Chartered - Tan Sri

Khoo Teck Pust has disposed of 5.89m of rights not taken up. His holding is now 11.78m (5.04

per cent). Williamson Tea - The Plants.

tion Trust has acquired 17,000 ordinary (0.74 per cent) and now holds 171,575 ordinary (7.5

per cent).

her 27 1988

components to the shoe makers of the UK. It is now as a ers of the UK. It is how as a broadly based group with spe-ciality chemicals companies and shoe components interests overseas. The objective has been to prepare for the time when the UK ahoe industry lurched into yet another cycli-cal slump. That time has now come. Given the severity of the slump, Chamberlain has fared remarkably well in protecting its position and there is no reason why it should not continue to do so in the future. Most of its efforts will be expended on improving margins in special-ity chemicals. In the meantime the City expects a respectable rise in profits to 28.5m for the full year, leaving the shares — on a prospective ple of 10% at - to move with the mar-

half-year rose from £15.02m to

£19.87m and operating profit from £1.94m to £2.4m. Earnings per share fell from £9p to 5.1p.

Mr Cook said profitability in the minerals and water divi-

sion, which contributed about 20 per cent of group turnover, was disappointing because of operating difficulties with

some contracts in developing

However, all divisions were currently trading satisfactorily in spite of difficult market con-ditions, and Robertson looked

forward to the rest of the finan-

cial year with confidence. Mr Bichan said the directors

were keeping a watchful eye on the share register in view of runours about a possible pred-

ator on the prowi for Roberts-ton — the Bond Corporation,

Lourho and Charterhall have

Institutional investors hold more than 52 per cent of Rob-ertson's capital: Provident

Mutual has over 6 per cent and the Prudential about 5 per

cent. Kleinwort Investment

Management controls 17 per cent while directors and staff

between them own about 8 per

Boats earnings jump 81%

FAIRLINE BOATS yesterday reported earnings per share ahead by 81 per cent ahead to 78.3p and the dividend is lifted 50 per cent to 13.5p for the year ended September 30 1388. Turnover was up 44 per cent to £25.37m (£17.67m), while

the pre-tax profit advanced 50 per cent to £3.68m (£2.42m). The final dividend is 9.5p. Mr Sam Newington, chairman, said that over the past five years there had been exceptionally strong demand for the company's boats.

Aided by product developments, heavy investment and stringent costs control, this had led to substantial growth. The current year had started

well, with the opening two months up on last year, but there was some concern over the rising value of the pound, higher interest rates, other costs and competition. "That said, we have an excellent order book and we believe that we should have no

difficulty in selling everything we can produce until at least autumn 1989," the chairman Two phases of the new fac-tory at Weldon, producing smaller boats and the Fairline

43, were fully operational and construction of phase three

was making good progress.

The new Targa 27, introduced in September, was selling well. Forward orders for the Fairline 41, to be seen in January, were extremely encouraging, as were those for the 35 ft Fairline Corsica to be launched in the spring.

Brierley/Vickers

Sir Ron Brierley, New Zealand entrepreneur, has reduced his stake in Vickers, engineering group which owns Rolls Royce Cars. IEP Securities, a mem of the Brierley group of com-panies has sold 1m bringing its stake to 22.15m shares or



The Hokkaido Electric Power Co., Inc.

Japanese ren 20,000,000,000 Floating Rate Notes 1992

Interest Rate Interest Period

5.15% per annum 30th May 1989

Interest Amount per ¥10,000,000 Note due

30th November 1988

30th May 1989

¥255,260

The Industrial Bank of Japan, Limite Agent Bank

CANADA

The Financial Times proposes to publish a Survey on the above on

15th December 1988

For a full editorial synopsis and advertisement details, please contact:

Meyrick Simmonds

on 01-248-8000 ext 4540 or write to him at: Bracken House, 10 Cannon Street London EC4P 4BY.

FINANCIAL TIMES

WORLD TYRE INDUSTRY

The Financial Times proposes to publish a Survey on the above on

13th December 1988

For a full editorial synopsis and advertisement details, please contact:

Colin Davies

on 01-236 1434 or write to him at: Bracken House, 10 Cannon Street Loudon EC4P 4BY.

FINANCIAL TIMES

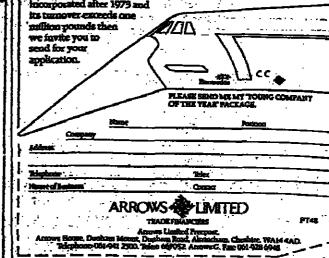
FLY WITH ARROWS AND ENHANCE YOUR FINANCIAL FUTURE

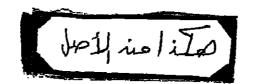
We are pleased to announce the launch of the **ARROWS** YOUNG COMPANY OF THE YEAR **1989 AWARDS** The presentation of which will be made on May 19th 1989 at a

uncheon to be held at the Cipriant Hotel which is set on the banks of the Grand Canal in the heart of the beautiful city of Venice. The ten finalists and their guests will be transported in the style their efforts richly deserve about the sumptnous splendour of a specially chartered Concorde on what will be a memorable champagne occasion The winner's party will be guests of honour the following evening at a star studded gala dinner hosted at London's Jun on the Park.

ARROWS IN ACTION - FOR CHARITY

ing Company of the Year Award will this year enefit Barnardos, supporting their projects for young people, and we plan to present a substantial cheme to the charity on the gala night. Do you qualify? If your company was incorposated after 1973 and





UK COMPANY NEWS

Dawson up to £21m in busy period | Bemrose

rline

4

DESPITE RISING raw material prices and adverse exchange rates Dawson International, the Scottish textiles group best known for its luxury woollens, increased pre-tax profits by 11 per cent from £19m to £21.1m in the first half of the year. m the first half of the year.

Turnover rose to £179.8m
(£176.9m) in the six months to
September 30. Earnings per
share increased to 8.7p (7.7p).

An interim dividend of 2.65p
(2.4p) is declared.

Mr Ronald Miller, chairman
and chief executive, said that
the Scottish knitwear and

and chief executive, said that the Scottish knitwear and clothing companies experi-enced a "very busy half year" despite the increase in cash-mere and lambswool prices and the impact of the strong pound on exports. Sales from these companies rose to £48m

Dawson was recently forced to increase the price of its lux-ury woollens by 20 to 25 per cent. As a result orders are presently lower than at the same time last year, said Mr

Miller, although sales from stock are still buoyant. The combination of rising The combination of rising raw material prices and prob-lems in securing cashmere sup-plies from China left fibre pro-cessing with static sales at £60m. Dawson also suffered from the swing against Shet-land-style knitwear.

By contrast Mr Miller described the intregation of Morgan and Duofold in the US as "very successful". The US businesses increased sales to businesses increased sales to 259m (253m), although sales rose faster — by 20 per cent — in local currencies.

Dawson has restructured its interests by weeding out weaker areas of activity, such as KSW, the loss-making hand knitting business in West Germany. The cost of closures and disposals was included in an extraction of the cost o extraordinary item of 55.8m.
Earlier this month the group announced the reorganisation

of its activities into four divi-sions.

Ronald Miller:very busy half

• COMMENT

So far Dawson has emerged comparatively unscathed from the uncomfortable combination of rising raw material prices, cashmere shortages and strengthening sterling. The immediate outlook is rather less reassuring. The group's

spinning mills already bear the burden of retailers' bearishness for 1989. The Chinese authorities show no sign of restoring order to the chaos of the cash-mere trade. And it remains to be seen whether its luxury woollies can withstand yet another price rise. Dawson has, however, enlivened its market-ing by working with fashion designers like Oscar de la Renta. It is also benefiting from the vogue for wealthy American matrons to change their environmentally unsound fur coats, to cashmere. The fur coats, to cashmere. The recent reorganisation – and removal of poor performers – has reinforced the management structure. The group is expected to muster a modest rise in profits to £48m for the full year. But the City's suspicions towards textiles should ensure that the shares – stable at 197n vesterday – should ble at 197p yesterday — should stay on a prospective p/e of 10. Unless, of course, Dawson becomes embroiled in yet another bout of bid rumours.

pays £7m for Henry Booth

By David Waller

BEMROSE Corporation, Derby-based specialist printer, is spending £7.1m to acquire Henry Booth, a Hull-based printing group which supplies British Bail with magnetic strip tickets, and at the same time is restructuring its US

In the ten months to the end of September, Booth made operating profits of £897,000 on turnover of £7.82m, and at the end of that period, net assets stood at £3.33m.

assets stood at £3.33m.

The company is being acquired for £2.35m in cash and the issue to the vendors of 2.2m new Bemrose shares. Of these, 870,000 have been condi-tionally placed by S.G War-burg & Co.

burg & Co.

The restructuring of the US
operations is designed to simplify management of the businesses and reduce Bemrose's

borrowings in the UK, thus paving the way for further acquisitions.

Bearose USA, a company which supplies advertising and promotional products, will become a subsidiary of its 50 per cent associate, Bemrose Yatterton, Initial consideration will be US\$14m (£7.6m) - \$11m in new Bemrose Yatterton shares and \$3m in cash. In addition, BYI will repay to Bemrose \$4.63m of loan notes.

GrandMet |

Grand Metropolitan, drinks and food group, said 85.3 per cent of shares in Pillsbury had been tendered in favour of its \$5.23bn (£2.84bn) takeover bid. GrandMet extended its \$60 per share offer until midnight New York time on Friday.

This advertisement is issued in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited ("The Stock Exchange"). Application has been made for grant of permission to deal in the Unlisted Securities Market on The Stock Exchange in the undermentioned. The Stock Exchange in Dublin and London in the undermentioned issued and to be issued Ordinary Shares. It is emphasised that no application has been made for these securities to be admitted to listing.

CAPITAL LEASING GROUP plc

(incorporated in the Republic of Ireland under the Companies Acts 1963 to 1982, Registered Number 96157)

Capital Leasing Group provides and arranges leasing and lease purchase facilities

PLACING

DCC CORPORATE FINANCE LIMITED of 5,667,188 Ordinary Shares of IR10p each at IR44p per share payable in full on application

Share Capital

Issued and to be issued fully paid

Ordinary Shares of IR10p each

A proportion of the shares being placed is available to the public through the market until 3.30 pm on Friday 2nd December 1988. Particulars relating to the company are available in the Extel Statistical Services and copies of the Prospectus may be obtained during usual business hours up to and including 14th December 1988 from: including 14th December 1988 from:

DCC House, Stillorgan, Blackrock, Co. Dublin.

J. & E. Davy

Davy House, 49 Dawson Street, Dublin 2.

Authorised

IR£3,500,000

The Irish Stock Exchange 28 Anglesea Street, Dublin 2.

DCC CORPORATE FINANCE LIMITED DCC CORPORATE FINANCE LIMITED 103 Mount Street,

London W1Y 5HE.

Panmure Gordon & Co. Limited

9 Moorfields Highwalk London EC2Y 9DS.

Company Announcements Office The international Stock Exchange. 46 Finsbury Square, London EC2.

30th November 1988

Stake sale proceeds lift Premier Oilfields

DESPITE THE weaker oil tion programme." price, midway net profits at Premier Consolidated Oilfields rose 35 per cent to £8.19m thanks to the sale of its stake in fellow oil independent London & Scottish Marine Oil (LASMO). Except for a £5.13m extraor-

dinary credit from the disposal of Lim shares shortly after British Gas's dawn raid on LASMO in September, net prof-its for the half-year to end-Sep-tember would have been

in Video

 $\mathbb{R}^{n \times n \times n} \cong \mathbb{R}^{n \times n \times n \times n}$

tember would have been £3.06m (£6.05m).

Mr Roland Shaw, chairman, stressed Premier had continued to operate profitably in the face of sharply lower sterling oil prices, which averaged £8.38 per barrel against £11.28 in the comparable period. He saidcomparable period. He said: "We are generating substantial cash flow, entirely adequate to support an expanding explora-

investment company, made

£12.24m before tax, compared

with £5.39m in the equivalent

investment income rose from £6.29m to £12.86m, about £10.7m of which represented

the return on B&C invest-ments. Interest payable fell

in B&C, which accounted for 80

per cent of its assets, to con-centrate on a string of opportu-

nistic investments, from property to special situations.

Mr Peter Buckley, Caledonia's chief executive, said

from £1.58m to £521,000. Just over a year ago Cale-donia sold its 31 per cent stake

period.

The company struck a confident note about the first exploration well currently being drilled in its 3,600 sq mile con-cession off the coast of Thailand. An announcement is expected within two weeks. Petrofina has a 45 per cent

interest in the area under a farm-out arrangement.
There were also indications yesterday that reports of encouraging results from BP's latest appraisal well on the Wytch Farm offshore extension, in which Premier has a 12.5 per cent interest, were

Premier is currently involved in the drilling of seven wells. During the period, production from the North Sea Thistle and Deveron oilfields declined but at a slower rate than expected. Wytch Farm

erence shares in four equal instalments would provide a steady stream of fanding for

increase in the gross coupon on the B&C preference shares

- from 5.75 per cent to 7.5 per

cent - would cover the loss of

income once the first tranche

was redeemed on December 31, and provide a cushion against the risk of low initial returns

on more speculative invest-

Operating profits on trading activities in the six months declined from £909,000 to

£850,000, following the disposal

of Urquhart Engineering in

Earnings per share advanced to 9.4p (3.95p) and an interim dividend of 3.5p (2.5p) was

production, projected to rise to 64,000 barrels per day by the end of next year, was steady at

Turnover dropped to £11.51m (£14.23m) despite a 6 per cent rise in producing rates to 7,030 (6,620) b/d. Operating profits were £4.32m (£6.73m). Earnings per share came out at 0.79p

• COMMENT

While acknowledging that Premier's prowess at stock market dealing has become indubita-ble (the LASMO profit follows a 23.66m gain on the sale of a Tricentrol stake in the last full-year figures), many observ-

ration from a company whose exploration record to date has been middling at best. How-ever, a few feel inclined to give the company credit for the particularly enthusiastic note it is striking at the moment about the Thailand well. On the basis of this, and the encouraging indications about both the Wytch Farm offshore and onshore extensions, these peo-pleincline to the view the mar-ket has taken cynicism about-Premier too far and the shares, which have underperformed those of the company's peers for some time, really should be

ers continue to withhold admi-



Racal Telecom Plc

Global Offering 200,791,110 Ordinary Shares

Amber Day expansion

B&C dividends boost

Caledonia Inv to £12.2m

DIVIDENDS on its holding of British & Commonwealth preference shares helped more than double prestar profits at Caledonia Investments in the six months to September 30. The added that a proposed increase in the gross coupon

AMBER DAY Holdings, clothing manufacturer and retailer, returned profits of 2503,000 pre-tax for the 53 weeks ended July 30. That was an advance of £348,000 on the preceding 60 week period. The directors said the improvement partly reflected the steps taken in previous years to restructure the group.

They added that this took no acquisition of Barrie Menswear (London) or the proceeds of the subsequent one for three rights

Turnover for the 53 weeks totalled 28.59m (£10.08m), while earnings per share amounted to 0.95p (losses 0.72p).

National Home Loans Standard Home Loan Interest Rate

With effect from 1st December, 1988, the following interest rates will apply for existing endowment/pension loans: FOR HOUSE PURCHASE 13.75% APR 14.7% FOR REFINANCING 14.25% APR 15.2% For repayment loans add 1/4% to these rates.

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Forfurtherinformation contact: The National Home Loans Corporation plc St.Catherine's Court, Herbert Road, Solihull, West Midlands 8913QE

Dresdner Finance B.V.

U.S.\$ 350,000,000

Dresdner Bank

account of the benefits which would flow from the £5.5m

This portion of the offering was offered in Europe

140,791,110 Ordinary Shares

This portion of the offering was offered in the United Kingdom

16,620,000 Ordinary Shares

Goldman Sachs International Limited

NM Rothschild & Sons Limited

Banque Paribas Capital Markets Limited

Dreedner Bank Aktiengeselischaft

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Hoere Govett Corporate Finance Limited

SBCI Swiss Bank Corporation

Goldman Sechs International Limited

Smith New Court Agency Limited

Daiwa Europe Limited

Investment banking

4,338,000 American Depositary Shares Representing 43,380,000 Ordinary Shares

This portion of the offering was offered in the United States

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Bear, Stearns & Co. Inc. The First Boston Corporation Dillon, Reed & Co. Inc.

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Donaldson, Lufkin & Jensette Lazard Freres & Co. Prudential-Bache Capital Funding

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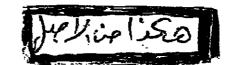
Global Co-ordinator Goldman Sachs International Limited

Joint Financial Advisers

Goldman Sachs International Limited

NM Rothschild & Sons Limited

October, 1988



JOBS

Mix-up • Finance head, mentor, economist

By Michael Dixon

WAKENED by the telephone at 3am, one of the Jobs column's former colleagues was only mildly surprised to hear an American bidding him good evening. After all, anyone with work interests spanning several countries is any to precise countries. apt to receive occasional calls from overseas contacts who have miscalculated the difference in time.

But he was electrified by what the American told him next. It was that his sleepy voice was being broadcast live on a radio programme somewhere in the United States, whose millions of listeners progetly wanted his

States, whose millions of listeners urgently wanted his answer to a certain question.

Feeling flattered, he tried to imagine what aspect of his journalistic specialism—industrial affairs—so many US citizens could be so keen to learn about. On hearing the question, however, he

the question, however, he gasped and hung up. It was:
Is Paul McCarrney dead?
When he awoke in the daylight he decided he must have been dreaming. But he soon found otherwise. From his return home that night until he had his telephone number changed, his evening leisure hours as well as his sleep were increasingly ruined by sundry Americans ringing up. sometimes on transferred charges, wanting to know the selfsame thing

It transpired later that the curious question about the Beatle in the night-time arose from a rumour in the US that the famous pop group had broken up because Paul McCartney had died. It was said that, although his death was being kept secret. fans could get confirmation from a London telephone number hidden on the cover of one of the Beatles' albums. The number just happened to belong to poor Victor Keegan of the Guardian.

Which raises what may appear to be the curious question of why I have told that tale.

My reasons are twofold.

The underlying one is that the story is relevant to something dozens of you readers have done in the past few days. But my prime aim is to assure a group of admirable assure a group of admirable workers in London that it

might have been worse.

A week ago they suddenly began receiving requests for a document from telephone callers who, on being told they had never heard of it, falsely accused them of working for Union Bank of Switzerland. The document turned out to be the species. turned out to be the survey of worldwide prices and pay which this column reported last Wednesday, saying it was available "free of charge

department, Banhofstrasse

45, 8021 Zurich, Switzerland; telephone (01) 234 2434." While that was indeed the Zurich number the bank had given me for inquiries, at least 60 readers somehow concluded it was a London number. Why they did so, I can only speculate.

As they are Jobs column readers it surply carnet he

readers, it surely cannot be through stupidity that they failed to infer that a Zurich address was likely also to have a Zurich telephone number. I prefer to believe it was super-intelligence which led them to decide that, although written orders for the survey had to be sent to Switzerland, requests could be phoned to the Union Bank's London branch.

In which case, it is a pity that they did not check the result of their brilliant reasoning with the telephone directory. For their calls fell on the ears of the staff of Citicorp Investment Bank's data centre, increasing their workload somewhat.

Fortunately, it seems that Citicorp's data experts did

Even so, there is no doubt who is principally at fault. If ambiguity arises in a piece of writing, the writer must bear the blame. I am sorry.

not mind overmuch. "For a time, we thought we must have been merged with an

employment agency without being told," a spokesman said. "But once we got used to it we had some highly amusing conversations, I can tell you."

Going public
HEADHUNTER John Reid
seeks a financial director for
a food industry group in
England's eastern counties
which is planning a public
quotation 18 months hence.
Since he may not identify his
client, he myonises to abide client, he promises to ahide by applicants' requests not to be named to the employer at this stage. The same applies to the other headhunters to be mentioned later.

The recruit will be on the nain board and responsible for all the financial and accounting activities of the holding company, whose dozen varied subsidiaries have a turnover of more than £50m and upwards of 450 employees. While budgeting and control are good and control are good, improvements are needed in

improvements are needed in systems and reporting.

Treasury work will be a key part of the job. A high proportion of the group's sales are seasonal, and 10 per cent are overseas backed by foreign credit.

Besides brooking here to

Besides knowing how to take a business to market, candidates need to be

qualified accountants with commercial experience broad enough to understand the operations and people lying behind the figures. They should already have success as financial managers in a making company.

nublic company.

No salary is quoted, but my estimate is about £40,000.

Other benefits include stock options and car.
Inquiries to Mr Reid at

Executive Search, SA Symons St, London SW3 27J; telephone (yes, it is London this time) 01-730 0137.

Career restorer NOW to a senior consultant's post in the business for which – despite efforts by numerous readers of this column - there still appears to be no better name than

"outplacement".

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Contact Jane Almond. LONDON HONGKONG MIDDLEEAST SINGAPORE SYDNEY

onathan Wren

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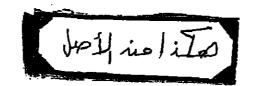
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London c.£25,000

Our client is a substantial UK business with a multi-billion pound turnover. It is now on the point of large scale restructure and this will result in the formulation of three progressive new companies. Each organisation will have responsibility for its own treasury function and will cultivate in-house expertise in this area.

The appointed candidates will assume senior dealing roles within these 'greenfield' treasury environments, and will have particular responsibility for all funding activities and sterling transactions. Reporting initially to the Banking Manager and subsequently to the Head of Treasury, the job-holders would have considerable scope to work on their own initiative, and to help tailor the treasury

KPMG Peat Marwick McLintock

70 Fleet Street, London EC4Y 1EU

Executive Selection and Search

operations to the changing needs of the organisation. The role may ultimately require involvement in foreign exchange transactions so a broad understanding of exposure management would be ideal.

To succeed in this demanding position, applicants will need to demonstrate a high level of self-motivation and flexibility, in addition to numeracy and excellent communication skills. A high standard of education followed by a minimum of three years' dealing experience preferably gained within a large PLC or bank, is pre-requisite

Please write in confidence, quoting reference 8621/4 to Hilary Douglas.

Compliance Director

Global Securities House

Our client, one of the leading US securities houses, invites applications for the post of Compliance Director.

This position will become available in early 1989 due to the planned return to the US of the present incumbent. It is, without doubt, one of the most outstanding opportunities to become available in this field for some time.

As one of the few truly global securities houses, our client is extensively involved in all major products and markets. Of particular interest is its operational strength throughout the European Community and Switzerland. It has a young, dynamic management team responsible for and committed to continued expansion worldwide. The Compliance Director will be an integral part of this

Whilst the Compliance Director will inherit a well established and developed function, there is scope initially to raise further the profile of compliance throughout the UK operations. The role will then quickly develop to include responsibility for Europe, in a climate of rapid regulatory change.

This position will be attractive to talented individuals with ambition and flair looking for career growth in a dynamic environment. Candidates should have a professional background and practical experience of the compliance function. It will be of particular interest to experienced compliance officers looking to assume additional responsibility in a larger organisation. However, individuals with sound compliance knowledge from the accountancy profession or a regulatory background may be considered. Personal qualities, including authority, presence and analytical skills are essential. The successful candidate must be capable of further promotion within the global management structure of this multidisciplinary securities house.

Candidates should not consider their current salary to be a limiting factor.

For a confidential discussion regarding this appointment, please contact Paul Wilson or Karin Clarke on 01-831 2000. Alternatively, write to them enclosing career details at Michael Page City, 39-41 Parker Street, London WC2B 5LHL



International Recruitment Consultants London Paris Amsterdam Brussels Sydney

ACQUISITIONS

MANAGER

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We're committed to an aggressive programme of international expansion through acquisition—our prime target areas being Europe and North America. Our recent acquisition of the U.S.A.'s largest household removals company is a perfect example of our intentions. We're now seeking an Acquisition Manager to assist in all aspects of the strategy and personally manage projects from research to completion.

Working closely with NFC's four main operating divisions, your key tasks will be candidate selection and analysis; preparing due diligence reports; reviewing competitor takeover activity and organising research and investigations. The need to make personal contact with acquisitions candidates will mean regular overseas

ideally you're aged mid 20's to early 30's, a qualified accountant experienced in corporate finance work with a major practice which has included M&A projects. Your track record will demonstrate quite clearly that you have the stature, the credibility and the strategic talent for this high-profile role. At least one other. European language is essential.

The career prospects with NFC are outstanding. So too are the rewards we're prepared to offer. With a generous salary and bonus package comes a profit share scheme and share purchase opportunities offering interest free loans for immediate purchase and an additional one share free for every three purchased on our SAYE scheme:

Please send a full CV to Mrs Anne Yeomans. Personnel Manager, National Freight Consortium, The Merton Centre, 45 St Peters Street, Bedford MK40 2UB; or telephone her on (0234) 272222.



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£22,000 £30,000

INDUSTRIAL SERVICES COMPANY - SUBSIDIARY \$2 BILLION T/O GROUP

Applications are invited from candidates aged 25-35, with a minimum of 3 years practical analytical experience relating to marketing and sales growth. At least 1 year of which must have been acquired in an organisation utilising modern marketing analysis methods. The successful applicant will take total responsibility for assembling and collating information to form a data base on customers, markets, acquisitions and financial analysis. Close liaison will be maintained with heads of these areas. Up to 10% away travel will be necessary. An understanding of computer modelling and an enquiring and commercial mind are important as is the capacity to warrant further promotion in the U.K. or overseas. Initial salary negotiable, £22,000-£30,000, plus car, contributory pension, free B.U.P.A., assistance with removal expenses if necessary. Applications in strict confidence under reference MA 4644/FT, to the Managing Director: C.J.A.

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Paul Maraviglia ext 4676

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Patrick Williams ext 3694

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COMPLIANCE OFFICER
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Successful and highly respected city based Stockbrokers require a young compliance officer (with legal, commiance or accounting background) to work in a friendly and professional tens, who will provide you with excellent experi-

> Emily Hall 01-255 1555

SOMATHIE ELL

Regional Banking

Leeds

Manager

As part of its regional strategy Royal Trust Bank has established regional offices in Bristol, Manchester, Ipswich and Leeds. We are seeking to recruit a Regional Banking Manager in Leeds with at least 10 years UK Clearing bank experience, with particular emphasis on UK corporate lending.

The successful candidate will have the following attributes:-

- Local knowledge of Leeds and the North East
 Good interpersonal and communication skills
- * Good marketing experience

★ Ability to work on own initiative
★ Age 30-45 with ACIB qualification

Salary will be negotiable and benefits will include a company car, mortgage subsidy, pension and life assurance, private medical cover and bonus plan.

Please write in confidence with career details to:

J. A. Newman, Senior Associate Director Royal Trust Bank, Royal Trust House 48-50 Cannon Street, London EC4N 6LD. ROYAL
TRUST
Royal Trust Bank

FUND MANAGEMENT OPPORTUNITIES

Equities & Fixed Interest London SW1 £ Negotiable

Financial Sector Human Resources Our client, the asset management subsidiary of a long established and broad ranging UK services organisation, is undergoing a period of controlled expansion.

services organisation, is undergoing a period of controlled expansion.

Opportunities exist for numerate and well qualified (graduate or equivalent) individuals at the level of:

* FUND MANAGER * ASSISTANT FUND MANAGER * FUND MANAGEMENT TRAINEE

The Fund Manager position requires experience of UK Equities and Fixed Interest markets gained over at least 5 years. At the Assistant level International Fixed Interest exposure over 2 or more years would be advantageous. The Trainee should have a keen awareness of current financial markets and preferably some related experience.

In each instance some overseas travel may be required and an attractive salary will be offered taking account of individual experience and abilities.

If you would like to discuss a new challenge for 1989 please send a detailed CV to Derek Burn, Partner, MCP Management Consultants or telephone 01 242 3665 day, or 01 229 0063 evening/weekend for further details. REF: FM01188.

MCP

11 John Street, London WCIN 2EB.

BANKING OPPORTUNITIES City and West End

CREDIT ANALYSTS/MANAGERS
Corporate, Institutional & Sovereign Risk

MARKETING OFFICERS/MANAGERS
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Opportunities Countrywide

If you are considering a move and would like to discuss the options, please contact one of our specialist consultants for an informal discussion.

WEST END: 2 Swallow Piace London W1R 7AA Tel: 01 408 1694 Fax: 01 409 3058 CITY: 25 City Road London EC1Y 1AA Tel: 01 256 5041 Fax: 01 374 8848



1981 Your or count year, rentain the Box of Section

EQUITY ANALYSTS LIGHTLY EXPERIENCED (18 MONTHS)

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There are many small stockbrokers who might claim to aspire to an Extel rating for their research, as an analyst you will know that aspirations are not enough.

Would you enjoy a more measured performance in terms of the revenue your research generates? Are you able to effectively present your research to the salesteam on a regular basis? Are you encouraged to have direct client contact? Does your present role confine you to your desk?

Our client is an international stockbroker whose research effort is directed from London. They are strongly committed to expansion of research-based equity business. This house encourages analysts to take a "big-picture" view in their particular sectors and to take an active interest in the sales desk. You should have a minimum of 18 months analysis experience, the following sectors are of particular interest:— Retail, Insurance, Electronics and Contracting/ Construction. An analyst who has specialised in the German Equity sector is also sought.

Please telephone Veronica McPake on 01-377 1600, enquiries dealt with in strict confidence or send a CV to:

Recruitment Matters Ltd.

15 Great Eastern Street - London EC2A 3EJ

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Our parent Company, Ætna Life and Casualty, was founded in the United States in 1853 and is now one of the world's largest publicly-quoted insurance groups, ranking among the 15 largest U.S. corporations. Ætna launched in the U.K. in 1985 and has under management funds in excess of £429m. Our Unit Trust Fund performance gained us a 'Money Management' performance award in 1987. Exceptional growth demands exceptional people, and we are now seeking further personnel for our Product Marketing Division.

Unit Trust Assistant

Attna's development of products for Europe has given rise to a new position assisting the Unit Trust Executive in the development of new unit trust products. You will also give technical advice on unit trusts and related aspects of the Financial Services Act to company representatives, brokers and clients. You will prepare performance statistics and co-ordinate the production of interim and annual reports for Ætna's 16 unit trusts.

Product Development Assistant

Assisting the Product Development Executive in developing the servicing requirements and procedures for Ætna's range of life and pensions products, you will be responsible for producing specifications which meet the marketing strategy and technical requirements for products, including Financial Services Act compliance. Once some experience has been gained, there will also be scope for involvement in new product development.

The successful candidates will be educated to at least G.C.E. 'A' level standard, and possess a minimum of two years' relevant experience. For the Unit Trust appointment, this experience will have been gained indice technical or administration department of a unit trust company, or within a government or regulatory department. Sound knowledge of unit trusts and familiarity with the effects of the provisions of the Financial Services Act are also essential. Good technical knowledge is also required for the appointment within Product Development and, additionally, exposure will have been gained of sales and marketing aspects.

The rewards will be a financial sector salary and benefits package with non-contributory pension afterns, he assurance and subsidised mortgage. If you are ready to take the next step in your career, please religions. Addison Thompson for more information about the Unit Trust appointment, or Heather Elliner interper of Product Development. Afternatively, write sending a full c.v. with details of current remuneration of Marion Flower, Personnel Executive, Atma UK, Atma House, 2-12 Pentonville Road, Islington, London N1 9XG. Telephone: 01-837 6494.

Ætna

SOCIÉTÉ GÉNÉRALE MERCHANT BANK PIC

FRENCH AND UK EQUITIES

Sales Executives Sales Traders

The Investment Division of the Merchant Bank, a member of the Securities Association and of the International Stock Exchange, seeks to augment its

existing equities team.

Registered Representatives (General) should have a minimum of two years experience of selling French equities to the UK and/or selling UK equities to continental Europe.

Fluency in French would be a distinct advantage.

If you would like to be considered for these appointments, please send full career details to:

james Taylor-Dickson, Senior Associate Director, Société Générale Merchant Bank plc, P.O. Box 61, 60 Gracechurch Street, London EC3V OET.

ANALYSTS - FUND MANAGERS -STOCKBROKERS

A City-based investor relations Company is seeking an additional executive to serve its growing international client base.

The successful candidate is likely to be a graduate with experience in fund management, stockbroking or merchant banking. Some international travel is involved and a knowledge of foreign languages would be an advantage. A high degree of self motivation should be combined with good communications skills plus the confidence and maturity to relate to clients at board level. Responsibilities will include the development and execution of global investor relations programmes, in-depth research and liaison with fund managers, analysts and stockbrokers.

An attractive, performance-based remuneration package is offered with the opportunity to share in the Company's growth.

Write Box A1072, Financial Times, 10 Cannon Street, London ECAP 48y

FUND MANAGEMENT STRATEGY AND MARKETING

A challenging opportunity to gain experience in Trustee reporting and fund management marketing

Our client has an opening for a candidate who is already working in Investment management and is keen to develop the skills necessary for marketing.

As an Assistant Manager within the Company's highly successful investment team, the job will involve reporting to existing clients, at board level, on investment performance, it will also involve the presentation of the Company's services.

the presentation of the Company's services to prospective clients. The Company has a substantial and fast-growing fund management service, which has been built upon an outstanding track record in investment performance.

This is an ideal opportunity for those seeking to develop their career by gaining an overview of asset management and an

understanding of global investment strategy. The position has excellent promotion prospects and would ideally suit a person wishing to make their career within the marketing function. The position carries an attractive salar

The position carries an attractive salary and benefits package (including a company car and low interest mortgage) and excellent prospects. To apply please write in complete confidence to:

Michael Thompson,
John Sears and Associates,
Executive Recruitment Consultants,
2 Queen Anne's Gate Buildings,
Dartmouth Street, LONDON SWIH 9BP
or telephone 01-222 7733 for a
graliminary discussion.

ohn Sears

CAPITAL MARKETS FINANCIAL STRATEGIST £40,000 + CAR + PACKAGE

On behalf of a leading International Securities Organisation, we seek to recruit a highly experienced, dynamic Financial Strategist with a proven track record of between 5-10 years gained within the financial sector. Preference will be given to candidates who possess an Honours Degree in a quantitative analytical subject such as Mathematics Statistics or Physics. You will have an indepth knowledge of Fixed Income and the Eurosecurius market in general and your analytical skills must encompass a high level of computer fiteracy on a VAX mainframe and C programme in particular. You will be required to establish your personal presence immediately whilst providing a very high level of support.

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professionals with a continuous of how our executive clients in overtised vacancies by contacting us meeting without cost.

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LBOs, MBOs, MBIs STRUCTURED FINANCING to £35,000

Our client is a major US banking group with broad based Corporate Finance activities and a significant presence in the marketplace. Due to sustained growth in the middle market LBO/MBO and MBI sector an additional business originator is currently sought. This is a diverse role with responsibility for the origination, negotiation, structuring and closing of transactions, using the latest financing techniques, including taking outly in the client company. Development of new business will be enhanced by must hold a degree, have a thorough credit training and be able to demonstrate proven practical experience in this very competitive market.

Please contact Loretta Quigley. Telephone 01-606 1706, or write to her at Anderson, Squires Ltd., Financial Recruitment Specialists, 127 Cheapside, London EC/V 6BU.

Executive Division

Anderson, Squires

CAPITAL MARKETS OPPORTUNITIES

A major European Bank, committed to long term expansion of its capital markets activity he conton invited to long term expansion of its capital markets activity in London, invites candidates to apply for the following

Overall remuneration will reflect the importance the Bank attaches to these positions and will include a generous base salary and profits related bonus,

SENIOR SWAPS SPECIALIST

The Bank has decided to develop a significant role in the market for swaps and derivative products, with emphasis on ECU, and will allocate sufficient capital to support a trading inventory of annual angulars. capital to support a trading inventory of swap positions.

The ideal candidate will have at least four years experience with one of the leading firms specialising in this field and will be enough to set up and leading firms specialising in this field and will be mature enough to set up and manage all aspects of this activity: trading, portfolio management,

MANAGER - INSTITUTIONAL SALES

The Bank has a dominant position for securities distribution in its domestic market and has a strong contains of the research. It actively market and has a strong reputation for the quality of its research. It actively traders and makes markets in those euro-securities where it has acknowledge amortise and is developing the developing and in the securities where it has acknowledge expertise and is developing a European network of affiliated stockbroking units. The Bank's research product is being broadened to provide in-depth coverage of euro-ecurities and domestic European securities.

The ideal candidate will have at least seven years securities sales experience which will allow him to build a team, integrated with the Bank's traders and research specialist, to develop sales of a wide range of euro-securities and European equities and bonds, primarily to UK-based institutional investors.

EXPERENCED EUROSECURITIES DEALER

The Bank is expanding its secondary market trading team and is looking for a seasoned dealer with at least five years experience, preferably in ECU and

Applications, inclustrict confidence. ing full career details and current salary, will be treated in tite Box A1069, Financial Times, 10 Cannon Street, London



niversity of Durham

DIRECTOR OF THE BUSINESS SCHOOL

Applicates are invited for the post of Director of the Univers of Durham Business School, tenable from 1st Oct. 1989, or as soon as possible thereafter.

Business School has achieved rapid growth over the ars (current income approximately £2½ million). past four expansion is planned into the 1990s, both in Europe Continu and ove

uccessful candidate will provide energetic and imaginate leadership in the next phase of development and ent the School inside and outside the University. Applications, a wide range contacts in higher education, commerce, industry and erience at senior level in at least one of these areas. recente

appointment will be for a period of five years in the first insince, and may be extended for a further fixed period. The sale range will be negotiable when the post is offered, in a range minum £23,380, average approx. £28,000.

pather particulars from the Registrar and Secretary, University of Durham, Old Shire Hall, Durham, DH1 3HP (Tel. (0) 374 2938) to whom applications (12 copies), naming three reces, should be sent by Friday, 6th January, 1989. (Candidaes outside the British Isles may submit only one copy).



Traded Options Institutional Sales

Cazenove & Co. wishes to enhance its service to institutional clients in traded options and is seeking to recruit a specialist salesman.

Concentrating exclusively on traded options sales, the successful candidate will have full technical and analytical support.

QUALIFICATIONS

♦ Candidates are likely to have worked in a major securities firm transacting traded options business for institutional clients.

REMUNERATION

SELECTION

Cazenove & Co. wishes to attract candidates of the highest calibre and will offer appropriate remuneration and excellent long term career opportunities.

> Please write in confidence quoting reference G4504 54 Jermyn St, London SW1Y 6LX.

SPECIALISTS IN SENIOR MANAGEMENT SELECTION

01-493 3383

Assistant Loan Manager

PALL MALL



An opportunity has arisen for an ambitious young corporate banker in the dynamic environment of our Pall Mall office. You will provide a key relationship management role to the small corporate sector including the development of new business.

You should be an ACIB with up to five years experience, preferably in retail banking, with good credit assessment and judgemental skills and experience of charged securities.

This position demands a high degree of interpersonal skills and professionalism.

Opportunities for career development within Hambros Bank Limited are excellent.

The preferred age range is 25-30 vears.

A competitive salary and range of benefits is available for this position. Please write enclosing a full CV to Mr. E. Harvey, Manager, Hambros Bank Limited, 67 Pall Mail, London SWIY SEU. ---

Shepherd Little & Associates Ltd

Banking Recruitment Consultants

EUROPEAN EQUITY SALES

A major international investment bank is seeking to build its European Equity Sales Force. Applicants will specialise by country rather than industry — in particular, France, Germany and Switzerland. If you have a proven track record selling European equities to U.K. institutions from a recognised City bank then please call for further details.

Please contact Christine Clayton

U.K. LENDING — ASSISTANT MANAGER

One of the world's largest banks is seeking a new lending officer for its London Branch. Candidates, aged between 27 and 35, should be graduates with some of their training from within a clearing bank in helping the bank to further develop its business in the U.K., they require a combination of sound credit and business development skills.

Please contact David Little

CREDIT ANALYST

Our client, a prestigious European bank, is looking to recruit a young credit analyst for their Corporate Banking Department. Applicants should preferably have the A.C.I.B. exams, American bank credit training and a minimum of 2 years' experience. The job will include some client exposure and has excellent prospects for the ambitious.

Please contact Caroline Huddart

ASSISTANT COMPLIANCE OFFICER One of our clients, a leading City based European bank, is currently seeking to recruit an Assistant Compliance Officer. Your responsibilities will include the day to day running of the Compliance Department and assisting the Head of Department with various tax obligations of the bank. Applicants should have either A.C.A. or A.C.C.A. qualifications and have had previous compliance experience gained from within an international bank. Please contact either Brenda Shepherd or Simon Pape

CREDIT ADMINISTRATION **c£25,000 + Benefits** We have an opening for a graduate or A.C.A. with fluent German to join a new department of an established international bank in the City. Experience will be required of loan reviews, credit administration and credit analysis for secured lending to high net worth clients. This is an exciting opportunity to help set up and possibly take over an expanding area with international travel involved.

Please contact either Brenda Shepherd or Simon Pope

Our client, a highly respected international bank, is seeking to increase its share of the fixed income market. They are recruiting a number of people who have at least two to three years' experience of fixed income sales, particularly in U.S. Dollars, Deutsche Marks and Japanese Yen. Applicants must be high income producers and team players.

Please contact Keith Sneigrove

Ridgway House 41/42 King William Street London EC4R 9EN Telephone 01-626 1161

Banking Executive

Hill Samuel Bank Limited, one of the City's leading Merchant Banks, is seeking to appoint a Credit Analyst to join its Property Lending team within the Commercial Banking Division.

The suitable candidate is likely to be aged 22-28, probably currently working within a Clearing or similar bank environment and who has had general experience in most aspects of credit assessment. Preferably applicants will have passed their banking examinations or be well on the way to doing so. This post offers good promotional prospects for the right candidate.

In addition to a competitive salary, we offer excellent fringe benefits including profit share, subsidised mortgage and loan schemes, noncontributory pension scheme, free life assurance and BUPA.

Please send a full curriculum vitae quoting reference AWC in strictest confidence to:

> Mrs Anne Dunford, Manager - Personnel Department, Hill Samuel Bank Limited, 100 Wood Street, London EC2P 2AJ.

HILL SAMUEL

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SALES EXECUTIVE Natural Resources

W. I. Carr, the international stockbroking arm of Banque Indosuez, require a sales executive to join a well established, research based Natural Resources team. We specialise in global analysis of metals and oil markets as well as the related companies. Through our subsidiary company in Canada we also cover forest products.

Applicants should have at least two years' experience in the area and good institutional client connections.

The remuneration package will be fully competitive and will reflect the experience and potential of the applicant. Please reply, in confidence, attaching detailed curriculum vitae to:

Chris Orchard, W. I. Carr Group, No. 1 London Bridge, London SE1 9TJ. Tel: 01-378 7050

W-I-CARR



A WEST END BASED BRITISH REGISTERED BANK

Seeks suitably qualified staff for its expanding activities in the following Departments.

Trade Finance Department - Officer

Age to 35 yrs Applicants must be presently occupying a supervisory, checking and signing role and will be well versed in all aspects of Trade, Letters of Credit, Bill Discounting etc., with a complete understanding of U.C.P.

Advances Department - Securities Officer

Age to 25 yrs Applicants will have a Clearing bank background and be capable of completing "in house" all standard forms of security. Ability to liaise with lawyers on cross border or the more complicated facility and competance to construct detailed facility offers is a prerequisite.

Advances Department -- Analyst

Age to 25 yrs
Applicants will be formally trained with exposure to UK commercial trading clients. Must be able to spread and write clear reports on Balance Sheets and construct corporate cash flow profiles etc.

Central Filing Clerk

Will be an experienced person able to establish and run a centralised filing system covering all aspects of the Bank. Must be familiar with the output from the various departments within a bank.

Attractive salaries together with the usual fringe benefits are offered, as well as the opportunity for further career development.

Please write and include your C.V. to the Managing Director, Private and Confidential, Box No. A1066 Financial Times, Bracken House, 10 Cannon Street, London EC4P 4BY

ROYAL LONDON

UK and Far East Fund Management Appointments

The Royal London has total assets under management in excess of £2bn, including insurance funds, pension funds and unit trusts. In preparation for major strategic developments in 1989, additions are being made to the fund management team.

From the outset, the successful applicants will be involved in research, stock selection and dealing, and will be expected to be able to fill positions of responsibility at an early stage. The remuneration package will be competitive, including a performance-related bonus, and prospects for rapid career advancement are excellent.

Applicants should be in their early to mid 20s and have at least an upper second class degree. A keen interest in international affairs and good interpersonal skills are essential.

If you are interested, please write enclosing cv to M. J. Yardley, F.I.A., Investment Manager, The Royal London, Mercury House, Triton Court, 14 Finsbury Square, LONDON EC2A 1DP.

UNIVERSITY OF BRADFORD THE MANAGEMENT CENTRE

Appointment of

The University is seeking a successor as Director of the Management Centre to Professor J.C. Higgins who will be retiring in 1989.

The Management Centre is one of Europe's oldest and largest business schools. The Director will be expected to have a thorough understanding of the environment within which business schools operate and the creative ability to develop strategic initiatives for the 1990's. The appointment may be made for a fixed term of not less than five years in the first instance, it will carry the title of Professor and the salary level will take into account the importance of the appointment. importance of the appoints



Further particulars may be obtained from the Acting Registrar, University of Bradford, West Yorkshire, BD7 1DP to whom applications should be sent by 14th january, 1989. An equal opportunity

Futures and Options Account Executives

As part of a planned expansion programme, our client, a ling futures and options brokerage house, wishes to recruit a number of high calibre Account Executives.

Candidates should have a proven track record of dealing with institutional and corporate clients, with a minimum of five years experience in the major futures, options and securities markets. Applicants should have the ability to make an immediate contribution to our client's business development

For individuals with the necessary drive and ambition, our client is offering an excellent opportunity for substantial client base development, backed by the resources of the world's largest clearer of futures and options contracts.

As you would expect, the salary package involved will be negotiable. Applicants should forward their details in strictest confidence to:

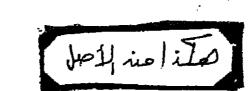
Andrew Grant Burson-Marsteller, 24-28 Bloomsbury Way, London WC1A 2PX.

Burson-Marsteller Financial

APPOINTMENTS WANTED

ENTHUSIASTIC QUALIFIED 21 YEAR OLD SEEKS EMPLOYMENT IN MARKETING

EDUCATION



INVESTMENT ANALYST

Norwich Union is one of the fastest growing insurance and financial services groups in the UK, a market leader and an equal opportunities

Norwich Union Fund Managers Limited, members of IMRO and managing total funds in excess of £12 billion, seek an Investment Analyst to join the research team which provides fundamental analysis and original research on equities. As a senior member of this team, you will have the opportunity to play a key role in its activities and future development.

Educated to degree level you should have at least 3 years' relevant experience. A sound analytical training coupled with an enquiring mind, good communication skills and a high level of self motivation are essential.

The post is in Norwich, a prime location within easy reach of the City, and the fully competitive salary is backed by a first class fringe benefits package including performance related bonus and comprehensive relocation assistance where appropriate.

Please send full career and salary details to: Miss Phyl Scott, Head Office Staff Superintendent, Norwich Union Insurance Group, Surrey Street, Norwich, NR1 3NG.



UK Corporate Finance Executive Major International Bank

Marketing

This leading international bank is expanding its corporate business presence in the UK and is seeking to appoint a marketing based banker to this key post in order to further develop the UK Corporate finance

The Executive will join the promotions group and play an important role in the marketing, development and execution of syndicated and commercial finance transactions to UK Corporate clients.

Candidates will be graduates with a strong background in analysing and assessing risk for corporate customers. This will be combined with considerable experience of marketing banking

Age around 35 to 45

products to UK Corporates, including new client development. Both your interpersonal and presentation skills must be excellent. Your style should be adaptable, outgoing and team oriented.

This is an exciting opportunity for a top quality candidate to make a significant impact on the growth of our client's UK Corporate finance business. An excellent remuneration package will be offered

Please reply in confidence, giving concise personal, career and salary details to: Michael Fahey Ref ER 135, Arthur Young Corporate Resourcing, 21 Conduit Street, London W1R 9TB.

Arthur Young Corporate Resourcing

FINANCIAL OPPORTUNITIES

Cambridge Appointments 232 Shoreditch High Street, London El 7HP

INTERNATIONAL

Meridien International Bank Ltd., is part of the ITM international

group of companies whose operations are primarily located in

the continent of Africa. The Bank has been set up, inter alia, to

develop a commercial banking network and due to the rapid

expansion of its activities in this area, it is now seeking the

following additional staff for its commercial banking units in

Experienced Overseas Bankers who have

• The ability to develop teamwork in a fast growing environment

Applicants in the age group 35-45 will be preferred though

candidates outside these parameters who have the energy and flexibility to perform in a demanding environment will be

Please reply enclosing a full C.V. and the names of 3 referees to

the Managing Director, P.H. Recruitment Ltd., 3 Shortlands.

BANK LIMITED.

01-377 6488

MERIDIEN

Previous African experience, preferably recent

● The ability to practise 'hands-on' management

Strong credit and marketing skills

Strong asset and liability control skills

A degree or professional qualification.

A results oriented approach

Hammersmith, London W6 8AL.

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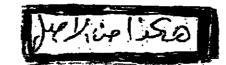
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COMMODITIES AND AGRICULTURE

Brussels set to pull the plug on wine lake

By Bridget Bloom, Agriculture Correspondent

THE EUROPEAN Commission in Brussels will shortly be in Drassels will shortly be given the green light to try to sell off Europe's wine lake, built up through years of over-production and currently amounting to 1m tonnes of alcohol, the equivalent of 12bm bottles of wine.

The agreement is being finalised just as new arrangements intended to control future ever-production of table wine enter fully into force.

The Commission hopes that, if the sales are successful, the new wine regime will start with a clean state, and prove more effective than the old

However, getting rid of the wine lake is likely to prove expensive – one estimate puts the cost at some Ecu 1bn

Finding buyers could also prove to be difficult. Wine surpluses are stored in the form of alcohol and the Commission believes that the most likely buyers would be power stations, which could process and burn the product as botler fuel, or secondary oil companies which would use the alcohol to raise the grade of paters.

amassed mainly over the last four years, the result of compulsory distillation schemes designed to bring production of table wine more into line with demand, which has been on a declining trend for over

of petrol.

amount to just under 10m hectolitres, or 1m tonnes, of

alcohol. However, a further 3m to 4m hectolitres of alcohol is thought to be stored at the expense of wine-producing ember countries, which are responsible for voluntary distillation schemes.

The wine lake has not been

drained up to now principally because the Commission has been required to obtain a minimum price for the This condition is in the pro-

cess of being dropped, an agreement to that effect needing only the formal approval of the European Council and the British Parliament. Both are likely by Christmas.

Commission officials organising sales of the alcohol are required not to disturb conditions of competition either within the EC or on

world markets, but are charv of disclosing prices at which the alcohol might be offered. Observers believe it could be some Ecu 70 a tonne or less. The cost to the BC comes both from storage and distilla-tion and from the major loss in disposing of the product at a price far lower than the wine was originally bought from the grower.

Total wine production in the BC last year amounted to some 193m hectolitres of which about 130m was table wine and thus subject to EC support

neasures. This year, the wine harves a thought to be some 30 per cent down, entirely due to the vagaries of the weather, and to disease in producing countries, rather than to successful pro-duction controls.

Doubts as to its immediate

efficacy centre on two problems. Firstly, officials seem likely to defer the puni-tive price reductions on wine for distillation until the 1990-91

season. Secondly, the grubbing-up aid may well not

be taken up in quantity in the first year partly because of

administrative problems, but

also because poor weather and disease (rather than production

controls) have resulted this

vear in a harvest some 30 per

cent below that recorded in

is to reduce the acreage under vines throughout the Commu-

nity by 30 per cent or some 700,000 ha in the next eight

years, which many observers believe is ambitious.

There are also doubts on little whether the swingeing price, cuts will have the desired

effect. Last year, when producers got an average of 43 per cent of the minimum price for their surplus wine, they held hack nearly 5m of the target of 33m hl of wine for distillation.

While the major difficulty

with the wine regime is politi-

The aim of the new stabiliser

Zinc price climbs to fresh record By Kenneth Gooding,

Mining Correspondent

ZINC IS the latest metal to set zinc is the lanest metal to set new record prices. On the London Metal Exchange yesterday, the price of high grade zinc for delivery in three months touched \$1,550 a tonne in morning trading before closing at \$1,540.

This was \$18 up on the day and just ahead of the previous peak of \$1,538, reached in mid-October at the start of the Peruvian miners' strike, now return mines strike, now in its eighth week.

The highest price so far paid for zinc on the LME was \$1,672 a tonne for high grade metal for immediate delivery on

Traders said yesterday's rise reflected speculative demand based on predictions by chart analysts rather than on any news about changes in fundamental market condi-

Although stocks are low and falling, physical demand recently has been routine and consumers have been reluctant to commit themselves to fur-ther forward purchases because of uncertainty about the pricing system to be adopted by the industry in

1989. The industry is trying to work out a system based on the new LME Special High Grade zinc contract

WEEKLY **METALS**

All prices as supplied by Metal Bulletin (last week's prices in ANTIMONY: European free market 99.6 per cent, \$ per tonne, in warehouse, 2,000-2,050 (2,040-2,085)

BISMUTH: European free market, min. 99.99 per cent, \$ per lb, tonne lots in warehouse 6.05-6.15 (6.00-6.10). CADMIUM: European free market, min. 99.5 per cent, \$

per lb. in warehouse, ingots 7.00-7.35 (same), sticks 7.00-7.35 COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 7.50-7.70 (same). MERCORY: European free

market, min. 99.99 per cent, \$ per 76 lh flask, in warehouse,

285-300 (same). MOLYBDENUM: European free market, drummed molyb-dic oxide, \$ per lb Mo, in ware-house, 3.45-3.50 (same). SELENIUM: European free market, min 99.5 per cent, \$ per

lb, in warehouse, 8.90-9.30

9.20-9.49).
TUNGSTEN ORE: European
standard min. 65 (9.20-9.40) per cent, \$ per tonne unit (10 kg) WO, cif, 55-63 (same).
VANADRUM: European free market, min. 98 per cent, VO, market, mm. so cif, 6.20-6.70 (6.00-6.30).

Bauxite producers rallied by aluminium's strength

Canute James on the industry's improving health

I IGH ALUMINIUM prices have boosted the fortunes of the world bauxite industry, but many producers of the ore feel they are not getting a big enough slice of the aluminium cake.

At about \$2.400 a brune the There was a danger, how-ever, that the current high prices will lead to rapid expan-At about \$2,400 a tonne, the London Metal Exchange price errors of the past which led to such grief within recent times," the Jamaican minister for high grade aluminium is well below the record \$4,205 a tome reached in June, but it is still more than \$700 above the "While the industry cannot be overly cautious in regard to level ruling a year ago. How-ever, because of over-capacity and over-production in their industry, bauxite producers are not in a position to gain the full benefit from this.

At the annual meeting of the

At the annual meeting of the International Barnete Association, in Kingston, Jamaica, this month, ministers from producing countries "noted with satisfaction the improvements being experienced in some sectors of the industry, namely cluming (signature exists). alumina (aluminium oxide) and aluminium." But they also grudgingly accepted a smaller share of the returns by setting 1989 recommended minimum prices for bauxite and alumina

(as proportions of the primary aluminium price) at lower levels than for this year. The association's ten mem-bers, which account for about bers, which account for about three quarters of world bauxite output, and just over a half of alumina production, lamented the fact that "the benefits (of the aluminium price rise) had not yet flowed into the bauxite sector." Mr Hugh Hart, Jamaica's Mining Minister, said this was because overcapacity and over-production in the crude bauxite industry. Returns to refiners produc-Returns to refiners produc-ing alumina were also low, Mr

Hart said, although the price for the product was strong. He blamed this on the increased cost of caustic soda — a major factor in bauxite refining costs — from \$100 a tonne last year to \$600 this year. Nevertheless, Mr Hart said the world bauxite industry "is presently in good health and is certainly better than it was over the last few years."

sion in capacity. Careful and deliberate management of the supply, demand and inventory aspects of the industry are going to be needed to avoid the

future capacity to meet future growth, it is important that additional capacity should be realistically measured and developments proceeded with accordingly."

The association's members include Australia, Guinea and Jamaica, the world's three leading producers of the ore, with Indonesia, India, Yugoslavia, Sierra Leone, Ghana, Surinam and Guyana.

When it was launched in 1974, metals companies feared they would be faced with an Opec-type cartel. This has not materialised, and representa-tives of member countries have said repeatedly that it bauxite was never their intention.

The IBA, they said, served its members through the exchange of information and

exchange of information and ideas on developments in the industry, and offered a guide for price setting. Each year it recommends minimum prices for bauxite and alumina which are pegged to the aluminium price, with the intention of giving ore producers a share of any increases gained by the etal producers. Such has been the increase in aluminium prices, however,

that the association has reduced the bases for its recommended minimum prices. "The market situation has strongly benefitted the price of aluminium and the IBA is in a position to lower the minimum recommended prices to reflect what is happening in the mar-ket," explained a senior official at its Kingston headquarters.

When we had set the 1988

prices no one anticipated the

extent of the increase in aluminium prices this year."

The official said member countries were not bound by the recommended minimum prices, and that some members often sold below what the IBA suggested in order to maintain or increase their market share.

The association's ministerial council has recommended that council has recommended that council has recommended that the minimum price for metal-lurgical base-grade bauxite sold in 1969 should be between 2 per cent and 2.5 per cent of its reference price for primary aluminium ingot. This is the weighted average of prices in major markets in North Amer-les. Furnase and the For Factica, Europe and the Far East. For this year the recommended minimum price for bauxite is between 2.5 per cent and 3.5 per cent of the reference price. For alumina, next year's recommended price is between 12.5 per cent and 14 per cent of the reference price for aluminium ingot, down from between

In mgot, down from between 14 per cent and 18 per cent for this year.

Several member countries are reported to agree that in its 15th year the IBA should make a concerted effort to widen its reported in the home of a concerned enor to wheel his membership in the hope of increasing its strength in rep-resenting crude bauxite pro-ducers. The targets are Brazil and Venezuela, among the leading producers in South

Brazil responded to earlier approaches by accepting the status of an observer to the IBA, but has shown little interest in joining the association.
"Brazil would be a big catch
for the IBA," said one Caribbean delegate to the ministerial conference. "But Brazil's
industry is doing very well
without its

Dr Pretaap S. R. Radhaki-shun, Surinam's Minister for Natural Resources, is supporting the effort to recruit Brazil and Venezuela. "If we do not strengthen our collective position, of which the IBA is nothing more than a reflection, I fear the worst during another

First Olympic Dam uranium loaded

By Chris Sherwell in Sydney

THE FIRST shipment of yellowcake (uranium oxide) from Olympic Dam - Austra-ita's third uranium mine under the Government's restrictive three-mine policy - was under way yesterday despite noisy demonstrations: from: nuclear protesters.

The 120-tonne consignment was being loaded at Port Adelaide for shipment to Also on board was 2,000 tonnes of copper from the mine in a total shipment worth A\$16m Olympic Dam is a A\$750m joint venture between Western Mining and British Petroleum located hundreds of feet beneatts the arid plains of world's biggest uranium ore body, and its development was

versy for years. Apart from Sweden, the com-UK's Central Electricity Gener-

CRUDE OF (Light) 42,000 US gails \$/barrel

s Hightow

ating Board and South of Scot-land Electricity Board, the South Korean Power Board and the Japanese Kansai utility. Further Japanese contracts are being sought to replace South African supplies. which will be the only one this year, a convoy of ten trucks, two recovery vehicles and a hours from the mine to Port

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Curing the EC's alcohol problem

Bridget Bloom continues our series on agricultural spending curbs

N THE topsy turvey world of the European Community's common agricultural policy, sales of surplus stocks are seen as a "Good Thing", even though to the lover of wine, its sale for use as a petrol additive or boiler fuel

might seem sacrilegious. Officials of the European Commission in Brussels are anxious to dispose of the Community's wine lake, however, if onlybecause once it has gone (even if it is effectively given away) the slate is wiped clean, ready to test whether new efforts to efforts to prevent such surpluses recurring will be

For the critical problem about wine in the EC is that over-production seems perennial: Europe produces far more table wine (the only wine supported by the CAP than it drinks or can export. Despite a decline in vineyard acreage over the last 20 years, yields and thus production have increased while consumption

Last year, total wine produc-tion was 193m hectolitres, of which about 130m was table wine. Consumption of table wine however was only some 98m hl (Production and consumption of quality wines were roughly in balance) Commission officials see no

levelling off in the declining demand for table wine. As palates have matured and incomes have improved, wine has been bought for sipping rather than swigging, while beet consumption leader on the increase

heaviest wine drinking country, has fallen from an annual to 85 litres in the early 1980s and 75 litres today. Similar pat-terns are recorded in Italy and

In Britain consumption is

LONDON MARKETS



rising, but from only five litres a head in 1970 to about 10 litres today, which barely makes a

In the 1980s there have been two major efforts to persuade farmers to reduce production: the first was agreed at the summit of EC leaders in Dublin in 1984 while the second formed part of the so-called "budget stabilisers" which were agreed by Community heads of government at the Brussels Summit last Febru-

In both cases a carrot and stick approach was chosen. The stick takes the form of minimum support prices which are lowered if production goes over agreed stock levels (five months consumption). Linked to this have been schemes to distil the surpluses into alcohol

The carrot is represented by aid to farmers to grub up vineyards. Linked to this, in vineyards. Linked to this, in last February's Brussels agree-ment, is exemption from oblig-actory distillation, provided a grower removes at least half of his vineyard. The Dublin settlement. reached with great political dif-

ficulty, failed to bite. This was principally because farmers could still make a profit at the

prices they were required to sell their surpluses for volun-

tary or obligatory distillation,

which in turn meant that they did not find the grubbing up incentives sufficiently attrac-

A maximum of 20,000 ba out of a total of some 2m ha under grapes - were removed in the three years of the scheme's operation, while stocks amounting to some 100m hl of wine, or nearly a year's Community consumption of table wine, have accumulated

Obviously, officials hope that the current agreement will do better. The stick they have wielded is stronger than that of the Dublin settlement, for there will be swingeing reductions in the price paid for wine which must be distilled. In 1987-88 producers received a weighted average of 50 per cent of the minimum support
or guide - price for the first
12.5m hl sold for distillation and 40 per cent of the guide price for all quantities thereaf-ter. In the new wine stabiliser, vineyard owners will be paid 50 per cent of the guide price for only about lom hi of sur-

The carrot is, by contrast, designed to be more attractive. If a farmer takes out half or more of his acreage under vines, he will get substantial aid and will be exempt from obligatory distillation on the remainder of his production. Amounts of the grubbing-up aid are partly dependent on yields, but, for example, on a 20 ha holding they could amount to between Scu 52,508 (£35,000) and Ecu 92,000, paid

plus and 7.5 per cent there-

years.
Will the stabiliser work? It is early to tell, since the scheme only came into force for the 1988-89 wine year (beginning September) and details of it are only now filtering through to

cal — it is immensely difficult to persuade a small grower with a hectare or two of vines that he should give them up — an additional "problem" is that it does not swallow up large Community funds. Support for wine cost the EC

farm budget Ecu 1.6bn in 1987-88 while the preliminary draft budget for 1988-89 is Ecu

125ba.
There will probably be no Years, since these are due to be taken up by the grubbing-up and. But even with the costs of disposing of the surplus stocks wine imposes nothing like the budgetary burden that provoked reforms in the dairy or

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US MARKETS (Prices supplied by Ameigassated Metal Trading) IN THE METALS, gold and silver prices fell shortly as some dealer selling was seen, reports Drexel Burnham Lambert, Switch activity was also a approaches. Stability in warehouse stocks prompted local selling in the copper. Volume was lighter than previous sessions. The soft commodities featured trade buying late In the day railying prices up 33 in March. A widening of the July/March spread contributed to the butlish reaction. Coffee futures again had good spec setting against Reuter price fix buying. Cocca futures had a quiet session. In the grain markets, the soy complex was dominated by professionals who sold early and

processionals who sold our call and supplied the late raily. Solymeal was pressured by softer undertones in the cash market. Oil was soft on with no export news to report. Trade buying in the wheat was sparked by news of upcoming Soviet purchases. hogs and cattle took place as short-covering and rollovers offset weak fundamentals. The energy

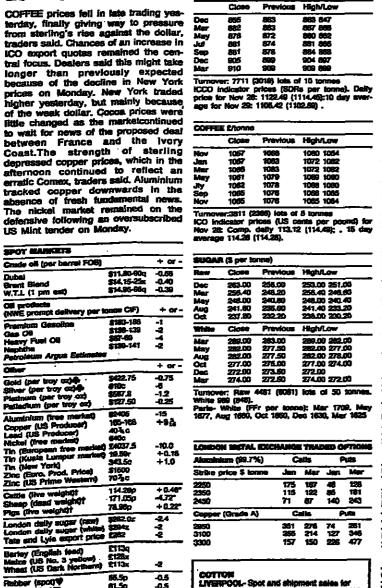
markets gave back some of the gai

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•	90Y/	LBEAT OIL	. 60,000 thus,	cents/fb		
		Close	Previous	High/Los		
	Dec	21,22	21.27	21.44	21,10	Ş
	Jen Mar	21,59 22,15	21.65 22.20	21.75	21,41	
•	May	22.15	22.73	22.26 22.77 ·	21.90 22.45	
	انتك	23,10	25.17	23.25	22.A5	
 -	Aug Sep	23,15 23,30	23.27 23.35	23.45 23.60	23.15	
-	Öæ	23.37	23.40	23.55	23.30 23.30	
_					· ·	
	SOY	MENI ME	AL 100 tons			
		Close	Previous	High/Los	•	
:	Dec		244.3	244.2	238.6	_
_	Jen Mar	244.6 244.2	245.2 244.5 -	245.5	240.7	
	May	240.7	240.6	245.0 241.0	240.1 237.0	
_	Jul	237.0	235.5	237.8	233.0	
٠,	Aug	230.7 221.0	231.2 224.5	231.0 223.0	228.0	
÷	Oct	205.0	217.5	. 210.0	219,0 206,0	
	· 					
			mirt cents/			_
		Close	Previous	High/Low		_
• • •	Dec Mer	256/6	257/2 256/6	259/0	251/6	_
<u>.</u>	May	257/0 272/2	271/4	266/6 273/4	262/0 · 267/4	
`	' Jur :	27452	273/2	275/0	270/0	
	Sep :	. 256/4 253/4	258/6 258/4	260/6 255/6	259/4	
_	Mar	258/4	258/4	261/0	252/0 258/0	
		7 7 000 h		60lb-bushel		_
Ξ.						-
	<u>; </u>	Close	Previous	HEGIN/LOW		_
- ::	Dec	423/4 427/0	418/4	423/6 42770	416/4 422/0	
-	May	413/0	409/4	413/0	408/4	
<u>.</u> .	Jul Sep	382/2 . 386/0	381/2 385/0	382/4	379/4	
	Dec	396/0	394/6	386/4 ·	384/4 392/4	
				-	4	
	·_:		66a n			_
-·:	·_:	ATTLE 40	.000 lbs; car			_
- · ·	LNE	Close	Previous	High/Low		_
	LEVE	Close 73.10	Previous 73.27	High/Low 73.62	72.90	- - -
	Dec Feb Apr	Close 73.10 73.10 74.17	73.27 73.57 74.42	High/Low 73.62 73.75	72.90 72.85	-
- · · · · · · · · · · · · · · · · · · ·	Dec Fab Apr	73.10 73.10 73.10 74.17 72.50	Previous 73.27 73.57 74.42 72.80	73.62 73.75 74.65 72.90	72.90	<u>-</u>
	Dec Feb Apr Jan Aug	73.10 73.10 73.10 74.17 72.50 76.47	Previous 73.27 73.57 74.42 72.80 70.77	73.62 73.75 74.65 72.90 70.80	72.90 72.85 74.05 72.35 70.30	-
	Dec Fab Apr	Gloss 73.10 73.10 74.17 72.50 76.47 69.80	Previous 73.27 73.57 74.42 72.80	73.62 73.75 74.65 72.90 70.80	72-90 72-85 74-05 72-35 70-30 0	- -
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	Dec Feb Aer Jan Ang Sep Oct LIVE I	Ciose 73.10 73.10 74.17 72.53 70.47 69.80 69.37 Ciose 30.00 Ciose 30.47	Previous 73.27 73.57 74.42 72.80 70.77 69.80 69.47 80 by contar/ Previous 38.82	73.82 73.75 74.65 72.90 70.90 0 98.60 High/Low 40.16	72-90 72-85 74-05 72-35 70-30 0 69-35	- -
	Dec Feb Apr	Close 72.10 73.10 74.17 72.55 70.47 69.80 60.27 10.00 30.00 Close 30.00 42.65	Previous 73.27 73.57 74.42 72.80 70.77 69.80 60.87 60 lb; conta/ Previous 39.82 43.62 42.72	73.62 73.75 74.65 72.90 70.80 6 69.80 bs High/Low 40.10 42.75	72.90 72.95 74.05 74.05 72.35 70.30 0 69.35	- - -
	Dec Feb Apr Jun Jun Jun Jun	Close 72.10 74.17 72.50 74.17 70.47 69.50 69.37 10666 59.07 43.40 59.47 43.40	Previous 73.27 73.57 74.42 72.80 70.77 68.80 68.47 6 b; conta/ Previous 39.82 43.62 43.72 45.32	73.62 73.75 74.65 72.90 70.50 6 69.60 HightLow 40.10 42.75 42.75	72-90 72-85 74-05 72-35 70-30 0 69-35	- - -
	Dec Fab Aug Sep Oct LINE H	ATTLE 40 Gloss 72.10 73.10 74.17 72.50 70.47 69.37 1068 30.00 Gloss 48.40 42.65 46.45 47.00	Previous 73.27 73.57 74.42 72.80 70.77 60.80 60.47 D b; conta/ Previous 39.82 43.62 42.72 48.72	73.62 73.75 74.65 72.90 70.80 6 60.60 bbs High/Low 40.10 42.75 42.87 47.05	72.90 72.86 74.05 74.05 72.36 70.30 0 69.35 39.40 43.20 43.20 48.52 48.52	- - -
	Dec Feb Apr Jun Jul Aug Oct	Glose 73.10 72.50 70.47 60.20	Previous 73.27 73.57 74.42 72.80 70.77 69.80 69.47 69.80 69.47 69.80 69.47 69.80 69.47 69.80 69.47 69.80 69.47 69.80 69.47 69.80 69.40 69.	73.62 73.75 74.65 74.65 72.90 70.80 6 60.80 10s Highfl.cw 40.10 42.75 42.87 48.70 45.50	72.90 72.85 74.05 72.35 70.30 0 69.35 39.40 43.20 48.20 48.20 48.67 48.05	
	Dec Rib Aor Jan Beg Feb Aor Jun Jun Jun Dec	73.10 73.10 73.10 74.17 72.50 70.47 70.27 69.20 69.27 10GE 50.00 45.26 43.47 43.40 42.65 43.47 44.80	Previous 73.27 73.57 74.42 72.80 70.77 60.80 60.47 D b; contar/ Previous 38.82 42.72 45.80 42.80 44.65	73.62 73.75 74.65 72.90 70.80 6 60.80 40.10 40.75 42.75 42.87 47.05 46.50 44.00	72.90 72.95 74.05 72.35 70.30 0 98.35 98.35 98.35 98.35 48.20 48.20 48.20 48.57 48.05 48.05	
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SPOT MARKETS Grade oil (per berrei FOS)		+ or -
	\$11,80-90g	-0.58
Dubei Grant Bland	\$14,15-25x	-0.40 -0.39
W.T.L (1 pm est)	\$14.95-88q	-0.39
Oil products (NWE prompt delivery per t	once CF)	+ or -
Premium Gesoline	\$183-186 \$136-139	-1 -2
Gas Oli Heavy Fuel Oli	\$67-66	4
Nechine	\$139-141	-2
Petroleum Argus Estimate		+ or -
Other	\$422.75	-0.75
Gold (per tray az)	#10c	-6
Plantourn (per troy 02)	\$587.8 \$127.50	-1.2 -0.25
Patiechum (per troy ez)	E2406	-15
Aluminium (free merket) Copper (US Producer)	165-168	+9&
Lead (US Produce)	40-kg 646 g	
Nickel (free market) Tin (European free market Tin (Kusia Lumpur market	£4037.5	-10.0 +0.15
Tin (Kuste Lumpur market	343.50	+1.0
Tin (New York) Zine (Euro, Prod. Price)	\$1500	
Zinc (US Printe Water, 17	70%c	+ 0.46*
Cattle (live weight):	171.05p	4,72
Sheep (dead weight)† Pigs (live weight)†	78.96p	+0.22*
And Andrew Committee (Committee Committee Comm	\$282.02 \$284z	-24 -2
London daily sugar (white) Tate and Lyle export price	2202	Ž
184 SIN LYN LAND	£113q	
Bertey (English feed) Maize (US No. 3 yellow)	£128x £113x	-2
Wheat (US Dark Northern)	56.5o	-0.5
Rabber (spot)♥	61.5p	-0.5 -0.5
Rubber (Jan)♥ Rubber (Feb) ♥	62.5 p	-0.5
Butcher OCL RSS No 1 Dec	2/3.3m	-0.5
Coconut oil (Philippines)s	\$555w \$390.00x	-5 -8.75
Palm Oil (Marayana ya	\$370k	-2.7 13
Copra (Philippines)* Soyabeans (US)	\$1762 59.30c	+0.25
Colton "A" index	810p	7043
Wookops (64s Super) £ a tonne unless otherwise		



the week ending Novembe tonnes against 3060 tonnes week. Orders moved fast v interest mainly to Russian

JUTE C and F Dundee BTC \$485, BWC \$495, BTD \$430, BWD \$445; G and F Arswerp BTC \$485, SWC \$445, SWD \$406, STD \$415.

12.0U).	3 months
	- Silver (US d
High/Low	- Cash 3 months
1080 1054	Leed (£ per
1072 1062 1072 1082	Cash 3 months
1088 1080 1088 1080	Michel (\$ pe
1066 1065 1065 1064	Cash
5 tormes	3 months
ents per pound) for 2 (114.49); . 15 day	Zinc, Specie
	3 months
	Zinc (\$ per
High/Low	Cash
253.00 251.00	3 months
256.40 246.60	POTATOES
248.00 240.40 241.40 233.20 238.00 230.20	G
High/Low	Feb 6
289.00 282.00	. Apr 9 May 10
282.00 277.00 282.00 278.00	NOY 5
277.00 274.00	Turnover 13
272.00 274.00 272.00	SOYABEAN
lote of 50 tonnes.	C
e): Mar 1709, May ec 1630, Mar 1625	Dec 15
ec 1630, Mar 1625	Feb 15 Apr 16
	Jun 15
TRADED OFTIOM	Ternover 92
alis Puts	
Mar Jes Mer	PRESENT PL
167 46 128	
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122 85 181 87 140 243 alls Puts	Dec 15: Jan 15: Apr 15: Jul 13: BR 15:
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122 85 181 87 140 243 alis Puts 276 74 251 214 127 346	Dec 150 Jan 151 Apr 154 Apr 154 Apr 155 BFI 15 Tornover 46
122 85 151 87 140 253 alis Pulsa 276 74 251 214 127 346 150 226 477	Des 156 Jan 15- Agr 15- Agr 15- dat 15: BFI 15 Tomover 46 GRAPES E/fig
122 85 151 87 140 253 alis Pulsa 276 74 251 214 127 346 150 226 477	Des 156 Jan 15- Agn 15- Agn 15- Agn 15- Sel 151 SFR 15- Tomover 46 GRAPES E/In Wheat Cir.
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1677-8 14000-100 12720-6 14275/14050 12825/12700 iel High Grade (5 per t lose Previous High/Low Gold (fine az) & price 34 (160) lots of 40 tonnes. MEAL Clume cee Previous High/Low 59.00 163.00 54.00 169.50 84.00 165.00 54.50 158.00 166.00 163.50 185.00 163.00 153.00 2 (40) lots of 20 toones. Previous High/Low 1512 1510 1626 1536 1566 1368 1511 65 (289) High? ov 111.15 114.15 117.55 119.15 102.60 0.75 3.85 7.10 8.90 111.05 110.75 114.10 113.85 117.40 117.10 118.90 102.50 102.55 104.90 Clase Previous High/Low 108.90 107.45 110.10 110.46 112.25 112.45 107-30 108.90 110.20 110.10 112.25

Turnover: Wheat 129 (37) , Earley 114 (239) .

Previous

2405-15 2330-5

a. 98.7% purity (\$ per to

Copper, Grade A (£ per tonne)

€ equivalent 23512-23812 23512-23812 23512-23812 23412-23714 23612-232 534-5612 5314-5412 322.30-327.35 435-440 435-440 435-440 433 ½-436 ½ 422-425 80 ½-100 ½ 90-½-100 ½ 582.75-602.5 US ets equiv 332.86 343.65 354.65 375.70 613.65 628.15 642.65 672,15 Close Previous 13.95 14.59 IPE Index 14.61 14.18 GAS OIL Stenne 140.50 137.00 139.50 126.50 138.00 134.50 133.00 130.75 130.50 126.50 129.50 123.75 125.00 122.00 137.00 142.25 136.25 141.25 136.25 140.57 131.00 136.00

LONDON STOCK EXCHANGE

Equities fail to sustain early rally

THE LONDON stock market did its best to manage a technical rally yesterday after two sessions of sliding share prices. but was held back by the renewed weakness of the US dollar.

MAIN F WALLS

dollar.

An early gain of 12 FT-SE points was whittled away as the fall in the dollar fuelled concerns that US interest rates might be forced higher, and might be forced ingher, and put similar pressures on Lon-don markets which are still grappling with last week's jump to 13 per cent UK base

The initial improvement in equities, which owed more to marking up operations by mar-

Nov 26 Dec 22 1 Last Dealings: Nov 25 Dec 23 Dec 6 Dec 19 Jan 9

ketmakers looking for stock than to genuine investment interest, faded fairly quickly. London looked uninspiring at the close.

Some blue chip stocks, nota-bly ICI and British Airways, tions of sterling's strength, and attracted buyers following their recent losses. Gains were cut back towards the end of the session, however, and some international stocks closed

Oil shares were slow to respond to the Opec agreement to aim at \$18 a barrel oil prices and US support was lacking in late dealings Financial stocks continued

to attract buyers seeking sec-tors likely to benefit from the increase in domestic interest rates. UK housebuilding issues remained out of favour although Hambros, the UK financial group which has a house sales subsidiary,

Equity Shares Traded

Turnover by volume (million)

600

500

300

200

stressed that the housing downturn could be "shorter and less serious" than some

At the close, the FT-SE Index showed a gain of 5.4 points at 1786.9, still 2.5 per cent down since Friday's announcement of a record monthly UK trade deficit for October. Seaq trad-ing volume, incorporating both retail and inter marketmaker trading, declined to 408.4m shares from Monday's 421.4m. The takeover sector showed signs of revival in the wake of the Hanson group's plans to increase its borrowing limits.

focussed on the other side of the Atlantic, a list of possible UK targets, ranging from Boots to Consolidated Gold Fields cir-

culated again yesterday.

Also fuelling interest in Gold Fields was a major presenta-tion by the group in London, hosted by Phillips & Drew and attended by more than 60 representatives from UK institu-

However, the dollar's weak-ness despite higher US prime rates heightened worries over upward pressures on the Federal discount rate, which could come to a head on Friday when the latest batch of US eco-nomic data is due.

as was Sir Ron Brierley's IEP Securities which recently declared a stake. Dealers reported sizeable buying interest yesterday, but noted that the shares were standing 15 per cent below their recent high and were due for atten-

Johnson Fry bounded higher, greeting the agreed shares and cash offer from LIT Holdings with a vault of 65 to 167p. LIT ended 6 lower at 145p. GT Management also fig-ured prominently, responding to revived bid speculation which found one marketmaker extremely short of stock. Reflecting efforts to close the short position, the shares raced to 185p before closing 14 higher on balance at 177p.

Polly Peck recovered 8 to 282p now that selling of the new shares resulting from the recent rights issue, which were quoted fully-paid from Monday,

Activity in the Traded options market continued to run at a high level, reaching 44.316 contracts, consisting of 26,941 calls and 17,375 puts. FT-SE 100 index trading again ran took a high share, at 10,885 matched contracts, lying in 3,030 calls and 7,855 puts, but it was Hanson that stole the thunder. The market made a charge for call options at exercise prices above the underlying share price, as it wondered how the company would apply its increased borrowing facil-ity. It dealt in 6,229 call contracts and and 577 puts, including over 2,000 contracts in the

Life assurances posted good gains - the sector offers "good value," after the 10 per cent underperformance in past few

December 160 calls alone

FINANCIAL TIMES STOCK INDICE High 97.31 1827 7347 43.5 1299 (15/2/83) (26/10/71) . SE ACTIVITY 4.76 11.94 10.14 25,259 1176.41 27,421 496.8 Ord. Dt. Yield Earning Yid %(full) P/E Ratio(Net)(\$\pi\$) SEAQ Bergains(Spm) Equity Turnovor(Em) 4.90 12.30 9.85 24.088 850.34 24,443 350.0 21,929 128.8 1718.8 2791.5 ●Opening ●10 am. ●11 am. ●12 p.m. 1460.6 1461.2 1459.7 1454.9 2360 B 1454.1 DAY'S LOW 1454.1 DAY'S HIGH 1462.5 Basis 100 Govt. Secs 15/10/26, Fixed Int. 1928, C Gold Mines 12/9/55, SE Activity 1974, thill 9.77 TRADING VOLUME IN MAJOR STOCKS

Another Lonrho chapter

Lonrho shares rode the oaster yesterday as yet another chapter was written in one of the market's top speculative attraction. The shares jostled between 385p and 368p in re-vitalised trading as the market awaited clarification of reports that Mr Alan Bond had submitted a tender offer for Texaco Canada, which could suggest be is less likely to bid for Lourho.

Mr Bond was later confirmed to be involved in a tender for the Canadian oil major which is valued at around C\$3.7bm. Commenting on the news, a London analyst said: "Some may feel this is a clever ploy. There is little doubt that some Lonrho shareholders were frightened this morning and sold their investments. My view, however, is that Mr Bond is creating a smokescreen to divert attention away from his real target, which continues to be Lonrho."

Other researchers tended to agree. One added: "Mr Bond has every intention of increasing his 21.5 per cent (Lonrho) stake. A market raid is still possible and I would not wish to be short of the stock." The shares then recovered to end the session 3'up on the day at 382p, after turnover of 8.6m.

ICI presents

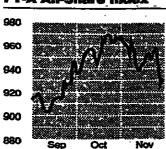
After its heavy fall on Mon-day, ICI returned to favour on the back of a major presentation to sixty institutional investors hosted by Warburg Securities. The shares rose 2 to 974p in turnover of 1.2m. share Warburg's chemical analyst, Mr Chris Marsay commented: "We continue to rate the shares a buy and are forecast-

year." Mr Denys Henderson, ICI chairman, led the presentation which argued that there has been a dramatic turn-around in the company since the early 1980's and focussed on investors' concerns about the bulk chemical business and the effect of currency exposure on company profits. On the bulk side, ICI has made heavy investment which is expected to pay off in the early 1990's, with worries about over-capac ity diminished by the buoyancy of world demand.

The exchange rate issue was acknowledged to be more complicated and, according to Mr Marsay, "the sterling/Dmark rate is the key. In the short term, the strength of sterling will have a detrimental effect, but in the longer term sterling should be steady or may even

weaken which would be good

FT-A All-Share Index



The slide in crude oil prices amid worries that the OPEC agreement to cut output may not succeed, caused plenty of turbulence in the oil and gas

in much reduced turnover RP old closed a shade off at 245p and the new a similar amount down at 144%p. Shell, despite growing optimism that the forthcoming scrip issue will bring a flurry of support for the shares, closed a few pence off at 963p. There was modest support for British Gas, which ended the session a fraction up at 157p — "a credit-able performance given last Friday's bombardment," one senior trader in oils com-

But there was keen interest for Burmah and Calor with the latter heavily bought after a spate of buy recommendations during the past week. The shares were finally 3 firmer at 386p, after 387p; Citicorp, commenting on the the recently announced interim figures, rates the shares a "strong buy," while County NatWest and Hoare Govett both highlight the group's "attractive

and sound yield.

Premier Consolidated put on
2 to 55p after the preliminary
figures and also reflected market bints of good news of the

news was talk that the company plans to increase the divi-dend on its ordinary shares in order to try to persuade holders of its convertible stock to exercise their option to con-vert, thereby reducing the com-

exploration front.
International stocks were mixed. Hanson rose 3% to 155%p in turnover of 16m shares. Following Monday's

Sep pany's financing costs. The issue of the diversified engineer Fairey, two years

after the group became inde-pendent following a manage-ment buyout, was over-subscribed, but failed to sustain an initial premium in the first day's trading. The shares touched 157p in early trading, but later fell back to 154p, a penny below the offer price.

Mountleigh gathered late momentum with the market resounding to stories of a bid of 210p per share this morning. This would be from a US-based consortium and not major stakeholder, the Galieras consortium, so the gossip went. Mountleigh shares broke from a trot into a run to end 81/2 leher at 1890%.

Great Portland, generally regarded as the Property sector's leading takeover con-tender, jumped 16 further to 387p while Hammerson "A" advanced 12 to 884p awaiting developments in the bid situation. Leading issues also rose, but were slightly overshadowed by the gains in stocks such as Imry Merchant, 13 up at 428p, and Priest Marians, 8 dearer at 4030.

The banks maintained their recent progress, with dealers citing the sector's traditional strengths during periods of high interest rates. Midland. especially, was heavily bought and raced up 10% to 422p, albeit in rather thin trading of around a million shares. Gains tered by Barclays, 418p, Lloyds, 327p and NatWest,

Merchant banks picked up with Morgan Grenfell strongly bought and finally 8 to the good at 305p with the market alive with talk of possible retrenchment in the bank's securities operations. There were also stories in the market that Bond Corporation may have experienced difficulties in placing its near 9 per cent stake in the merchant bank.

While analysts believe that Hanson's predatory plans are

Hambros Bank held at 222p after 224p, after revealing interim profits of £38.63m, well up on market forecasts. Amstrad remained on offer after the wholesale profits

downgradings initiated on Monday, and the shares lost 3 more to 152p; turnover was 4.6m. UEI. after an analysts 4.6m. U.S.I., after an analysts visit, fell 4 to 404p.
Thorn EMI made early progress and touched 647p before slipping back to close unchanged at 644p; Morgan Grenfell rate the shares a

"buy" and forecast "excellent" interims due on December 8. Morgans say pre-tax profits at Thorn should come out around £98.5m, up more than 48 per cent on last time.

Dealers continued to await with caution the deadline on Friday morning for applica-tions for shares in British Steel. With no grey market in the issue, forecasts centred around the IG Index quotation, which invites cus-tomers to estimate the closing price of the 60p partly paid shares on Monday, the first trading day. This edged higher yesterday to 66p-69p, from 64¹2p-67¹2p overnight.

S&W Berisford dropped 2 to 408p, despite comment in the market that a European consortium might have approached AB Foods with an offer to buy its stake. There has been very heavy turnover of Berisford over the last few of behandt over the last rew weeks, with nearly 20 per cent of the company's shares said to have changed hands. Chamberlain & Hill, foundry

operators and electrical engineers, were up 25 to 220p as the market digested the interim profits. Wilshaw added 21/4 to 25%p on rumours of a new paint process, while Booth Industries put on 11 to 131p in inticipation of results. Ladbroke was marked

sharply lower at one stage on talk that it might be about to hid for Hilton Corporation of the US, the group which manages Ladbroke's chain of Hil-ton hotels. A company spokes-man officially denied the speculation and the shares ral-lied to close just 3 down at 436p, after 434p. Turnover was 2.5m which dealers said included some institutional selling and there was persis-tent late talk that Ladbroke was preparing to announce a major deal, possibly involving a Swiss acquisition. Mount Charlotte also caught

the eye in a quiet Leisure and Hotel sector, rising 7 to 158p on renewed talk that a bid is not far off. Ladbroke was men-

The following is based on trading volume for Alpha securities dealt through the SEAQ system: NATURAL CONTRACTOR OF THE PROPERTY OF THE PROP 1024500 1125050 11250 11 がななながらないない。 からな からしゅう からからの

months according to BZW. Legal & General, one of BZW's favourites in the sector, added 2 at 283p, while Abbey Life, "where fundamentals have re-

asserted themselves," according to dealers, added 4 at 285p. Composite insurers gave a positive response to recent market views that the heavy selling in the sector has been overdone. General Accident were particularly in demand and moved up 7 to 821p, while

Royal edged up to 368p.

Allied Lyons reported interim results at the top end of the range of forecasts, but the response was disappointing and the shares drifted down to 465p. dealers said investors were distracted by talk that Mr Alan Bond had cast his attentions elsewhere. Highland Distilleries rose 5 to 134p, lifted on brand name factors following

Monday's sale of Lonrho's European drinks business to Brent Walker. Redland was one of the best

performers in a building marketthat staged a useful rally after the recent heavy selling; a number of "buy" recommendations, notably from BZW, after the recent presentation to the Society of Investment Analysts, prompted good buying which lifted the shares 5 to 413p.

BPB, scheduled to report interim figures on Thursday, picked up 4 to 241p; Hoare Govett is forecasting pre-tax profits of £115m, Morgan Grenfell £112.5m and SBCI Savory Milin £114m.

TOther market statistics. The electronics sector included a handful of features. Plessey shares tumbled 5 to 209%p after a report warning of possible opposition to the

GEC/Siemens joint bid for Plessey on competition grounds; GEC/Siemens have offered 225p a share in cash for Plessey. 172%p on turnover of 1.9m; turnover in Plessey was 3.5m. Persistent demand from one securities house lifted Cable & Wireless 5 to 362p with 3.5m shares traded. Ferranti shares wavered and ended the day slightly easier at 97 p after revived speculation that the interim results on Thursday could be accompanied by a rights issue; turnover was a lively 45m shares, but well heliow the 20m-plus figures that followed the bid for Plessey a feg weeks ago.

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APPOINTMENTS

Chief financial officer at British Airways

■ Mr Gordon Dunlop, the chief financial officer of BRITISH AIRWAYS, is retiring from his executive post on December 31 and from the board on March 31. He will be replaced by Mr Derek Stevens, finance director of the TSB Group, who will join British Airways on February 1 in an executive position and as a member of the board. Mr Stevens joined the TSB Group in 1981 as general manager finance and has been finance director since 1985. Previously he was with UDT industries from 1971-1981, being finance director from 1976-1981. In 1968-1970 he was a consultant with PA Management Consultants following three years with Shell International.

a Mr David Anderson has been appointed managing director of VELOS, part of the Nobo Group, He was sales director of Esselte-Dymo.

Mr David F. Bradstock. chairman, has retired from the board of BRADSTOCK GROUP, and been appointed president. Mr O. David Plunkett succeeds him as

London, jointly owned by Skopbank, Finland, and



Mr Derek Stevens, chief financial officer designate, BRITISH AIRWAYS.

Swedbank (Sparbankernas Bank), Sweden, has appointed Mr John Greig as head of corporate finance, a new post.

Corporation (NZ). Mr David Heaton, finance director, has resigned, and Mr Ian McQuattie becomes acting

finance director.

Mr Julian Sturdy-Morton has been appointed a director of CL-ALEXAND\. ERS LAING & CRUICKSHANK EURO-EQUITIES. He was with Morgan Grenfell.

■ Mr K.C. Davies has been elected to the board of THE LONDON METAL EXCHANGE. He is a senior

■ Mr Rupert Foxwell has been appointed an executive director of UBS-PHILLIPS & DREW from January 1. He joins the corporate finance division from Prudential-Bache

■ Mr Frank Thompson has been appointed managing director of the industrial doors division of HARRISON INDUSTRIES. He has been a main board director since 1986. Mr D.C. Bailey has left the main board to restructure the group's door manufacturing

■ CARADON has appointed Mr Roger Regan as managing director of Caradon Everest, He joins from A.G. Stanley

 SEMA GROUP, formed by the merger of CAP Group, UK, and Sema Metra, France, has appointed Mr Graeme Ferrero as director of defence marketing, a new post. He was managing director of CAP Scientific, where he is

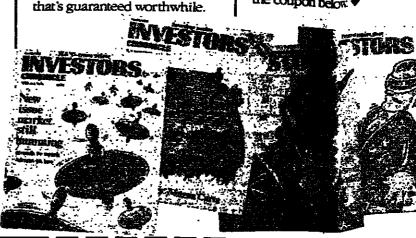
Hambros finance director designate

m HAMBROS has appointed Mr Charles Tilley and Mr John Heywood as directors. Mr Tilley, at present a partner at Peat Marwick McLintock, becomes finance director from January 1. He will also become a director of Hambros Bank, Hambro Countrywide and other group companies. Mr Heywood is a vice-chairman of Hambros Bank and executive director in charge of the treasury and capital markets division in London. He is also a director of

succeeded by Mr Godfrey Thomas who was a director of CAP Industry. Mr Frank Jones, who was commercial director, has been appointed managing director of Data

group division.

■ Sir Jeremy Morse, chairman of Lloyds Bank, has been European banking community, and monitors developments affecting its interests.



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■ FENNOSCANDIA BANK,



Mr Jon Watts has been appointed marketing and business development director of SINTROM. Before joining. Sintrom a year ago he was managing director of Datapoint

dealer with Entores (Metal Brokers).

where he was managing director of the European investment banking division.

plant in South Wales.

where he was group managing

Hambros Australia.

■ BRITISH ALCAN has appointed Mr Roger Hadaway as managing director of British Alcan Consumer Products, a

appointed president of the BANKING FEDERATION OF THE EUROPEAN COMMUNITY. The Federation represents the views of the

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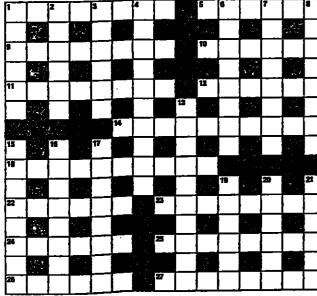
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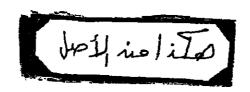
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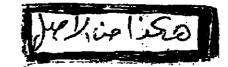
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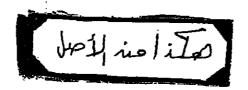
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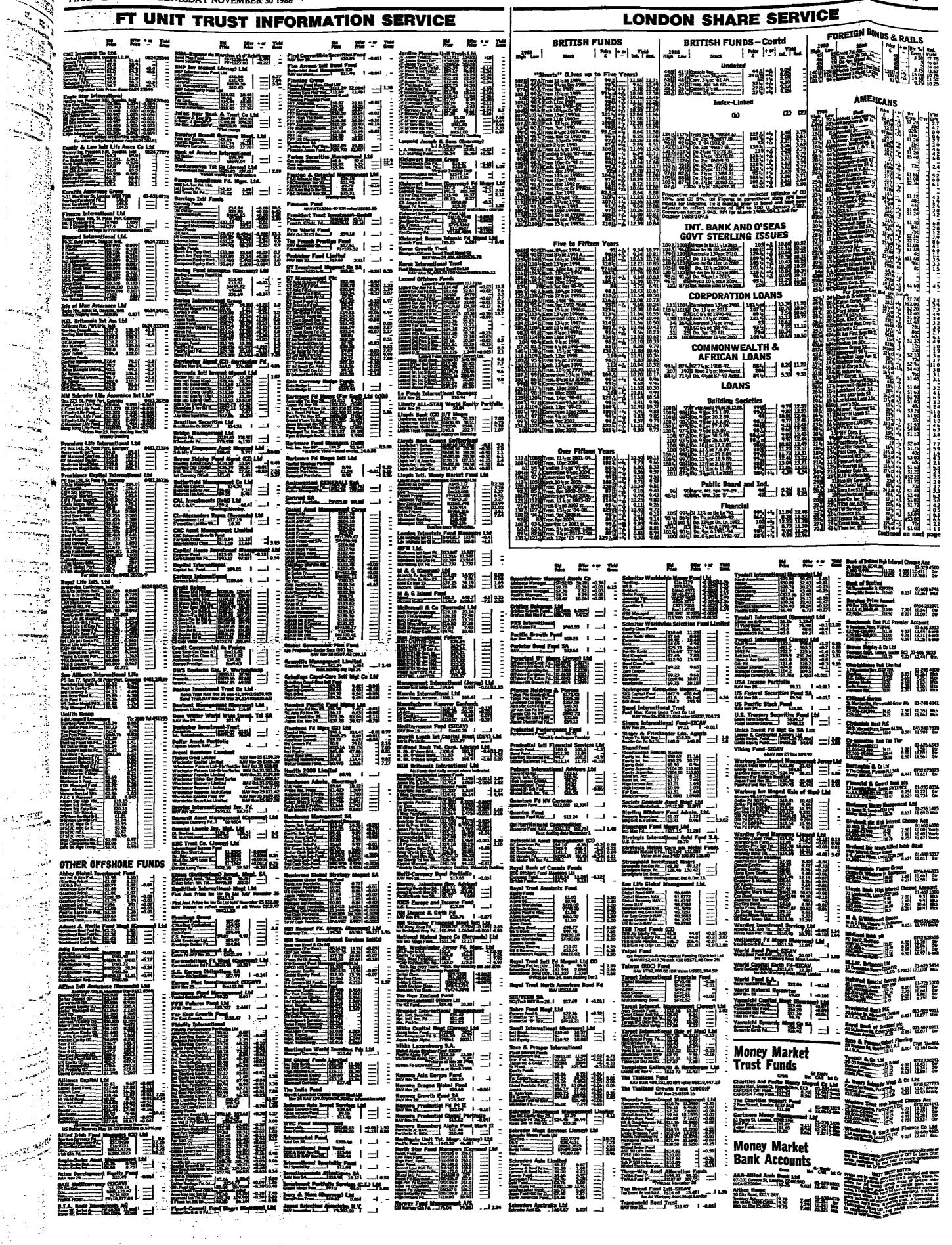


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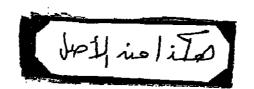




46	,	FINANCIAL TIMES WEDNESDAY NOVEMBER 30 1988
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THE R. P. LEWIS CO., LANSING, MICH.



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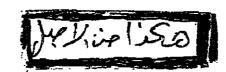
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar falls on GNP revision

THE DOLLAR finished below its best level in currency markets yesterday, after a disappointing reaction to revised US GNP figures. Growth in the third quarter was measured at 2.6 p.c., which was not as high as some expectations. While the increase was up from a provisional 2.2 p.c., it was down from a second quarter rise of 3.0 p.c.

from a second quarter rise of 3.0 p.c.

The apparent slowdown in the pace of economic growth reduced the prospect of higher US interest rates, and this prompted many investors to adjust positions and sell the

Early business took note of trading in Tokyo, where dollar support by the Bank of Japan estimated at \$100m - failed to hold the US unit above the Y122.0 level. Despite this, there was little early dollar selling in London, as investors were deterred from going short on the dollar just in case US interest rates were raised again.

However, the cautious tone was reversed after the GNP figwas reversed after the GNP fig-ures were released, and the dollar slid below its opening levels, in the absence of any intervention by the US Federal Reserve Board.

The US unit broke through support at DMI.7280 and

Y121.50 to finish at DM1.7270, down from DM1.7330, and

.45	con	opared	with	Y122
£	IN	NEW	YO	RK

Nev.29	Latest		L	Presions Close
£ Spot	1.8415-1.8425 0.50-0.49pm 1.43-1.41pm 4.60-4.70pm		0	380-1 8390 -61-0 55pm -59-1 55pm -50-5 40pm
Forward premis	Forward premiums and discounts apply to the US dollar			
STE	STERLING INDEX			EX
		Kov.	29	Previous
8.30 am		77.	9	77.9

78.0 78.0 77.9 77.9 77.9 77.9 78.0 **CURRENCY RATES**

Nov.29	Bank rate	Special ^a Drawing Rights	Euroceae Cerrescy Unit
Sterling U.S Dollar U.S Dollar U.S Dollar Cacadam S Andrana Sch. Belgian Franc Danische Mark Neth. Guider French Franc Hahlan Lira Lichanuse Yen Norway Krone Solaisch Pexta Swiss Franc Greek Drach Irish Pant	5554477347778 120 9 68 777347778 12079	0.742626 1.36569 1.62681 16.6573 49.5916 9.13261 2.66782 8.08657 1757.40 166.136 8.89337 155.395 8.25013 1.98093 1.97.157 0.888909	0 650278 1.19781 1.43019 14 6085 43 5105 8 00438 2.07665 2.34184 7.09404 1537 51 145 953 7.78278 135 592 7.2220 7.2220 172.796 0.778589

CURRENCY MOVEMENTS

Nov.29	Sack of England Index	Margan ^{er} Goaranty Otanges %
Sterling U.S Dollar Canadian Dollar Aestrian Schilling Belgian Franc Danish Krose Deutsche Mark Swiss Franc Garider French Franc Lira Yen	78.0 92.3 84.0 136.4 99.0 90.2 146.3 170.0 134.6 45.9 254.1	-14 8 -14 5 -2 4 +10 1 -55 3 +21 1 +21 1 -10 2 -87 9
		1000

OTHER CURRENCIES

OTHER COMMITTEE			
Hov 29	£	s	
Australia Brazil	23.5370 - 23.6980 2.1075 - 2.1095 1065.75 - 1071.70 7.5460 - 7.5685 263.05 - 268.50	12 7400 - 12.22 1 1395 - 1 140 576 90 - 579 7 4 0930 - 4 093 143 30 - 145 7	

Hov 29	£		
Argentina Australia Brazil Brazil Finland Greece Hong Kong Iran Koned Shil Kunnal Luman Malaysia Microlo M. Zealand Sand Ar Singapore S Af (Zm) S Af (Zm) Langapore S Af (Zm) S Af (Zm) U.A.E.	23.5370 - 23 6/80 2 1075 - 2.1075 1065,75 - 1071,70 7.5460 - 7.5683 23.05 - 588.50 14 4216 - 14.4345 123 00° 123 00° 123 00° 124 05 - 1248.75 0.51620 - 0.51670 6.705 - 4.7365 2 1271 - 4.273.05 2 1271 - 2.2245 6.1000 - 6.100 1.560 -	12,7400 - 12,2300 1,1395 - 1,1405 376,90 - 799 75 4,0930 - 4,0930 143,33 - 145 70 7,8250 - 7,8070 665,79 665,30 - 669 90 36,15 - 3,-25 2,26470 - 2,250 00 3,1525 - 1,7515 1,9300 - 1,7	
*Saling rate			

MONEY MARKETS

Awaiting guidance note circulation adding £5m to liquidity.

The trade news left the

money market nervous about a possible rise in the Bank of France's official rates later this

A securities repurchase tender is likely to be held tomorrow, when the intervention

rate may be raised from the present level of 7% p.c., with the five to ten-day repurchase

rate also in danger of moving higher, according to dealers.
In Frankfurt call money remained firm at around 5 p.c. This week's unexpected securities repurchase agreement

from the Bundesbank has not fully offset the high minimum reserve commitments of the

Banks continued to bid for funds to meet these commit-ments, but the rise in rates is

regarded as purely technical,

and is not a signal of tighter monetary policy.

The Bundesbank council meets tomorrow, and is not expected to change the discount rate from 3 p.c. or the Lombard rate from 5 p.c.

INTEREST RATES held steady on the London money market yesterday. Lack of economic data this week focused attention on statements of economic policy from Mr Nigel Lawson, the Chancellor.

Mr Lawson's comments in the House of Commons yester-In Paris interest rates were unchanged, despite news of a larger than expected French trade deficit in October. The trade situation is worrying, according to Mr Michel Rocard. the Prime Minister. A deficit for the whole year of FFr30bn is expected.

the House of Commons yester-day were made too late to have

UK clearing bank base leading rate 13 per sest from November 25

any impact. Today he answers questions from a Treasury and Civil Service Select Committee. Three-month sterling inter-bank was unchanged at 137

bank was unchanged at 134-134 p.c.

The Bank of England forecast a money market shortage
of £300m, and provided total
assistance of £261m. Before
lunch the authorities bought
£110m bills outright, by way of
£1m bank bills in band 2 at 124
p.c., and £109m bank bills in
band 4 at 12% p.c.
In the afternoon another
£16m bills were purchased,

the alternoon another \$16m bills were purchased, through \$10m bank bills in band 1 at 12% p.c., and \$6m bank bills in band 3 at 12% p.c. Late assistance of around £35m was also provided.

Late assistance of around cosm was also provided.

Bills maturing in official hands, repayment of late assistance, and a take-up of Treasury bills drained £30m, with Exchequer transactions absorbing £205m, and bank balances below target £65m. These

Elsewhere, it closed at SFr1.4450 from SFr1.4505 and FFr5.8975 compared with FFr5.9200. On Bank of England

figures, the dollar's exchange rate index fell from 92.6 to 92.3. The Bank of England bought dollars earlier in the day, prin-cipally in reaction to sterling's firmer trend, but this failed to provide more than a short term

benefit for the dollar,
Sterling retained its firmer
undertone, despite intervention by the Bank, which sold
sterling for dollars at \$1.8450. The pound was restrained only briefly, and moved up to close at \$1.8525, compared with \$1.8370 on Monday. Against the D-Mark, it rose to DM3.2000 from DM3.1825, and Y225.00 from Y224.50. Elsewhere, it finished at SFr2.6775 from SFr2.6650 and FFr10.9250 against FFr10.8750. On Bank of England figures, the pound's exchange rate index rose to 78.0 from 77.0 at the contribution. 78.0 from 77.9 at the opening

and 77.7 on Monday.

Dealers noted comments by Mr Nigel Lawson, UK Chancel-lor of the Exchequer, when he said that UK inflation would peak some time towards the middle of next year, and that interest rates are the appropriate instrument for controlling

The French franc reacted to worse than expected French trade data for October by losing ground initially against the D-Mark and most other EMS currencies. A trade deficit of FF-the contested that the contested of the loss of the contested of the loss of the FFr4bn contrasted sharply with expectations centred around a FFr3bn shortfall, and a FFr600m surplus in September. The D-Mark rose initially to FFr3.4175 from FFr3.4155 at the opening, although the threat of intervention by the Bank of France deterred any inclination to the property of the state of the supplementation to the state of the supplementation to the state of the supplementation to the state of the state of the state of the supplementation to the state of the inclination to run short on francs. The D-Mark finished at

EMS EUROPEAN CURRENCY UNIT RATES								
	Eco central rates	Currency attounts against Ecu Nov 29	% change from central rate	% stance adjusted for divergence	Diservence limit *o			
Selgian Franc Danish Krone Germas D-Mark French Franc Dutch Guilder Irish Paut Italian Ura	42,4592 7,85212 2,05853 6,90403 2,31943 0,768411 1483,58	43.5105 8.00438 2.07665 7.09404 2.34184 0.776589 1537.51	+248 +448 +488 +277 +1.06 +364	+0.78 +0.24 +0.82 +1.05 +0.73 +0.64 +2.61	±15;23 ±1,5204 ±1,0%21 ±1,3674 ±1,5012 ±1,6686 ±4,0752			

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Nov.29	Day's spread	Clase	One month	94.	Three encentrs	6.9 3.4
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EURO-CURRENCY INTEREST RATES								
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Lira	0.422	0.783	1.352	95.06	4.618	1.131	1.524	1000.	0.954	25.
C S	0.452	0 838	1.448	101.8	4,946	1212	1.633	1071	1	30
B Fr.	1.491	2.764	4.773	335.6	16.30	3994	5.581	3530	3.2%	130

FINANCIAL FUTURES

Sterling contracts steady

foreign exchanges.

March short sterling futures

finished at 87.11. compared with 87.07 previously, closing in the middle of the day's narrow range. December long gilts finished unchanged at 94.22.

US Treasury bonds for

day.

There were no new factors, with the market waiting for comments on the UK economy from the Chancellor of the

In the absence of other news

OU	ND SPOT	FORWAR	D AGAIN	IST 1	THE POU	ND
.29	Day's spread	Clese	One mostly	94.	incarits	°,
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STERLING DENOMINATED contracts showed little change in dull trading on Liffe yester-

the market tended to follow

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LIFFE LIS OPTIONS £25,000 feeds per £1) LIFFE EUROPOLLAR (PT) Strite Price 9000 9025 9075 9175 9125 9150 Pots-Dec. 0 32 32 205 589 1072 1571 Jan 1470 970 4% 297 13 Jan 22 104 315 670 1121 Estimated solume total, Calls O Puts O Previous day's open int. Calls 128 Puts 3814

Puts-se Jan 0.45 0.55 1.50 2.00 7.00 11.15 Feb 0.22 0.46 0.84 1.49 2.08 3.12 4.46 1615 1615 1625 490 245 105 Mar 0.90 1.80 3.15 5.30 8.35 11.95 20.40 91ar 0 53 0.89 1.39 2.08 2.88 3.99 5.36 Mar 16.20 13.25 1.70 2.75 1.60 1.40 **CHICAGO**

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Dec Mar Jun Sep Dec Mar Jun Sep

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91.99

Latest High Low 0 6919 0 6940 0 6912 0 6988 0 7014 0 6985 0 7080 0 7100 0 7085 0 7160 0 7160

from 87-15. Reaction was muted

from 87-15. Reaction was muted to news that US gross national product grew a revised 2.6 p.c. in the third quarter, compared with a preliminary figure of 2.2 p.c. Forecasts ranged up to about 2.8 p.c., but the figure was in line with most expecta-

tions, and there was some sur-prise at the fall of the dollar on the news.

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Close High 94-22 94-30 95-13 95-18 Estimated Volume 22893 (22367) Previous day's open int., 38789 (37696) U.S. TREASURY BILLS (USA Slat points of 108% Estimated Volume 773 (491) Previous Car's soon Int. 936 (896)

LONDON (LIFFE)

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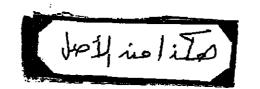
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WORLD STOCK MARKETS

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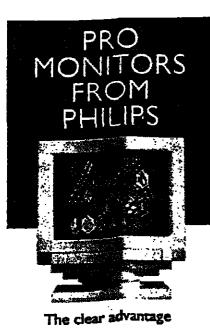
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OVER-THE-COUNTER

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Nasdeq national market, 3pm prices November 29

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3pm prices November 29

| The content of the

Programme trading lifts Dow after weak opening

A BURST of programme trai-ing in early afternoon pushed Wall Street stock prices sharply higher yesterday after a morning of desultory low-vol-ume trading parity Korra in Tokyo overnight to keep thedollar around Y122, and the dollar ended in Tokyo at Y122.15 and DM 1.7373. RJR Nabisco, the most active stock on the New York Stock

time trading, writes Koren Equities had been largely unmoved by the release of the revised figures on third quarter gross national product. Expeciation of a discount rate increase remained unrealised Exchange, added \$1 to \$90. Its financial advisers are believed to be seeking a floor of \$100 a share on leveraged buyout bids was to close at 5 pm yesincrease remained unrealised and analysis now helieve an increase is unlikely before the release on Friday of November the company of the com terday. Prime Computer added 3%

to \$16% following an announcement that the comresease on Firmy of November unemployment figures.

At 2pm, the Dow Jones Industrial Average was up 16.89 at 2,088.33 after trading cited cash tender offer of \$20-a-share by MAI Basic Four, a competing computer maker. 16.89 at 2.082.33 after trading only a few points above the previous close through year-day morning. Volumes were very low with less than 3m shares being traded by 2 min. The revised GNP figures showed real growth of 2 per cent, up 0.4 percentage points from previously reported ligures. Like stocks, bonds were little affected by the revised figures which were broady in Prime shares are now just over \$1 above their October high of \$15% before the bid was

Wall Street remains highly sceptical of the logic of a take-over by MAI of Prime and of MAI's ability to handle the indebtedness of the combined group. MAI edged ahead \$% to

\$8½ yesterday. TW Services surged to \$24%, up \$2%, following the news that Coniston Partners, a New York investment firm, is seeking all of TW's common stock with an offer of \$29-a-share. Originally Coniston was seeking only 30 per cent of TW's stock. The company has already rejected its offer. Reebok International traded

a mid-morning low Y121.40. at \$10%, down \$% following its amouncement that it expected net income for 1988 to be down from \$1.49 last year to around \$1.15-\$1.20. Sales of Reebok brand sports shoes were meeting targets but sales and earnings of its Rockport and Avia divisions were below expecta-tions. It has started to take remedial action, such as laving off more than 100 workers.

Texas Air fell \$% to \$13% after its Eastern Airline subsidiary announced fare cuts on routes from the Eastern US to Florida. The announcement came less than a week after Texas Air led an industry-wide move to discontinue some cut-

GOLDS, energy issues and base metals helped Toronto shares higher in early trading. with the composite index adding 3.45 to 3,264.65.
Advances outpaced declines by two to one on light turnover of 4.8m shares.

Crownx, which said its Crown Life Insurance unit will withdraw from the US group life and health insurance business, was unchanged at C\$11%. Crown Life was flat at C\$11%. Texaco Canada gained C\$% to C\$39%, with Bond Corp Holdings saying it was accepted into the second stage of the auction for the oil major.

EUROPE

Somnolent tone continues despite corporate activity

European bourses had again after Monday's FFrl. lbn plumped for early hiberation yesterday, as volumes styed dismal despite sparks of interest from corporate activity, writes Our Markets Staff. FRANKFURT recovered from

figures which were broady in line with expectations. After dipping initially during enty trading the price of the line bond rose by % of a point with its yield gliming from a with the control of the line of the

its yield slipping from 9.18 per cent to 9.13 per cent.

pattern, recovering by early afternoon to around Y122 from

The dollar followed the same

Monday's steep losses as selective buying interest and stack of sellers helped shares edge ahead late in the session in very light trade. "The market has just run out of ideas, said one analyst, who predicted that it would make little ground until the new yest.
At midsession the FAZ-index

was down 1.22 at 521.33; and by the close the DAX had sined 3.42 at 1.262.55 as shares forth just DM1.6bn changed hads.

One of the reasons for the depressed sentiment was the release of figures from Commerzbank, which showed a 6 per cent drop in 10-month partial operating profit to Comit index was up only (DM532m. The results were at the bottom end of most expectations, and Commersbank shares fell DM1.30 to DM52.70.

These data Park. Dresdner Bank - dne to report

today - rose DM1 to DM292.50. Pharmaceuticals, metals and chemicals group Degussa climbed DM3.30 to DM372.30 after revealing better than expected nine-month sales of DM13.6bn, up 16 per cent on last was

PARIS had another uninspiring session in low volumes as interest rate worries curtailed trading in all but a few stocks.
One Paris analyst said: I was almost asleep, the market was

so quiet."

The CAC General index months of the year also helped opened 1.6 lower at 3905 and the OMF 50 index was off 0.62 CBS all-share index was 0.5

Eurotunnel was one bright spot, with strong demand con-tinuing and about 264,000 shares changing hands. It rose by 85 centimes at one stage and closed 25 centimes higher at FFr51.20. Private investors and fund managers alike were jumping on the bandwagon after calculations of the stock's longer-term potential value. Nouvelles Galeries climbed FFri6, or 2.5 per cent, to FFri645 after Monday's news that investment firm Hong Kong Industrial Equity had

MILAN closed slightly higher in quiet trading as wor-Comit index was up only 0.30 at 574.22 on volume of around

built up a 5.5 per cent stake,

raising questions over its

Fiat rose L14 to L9,745, regaining some of the losses following the resignation of Mr Vittorio Ghidella last week. London investors were thought to be buyers of Fiat yesterday, said one dealer.

Italy's leading textile group Marzotto advanced L285 to L6.790 on strong overseas demand. Marzotto shares are tightly held, both in London and Milan, so good buying always sends the price sharply higher, explained an analyst Merchant bank Sopaf gained L101 to L3,231 as the company

News of the October trade deficit, which came in at FFr4bn against forecasts of between FFr2bn-FFr3bn, had little apparent effect. They little apparent the shock sphastly" given the shock FFr3bn deficit seen in Angust. The CAC General index opened 1.5 lower at \$90.5 and began to benefit from Milan

Aircraft manufacturer Fokker rebounded from recent losses to gain Fl 1.70 to Fl 22.70 on news it is talking to US group Lockheed about setting up a production facility in the US for F-100 jets. Over 1m shares, or 10 per cent of Fok-ker's capital, changed hands. Royal Dutch Petroleum fell Fl 1.70 to Fl 222.10 on worries that the Opec oil production agreement might not stick.

ZURICH offered little in the way of excitement, closing slightly higher after a quiet session. The Crédit Suisse index added 3.3 to 505.8. Insurance stocks were again sought as undervalued issues, with Zurich bearers adding

SFr70 to SFr4,920 and Winterthur bearers putting on SFr35 to SFr4,810. Nestlé bearers rose SFr50 to SFr6.950. STOCKHOLM recovered from Monday's interest rate

worriesin better volume of SKr364m and the Affärsvärlden General index rose 6.9 to 946.3. Trelleborg was the best per-former, rising SKr11 to SKr261 on higher copper prices and an upward revision of analysts' earnings forecasts.

BRUSSELS saw further sharp falls in Fabrique Nationale and Gechem as shares eased overall, leaving the cash market index down 28.8 at 5.341.9.

FN dropped BFr220, or 29 per cent, to BFr540 after recovering from an even lower open-ing, and is now within the BF1300-BFr600 range for new shares issued under the recapi-talisation plan. Gechem dropped BFr86, or 10 per cent, to BFr886, well within the new issue range of BFr450-BFr750.

MADRID was knocked by the increase in US prime rates and finished lower, with the general index off 1.27 at 282.23. Activity was constrained by concern over next month's gen-

Lethargy stifles Hong Kong's lively spell

Interest rate fears have set in after last week's welcome rally, writes John Elliott

HONG KONG'S stock market and HK\$1.2bn on Friday. in the past two days appears to have settled back into its yearlong state of lethargy following a significant rally last week which had raised hopes that a longer and broader-based recovery might be under way. Concern about international

interest rates, oil prices and the value of the US dollar has proved too great for the market, which was led higher last week by property stocks after the colony's Shui On Centre was sold for an unexpectedly high price of HK\$2.5bn.

Even the emergence in the past two days of details of Hong Kong Telecommunica-tions' HK\$4bn share placement, plus news of minority shareholders' buy-outs by controlling interests in two promi-nent companies, have failed to keep the momentum going.

Last week the Hang Seng index, which hit its pre-crash peak of 3,949 in October last year, rose 3 per cent from 2,581 to 2,656. On Thursday it was at mid-July. Volume rocketed from HK\$675.3m on November 18 to HK\$1.6bn last Thursday

On Monday, however, the Hang Seng fell to 2,625 on turnover worth HK\$777m. Yesterday, after a weak start it ral-lied, on the back of Tokyo's sharp rise, to 2,632 although volumes fell further to

"I don't know what will break through this wall which is holding back the market," says Mr Chris Chong, research economist with James Capel. "Things like Shui On do chip away, but not enough to move into a real rally."

The sale of the Shui On Cen-

tre last week, at a record price for the Wan Chai district of Hong Kong, underlined the fact that the colony's property boom is leaving shares seri-ously undervalued. Shui On's share price was roughly half its net asset value and has since risen by over 40 per cent from HK\$1.15 to about HK\$1.60. Local investors provided much of the impetus for last week's rally but international institutional buyers were also

active, with demand from the UK and the Continent, the US,

Japan and nearby Taiwan.

made by leading exporters.

The signing by Japan and the US of a memorandum of

ation support fighter for Japan's defence force sparked some interest in defence-re-

lated issues, primarily the heavy industries. Mitsubishi

Heavy Industries, the prime contractor, gained Y50 to Y1,080 and was the most actively traded issue at 95.8m

shares. Kawasaki Heavy Indus-

tries, second most active stock

at 94.3m shares and a subcontractor on the project, added

Utilities, which had fallen on Monday, rebounded on lower

interest rates. Tokyo Electric

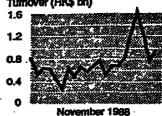
Power rose Y180 to Y6,650 and

Tokyo Gas Y27 to Y807.

Y31 to Y945.

Hong Kong Hang Seng Index

Turnover (HK\$ bn)



"International institutions were also there changing over their portfolios switching from banking to property, without necessarily increasing their total holdings in Hong Kong," says Mr Richard Margolis, managing director of Smith New Court.

Other brokers say that new money was also coming in, especially from the UK, and that the international institutions were also switching out of utilities into property. This all showed they feit ready to move into a more aggressive section of the market.

Also boosting the market is what one broker calls a "priva-tisation kicker" — privatisa-tion is the word used in Hong Kong for a company buying out its minority shareholders, usually at prices aignificantly above the current depressed share price but well below the

company's asset value. Yesterday, Elders IXI, of Australia launched an offer to buy out the 25 per cent of Hong Keng-quoted Elders invest by Bond Corporation of Austra-lia, Cheung Kong Holdings and, on Monday, Sun Hung Kati

Properties.
These buy-out offers under-line the fact that shares are significantly under-priced. Brokers have names of about another 15 possible buy-out

provide the market with some stimulus because of the prospect of short-term gains. The current news of the HKM.55 price at which the Hong Kong Telecommunications placement is to take place is expected to have a neutral effect on the market. However, it does remove uncertainty about the size of the what is the market's largest-

Now Hong Kong is waiting for either some domestic fillip or a resurgence of interna-tional confidence to provide the basis for a new rally. There is not much optimism, however, about anything happening quickly.
I don't see any meaningful

Chillin :

ments which it does not increases in prices from this already own. This followed level in the short-term, with similar moves in recent weeks interest rates up in the US, off price worries and a lack of con-fidence in the dollar," says Mr Richard Witts, managing director of Schroder Securities. "If can't even see a catalyst hig enough to start the frequent rally that takes place before Chinese New Year early next

ASIA PACIFIC

Bargain-hunting helps Nikkei bounce back

BARGAIN-HUNTERS appeared yesterday after the substantial fall on Monday, triggering another round of widespread buying that lifted share prices, writes Michiyo Nakamoto in

Tokyo.
The Nikkei index recovered a large portion of the previous day's loss, closing up 334.98 at 29,318.30. Issues that rose outnumbered those that fell by 594

Volume was moderately lower, at 1.14bn shares compared with 1.28bn on Monday. The TOPIX index of all listed stocks advanced 23.65 to 2,269.15, and in London the ISE/Nikkei 50 index rose 6.12 to

What started out as bargainhunting in Tokyo turned into more concerted buying towards mid-day. The spreading confidence and the substantial rise in share prices so soon after a large fall seemed to many investors to confirm that the market is on an upward trend. I could hardly believe it,"

said an analyst at Daiwa Secu-rities, "but knowing the mar-ket is going strong, what else could I do but follow its lead?" Even the two main causes of nervousness, which prompted a rash of selling on Monday, had by yesterday already lost their immediacy. Oil prices fell overnight in spite of the signing of an agreement on production quotas by member countries of Opec, and Japanese leaders voiced their opinion that even higher oil prices would not have a very negative effect on the economy. Fears of

tic rates, even though US prime rates did rise overnight. investors resumed their search for low-priced issues that have been lagging the market, especially those under Y500, and buying focused once again on shipping companies. Nippon Yusen rose Y29 to Y910 Japan Line increased Y21 to Y530 and Mitsui OSK Lines advanced Y15 to Y745.

interest rate rises have so far

been quelled by falling domes-

Pharmaceuticals were actively sought, having fallen substantially from previous highs. Yamanouchi Pharmaceutical added Y100 to Y4,000 and Takeda Chemical rose Y70 to Y2.490.

A strengthening of the dollar against the yen attracted intermachinery issues. There is a growing feeling that if the yen stays near the rate of Y121 to the dollar, its appreciation is mainly discounted by efforts

Roundup

INTEREST rate worries depressed sentiment in the Asia Pacific markets yesterday. understanding on the joint development of the next generaithough the Nikkei's gains helped shares in Hong Kong and Singapore rise slightly. AUSTRALIA showed no hint

of a recovery as shares fell on interest rate concerns and news of lower-than-expected quarterly domestic economic growth. Sentiment was not lped by the decision of two banks to raise their prime lending rate by half a percentage point to 16.5 per cent. The All Ordinaries index eased 8.1 to 1,472.0 on turnover of 95m shares worth A\$152m

The mining sector was enlivened by Normandy Resources' takeover bid for gold and met-als group Poseidon. Normandy In Osaka, share prices ended already owns just under 20 per higher with the OSE average cent of Poseidon, and the hid

was lower at 96m shares from stocks. Poseidon closed 28 cents up at A\$2.10 - below the offer price of A\$2.25 a share -Normandy rose 5 cents to A\$1.25.

Cadbury Schweppes Australia jumped 21 cents to A\$4.29 in response to the amouncement that Cadhury Schwenges in the UK had raised its offer for the shares it did not already own to A\$4.25 a share.

Bond Media fell 1 cent to 39 cents its leggest price since the

cents, its lowest price since the shares were listed in 1987. Mr Alan Bond appeared on Monday before a regulatory tribu-nal investigating his fitness to hold a broadcasting licence. It has also been rumoured that Mr Bond will sell Bond Media, a story subsequently denied by the financier.

HONG KONG bounced back from early interest rate-in-duced weakness to end strongly on the back of Tokyo's rise. The Hang Seng index gained 7.6 to 2,632.68 as shares worth HK\$660m changed bands.

Hongkong Land was the most actively traded stock climbing 15 cents to HK\$9.05 on turnover of over 400 shares.

SINGAPORE edged higher in average trade as the big inves-tors stayed away on the lack of incentives to buy. The Straits Times industrial index rose 0.82 to 1,003.37 on turnover of 10m shares.

TAIWAN was hit by fears that the Opec production accord would raise domestic industrial costs, and shares closed lower in thin trade. The weighted index lost 191.77 to

SOUTH AFRICA

A WEAKER financial rand helped gold stocks in Johan-nesburg close unchanged to slightly higher.

Among stocks that saw some movement, Southwaal gained R2 to R115 and Hartles sed 15 cents to R23.35.





High City Overhead Man.

High among the mysteries of Man's evolution is the case of 3 Harbour Exchange Man and High City Overhead

Both occupied offices in the late 1980's doing similar work, yet while the latter merely 'existed,' the former apparently sourished.

Well, environment was certainly a factor. It's believed that at this period 3 Harbour Exchange Man moved from his expensive City origins to a spacious high specification office development in London's Docklands.

Here, he was able to go about his work in pleasant surroundings consisting of spectacular river views, tandscaped walks, car parks and a variety of excellent shops, restaurants and sports facilities.

And, by making this filteen minute migration fromthe City, he made a net-saving of over £7 million in tour years in overheads - which improved his lot still further.

High City Overhead Man, constantly hounded by bigger and bigger rates and rents, was eventually forced. to follow in 3 Harbour Exchange Man's footsteps. But, for many, the delay caused unnecessary suffering, and for



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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzle in conjunction with the Institute of Actuaries and the Faculty of Actuaries

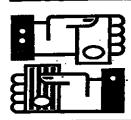
NATIONAL AND REGIONAL MARKETS		MONDA	Y KOVEMBER	28 1988		FRIBA	Y NOVEMBER	25 1988	DOLLAR INDEX			
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Corrency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1988 High	1988 Low	Year ago (approx)	
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Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Starling) and 94.94 (Local). Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. 1987 Latest prices were unavailable for this edition.

FINANCIAL TIMES WEDNESDAY NOVEMBER 30 1988

SECTION III

FINANCIAL TIMES



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SOUTH AFRICA

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The rush on both sides of the Atlantic to fund buy-outs and buy-ins threatens the industry's claim to be

the backer of new enterprise.

Alternatives to the slog of start-up and early-stage investments

appear all too numerous, writes

Charles Batchelor

Diversions in the maze

ON THE face of it the venture capital industry in Europe and the US has had a good year. Both fund-raising activity and investments have remained at high levels despite early fears that last October's market crash would dampen activity.
In fact unquoted investments have become more

ments have become more attractive to institutions shaken by the volatility of their quoted investments.

However, the headlong rush by many venture capital groups on both sides of the Atlantic into funding buy-outs and buy-ins threatens the industry's claim to be the industry's claim to be the

backer of new enterprise. In Britain and the US, the two most developed venture capital markets, the earnings of the venture funds are coming under pressure. In the US the volume of money and the number of venture funds some 650 currently manage about \$30bn - mean the free-

wheeling early days are over when big profits were possible. On both sides of the Atlantic the institutions which put their money into venture capital funds are starting to ques-tion the venture capitalists' right to high fees. In the US investors are asking if venture funds which frequently raise new money should be able to command their usual fees on

all of the money raised. They want discounts for volume. In the UK institutions are pressing for higher performance hurdles — tied to the FT All-Share Index or other measures — which venture fund managers must jump before they can take up their usual equity options. Institu-tions are starting to ask whether the passive venture capital group putting together relatively safe, late-stage deals, deserves to earn the same fees

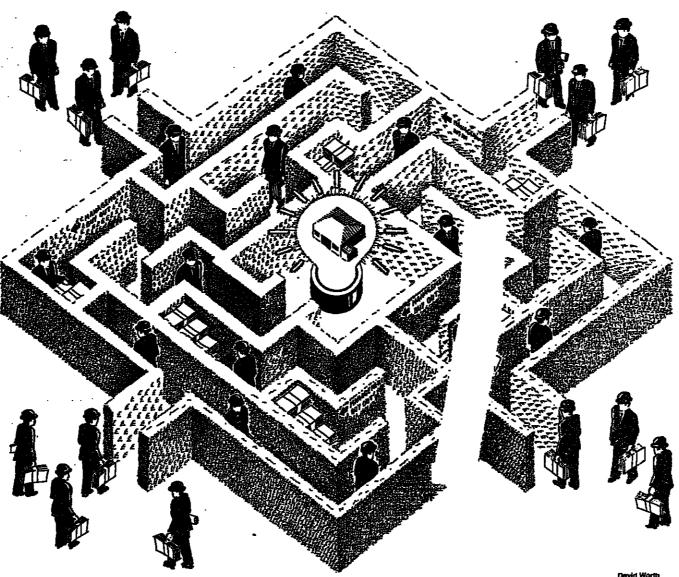
- usually 2.5 per cent with an
option on a 20 per cent share
stake — as the "hands-on" venture capitalist backing riskier

early-stage deals. It is hard to find venture capitalists who will admit that the number of deals to come their way is on the decline. But many in the industry are con-cerned that a shortage of good managers able to run an early-stage company is leading to a

fall in opportunities. In Britain venture capitalists complain of the shortage of good quality managers who are prepared to set up new compa-nies compared with what they see as abundance of such peo-

ple in the US.

Electra Investment Trust, an early specialist in unquoted companies, recently recruited a senior manager from one of the leading executive search



Venture Capital

organisations. Advent, a high technology fund, prefers to make use of outside consultants because it believes they will have access to a greater spread of contacts. Even so, the Advent team spends half its time looking for qualified executives, Mr David Cooksey, chairman, estimates.

What is now happening is an increasing segmentation between funds and also within funds. Funds which have the financial skills to put together a £500m buy-out are unlikely to have the industrial knowledge

needed to back a small software company.

"Management buy-outs and start-ups require different tempos," says Mr Ronald Cohen, chairman of Alan Patri-cof Associates. To avoid swamping the identity of its early stage team Patricof has created a separate group of executives to focus on buy-ins in the UK and France. Patricof is currently raising an Ecu250m (£165m) fund to do deals expected to average

A few UK funds have distin-

guished themselves by the ability to back high-technology deals. Funds without high-tech expertise sometimes refer high-tech propositions to these funds with the aim of coming in as a co-investor if the spe-

cialist gives the go-ahead.

Another specialist group within the industry is the fund which provides seed capital the very small amounts needed to convert an idea into a business. The seed capital sector is still "desperately embryonic" in Britain, says Mr Philip Per-cival, managing director of JMI

Seed Capital, comprising just half a dozen funds with about £15m under management. But he is heartened by the interest shown by one non-seed venture fund which is thinking of co-financing deals which JMI

thinks are worth backing.

Many venture capitalists
believe that the funds which survive will be those which can establish a strong profile for themselves among the ranks of the also-rans. The successful venture capital groups of the 1990s will be those which not only have the finance but

which, more importantly, can originate deals and devise creative solutions to their clients problems. The "me too" organisations which come in on a deal which has been researched and arranged by others will have a harder time. The venture capitalists response to the growing competition for good deals has been to devote more effort and money to marketing their services — to entrepreneurs, in which, more importantly, can

vices - to entrepreneurs, investors and managers in large corporations who might be persuaded to come out to join a start-up or a buy-in. The days when venture capitalists could simply let a grateful could simply let a grateful business community beat a path to their door and then reject 49 out of every 50 proposals are coming to an end.

Venture organisations such as Rothschild Ventures and ECI Ventures say they have been combing their lists of contents and of existing clients to

been combing their lists of contacts and of existing clients to see where extra business could be generated. Individual members of the ECI team have lists of accountants, lawyers and headhunters whom they visit on a regular basis in the hope of generating new leads.

on a regular basis in the nope of generating new leads.

Venture capitalists are also giving greater thought to polishing their image. Midland Montagu Ventures has promoted itself as a backer of buy-ins and has coined The Venture Catalysts as its slot-Venture Catalysts as its slo-

gan. 3i has hit on Growth Capital as a campaign title.

While venture capital continues to attract large sums, the direction of some of these flows is now changing. Some of the independent funds, which raise all their money from the mar-ket and which have no friendly financial backer, are worried by the increasing power of the venture capital subsidiaries of the merchant banks.

The banks, which manage large amounts of discretionary pension fund money, are chan-nelling all of their venture cap-ital investments through their own venture capital subsidiaries. This means less is available for the independents which complain that the banks may be neglecting their duty to obtain the best deal for their

pension fund clients.
Overall, however, amount of money available is expected to hold up as the industry catches its breath after two years of hectic growth. Independent funds

raised only £370m in the first nine months of 1988 compared with £500m in the same period with annual of 1988 compared form in the same period last rear. But Ms Susan Lloyd, the Economics a specialist funds which are still raising money will take the year's total to \$705m. nearer the record \$705m raised in 1987. Investments in the first half estimates. If levels are maintained in the second six months they will equal the \$1,036n invested in the whole of 1987.

In Europe as a whole the venture capital industry reached an important milestone in 1987. For the first time more linance was raised in Burope last year than in the US, according to the European Venture Capital Association. In Europe a total of Ecua.9bn (52.6bn) was raised compared with Ecua.8bn in the US. However the Live and the US. ever, the longer tradition of venture capital in the US meant that the pool of money invested or available for investment in the US remained greater - at Ecure 2bn against Ecui3bn in Europe.

Britain continues to dominate the European venture capital scene with a Ecu7.1bn (£4.7m) pool of funds, followed, at some distance, by France with Ecu1.9bn. However, growth rates in France and several other Continental counties are faster than the countries are faster than the UK. The attraction of the Continent, where less ferocious competition means deals can be more attractively priced, is reflected in the sharp increase in UK venture funds which are establishing a presence there.
Buyouts, buy-ins, Continental Europe - the alternatives to the unglamorous slog involved in start-up and early-stage investments - appear all too numerous. But not everyone is convinced that venture capital in its original form is dead. Buy-outs may have proved more profitable recently but with the stock markets past their bull stage and with start-up profits yet to come through investors may rediscover early-stage invest-

This industry moves in cycles Early-stage deals will become popular again," seasoned venture capitalists maintain Entrepreneurs must hope

ITC MANAGEMENT BUY-OUT £70,000,000 BOUGHT DEAL

MIDLAND MONTAGU VENTURES

Midland Montagu Ventures has backed the management team of ITC Entertainment Group Limited in its £70,000,000 management buy-out from the Bond Corporation.

ITC is one of the world's leading producers and distributors of television and theatrical movies. Its extensive library of some 2,000 titles includes its own productions such as "Sophie's Choice" and "On Golden Pond".

Midland Montagu Ventures has underwritten the whole transaction of £70,000,000 which was entirely in equity. This makes it the largest bought The investment will be sold down in the UK, the deal of its kind.

By this route both the speed of response and the degree of confidentiality were able to exceed by far that which would otherwise have been possible.

The investment has been structured as an equity deal with no acquisition debt. This has provided ITC with a very firm foundation for its balance sheet which will enable the company to expand rapidly over the coming years and, in particular, to exploit the emerging opportunity for television products in Europe.

US and Continental Europe.

Midland Montagu Ventures Limited

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The Venture Catalysts

An initiative tarnished by a tax dodge image

cies have raised £1016m, com-

pared with only £4.4m for other

fers in the way in which money is raised. Earlier, the scheme was dominated by pro-

spectus issues, where a com-

pany sold its shares through an application form in a pro-

spectus which set out all the

the public and usually spon-sored by a venture capital com-

pany. Sponsorship was lucra-tive business, with the sponsor often taking 10 per cent of the

These issues were open to

1987

19.5

key points of the scheme.

The new style BES also dif-

THIS YEAR the nature of e Business Expansion Schoe has altered radically. R is tive means of raising capital for new businesses in other little more than a device raise money for reside Indeed, the scheme seems a

properties to be let as and long way from its original It seems unlikely that objective of providing a source was what Sir Geoffier is the then Chancellor of the Exchequer, had in mind win he announced the introducen of equity for start-up busi-nesses which might otherwise have found it impossible to raise money, while encouraging wider share ownership of the BES in 1983. mong the public. Until April last year, a vari-

The scheme has on h been criticised as simply a device to ena

e the rich to get richer

It fell to his successor in Nigel Lawson to change an this year's budget by lining the amount which could be ety of entrepreneurial businesses, ranging from scallop farming to cartoon animation, raised in any one year in the scheme to £500,000. found BES a popular way to raise money. In the first four years of the same time, tax relief availe under the scheme as extended to assured termies

ALAN SANS CITICORP ACTED VERY QUICEY, ARME MODEN INSTRUMENTS LIKE MEZZAMANE THANKS WHITE JUST TALK-

ING LEGAT -THE PERSONAL RELATIONSHIP WAS VITAL I WAS PUTTING SLEEVING ON THE LINE AND CITCORPORTSEE WE TOTAL INTERSTY!

which were allowed to rate up

Mr Lawson had been

ted to make some change out the £500,000 limit of linest

businesses took observer by

By extending tax relies

tive vehicle for govern

the scheme to assured man-cies, BES has become an acc

housing policy, but it is des-tionable whether it is an inc-

scheme, 2502.7m was invested in 883 companies. In the 1987/88 tax year, a further £180m went into the scheme from more than 18,000 individuals, many of whom were QCs, according to research conducted by the

to research conducted by the Labour Party.
Ironically, the issues which have found it easiest to raise funds — asset-backed schemes — are the least risky although the scheme was set up specifically to help high risk businesses

By April this year, the most

popular schemes were secured contractors, sheltered housing developments and hotels, with private hospitals, gardening centres and catering in the secand division.

To encourage investment in high risk businesses too small to appeal to other venture capital funds, the government offered investors an attractive tax break.

Today this is a less appealing incentive now that the top rate of income tax has been reduced to 40 per cent. The scheme has often been

criticised as simply a device to enable the rich to get richer. Investors are able to claim relief against taxable income at their top rates of personal income tax in respect of the amount invested (up to £40,000) in the year in which the investment is made.

Providing the shares are not sold for at least five years, they are exempt from capital gains tax. The gearing effect of such schemes makes it most attractive to higher rate taxpayers.

The combination of the tax break, and the asset-based nature of assured tenancy schemes have ensured their popularity.

Assured tenancies will be introduced in the forthcoming Housing Act (expected early next year), which removes many of the previous restric-

UK investment by financing stage % of amount invested 1983 12.9 6.4 Other early stage 7.3 10.3 9.5 Expansion Buy-out/buy-in/acq Secondary purchase 5.1 0.1

UK investment by financing stage

% of financings

19.3

47.9

5.5

tions of the Rent Act by allowing landlords to set a market rent with a built in mechanism for rent reviews, and by mak-ing it easier for them to regain ession of vacant proper-

The most popular schemes with investors are those in the North and Midlands, Landlords are trying to recruit short stay tenants such as nurses, students and military personnel, largely because assured ten-ants have possession for life so long as they are paying a mar-

Under BES, assured tenan-

Start-up

Buy-out/buy-in/acq

condary purchase

money raised in addition to various bonuses.

However, there is little point in sponsors promoting issues raising less than £500,000 (for which smaller companies can rarely afford the sponsors' fees). Of the £106m raised this tax year, £60.5m has come from prospectus issues - much

lower than last year. Sponsors have turned their attention elsewhere. Johnson Fry, for instance, has adapted the idea of a fund and set up a scheme to invest in regional property developments. Mean-while, BES funds have enjoyed an easier ride than before, although a number failed to raise the minimum subscrip-

Historically, funds have proved unpopular, partly because they were perceived as expensive and partly because the majority have been poor communicators and performers. Investors want greater control over the companies

But have the changes in BES been for the best? Sponsor Mr Charles Fry believes the changes to the scheme were inderstandable.

The government attitude was not unreasonable — BES had had it good, but while BES had carved a niche, the venture capital industry had expanded. So it was no longer

reasonable to give money away from the taxpayer. The problem is that people don't like investing in companies asking for less than £500,000 because they just can't get the manage-ment."

Mr John Spiers of Best Investment takes a stronger line. He argues that smaller companies have found it impossible to raise money

raise finance under BES. It is too early to say whether good companies are finding it impos-

Earlier this month, Mr Norman Lamont, Financial Secretary to the Treasury, confirmed the government's commitment to assured tenancy schemes up until 1993 when the present relief expires. The relatively secure nature

BES seems a long way from its original aim of providing equity for start-up businesses

under the new kind of scheme. "There is no indication that the money is available from venture capital," be says. "The industry is not interested in initially low return projects or anything under £3-£4m. There is no doubt that companies are finding it harder to

of such tenancy schemes will ensure that money goes into safer, property-backed compa-nies rather than the individual, more entrepreneurial ventures the scheme was designed to help. The scheme's overwhelming image remains that of a tax dodge.

THIRD MARKET

Little cheer for tier hit by initial design flaws

approaches its second amiver-sary in January with few of the expectations of its founders ful-filled.

The rationale behind the market, when it was established in 1987, was to provide a forum for those companies which were too small, or too new, to join either the Unlisted Securities Market or the main

Rules were relaxed for Third Market entrants. They were required only to produce a one-year trading record, against three years on the USM and five on the main market, and there was no minimum set for the amount of their equity that had to be in public hands. There seemed to be a niche for companies not covered by

either of the two Stock Exchange tiers, judging by the number of companies which had joined the over-the-counter

However, by the mid-1980s the OTC market had developed

The tier has falled to attract start-ups or provide a forum for raising capital

a reputation for poor investor protection standards and lowquality companies. The idea behind the Third Market was to create a better standard of protection for the investor, while lowering the costs of flotation. It was hoped that many companies would switch from the OTC to the new tier.

Early estimates were that 120 companies would join the Third Market in its first year. In fact, by October 1988, the total number of entrants was just 51, of which four had since graduated to the USM.

Nor has the market been successful in attracting startups (just three) or in providing a forum for raising capital (23 out of the 51 new issues were introductions).

However, to be fair to the Third Market, the USM was also initially slow in attracting companies although it is now undoubtedly a success. Given that the Third Market's brief history has included the Octo-ber 1987 equities crash, its record is not disastrous.

What seems to have held the market back is a flaw in its original design. In its efforts to make the market less regulated, the Stock Exchange decreed that a company's sponsors would have to carry out most of the monitoring work. It sounds good in theory, but in practice it is rather an onerous responsibility. No sponsor wants to be the first to have a failure, with all the attendant bad publicity in the media and

among investors. Thus, sponsors have been very cautious in choosing which companies to support and that has inevitably meant that some of the young, adven-turous businesses have failed to gain access to the market.

The work carried out by sponsors has also increased the costs of a Third Market issue. In fact, a recent study by accountants Peat Marwick McLintock revealed that the costs of coming to the Third Market were not significantly lower than those on the USM, and in terms of percentage of capital raised, were actually

higher.
This is despite the fact that the Stock Exchange waived initial and annual fees for Third

tising requirements at a very

As a result, many venture capitalists may have decided that they might as well wait the three years before a company qualifies for the USM rather than go through the expense of joining the Stock Exchange's lowest tier. Three years is not, after all, a long gestation period for a venture

capital investment. The three start-up companies that have joined the market have not been trading long enough to be fairly judged. Medirace is still reporting progress in developing a treatment for cancer and AIDS; ChemEx International, a waste-testing laboratory business nad to report first-year revenues "substantially lower than expected"; and Far East Resources has not yet reported startling success in its Philippines of

drilling programme. Start-up companies may form a steady trickle of entrants onto the third tier but a flood of companies were expected to arrive in the form of transferring OTC companies and Business Expansion

Scheme groups. However, so far only 11 OTC companies have joined the Third Market. The main reason seems to be that few pass the scrutiny of potential sponsors, who are unwilling to support a company making pre-tax profits of less than £100,000 per annum. The complex share structures often found in OTC companies also deter sponsors

and institutional inves **Business Expansion Scheme** companies have also been slow to come to the market. In part, this is a question of timing. The BES was established in 1983 which means that only now are companies starting to finish the five-year qualifying

> Few of the Third Market's original expectations have been fulfilled

period which will allow investors to sell their shares and retain their tax relief.

BES rules restrict where stocks can be traded for the first three years after creation. If companies join the USM or the main market, they cease to qualify for the scheme. That restriction does not apply to the Third Market; only four. NES companies have so far BES companies have so far

joined that category.

The main reason is probably that, whether or not BES companies join the market, investors still cannot sell their shares and keep their tax relief until the five-year period is over. Liquidity in such companies will inevitably be

In fact, liquidity remains a fundamental problem for the whole tier. In December last year, the number of bargains recorded on the market was just 868, totalling £2.9m. Although business has improved since then, the aver-age daily number of bargains is still about 170, compared with 9,000 on the USM.

Such totals will not encour age either market makers or investors to take an interest in the tier. The Third Market needs something to happen to help it out of a vicious cycle of too few investors, too few com-panies and too few adventurous sponsors.



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 \mathbf{III}

Local knowledge an asset for the North's players

MR PETER FOLKMAN was one of 3i's potential high fivers. He was the highly successful director of the large Manches-ter regional office and looked set for eventual promotion to a more senior job in London. Six weeks ago he quit. Today he is completing the formation of the North of England Ven-ture Fund and will run it with a former senior manager from industry. It will have at least £15m to invest straight away and he expects to have another £5m on tap soon.

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A CONTROL OF THE STATE OF THE S

One of the fund's sponsors will be Schroder Ventures – London-based but with international operations in Italy, West Germany, the US, Canada and

Japan.
The other will be Rickitt Mitchell, the Manchester investment house which can the corporate finance boutique, and which came to national prominence when it acted for the Land Rover management in its abortive attempt to buy

Mr Folkman is, however, very frustrated. There are a tot of good deals about at the moment," he says. "If we had been up and running by now we could have done our first year's investments in the first three months."

He expects to be in full swing before the end of the year but in the meantime he is in the slow but proper process of satisfying the requirements of the Financial Services Act. Mr Folkman's prospective

fellow fund manager - he is currently on the look-out - will be someone with experience of running a major multi-million international business. It says something about the way things are developing that there are two eager applicants

What is important about the development is not just the quality of the people and insti-tutions involved, but the fact that they will be joining a growing network of similarly powerful emergent sources of venture capital outside Lon-

Only four years ago, there were very few outside 3r's network of 27 regional offices. London and the South-East had most of the funds and -since good local knowledge is usually needed to spot a good investment – most of the deals. Few London managers ventured far from home.

Lazards' regional funds —
now run by the Development

Capital Group – were one exception; County NatWest also began to beef up its operations in Birmingham, Leeds, Manchester and Edinburgh.
The enterprise boards or

similar funds set up by the now-abolished metropolitan county councils of Greater

taken over by the aggressive independent financial services group of BWD Rensburg and is likely to have much larger sums to play with.
At the same time, Yorkshire

Enterprise has sprung from the old West Yorkshire Enterprise Board with several big, suc-cessful investments behind it and continues to do well. The other enterprise boards, and the South Yorkshire Superan-nuation Fund, are also in the

manchester, west	Yorksmre,	British S	teel maustry	– the
Companies b	y geographi	cal local	ion (Dec 1	987)
	Companies	%	Pool(£m)	%
London(City)	. 44	41.1	2,068.0	51.6
London(West End)	25	23.A	1,261.8	31.5
London area	- 11	10.3	106.5	2.7
Birmingh a m	5	4.7	64.9	1.6
Scotland	- 10	9.3	318.0	7.9
Others	12 .	11.2	187.6	4.7
Total	107	100.0	4,006.8	100.0
		Source:	UK Venture Capit	al Journal

the West Midlands, South Yorkshire and Merseyside were winning their spurs but, generally, it was loan capital from the banks and Si that most smaller businesses expected to use to finance expansion.

In 1984, 83 per cent of 3i's total business was in loans with the rest in equity funding. This year the equity proportion will rise to 28 per cent, much of it in the regions, where 3i remains the major source of funds outside the clearing

The proportion is rising in the face of pressure from two sources – demand from clients who want to expand with sensible gearing and competition from venture capitalists like

The major players in the north also include Mr Richard Marshall, whose Manchesterbased March Investment Fund is backed by £20m from British Gas's pension manag

Then there is Mr Michael Denny of Northern Investors in Newcastle, which has done well enough with its first 55m to be launching a new £15m fund this year for investment not only in the north but Scot-

Another emergent figure is that of Mr Barry Anysz, who has been very successful in running a series of business expansion scheme funds in

capital funds are beginning to recognise this.
"We have got more, better

quality, convertible inquiries from institutions than we can handle. Local authority pension funds are now begin to show much more interest in giving us money to invest," says Mr Denny of Northern Mr Charles Richardson, Mi Folkman's successor at 3i in Manchester, says that the development of this new

regional infrastructure is

changing things dramatically.

"We are not seeing much competition from London

funds these days. It's coming from the local funds instead,

"These regional funds are good news for the regional offices of 3i because they mean

that there is now a means to

syndicate hig deals locally. It

means not having to go to Lon-don and therefore faster deci-

sions. Deal flow is improving

Statistical evidence reflect

ent in and around London

This is moving towards a con-siderably better balance -

£232m invested in the South East and £218m in the other

Mr Folkman believes that

the balance generally will shift even more as the regional

infrastructure of locally-man

aged, independent funds

3i charges clients 2 per cent of the value of a deal for arrang-

ing it. Mr Folkman and his col-

leagues will be paid by the North of England Venture

This is going to make the fund very much more attractive to

At the same time, the hands-on approach he will adopt towards investments will

help maximise returns, as Mr Denny has already proved at

Northern Investors. Remote

London fund managers - or high volume operators like 31

cannot afford the time.

nd's backers, not the clients

esses looking for finance.

One reason why will be cost.

the changes: 3i's investments

outside the South East nearly trebled between 1984 and 1988, compared with a rise of 122 per

all the time.

apanies b	y geographic	cal loca	tion (Dec	1987)
	Companies	%	Pool(£m)	%
(City)	. 44	41.1	2.068.0	51.6
(West End)	25	23.A	1,261.8	31.5
area	· 11	10.3	106.5	2.7
ham	5	4.7	64.9	1.6
d ·	. 10	9.3	318.0	7.9
	12 .	11.2	187.6	4.7
	107	100.0	4,006.8	100.0
		Source	UK Venture Cap	tal Journal
-				

job-creation business set up in the steel closure areas - has also now made equity invest-ments the main plank of its financing programme and Mr Roger Thackery, the chief executive, says he is pleased with

The trend is also apparent in County NatWest's venture capital operations. In 1986 it put 525m into 48 deals - all but £3m into 41 deals in London. Last year, there were 62 deals totalling £55m, but Bir-mingham, Leeds and Manchester had increased their share of this to £14m spread between 17

The figures for the first 10 months of this year show the trend continuing. The Mid-lands and North have completed 20 deals totalling £19m compared with London's 37, worth £30m.

What all this means is that a truly regional infrastructure of venture capital sources is now becoming firmly established outside London. The implications are impor-

tant for regional development since it means that the companies with the best prospects for growth can get money from local backers with local knowledge who can also give quick

The regional venture capital scene looks set for a year of The institutional investors who put money into venture accelerating change.

A trend too good to last THE VENTURE capital

industry faces a paradox. It is now making its highest returns on some of its least risky investments. Management buy-outs have become more profitable than start-ups or early stage investments despite the lower level of risk involved in the buy-out deal. This rever-sal of the normal rules of investment worries many ven-

"It is an economic nonsense and it cannot last," says Mr Tony Lorenz, managing direc-tor of ECI Ventures. "But the fact is that in the UK buy-outs have produced the highest returns. The young technology-based company (the tradi-tional target for venture funding) is always scrabbling to remain state-of-the-art because the market in which it oper-ates lacks the scale of the US

The typical management buy-out company, in contrast. business in a mature industry producing a comfortable and regular cash flow. Provided it is not loaded down with too should be capable of continu ing to run a business they already know well.

Is it any wonder then that many venture capital groups now devote the bulk of their funds to buy-outs at the expense of start-ups and early stage financing, where the pay-off is uncertain and the time required for the investment to mature much longer?

Start-ups may take seven to 10 years to bring to market compared with many buy-outs which have been floated in less than two years.

From just 13 buy-outs totalling a few million pounds in 1977 the total rose to 300 deals synthe total rose to sol deals worth £2.82bn in 1987. The stock market crash of October 1987 put a temporary halt to deal-making activity but business recovered and the first nine months of 1988 saw the completion of 210 deals total-ling £2.3bn, according to accountants Peat Marwick

In Britain buy-outs and buyins accounted for 55 per cent of all venture capital investments by value in 1987, according to the British Venture Capital Association, though they represented only 18 per cent of the number of deals completed. In 1986 these deals accounted for 45 per cent of deals by value



Management buy-outs/buy-ins

and 21 per cent by number. in Europe as a whole buy-outs also increased their share of total venture fundings, accounting for 36 per cent of all investments by value in 1987 compared with 25 per cent in 1986, the European Venture Capital Association reported.

est rates. Some deals under preparation have been halted while buy-outs which have already been completed will probably take longer to achieve their budget targets. For a management team

planning a buy-out times have never been better. Record amounts of money are chasing The £715m buy-out of MFI, International Comparisons Capital under management per company(Dn)

the furniture retailer, which was completed just before the stock market crash, remains

the largest UK buy-out. But there are signs of a move up-scale with the prospect of a growing number of public company buy-outs. Virgin Group is currently carrying out a £248m buy-out to take itself private after less than two years on the stock exchange.

The creation of a £200m First Britannia Fund by Drexel Burnham Lambert, the US junk bond specialist, and the arrival in London of GE Capi-tal, the finance arm of General Electric of the US, may have set the stage for a fresh round of big buy-outs in Britain. The European buy-out scene

lacks the frenzy of the US, where new records were set last month with the \$20bn (£11.6bn) offer for RJR Nabisco, the foods group, from Kohlberg Kravis Roberts, the Wall Street vestment house. One factor which is

restraining a resumption of rge-scale buy-outs in Britain is the recent increase in interthe good deals and if a buy-out proves impossible managers can often attempt the buy-in of another company

When 31, Britain's largest venture capital group, announced recently that it was looking for 200 managers interested in staging a buy-in it received 700 replies.

This overhang of so much money has placed managers in the enviable position of being able to negotiate very favourable terms for themselves. They are often able to acquire large initial equity stakes in the business with arrangements which allow them to increase their holding still further if targets are met.

Some venture capitalists grumble that the pendulum has swung so far towards managements that some deals are simply not worth doing. Too little is left over for the outside

investors, they complain. What worries the deal-makers is that competition for the good deals will force a relax-ation of the normally conser-

wative financing ratios on which UK buy-outs are based. Buy-outs in Britain have typically carried three or four compared with the US where the ratio is usually 9:1 or 10:1. US buy-outs have depended on the rapid sale of unwanted assets to bring borrowings down to more manageable levels. down to more manageable levels. In Britain and the rest of Europe bought-out companies are expected to pay off debts without breaking themselves

mp in the process.

Buy-outs in Britain have been lairly safe investments. Ji rections one in 10 of the deals it backs will fail while a further one in 10 will need refi-nancing or restructuring in some way. This compares with a failure rate for start-ups of one in three.

Even in the US, where deals are more vulnerable to rises in interest rates, buy-outs have been relatively risk-free. But the problems of Revco, a large drugstore chain which filed for protertion from the problems of th protection from its creditors last July , have given a warning of what can go wrong. Revco fell victim to the ambitious performance targets on

which its financing was based. One result of the growing competition between investors for the good deal has been the arrival of the buy-in. They are closer to start-ups than to buy-outs in the degree of risk involved and require far closer monitoring by the deal-maker, but they can also give higher

returns to the investor. Another has been the move by many UK-based venture capital organisations into Continental Europe. Buy-outs have taken off in France as a means of securing the future of family-owned businesses set up after the Second World War. Similar potential for buy-outs is seen in Spain and Italy.

The buy-out has established itseli internationally as an effective means of revitalising tired businesses. However, its success has prompted some venture capitalists to ask whether the venture capital industry is not neglecting its original role of helping young companies to get started. If today's start-ups cannot get backing there may be a shortage of companies around tomonow suitable for a buy-

Charles Batchelor

Although 1974 was the year of the three dayweek, at County NatWest Ventures we were working flat out on a brand new project.

In August, we reaped the fruits of our labours when we supported our first management buy-out team.

As the new decade arrived, our management buy-out activity was rapidly gathering pace.

By the end of the year we had tucked the 25th under our belt.

It was a reflection of the expertise built up over the previous six years.

1985 saw us steaming towards new horizons when we led the £19 million privatisation buy-out of Vosper Thornycroft, the warship builder.

Such was the success of this buy-out that less than three years later the company was launched on the Stock Exchange.

Among the 23 management buy-outs we backed during 1986 were two from Cadbury Schweppes - Swallowfield and Jeyes Group.

The stock market crash did not stop our progress.

In October, we completed our 100th management buy-out with Venture Plant, a leading plant hire company.

On Christmas Eve, completion of the £17.5 million buy-out of Aynsley China from the Waterford Group brought our tally of buy-outs and buy-ins that year to 25.

In May, Southnews became our first management buy-in to obtain a USM quotation, 18 months after the original transaction.

Our success, however, isn't limited to management buy-outs and buy-ins. We are one of the leading providers of all types of venture capital whether it be for expansion capital, for start-ups or for existing share purchases. We can offer our in-depth expertise through our London head office and regional offices in Birmingham, Edinburgh, Leeds and Manchester.

Our new brochure paints the full picture. In describing the way we have supported management teams in the past, it demonstrates why our experience should guide your future.



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SEPTEMBER 1988

MANAGEMENT BUYOUT

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lier of magnetic media products to the ndustry acquired from private shareholders

le advised the management teams se three Management Buy-Outs

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VENTURE CAPITAL 4

Contrasting international views over the value of corporate venturing

An idea with little support in UK

IN THEORY, corporate venturing should be a splendid idea. Very broadly, it refers to the concept of practical co-operation between a small com-

pany and a much larger one. The small company, it is suggested, can provide the key technological advantage. Its size should enable it to respond quickly and freely to market-ing opportunities. And it should benefit from highly-mo-tivated management/research talent, unfettered by the bureaucratic shackles of the

large company ethos.

The larger partner possesses both financial muscle and credibility. By lending its name and its finances to its smaller partner it makes to its smaller to the smaller partner its most smaller to the smaller partner its smaller to the smaller partner its smaller to the smaller partner in the smaller partner partner in the smaller partner partner in the smaller partner partner, it can speed up the progress achieved by the small company substantially. In the-ory then, both sides should

Yet the very notion of corpo-rate venturing appears — to date — to have fallen on some-what deaf ears in the UK. According to Ventures Eco-nomics, the number of ven-ture-backed UK companies with a corporate co-investor with a corporate co-investor totalled only 40 in 1987. However, even this was a big improvement on the one recorded case in 1983, the three for 1984 and the seven in 1985. This year there is unlikely to

be any substantial progress, in contrast to the US experience.
As Ms Sue Lloyd at Venture
Economics remarks: "The sad
thing about the UK is that it has a very good venture capital industry, but the role of the corporate involvement is min-

Quite why the UK is so reluctant to embrace this idea s difficult to pin down. A 1986 Economic Development Office survey on corporate venturing - which involved 1,000 of the

HOW VENTURE capital funds value the businesses they back is becoming an important issue for the industry and for the

Putting a value on young.

unquoted companies is a tricky business. One venture capital-ist discovered that an invest-

ment which he had written

down to just 25 per cent of its initial value appeared on a co-investor's books at the full

Agreeing on the valuation of

individual investments is only one problem. The overall value

of venture portfolios can fluc-tuate wildly depending on the timing of changes in the assessment of individual busi-

nesses. The lack of a liquid

market for unquoted securities

uations can be sudden and sav-

age. One venture fund

its investments 29 times "over-

night" when the company was

But it is the inability of the

venture capital industry to

agree a set of common valua-

tion standards which is caus-

ing most concern. The spectac-

ular increases in the amounts

of money going into venture capital in recent years are

unlikely to continue if the

industry is unable to show its investors - the pension funds.

insurance companies, banks

and large companies - that

their money has been well

"It is difficult to raise capital in Britain," says Mr David

Few observers expect

uniform valuation

standards to emerge

in the near future

Cooksey, chairman of Advent, which specialises in high-tech-

nology investments. Advent raised 85 per cent of its most

recent fund outside the UK.

"There is a lack of information on the industry's performance.
The jury is still out on venture

The problem facing venture capitalists in the UK is that most of the independent funds

set up in the early 1980s have yet to complete a full 10-year investment cycle and repay

their investors. They are dependent on interim valua-tions of their holdings in a host

of small companies. The "captive" funds, which

form part of larger financial groups, meanwhile bury their

results away in their consoli-dated accounts and anyway

use different formulae to sat-

sucked into relatively

short-term, low-risk manage-

ment buy-outs it is more than

stage, the more genuinely ven-

secutive years of sustained growth," said Venture Econom-

ics, a leading venture capital research group, in a recent study. "Investors are now

looking for firm evidence that

their performance expectations

The venture capitalists are

torn between the need to adopt prudent accounting principles

will be met."

With ever larger sums being

isfy their bank backers.

creased the value of one of

original value.

largest companies in the UK, of whom 228 replied - suggested that the most common reasons for by-passing this notion rested partly on concern over diverging objectives and the prospect of control problems.

Elaborating on this, those with an interest in the idea suggest that the UK has rela-tively little tradition of minor-ity stakes - in contrast to some of the Continental coun-tries - and that many large companies are hampered by fairly formidable control lines - "who do you approach - is it the R&D people? Or is it finance?" queries one sup-

That said, to suggest that the UK venture capital industry has given up on the corporate venturing concept would be misleading. There are certainly those who claim that it is soley a matter of time before large companies perceive the value of the exercise, and that if the right people can be tapped per-sonally, the idea could be more readily accepted. For example, 3i says that it is "actively embarking" on a programme which will involve talking to

major UK groups who look

Consumer-related

Computer-related

Medical/Genetic

Communications

Transportation

Energy/mining

industrial product

Other manufacturing

likely candidates for this area. On the way, it will stress its own willingness to get involved as an outside partner. Corporate venturing, more-over, spans a number of differ-

ent structures, some of which at least in the eyes of certain observers - offer more potential than others. The most basic notion is that the large company should have a direct (minority) equity invest-

Despite the success of corporate venturing in the US, most large companies in Britain

remain unconvinced

about this technique

ment in a small one - the lat-ter being either a new busi-ness, or one with which has no direct connection with the larger investor but which the bigger company feels shows genuine prospects.

Moving on from this, there is a similar situation where large backs small with the risk being

INVESTMENT BY INDUSTRY SECTOR

(excluding management buy-outs)

26.6 13.7

7.2 7.6 5.7 4.7 1.4 2.9

22.0 14.9

10.5 4.0 11.9 6.9 3.8 2.2 5.0

19.7 14.8

specialist. Take this notion a stage further and the large company may even wish to invest in a venture capital fund - thereby spreading risk even more widely.

All of this is theoretically possible and, indeed, a handful of instances could be cited in the UK. What tends to generate far more enthusiasm, however, is the notion of "spin-outs" either with or without third party (ie venture capital) sup-

The idea here is that large companies sometimes generate projects or possibilities which are inherently valuable but which cannot be pursued within the objectives of the company itself. If such developments, and the individuals connected with them, can be prac-tically "spun-out" from the original parent, both sides can benefit. The large parent retains an interest in a (hope-fully) growth product, and does not wave a final goodbye to staff who might otherwise have been tempted to defect or

go solo anyway. The small company, mean-

11.6 6.0 13.1 4.0 3.9 2.3 1.6

22.0

while, sees the practical benefits of the large group's backing - be it financial, office space, marketing and so on while those involved in the "spun-out" company do not sever the links quite so drasti-cally and, in psychological terms, stake everything on the new venture.

The idea still raises a heap of questions, such as the commitment of the large company to helping the small, the degree to which the small company managers will really be behind the new ventures if they are still attached to the large, and

Cases can, however, be cited where this approach has brought convincing results. Mr Alan Spiers at 3i Ventures, for example, produces the example of a specific computer development which occured within ICL - essentially designed to speed up computer processes - which was happily spun-out.
As a result, the new company
was free to market to other
computer manufacturers without incurring conflicts of inter-

The Nedo document, on the other hand, quotes Microscribe which was set up in 1985 as part of the Sector Group. The company makes miniature computers and terminal equip-ment. Sector, although involved in the computer design, was anxious not to become heavily involved in this specific area. Instead Sector took 30 per cent of the new company's equity, 3i another 30 per cent and the managers of the new business held the

Nikki Tait

VALUATION METHODS

The search for common standards

which do not overstate the value of their investments and the temptation to paint as rosy a picture as possible for their investors. The more thoughtful venture capitalists are reluc-tant to jump to early valua-tions of their portfolios since the two or three businesses which finally provide the big pay-off may rank among the

The result is that the annual rates of return published by many venture funds are not really very meaningful since usually no clear indication is given of how the figures are arrived at. Venture Economics warns.

"Without a detailed descrip-

tion of the valuation methods used, and the time periods to which the figures relate, such figures can be very mislead-ing," the study adds. The British Venture Capital

Association, which groups most funds, earlier this year issued a set of guidelines on valuations. Investments in quoted com-

panies, which many venture capital organisations retain after flotation, should be valued at the closing mid-market price on the venture fund's balance sheet date, the guidelines

But even with quoted securi-ties a problem arises with shares which are not widely traded or where there are restrictions on the sale of the shares. The guidelines recommend that discounts should be applied in these instances though it does not suggest how large they should be. But it is in dealing with

unquoted stocks that the real problems arise. The association suggests such investments should be valued at cost. The exceptions would be if the business had run into such difficulties that it needed be written down; if an outside investor had bought a significant pro-portion of the shares in an arms-length transaction, in which case the business can be valued at that level; or if the investee company was per-forming so well that continuing to value it at cost or in relation to an outdated third party transaction no longer made sense. In the last case the investment should be val-ued by the independent direc-

tors or investment advisers. Finally the association sugests the portfolio as a whole should be reviewed to see ever essential that the venture capital industry paints a con-vincing picture of the returns available from the earlier whether provisions are called for to reflect exposure to a particular industry or region or to adverse exchange rate moveturesome activities.
"The UK venture capital industry has had several con-

Even if the association's 100plus members could agree to implement these methods of valuation there are still large areas where subjective judgements are called for in applying the guidelines. Mr Dick Onians, chief execu-

tive of Baring Brothers Ham-brecht & Quist (BBHQ), says he values investments at cost unless there is a good reason not to.

If BBHQ decides a company's earnings potential is lower one or more new investors. than previously thought or that the risks are higher, it will write the investment down in stages of 25 per cent, even if. the investment is only 10 per cent less attractive than

Upward revaluations are only made if BBHQ has a reputable offer in writting for its ness at a set price, or a signifi-cant amount of new money - at least 10 per cent of the shares in issue - has been provided by

Broad-based

BEŠ only

ECI Ventures, another independent fund, also values its investments at cost, upvaluing only after a significant armslength transaction or if the investee company has a spe-cific slot for a market listing and where a broker has put his name to a price range. In such cases ECI takes the lower end further 25 per cent off for lack of marketability.

3i, Britain's largest venture

100

capital group adopts very dif-Companies by focus and type Ind Cap Affii Pub/sec Total 27.1 27.1 Technology/early stage 25.2 14.0 Later stage/buy-out

ferent valuation policies, partly reflecting the fact that it is owned by the banks.

It compares its larger investments - those worth over £1m - with the earnings of similar listed companies; discounts heavily depending on the period until sale or flotation; and corrects again to take into account the view of its managers who have made the invest-

Despite the differences between the valuation policies of BBHQ, ECI and 31, all three organisations describe their policies as conservative. Less conservative were the proce-dures adopted by some of the 27 funds reviewed by Venture

conomics. Its study showed that half of he funds polled revalued investments on the basis of financing rounds which were not wholly arms-length. Those funds which wrote down their investments to below cost generally did so on an arbitrary basis, while many funds were not rigorous in applying dis-counts if there were restrictions on the trading of quoted

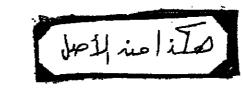
Charles Batchelor * Venture Capital Valuation Methods: Towards A Common Standard; £195.50, from Venture Economics Ltd, 14 Barley Mow Passage, London, W4 4PH.





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TAKE THE lift down to the basement of the offices of which come to venture capital-Schroder Ventures in London's lats are in fairly indigestible Schröder Ventures in London's Covent Garden and you will see, stacked away in ranks of filing cabinets which line the walls, the commercial dreams of several thousand would-be entrepreneurs. Schröders keeps in store the rejected business plans of the people who have come to it for backing.

Most of the plans which

· Surfather &

The state of the s

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1 v. 12 12 2

Most of the plans which come in take the form of fairly thick loose-leaf folders. Occasionally they come in on floppy disk. The advent of simple spreadsheet software and the enthusiasm of the accountants for detailed forecasts means

Schroders a floopy disk which is incompatible with the com-pany's computers. Some busipany's computers. Some that ness plans are long on inconse-quential detail but short on essential information about the people behind the proposal or people behind the proposal or the market they plan to enter. "We like people to write something down, even if it is only a two page list of ques-tions to show they have thought the proposal through," says Mr Peter Smitham, a Schroders partner.

Profile: London Truckshop

A fund drive that paid off

MERCHANT BANKERS, ture of grants and loans of venture capitalists and accountants are unlikely to be familiar with the habits and tastes the site with its own products tants are unlikely to be famil-iar with the habits and tastes of Britain's long distance lorry

Perhaps it was this factor that made it so difficult for London Truckshop to find seed capital — or maybe it was just another example of the notori-

"truckstop" at West Thurrock in Essex - a collection of fuelling facilities, restaurants, a cinema and a motel, that would represent a quantum leap in the quality of services provided to lorry drivers. Now that the money has actually been raised, other facilities will include repair services, the sale of tyres and accessories, fax and telex facilities, secure parking and freight forwarding

In the US there are many such truckstops; in the UK, Mr Andrew Wilson, the company's managing director, found only institutional incredulity. Few expressed any willingness to back a concept that could spell the end to the greasy spoon cafe as we know it. "It was extremely time-consuming and difficult to raise the equity capital," recalls Mr Wilson, a for-

mer managing director of an oil exploration company. "Not only did we have to prove that the concept would work, with reference to hard work, with reference to hard evidence such as traffic flows as well as a more subjective assessment of whether truck carriers would like its base also that the project would provide the required rate of return.

The first site is located at the fact that the project would provide and of the Dartford tunnel in south east London, and would appear to be an ideal place for

"We were up against the fact that most of the money belonging to so-called venture capitalists was available only to Keith White, a director of finance management buy-outs CNWV in Birmingham. Near

or expansion of existing businesses. There appeared to be a great deal of competition for a very limited amount of money."

In the event, with the help of County NatWest Venture, a £5m financing package was put together. The finance raised was a mixture of equity and the street of the control of the contr

together. The finance raised was a mixture of equity and debt funding, coming from three distinct sources apart from the management itself.

A syndicate of four institutions (Sumit, Grosvenor Venture Managers and Causeway Capital) put up £1.4m in the form of convertible comulative participating redeemable preferred ordinary shares; Société General merchant bank put up £2.5m of project finance; and Mobil Oil helped with a mix-

for 10 years. with each every party to it aware that the project would fall flat without the participa-tion of the other parties. In order to avoid any unnecessary ous difficulties of raising start-up finance.

The idea was relatively straightforward – to build a truckstop is scheduled to be first truckstop.

opened in late summer 1989. Mobil's involvement in the project is obviously unique to a project of this nature. The oil company has made a straight cash grant of £300,000, has loaned equipment for the garage forecourt and the credit-card driven equipment used in the so-called Mobil Diesel Club arrangement. On top of that, there is a £250,000 10 year loan, repayable over the second five years and bearing a low interest rate.

The £2.5m from Société General, a French bank, is a five year term loan with a drawdown period of one year during which the interest arising while the site is being con-structed is capitalised and repaid later. The loan bears terest at a fixed rate above

The equity element, divided equally between the four institutions, will give them some-where between 40-70 per cent of the company's equity capi-

appear to be an ideal place for a truckstop. There are lorries everywhere, observed Mr

Profile: Oros Systems

Spin-out's tough birth

of times; in the case of Oros Systems, the fund-raising exer-cise was complicated by the very complexity of the com-pany's products and by the pany's products and by the scale of the financing required. Based in Slough, Oros Systems was founded two years ago as a "spin-out" from deep within Celltech, a leading UK biotechnology company. Backed by international venture capital groups, Oros raised no less than \$5m in March last year in what it claims to be the largest hiotechnology start-up in Europe technology start-up in Europe

Five young scientists, moti-vated by what they describe as the "classic entrepreneurial desire to run a company", decided to leave the parent company and set up on their own in an area related to — but not in competition with — Callach's own activities. Celltech's own activities.

Celltech's own activities.

Every day, in the laboratories run by pharmaceutical companies, technicians are obliged to settle down to the time-consuming and tedious job of obtaining pure samples of proteins and other complex companies for the complex companies are characteristical with the companies of the complex companies and other complex companies are characteristical with the companies of the complex companies and other complex companies. compounds from chemical mixtures. The Oros plan was to combine expertise in artificial intelligence, chemical engineering and biotechnology to Continued on Page 6

RAISING MONEY for a develop equipment that would start-up is difficult at the best dramatically reduce the

dramatically reduce the amount of time and work required to perform such tests.

Mr Glyn Edwards, managing director of Oros, claims that the first of the company's products to reach the market, the \$100,000 (£55,300) MabLab cuts the time taken by some jobs from days, or even weeks, to a few hours. "The equipment can be operated by a school-leaver, not just someone with a doctorate in chemistry," he adds.

If the end result of such products is greater simplicity and understanding, it is obvious that the synthesis of chemical engineering, sensor technology and computing that went into its design proved far from comprehensible to the average venture capitalist.

average venture capitalist.
The five principals of Oros had to battle their way through a fog of misunderstanding; investors' initial reluctance to commit themselves to the project was comseives to the project was com-pounded by the company's desire to raise \$5m in start-up capital, rather than a tranche of cash in the £50,000 to £250,000 bracket.

Investors were reluctant to invest that much cash in an

Charles Batchelor on bringing together ideas and individuals

Mergers of convenience

"We don't want them to spend our months getting their OUR ANALYSTS HAVE COMPLETED THEIR spend air months getting their accountants to draw up a 100-page business plan. It will be a sanitised version of their ideas and won't let us see the man who is behind it. What we look for is personal motivation, intellect and ability."

At Schroders, as at many of the other 190 or so venture can

the other 120 or so venture capital groups in Britain, Monday morning is spent reviewing the state of the several dozen deals in which it is involved or con-

sidering.
Separate teams review buyouts and earlier stage financings, classifying them according to whether the deal is active, passive or dead. With no shortage of funds available for investment the problem for venture capitalists is to find the deal which fits area of expertise or interest and which can match their high performance expectations.

For entrepreneurs the chal-lenge is to get their business proposal to the top of the pile. Apart from looking for a business plan which is easily understood the venture capitalist seeks several features in the proposal put to him. Outside the high-technology field, where an individual may have unique knowledge of a product or a process, the entrepreneur must be able to show he or she



"We don't expect them to be able to do everything and we don't expect them always to have succeeded," says Mr Smi-tham. "What we are looking for is a match between the idea and the individual.

One unsuccessful propo out to Schroders involved the design of a new engine, despite the fact that the man behind the idea had no experience in this field. Another would-be entrepreneur suggested making a piece of electronic equipment which involved competing with the giants of the electronic industry in volume

If business people have skills

areas but lack knowledge of marketing the venture capitalist may put them together with a partner or partners who can fill the skills gaps. A common weakness, though, of business proposals put forward by engineers is their failure to understand the need for marketing

"They tell me these areas are just common sense," Mr Smitham says. "I point out to them the thick volumes on my book-shelves on these subjects and ask them if so much could be written if it were just common

Some proposals, however

the business to the owner. When he had left the managers asked us why we wanted to help them if the position was so bad." As the venture capital indus-

- that their investors expect, most venture capitalists limit

their investments to the real high flyers. The business must be capable of growing fast enough to be ready for sale or

flotation in three to seven

Entrepreneurs and venture capitalists frequently fall out over the valuation of the busi-

entrepreneurs counter that they are being asked to sign over too large a share of their

equity too cheaply.
Schroders has been looking

at one deal which it values at £2m but which the entrepre-

neur thinks is worth £10m

Valuing a start-up is particu-larly difficult since there is no

trading record on which to

judge it.
When it comes to buy-outs

though, the venture capitalist

can frequently help the buy-

out managers negotiate a bet-ter price from the owners of the business.

"It is difficult for managers to disparage their own busi-

ness in negotiations," notes Mr Barry Minton, another Schroders partner. "On one deal we

s. Venture capitalists claim business people are unrealistic in their estimates while the

try has grown and dozens of new funds have been set up, it has become increasingly diffisound, may simply fail to meet the venture capitalist's require-ment for very rapid growth. To achieve the high returns – typically 30-40 per cent a year cult for the entrepreneur to know where to turn for help. Many business people still assume all venture capital groups are the same and that all they have to offer is money, Mr Minton says. Those who do appreciate

pointed out the weaknesses

"We don't expect would-be clients to be able to do everything nor to have always succeeded"

that venture capitalists value their expertise more highly their expertise more initially than their money are still a small minority. But a small number of entrepreneurs is selective and does demand to know what a particular venture group can do for them, he

says.
The difficulty the business person has in finding the right venture capitalist has led to the growth in Britain of venture brokers, small teams of consultants who will help the entrepreneur find a suitable backer and advise on how best to present a business plan.

We have identified about 30 broking teams set up by exmerchant bankers, accoun-

tants and lawyers," says Mr
Tony Lorenz, managing director of ECI Ventures. "We
select them to be an important
source of deals in future."
"We save the time of both
the entrepreneurs and the ventare capital funds," says Mr
John Clarke, managing director of City Venture Brokers.
"We can put the entrepreneur
in touch with the right fund
raining."

City Venture Brokers says that it helps entrepreneurs to draw up an acceptable business plan, typically of between 13 and 20 pages with a two ness plan, typically or network 13 and 20 pages, with a two page summary which is sent to half a dozen venture capital-

Its consultants rehearse basiness people in the presen-tation of the plan so they put over their message clearly and succincity. The problem with some of the accountants who help entreprencurs draw up their plans is that they take over the process, Mr Clarke

Accountants may be reluctant to be critical of unworka-ble plans because they want to protect their audit relationship

with their client, he claims.
It is up to the entrepreneur
to decide whether a service of this kind is worth the fee. City Venture Brokers says it charges 5 per cent of the value of the deal and takes an option on between two and 5 per cent of the equity. If the broker can prevent the business plan from ending up in the venture caniending up in the venture capi-talist's basement file the entrepreneur might agree this was

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IN CIN VENTURE MANAGERS BORN LEADERS



A member of IMRO

The US sector remains in buoyant mood, reports Nancy Dunne A case of too much money FOR YEARS now US We

capitalists have worried out their burgeoning industry become a casualty of its success. They have envising a deluge of dollars, feveral a deluge of dollars, fever by flowing toward the best by flowing toward the best by flowing toward the best by flowing toward the set of potential investments. In fact, Fortune magazine announced the arrival of set long-feared era earlier as mouth in an article entities.

month in an article entire Case of Too Much Money "A decade ago, before re-tory changes and a new a ance for risk brought big tutional investors into business, venture firms

about \$2.5bn at their disp Fortune reported. "Now they control as \$30bn, far more than the bined capital of the seven est US investment bank houses, whose interests much broader. The torre money shows little hint of

The competition for in ments has not discourage Mr Raymond Held, president of Abbott Capital Management, a New York intermediary company which selects veniere capital and leveraged belout (LBO) funds for investoriclients. Returns have dropped says, from about 25-30 pe in the past decade to dout 15-20 per cent. LBOs have su-ally produced higher returns.

Our job is to be very elec tive," he says. "We look for groups that have experienced various economic cycles who know how to advise the frompanies through ups and dirns of the economic environment."
He searches out investments

in a broad spectrum of situs-tries and areas, and has figun to put funds into leveraging outs of small and mediumized companies first - proded that the takeovers are friendly. In the industry as a mole.

only about 6 per cent of the financing last year went on LBOs; 38 per cent for early stage projects and 48 percent for second and later stage

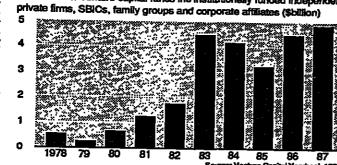
Mr Held likes to cite Queen Isubella and King Ferdinaid as the first known venture capi-talists. "In this business you have to have a long-term pro-spective. Our partnershipsgenerally last 10 years, and the early returns are usually mini-

The modern era of the US venture capital industry was

US venture capital companies By capital under management at 31.12.1987 200 150 🛬 .1 \$75-\$99m 100

Net new capital

Committed to venture capital funds inc institutionally funded independent



launched after the Second World War, when wealthy families began to invest in promising new projects. It grew slowly, attracting ever more investors until the late 1970s. A harmonism the US Labour key ruling from the US Labour Department in 1978, declaring venture capital pools "prudent" investments for pension funds, spurred a surge of new

At around the same time, the equity markets began to perform well again. Young companies launched with ven-ture capital — like Tandem Computers and Apple Com-puter — went public and flourished. Investors saw the poten-tial and began to hunt for their own gushers.

As the number of partnerships grew to finance entrepreneurs, so too did the need for intermediaries, like Abbott, which sorts through the possibilities for large individual and institutional investors. A recent development has been the "fund of funds" which pools clients' money and spreads it among several venture partnerships.

The diversification of the investments accounts for the industry's healthy returns. Although many of the entre-preneurs founder, there are enough lucrative hits to more than compensate for the losses.

The stock market collapse last year bears some responsibility for the surge of new dol-lars into the industry, according to Mr Clinton Harris, vice president of Advent International Corporation, the world's largest international venture capital network. The crash scared a lot of

institutional investors from the

stock market and created a flood of money into our indus-try," he said. "There's so much of it out there, we are now competing with each other." Even more troubling, investor jitters have virtually shut-down the new public offerings market, which was a lucrative means of liquidating 10 year venture partnerships. Last

backed initial public offerings fell from 98 to 81. Pension funds now perform as the industry's single largest source of capital, although

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Company Valuation 1984 . . . £4 million

Now . . . £33 million

number of venture-

each one rarely puts more than 3-5 per cent of its holdings into venture capital, according to Ar Stephen Piper, an associate with Venture Economics, the industry's research group and think-tank.

In 1987 venture capital funds raised \$4.2bn with pension schemes providing 39 per cent of the capital, up from 31 per cent in 1983. Well behind the pension schemes last year were the insurance companies contributing 15 per cent; foreign investors with 13 per cent; individuals and families 12 per cent; corporations 11 per cent; and endowments/foundations 10 per cent.

While private investment has soared, government grants made through the Small Busi-ness Administration to leverage private money, have plumraised almost \$23bn through private funds; almost \$4bn from corporate subsidiaries, and only \$2.3bn of government

Increasingly, the industry has been moving away from investment in computer hardware holdings in favour of consumer-related products and health care. However, one of the industry's pioneers. Mr Peter Brooke, sees a bright future for technology-based companies which can compete globally and move new prod-

ucts quickly.
In 1985 Mr Brooke launched Advent International, a world-wide network of 14 venture companies, operating in 16 countries with more than \$1bn in capital.

One recent investment in a new generation of French made technology for breaking down kidney stones was identified by the group's partner in Singapore. After the German partners had evaluated the technology, several of the partners took equity stakes in the company; the Japanese partner introduced the products into the Japanese market, where sales are on target; and the US through the Federal Drug Administration approval pro-

Advent partners believe they can generate the same kind of profits the industry enjoyed in the past, says Mr Harris.
"Going international has allowed us to go out and compete for the best opportunities."

cess for the US launch.

WEST GERMANY

Sector still finding its feet

out touting for business, many of West Germany's slowly growing band of venture capitalists keep a determinedly low profile.

"The mentality of keeping things quiet is still very appropriate in Germany," says Mr Max Roemer, who runs Citicorp Venture Capital from the bank's Frankfurt headquarters. "In Germany, there is the saying: one doesn't talk about money, one has it."

Just as with the many merg-ers and acquisition deals and management buy-outs, venture capital transactions tend not to be published. And in a busi-ness where failures are common, many of the practitioners prefer to remain silent about heir clients' track records, especially when they them-selves are still finding their

Some important distinctions can be made about German venture capital, even in its rel-ative youth. The first is that in "riskiest" sense of seed finance, this is still a small field in which big institutions, such as the banks, have held

In December last year, 14 companies got together to form the Deutscher Venture Capital Verband (German Venture Capital Association), a flourishing centre for venture canital in Germany, run from Berlin by Mr Werner Weber.

However, of the members, only two are directly related to major banks. In other cases the link is not obvious. Deut-sche Bank has a 40 per cent stake in VC-Gesellschaft für Innovation, also Berlin-based, with two smaller banks holding the remainder. The company, set up in 1983, has so far

FOR PEOPLE who should be invested about half the DM20m at its disposal, with projects in Berlin taking pride of place, according to its head, Mr Diet-

mar Gruener. Some other big banks have also taken stakes in venture capital funds. But all have tended to be reluctant to give their names a star billing. Too close an association with failure is still a sensitive issue for many of the big publiclyquoted financial institutions.

Mr Gruener thinks the problem is partly structural. Germany lacks the broad layer of merchant or investment banks that exist in the UK and US. Such houses have often been among the keenest promote of venture capital in their home markets.

The big German banks are much more active when it comes to the less risky business of providing expansion and replacement finance to already-going concerns.

Expansion finance is dominated by the Kapitalbeteiligungsgesellschaft (KBG) in Germany. Such companies, which literally translated mean "capital participation company", have been estab-lished by many banks, and, more recently, insurers since the mid-1960s.

In the past, financial assistance tended to take the form of debt, either at a risk-related rate of interest or at a slightly lower rate, topped up by a prof-it-related supplement.

In recent years, equity has played a bigger part. It has mushroomed under the Unternehmensbeteiligungsgesells-chaft (UBGG), a hybrid form of KBG, which has been set up by an increasing number of banks and insurers following a

law in January 1987.

As with KBCs, the rationale for a UBGG is to provide expansion rather than seed capital. But the difference is that UBGGs are entitled to substantial tax breaks if they can fulfil certain investment and growth criteria, the most important of which concern the number and size of its investments and the fact that

it should float 40 per cent of its ordinary shares within 10 years of being set up. Last February, the KBGs set up their own association, the Bundesverbandes deutscher Kapitalbeteiligungsgesellschaften (BVK). The group already has links with the DVCV, and

there are suggestions they

Whether that will happen remains uncertain. Despite the similarities between them, there are strong differences in aims and membership. The national; the BVK more domes-tically-oriented.

The DVCV has already set up four working groups to dis-cuss points such as exit rules for investments and the use of state subsidies with the gov-ernment. The aim is to see whether existing legislation is adequate, whether new laws should be passed or whether it's just a question of using the existing laws more effectively," says one member.

Both Munich-based Techno Venture Management (TVM) and International Venture Capital Partners (IVCP), two sizeable funds with a wider invesof being the ploneer of the Ger-

man venture capital business. TVM now has some DM166m under management, of which DM110m has been invested. Among its backers are major companies like Daimler-Benz, Siemens, Deutsche Bank and the Matuschka group, as well as some foreign investors. Of its 60 investments in Germany and other countries to date, 10 have already been sold off, according to its manager, Mr

Constantin von Dziembowski. IVCP, set up in 1983, was the first of what has become a family of venture capital funds handled by Genes, a Colognebased partnership. It has now invested some DM30m of the DM40m put at its disposal by a group of mainly foreign institu-

Genes has followed up with two further funds, Euroventures Deutschland, which has German companies like Deutsche Philips, Dresdner Bank and Bosch as its backers, and Euroventures Germany, which is aimed at international backers and which invests largely. but not exclusively, in Germany. Run together, the funds have so far invested about DM17m of the DM65m at their

disposal, Mr Kuehr says. He believes the sector today is barely recognisable from the landscape just five years ago. Looking back, "it has all taken a long time, but the signs are positive," he says. Nevertheless, "we still need more capital and competition; that way we create new projects."

Tough spin-out

Continued from page 5 argued that the opportunity for developing their product would disappear unless they could raise the higher sum straight away, rather than in two tranches. Furthermore, they wanted to concentrate their resources on the operational side of the business and had no desire to be distracted by the necessity of raising a second slug of equity after just six

We wasted an awful lot of time trawling through a great long list of venture capitalists," Edwards recalls. Many institutions told us that they would be prepared to come aboard only if the whole deal were underwritten by a lead that in seeking \$5m, we were being over-optimistic. We were absolutely adamant that this is how we wanted to play it."

In the end, they whittled the

list down to those who had some understanding of the bio-technology world, and were thus in a position to appraise the project — which at this stage was little more than a business plan crammed full of rather complicated words, backed-up by five clever peo-

It was also important, given the risks associated with startups of every variety, that the investment in Oros represented no more than a small proportion of the fund's assets. The financing package was

put together by Advent, a London-based affiliate of the Advent International network and a specialist in hi-tech investments. The deal itself was straightforward: Advent, together with two other insti-tutions — Biotechnology Investments (a fund advised by N M Rothschilds Asset Management) and Thompson Clive & Partners - put in approximately £1m each. This gives the institutions a total of 33 per cent of the com-

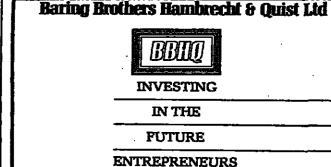
pany's equity, subject to a ratchet mechanism depending on the amount they raise when the investment is liquidated — either in the event of a sale of Oros to another company or flotation on the London stock market. Celltech itself retains 4

per cent of the equity.

The institutions have provided more than just finance.
Each of the three funds is represented on the Oros board. Advent and Biotechnology Investments are expected to generate ideas, business contacts and non-executive direc tors, whereas Thompson Clive's duty is to ask pragmatic questions about internal matters such as cash-flow.

"By looking inwards, and asking us awkward questions, they provide the ideal counter-weight to the other investors whose job it is to look outwards for new opportunities," Edwards says.

David Waller



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1984 . . . £14 million

Now...£1.1 billion

Engineering and Building Product Manufacturer **1981 Venture Buyout/Restart**

Company Valuation
1981 . . . £1 million Now ... £18 million



Specialist Retail Group **1983 Expansion Financing** Company Valuation 1983 . . . £35 million

Now - . . £500 million

WARDWHITE

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Vehicle Seating Manufacturer **1984 Venture Buyout/Turnaround**

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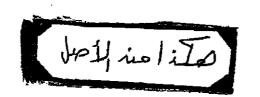
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VENTURE CAPITAL 7

European venture capital sources

. Jan 1 July 18 18

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Listed below are details of leading fund sources from 12 European countries compiled by Peat Marwick McLintock. Details of UK venture capital sources are The key is on page 8.

JAPANESE VENTURE capitalists have learned the hard way that theirs is a boom and bust business. Both their and bust business. Both their early 1970s and early 1980s booms went bust.

However, the sector still boasts more than 20 venture capital companies. The outstanding stock of Japanese venture capital investment is forecast to reach Y275bn by the end of March 1989, according to Nikkei Venture, a trade newspaper. At the end March, the total stood at Y240.6bn.

Japan's venture capital funds are conservative comfunds are conservative com-pared with their US and Euro-

James Andrews on Japan's cautious fund managers

Once bitten, twice shy

pean counterparts. Instead of supporting start-ups, they wait to see if a company can survive its first two years before back-ing it. One reason for this is that venture capital funds are mostly affiliates of securities houses or banks. Venture capi-talism is seen as a way of enhancing their corporate finance business.

What they are looking for among young companies is those with the potential to be taken public or to be sold to one of their established big company chents, providing the parent securities house or hard with easy fees. bank with easy fees. Securities empire, dates back
It was only after the to the early 1970s.

over-the-counter stock market in the early 1980s that proved the

venture capitalism really started to take off. Nine of the 10 biggest venture capital funds were started since 1982. Only the industry leader, Japan Associated Finance (Jafco), part of the Nomura

undoing of the most recent boom. Mimicking US venture capitalists, Japanese funds rushed to find new high-tech companies just as such busi-nesses were hit by competition giants.

About 60 companies backed by venture capitalists went to the wall or near it. To avoid a

repeat this time round, venture capitalists are turning to less technologically-based and less risky service industries. Many funds say that half their new investment is now going into service industries, and that the proportion will rise. Japanese investors do not seem worried that the consequence of lower rick investquence of lower risk invest-ments will be lower returns. Japanese venture capital funds have typically generated a rate of return 40 per cent lower than that of US funds.

Investment abroad is becoming an increasingly popular option. In the US the Japanese

presence remains small. Of the \$4 billion raised for venture capital there last year, foreigners accounted for only an estimated \$600m. The Japanese accounted for an estimated 12.5 per cent share of the total.

The UK is seen as the spring-board to the European market, especially in the run-up to the creation of the single market in 1992. Jafco recently launched a Y3bn-Y5bn Euro-pean fund, while Nippon investment and Finance, part of Daiwa Securities, one of Japan's big four securities Japan's big four securities groups, has invested Y1.2bm in four UK high-tech companies.

The new to on page of	SOTON MINT CIE	ar 02 and 1	SUFU-	mance [RISIDESS.		,	was liberalis	ed in 1983 that	the early 1980s that proved the	ie wan or nea	IF IL 10 avoid a	ODITON: I					
		rdividual ts considered		Develop	- Replace-	Man		Terms of			Range of indi	considered		Replace-	Men buy-out	Rescue .	Terms of Punding	Telephone
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D,

We are now where a UK was four years ago m-mented Mr Battini. Since the

industrial structure is an same in both countries

still leaves France with

catching up to do.

The two star turns the moment are the larged buy-outs (LBOs), or RES. the

buy-ours (LEOS), or REStathe
French acronym, and friarounds. France has had a
long way behind the taken
Britain in LEOs, but be ted
by a mixture of tax hear and
changing attitudes it has ade
spectacular progress restly.
According to AFIC's lest
amual report, LEOs are ted

annual report, LBOs are for 21.8 per cent of the capital funds invested in

Years ending 31st Dece

assus reports on a good year for LBOs in France

lus funds aid growth

PLENTIFUL CASE acquisitions fever have bined to revolutionic against only 4.1 per cent the year before. The figure could French venture capital the try over the past year.
Outside funds raise
members of the French
ture Capital Association (AFIC) rose from fun
FFr1bn in 1986 to
FFr1.5bn in 1987, and will
ably total some FFr1.5
year, according to increase further this year, Mr Battini said. Although tax credits were reduced from 100 per cent to 42 per cent for LBOs last year, approval for the Ministry of Finance no longer has to be obtained. Earlier this year, the electrical retail group Darty became the object of France's largest

year, according to fire Battini, President of the Battini, President of the member association.

More important, all funds were invested in the second party of the se RES to date. At FFr7bn it was insignificant compared with the multi-billion dollar deals now taking place in the US, but it was enough to arouse compared with about cent in 1986. concern in France. In size, the French capital industry is the biggest in Europe and world-wide.

"The buy-out was financed by FFr6.4 bn of debt," one critic said. "It was pure folly. People are prepared to pur-chase companies at any price these days. It is more a question of speculation to capture as much market share as possi-ble in an effort to prepare for the single European market in

Gilles Cahen-Salvador, chair-man of LBO France, which handled the Darty buy-out, dis-

"It doesn't matter that the price was 23 times the previous year's net profit," he said. 'It is the profit potential after investment and working capi-tal needs have been financed

Antoine Chappuis, Chairman of Citicorp Venture Capital, steers a middle course. "We are enthusiastic about prospects

we must keep cool," he said. Buy-outs are not necessarily the panacea some people think. This is because French companies are already more highly leveraged than American or British companies."

A more modest change over the past year has been a slight increase in start-up and earlystage financing, or what some operators would call true venture capital. Funding of this type rose form FFr162.1m to FFr208.7m last year or 15 per capt of the total cent of the total.

A shift has also occurred in the sectors targeted for investment. Consumer goods and services outstripped all others by a wide margin both in the number of financings and rate

of increase last year.

This category was followed by other services, such as engineering, finance and real estate, and health and genetics. Electronics was the only sector to have declined last year.

"Business is switching to sectors linked to industry, such computer services, distribution of hardware and software, and also consulting," Mr Battini explained. Real estate is an area venture capitalists used not to want to touch. But a new generation of entrepreneur is emerging in France and companies are better managed,

In addition, the funds provided by independent venture

from 31 per cent of the total in 1986 to 47.9 per cent in 1987. But banks and other finan-cial houses remained the larg-est sources of funds for independent venture capitalists, more than doubling their placements in this sector from FFr313m to FFr647.6m last

The stock market crash in October 1987 has had a predictable impact on listings. About 40 were floated on the second or over-the-counter markets in 1987; 20 is considered the likely

maximum this year.

The alternative of selling out to industry has come to the forefront, due to changing atti-tudes as much as to market

prospects.
"Even young entrepreneurs are prepared to sell out in France and start again," said Jacques Mecheri, partner in Euroventures. "In the past, it would never have occurred to a manager to get rid of a profit-

able company."

Tax and other regulations do not appear to be a preoccupation at the moment, although reform will be needed before capital movements in Europe are freed in 1990, according to

"Taxation here is a handicap and, if nothing is done, funds will be moved out of France to Luxembourg and Britain, where the systems are more favourable, " he said.

Michel Tancrede, manager at Charterhouse Associates, has another complaint. "My regret is that legislation on the spe-cial status for venture capital companies is too complicated to be used by a reasonable per-son," he commented. "It seems (the authorities) tried hard to reinvent the wheel," he added.

The line-up of funds in France is not expected to evolve much. Mr Battini thinks restructuring will probably continue, along the lines of LBO joint venture Cyclade, put together by the Institut de Developpement Industriel, itself the object of an LBO last year, and the bank Credit Lyonnais.

There seems little doubt the buy-out fashion will continue, even though the experts are now so accustomed to being overtaken by events that they are reluctant to give more than a tentative forecast on how big it will become and how long it

UK's leading venture funds

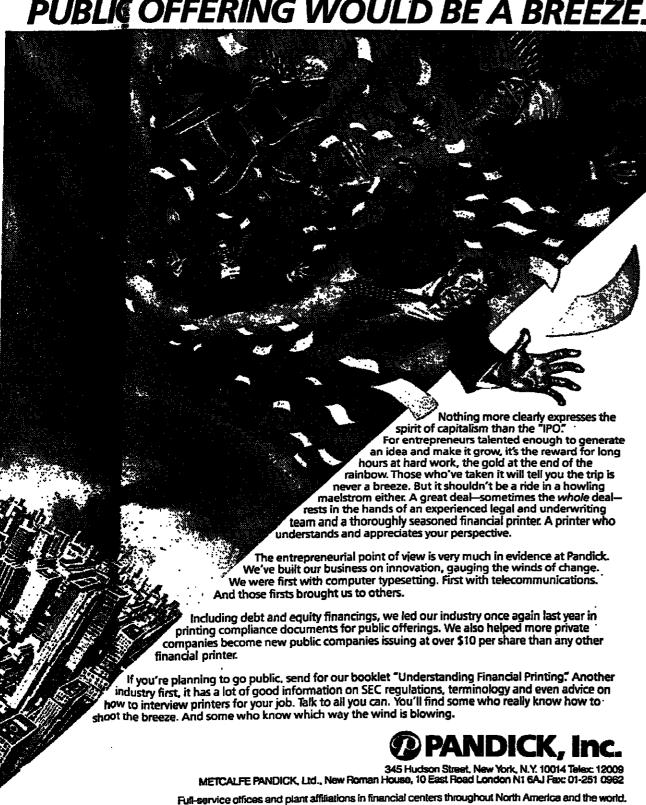
Britain dominates the European venture capital scene with a £4.7bn pool of funds. After two years of rapid growth, the amount of money available this year is expected to hold up. Independent funds, which have raised only £370m in the first nine months of 1988, are forecast to end the year just short of the record \$708m raised in 1987. Investments in the six months to June totalled £550m and, if the trend continues, should equal the £1.03bn invested in 1987.

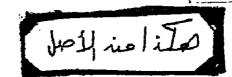
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Industrial Development Board for Northern i Industrial Technology Securities	0 150,000	Open 250,000	Y.	P	N P	P	Y	0232 233233 0753 885524	O'H
Ivory and Sime Development Capital James Finlay Bank	100,000	10,000,000 500,000	N P	¥	ř	¥.	Ň	031 225 1357 041 204 1321	O,(N),(G) O,F
JM Advisory Services Johnson Fry PLC Johnston Development Capital	200,000 100,000	150,000 10,000,000 350,000	Y Y P	N Y Y	N N Y	N Y Y	N N- N	01 930 7107 01 439 0924 07372 42466	O,A,B,C,D N,E,H O
Kielmwort Benson Development Capital	250,000	Open	P	Υ .	Y	<u>,</u> У	P	01 623 8000	0
Lancashire Enterprises (Investments) Larpent Newton & Co.	50,000	400,000	Y	Y	Y	Y	Y	0772 735821	. 0
Ledu-Small Business Agency N. ireland	50,000 3,000	500,000 450,000	Y Y	Y Y	Y N	Y	Y Y.	01 251 9111 0232 491031	O B,C,H,J
Legal & General Ventures Lloyds Development Capital Manchester Exchange and	250,000 200,000	Öpen Open	N	Y	, Y :	Y	N N	01 489 1888 01 248 4275	O,(D),(E),(F),(K)
investment Bank March Investment Fund	50,000 250,000	Open 1,500,000	Y P	Y	Y	Y	P	01 251 9261 061 834 9720	0
Maystock Associates Mercia Fund Managers	25,000 50,000	2,500,000 500,000	Y	Ÿ	Ý N Y	Ý	Y	0335 44844 021 233 3404	- 0
Mercury Asset Management Merseyalde Enterprise Board Metrogroup Capital PLC	500,000 10,000 50,000	Open 300,000 400,000	P Y N	Y Y Y	Ý	Y	P Y Y	01 280 2800 051 238 0221 01 437 0483	Ş
Midland Montagu Ventures MIM Development Capital	500,000 250,000	Open 10,000,000	<u>Р</u>	- Y	P	Y	P	01 260 9911	생
Minster Trust Morris, Stewart-Brown & Co MTI Managers	100,000 500,000 100,000	500,000 Open 1,000,000	P Y Y	Y	Y Y	¥	NNY	01 623 1050 01 248 2894	8
Murray Johnstone Mynshul Bank	100,000 50,000	10,000,000 500,000	Ý P	Ÿ	Ņ	Ý Y	Y N Y	0923 50244 C 041 226 3131 061 236 1334	(M),(M),(T),(H),(P), O,(D),(G),(N)
National Westminster Growth Options Newmarket Venture Capital PLC	25,000 200,000	300,000	Y	Y	P	Y	N	01 239 8561	o
Noble & Co. Noble Grossart investments	50,000 100,000	1,000,000 Open 1,500,000	Y	Y	N Y	P Y Y	P.	01 638 2521 031 225 9677 031 226 7011	C,D,B,E O
North West Regional Fund Northern investors Co Northern Ireland Venture Capital	25,000 25,000 20,000	350,000 Open 200,000	Ý Y Y	Ÿ	Y	Y	Ņ Y	061 793 9028 091 232 7068	O,(D),(G),(N)
Norwich Union Venture Capital Oakland Capital Management PLC	400,000	1,000,000	P	Ÿ	P	- Ÿ	N N	0232 230781 0603 683751	O,J,C,N O,(N),(P)
Octagon Investment Management Oxford Seedcorn Capital Philidrew Ventures	75,000 10,000	500,000 100,000	Y	Ý	N Y N Y	Y N	P N	0488 84656 0223 863033 0865 535350	H,M,J,(N),(P) A,B,C,L (H),(N),(N),(P)
PIC Capital Group Pine Street Investments	3,000,000 500.000	100,000,000 100,000,000 Open	P N Y	Y N Y	Ÿ	Ÿ	P N Y	01 628 6366 01 283 8122 01 225 3911	O,(F),(N)
Piper Investment Management Prelude Technology Investments Prudential Venture Managers	20,000	1,000,000	Y	- Y	P N	Ý N Y	P	01 225 3911 01 221 5488 0223 862232	P
Quayle Munro Quester Capital Management	250,000 100,000 100,000	15,000,000 1,500,000 750,000	P N Y	Ý	Y Y	Y Y Y	P P Y	01 831 7747 031 226 4421	Ŏ F,H
Rainford Venture Capital Rothschild Ventures Rural Development Commission	50,000 100,000 500	250,000 2,500,000	Ÿ	Ÿ	. Y	¥	N Y	01 222 5472 0744 37227 01 280 5000	0, <mark>0</mark> ,A
Schroder Ventures Schmitzr Development Capital	500,000 300,000	15,000 10,000,000 3,000,000	Y N	- 	- N Y Y	,	N	0722 336255	0 0 0,B,C
Scottish Development Agency Security Pacific/Hoard Govett Equity Venture	5,000	1,000,000	Y	Y	Ň	¥	Y	01 487 5914 041 248 2700	O,(N),(F) F,D,1,C
Seed Capital Smithdown investments	500,000 10,000 25,000	Open 30,000 75,000	N Y P	Y N Y	Y N P	й	Y	01 374 1798 0491 579999	O,(N).(D)
South Glamorgan Investments South Yorkshire Developments	25,000 75,000	50,000 1,000,000	<u>γ</u> Υ	· Ÿ	N Y	Ÿ	N	09278 5199 0222 396131	O.A.H.M E.J.M.N
St. Helens Bes Syndicates Stewart, ivory & Co. Sumit Equity Ventures	20,000 500,000	60,000 2,000,000	P	Ÿ	P	Y	P Y P	0226 298311 0744 696775 031 226 3271	8
Sun Life investment Management Services	150,000 250,000	1,500,000 1,500,000	P P	Y Y	Ϋ́.	Ÿ	Y	031 226 3271 021 200 2244	O,(G),(N) O,B,C
The St. James's Venture Capital Fund Thompson Clive & Partners	100,000	750,000	Y	Y	P	Y Y	P P	01 606 7788	0
Transatiantic Capital	50.000	2,000,000	Y -	Ý	Ϋ	Ý	Ÿ	01 409 0526 01 491 4809	O,(F),(G),(K),
TSB UBK Information Technology	250,000	500,000 Open	N	Y	Ÿ	Y	N P	01 280 3190 01 600 6000	(M),(N)
Partnership Ulster Development Capital Ulster Venture Capital	50,000 50,000	500,000 300,000	Y N Y	Y	P Y	P	Y	01 626 3499	• .
Venture Founders Venture Link Investors	10,000 100,000 100,000	250,000 500,000 1,500,000	Ŷ	P	Y N	ř	N P	0232 246765 0232 328490 0895 824015	8
Welsh Development Agency Welsh Development Capital	10,000	1,000,000	Y	Ϋ́	P .	P Y	N P	01 629 2299 0222 222666	A.B.D.E.(N)
(Management) West Midlands Enterprise Board Yorkshire Enterprise	100,000 100,000 25,000	500,000 750,000	Y P	Y	P P	Y	P	0222 378531	O,(G) O

New funds raise in Europe . C Government agencles 995.4 524.9 . 394.4 65.9 G Others 06.6 H Retained earnings 658.0 Total new funds for Venture Capital 1987 : ECU 3,906.4 million Geographical breakdown of new funds

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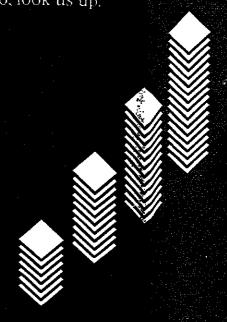
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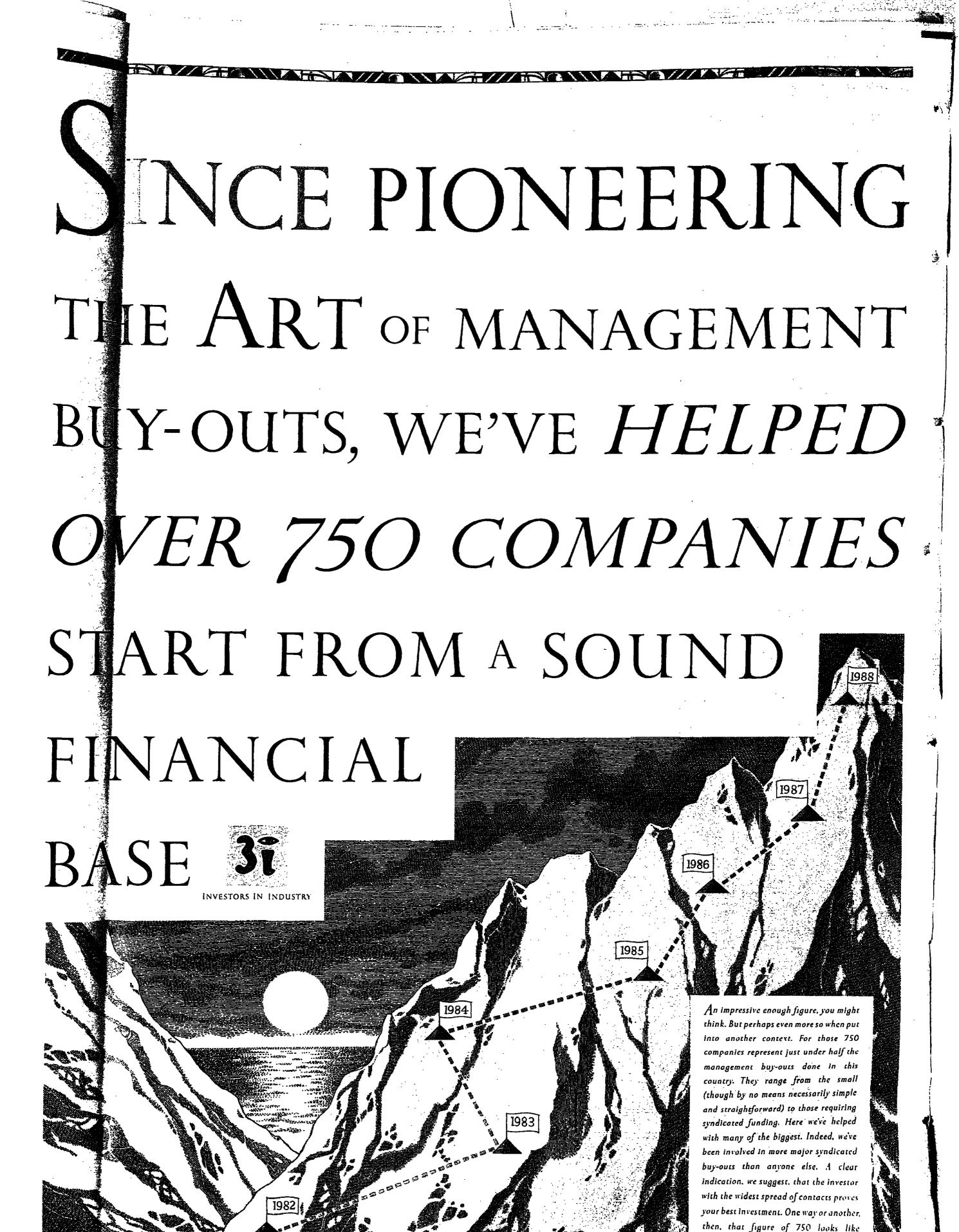
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